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# 2023 ANNUAL REPORT

# Economic Prosperity

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# VERSES FROM THE HOLY QURAN AND HADITH



"..... That is because they say Trade is just like usury whereas, Allah permitteth trading and forbideth usury....." -Surah Al-Baquarah,verse : 275

".....Allah will destroy Riba (usuary) and will give increase for Sadaqaat and Allah likes not the disbelievers, sinners....." -Surah Al-Baquarah,verse : 276

> "..... O you who believe! Be afraid of Allah and give up what remains from Riba, if you are really believers....." -Surah Al-Baquarah,verse : 278

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"..... Verily never will Allah change the condition of a people until they change it themselves (with their own souls)....." -Surah Ar-ra'ad, verse : 11

"A man's work ends upon his death except for three things (a) contribution to knowledge (b) on-going charity and (c) faithful child" - Al Hadith Muslim



UNION BANK PLC.

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# Annual Report 2023



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Bangladesh has an impressive track record of growth and development. It has been among the fastest growing economies in the world over the past decade, supported by a demographic dividend, strong ready-made garment exports, remittances, and stable macroeconomic conditions.

Bangladesh tells the world a remarkable story of poverty reduction and development. From being one of the poorest nations at birth in 1971, Bangladesh reached lower-middle income status. It is on track to graduate from the UN's Least Developed Countries.

# LETTER OF TRANSMITTAL

All Honorable Shareholders of Union Bank PLC. Bangladesh Bank Bangladesh Securities and Exchange Commission Registrar of Joint Stock Companies & Firms Dhaka Stock Exchange PLC. Chittagong Stock Exchange PLC.

Subject: Annual Report 2023 of Union Bank PLC.

Muhtaram

Assalamu Alaikum Wa Rahmatullah,

Reference to the above, we enclosed herewith the copy of Annual Report of Union Bank PLC. including Directors' Report & Corporate Governance Report along with Audited Financial Statements as on 31<sup>st</sup> December 2023. The Report includes Balance Sheet, Income Statement, Cash Flow Statement, Statement of Changes in Equity and Liquidity Statement along with notes thereon, of Union Bank PLC. for the period ended 31<sup>st</sup> December 2023.

This is for your kind information and record please.

Ma-Assalam

Ali Hossain Bhuiyan ACS Company Secretary





## NOTICE OF THE 11<sup>TH</sup> ANNUAL GENERAL MEETING

Notice is hereby given that the **11<sup>th</sup> Annual General Meeting** of the Members of Union Bank PLC. will be held on **Monday, the 12<sup>th</sup> August 2024 at 11.30 AM** by using Hybrid Platform through the link https://unionbank.digitalagmbd.net and at **Banani DOHS Community Center,** Road-03, Dhaka Cantonment, Dhaka-1206 to transact the following business:

#### **ORDINARY BUSINESS:**

- 1. To receive, consider and adopt the Audited Financial Statements of the Company for the year ended 31<sup>st</sup> December 2023 along with the Auditors' Report and the Directors' Report thereon.
- 2. To approve Dividend for the year ended 31<sup>st</sup> December 2023 as recommended by the Board of Directors.
- 3. To re-elect Directors in place of the Directors' retirement and/or elect new Director.
- 4. To approve re-appointment of Independent Director.
- 5. To re-appoint External Auditor of the Company for the period until the next Annual General Meeting and to fix their remuneration.
- 6. To re-appoint Compliance Auditor as per Corporate Governance Code by BSEC for the year 2024 and to fix their remuneration.
- 7. Any other agenda (if any) with the permission of the Chair.

#### SPECIAL BUSINESS:

01. To approve change the name of the Bank from Union Bank PLC. to Union Islami Bank PLC.

"RESOLVED THAT pursuant to approval of the Board of Directors of the company in its 106<sup>th</sup> meeting held on 27 September 2023, the shareholders of the company be and is hereby accorded to change the registered name of the Bank as 'Union Islami Bank PLC.' instead of 'Union Bank PLC.',

FURTHER RESOLVED THAT the name 'Union Bank PLC.' wherever appears in Bank's Memorandum of Association and Articles of Association and any other documents of the Bank be substituted by the name 'Union Islami Bank PLC.'

FURTHER RESOLVED THAT the Managing Director or Company Secretary of the Bank is hereby authorized to file necessary application to RJSC along with other regulatory bodies for approval, if needed, sign necessary documents, and submit such papers as may be required to give effect to the said resolution."

02. To approve the time extension for utilization of the use of proceeds of IPO fund.

"RESOLVED THAT as the time limit for utilization of IPO fund proceeds has been expired and consequent recommendation by the Board of Directors of the Bank, the shareholders of the company be and is hereby accorded to extend the time for utilizing the IPO fund proceeds till June 30, 2025.

FURTHER RESOLVED THAT the Management of the Company is hereby authorized to take necessary initiative (if any) with Bangladesh Securities and Exchange Commission, sign necessary documents, and submit such papers as may be required to give effect to the said resolution."

All members are requested to attend the AGM on the date, time and place as mentioned above.

Date: 18<sup>th</sup> July, 2024 Dhaka, Bangladesh.



By order of the Board Sd/-Ali Hossain Bhuiyan ACS Company Secretary

Please scan this QR Code in your smart phone to download the Annual Report 2023

Please scan this QR Code in your smart phone to join the 11<sup>th</sup> Annual General Meeting

## NOTES:

- a. The "Record Date" was on Thursday the 06<sup>th</sup> June 2024. The Shareholders whose names appeared in the Members Register of the Company under Central Depository Bangladesh Limited (CDBL) on Record Date will be eligible to participate and vote the 11<sup>th</sup> AGM and to receive Cash Dividend for the year 2023.
- b. The Board of Directors recommended 05% Cash dividend for the year ended 31<sup>st</sup> December 2023.
- c. Any Member of the Company entitled to attend and vote at the AGM may appoint a Proxy to attend and vote on his/her behalf. The Proxy Form duly filled in and signed by the Member and stamped, must be submitted at the Registered Office of the Company/sent through e-mail to share@unionbank.com.bd at least 48 (Forty-Eight) hours before the meeting.
- d. The members may participate the AGM physically or join through the link https://unionbank.digitalagmbd.net as it will be conducted using hybrid platform. In case of online participants, they need to put their 16-digit Beneficial Owner (BO) Number and other credentials as a proof of their identity. The shareholders will be able to submit their questions/comments electronically before 24 (twenty-four) hours of commencement of the AGM through above link and also during the Annual General Meeting. Link of the meeting and login details will be notified to the respective Member's via email address and mobile SMS. Full login/participation process for online participatants in the AGM will also be available in the Bank's website: www.unionbank.com.bd.
- e. The Online (real time) or e-voting option will be opened before 24 hours prior to start of Annual General Meeting and shall remain open up to the closure of General Meeting. The shareholders attending physically will be able to vote through ballot paper up to the closure of General Meeting after registration in the venue.
- f. The members are requested to update their respective BO accounts along with bank account details, mailing address, email address, contact number and 13 digits e-TIN through Depository Participant.
- g. As per Bangladesh Securities & Exchange Commission Notification No. BSEC/CMRRCD/2006-158/208/Admin/81 dated 20 June 2018, soft copy of the Annual Report-2023 of the Bank along with Proxy Form and Notice of the 11th AGM will be forwarded to all the members at their respective e-mail address available in their Beneficiary Owners (BO) accounts maintained with the Depository. Shareholders may also collect the printed copy of the Annual Report-2023 from the registered Office or Share Division (Address: Mehnaz Mansur Tower, level-5, 11/A, Road-130, Gulshan-01, Dhaka) of the Bank. Soft copy of the Annual Report-2023, Notice of 11<sup>th</sup> AGM, Proxy Form and Attendance Slip will also be available at the bank's website: www.unionbank.com.bd
- h. Election of Directors shall be dealt in accordance with the provisions of the Articles of Association of the Company and the relevant rules/circulars of the regulatory authorities.
- i. Concerned Depository participants (DP)/Merchant Banks are requested to provide us with a list of their margin loan holders who hold Union Bank shares, as on record date with the details of Shareholders' name, BO ID, shareholding position, cash dividend receivable, tax rate etc. (in MS Excel format), within 31<sup>st</sup> July 2024, along with DP/ Stock Broker's Bank Account name & number, routing number etc. and the name of the contact person of the Share Department of the company and also soft copy of the same to share@unionbank.com.bd for facilitating payment of Cash Dividend.
- j. As per Bangladesh Securities & Exchange Commission's Circular No. SEC/CMRRCD/2009-193/154 dated October 24, 2013
   "No benefit in cash or kind, other than in the form of cash dividend or stock dividend, shall be paid to the holders of equity securities (i.e. No Food/Box/Gift Coupon etc.)" to be distributed at the AGM.



## **CORPORATE PROFILE**



**REGISTERED NAME OF THE COMPANY** Union Bank PLC.

#### LEGAL FORM

A Scheduled Commercial Bank incorporated on March 7, 2013 as a Public Limited Company under the Companies Act, 1994 and Bank Company Act, 1991.

#### **REGISTERED OFFICE**

Bahela Tower, 72, Gulshan AvenueGulshan-1, Dhaka-1212, BangladeshE-mail: info@unionbank.com.bdweb: www.unionbank.com.bdTelephone: +88-02-222297310SWIFT: UBLDBDDH

#### HEAD OFFICE

Bahela Tower, 72, Gulshan AvenueGulshan-1, Dhaka-1212, BangladeshE-mail: info@unionbank.com.bdweb: www.unionbank.com.bdTelephone: +88-02-222297310

#### CALL CENTER (24/7)

From Bangladesh : 16716 From Overseas : +88-09666-789-000

#### CERTIFICATE OF INCORPORATION NUMBER

C-107837/13, Dated: March 7, 2013

## CERTIFICATE OF COMMENCEMENT OF BUSINESS NUMBER

Issue No 34637-43, Dated: March 7, 2013

#### BANGLADESH BANK APPROVAL NUMBER

BRPD (P3) 745(60)/2013-1122 Dated: March 10, 2013 (Union Bank Ltd.) BRPD (LS-1) 745(63)/2023-10261 Dated: November 29, 2023 (Union Bank PLC.)

#### DATE OF LISTING

Dhaka Stock Exchage PLC.: January 18, 2022Chittagong Stock Exchage PLC.: January 17, 2022

VAT REGISTRATION NUMBER 000875584-0101

TAX PAYER`S IDENTIFICATION NUMBER 796739852073

#### **EXTERNAL AUDITOR**

M M Rahman & Co., Chartered Accountants Padma Life Tower, Level-10 115, Kazi Nazrul Islam Avenue, Bangla Motor Dhaka-1000, Bangladesh

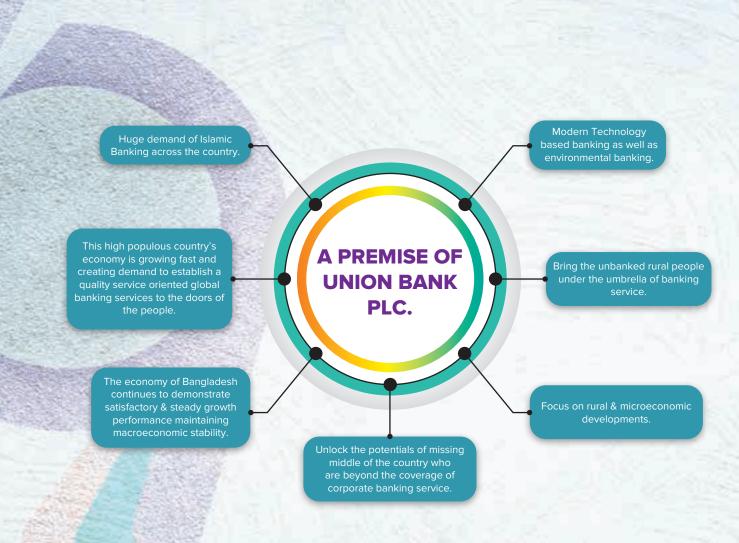
#### TAX CONSULTANT

K. M. Hasan & Co. Chartered Accountants Hometown Apartments (8<sup>th</sup> & 9<sup>th</sup> Floor) 87, New Eskaton Road, Dhaka-1000, Bangladesh

#### COMPLIANCE AUDITOR

Haruner Rashid & Associates Chartered Secretaries & Management Consultants Chand Mansion (6<sup>th</sup> Floor), 66, Dilkusha, Dhaka-1000, Bangladesh

Overview



Union Bank PLC. was incorporated (No.C-107837/13) in Bangladesh on 07<sup>th</sup> March 2013 as a banking company under Companies Act, 1994. The Bank is one of the interest-free Shariah based banks in the country and its modus-operandi are substantially different from other conventional Banks. It obtained permission from Bangladesh Bank on 10<sup>th</sup> March 2013 to commence its business (Ref: BRPD (P-3)/745(60)/2013-1153). Presently the Bank carries banking activities under Islamic Shariah prevailing in the country.



Our Vision

To become socially committed world class shariah based financial institution unblocking the covert potentials specially for the missing middle who are beyond the coverage of corporate banking services.





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Overview

Our Mission

- Emancipate our poor people from abject poverty by empowering them with smooth banking service.
- Be the leading provider of Islamic Shari'ah compliant banking services in Bangladesh.
- Provide fast, accurate and satisfactory customer service by maintaining corporate & business ethics and transparency at all levels.
- Ensure technology based professional banking environment with strong capital base.
- Thrust on investment facilitating banking product.





# FOCAL POINTS OF FIVE (05) YEARS' STRATEGIC PLAN

- Proactive Risk Management and Governance
- Corporate Governance
- Compliance with Laws and Regulations
- Strengthening Internal Control & Compliance & Review System
- Maintaining Stakeholders Loyalty
- Constant Monitoring of Customer Service
- Optimization of Operating Cost
- Reducing Non Performing Loans
- Increasing Bad Loan Recovery
- Deposit Growth with a View to Optimizing Cost of Fund
- Lending Growth with Industry Business Segment focuses i.e. Sustainable Financing, SME Financing, Green Financing, Agriculture Financing, Women Entrepreneurship Development etc.
- Increase Profitability Aligned with Environment Friendly Sustainable Development
- Maintaining Optimum Liquidity
- Risk Appetite Statement for all Material Risks
- Reducing Service Fee
- Increasing Customer Base for Addressing Financial
  Inclusion
- Efficient Communication with Stakeholders
- Automation and Effective Management Information
   System
- Corporate Social Responsibilities (CSR) Activities of Union Bank PLC.
- Human Resource Development

## Union Bank PLC. Financial Information at a Glance

For the year ended 31 December 2023

|        | Т)   |                  | (Tk. In million |
|--------|--|------------------|-----------------|
| SL No. | Particulars                                  | 2023             | 2022            |
| 1      | Authorized Capital                           | 20,000.00        | 20,000.0        |
| 2      | Paid-up Capital                              | 10,362.80        | 9,869.3         |
| 3      | Shareholder's Equity                         | 16,337.89        | 15,280.3        |
| 4      | Total Capital (Tier - 1 + Tier - 2)          | 21,635.96        | 21,437.9        |
| 5      | Statutory Reserve                            | 3,675.52         | 3,028.7         |
| 6      | Total Assets                                 | 295,347.56       | 272,908.8       |
| 7      | Total Liabilities                            | 279,009.68       | 257,628.        |
| 8      | Deposits                                     | 225,585.37       | 213,375.3       |
| 9      | Total Investment and Advance                 | 255,691.91       | 222,275.        |
| 10     | Total Contingent Liabilities                 | 6,016.84         | 6,424.          |
| 11     | Total Risk Weighted Asset                    | 194,684.74       | 187,564.4       |
| 12     | Total Fixed Assets                           | 5,009.23         | 4,953           |
| 13     | Operating Income                             | 8,435.07         | 7,495           |
| 14     | Operating Expenditure                        | 4,030.18         | 3,346.          |
| 15     | Profit before provision & Tax                | 4,404.89         | 4,148.          |
| 16     | Profit before Tax                            | 3,233.69         | 3,070.          |
| 17     | Net profit after Tax                         | 1,607.89         | 1,513.          |
| 18     | Foreign Exchange Business:                   |                  |                 |
|        | a) Import Business                           | 6,205.00         | 9,247.          |
|        | b) Export Business                           | 4,204.00         | 4,801.          |
|        | c) Remittance                                | 4,168.00         | 6,515.          |
| 19     | No. of Foreign Correspondent                 | 153              | 1               |
| 20     | Profit Earning Assets                        | 271,307.22       | 237,643.        |
| 21     | Non-profit Earning Assets                    | 24,040.35        | 35,265.         |
| 22     | Investment Deposit Ratio (in %)              | 108.50%          | 99.64           |
| 23     | Capital to Risk Weighted Assets Ratio (CRAR) | 11.11%           | 11.43           |
| 24     | Dividend:                                    |                  |                 |
|        | a) Cash                                      | 5% (Recommended) | Į               |
|        | b) Bonus                                     | -                |                 |
|        | c) Right Share                               | -                |                 |
| 25     | Cost of Fund                                 | 9.23%            | 8.48            |
| 26     | Net Asset Value (NAV) per share              | 16.03            | 15.             |
| 27     | Earnings Per Share (EPS)                     | 1.58             | 1.              |
| 28     | Return on Assets (ROA)                       | 0.57%            | 0.59            |
| 29     | Number of Employees                          | 2,073            | 2,1             |
| 30     | Number of Branches                           | 114              |                 |
| 31     | Number of Sub-Branches                       | 54               |                 |



## **SHAREHOLDERS' INFORMATION**

Union Bank PLC.

Details of Capital Fund As on 31 December 2023

| Demulatory Conital Demuirement in line with Devel III   | 2022      | Tk. In Crore |
|---|-----------|--------------|
| Regulatory Capital Requirement in line with Basel-III   | 2023      | 2022         |
| I. Tier - 1 Capital                                     |           |              |
| a. Common Equity Tier-1 Capital (CET-1)                 |           |              |
| Paid up Capital   | 1,036.28  | 986.93       |
| Statutory Reserve                                       | 367.55    | 302.88       |
| Other Reserve   | 14.57     | 14.57        |
| Retained Earnings                                       | 215.38    | 223.64       |
| Adjustment for Deferred Tax Assets                      | (9.99)    | (10.57)      |
|   | 1,623.80  | 1,517.46     |
| b. Additional Tier –1 Capital (AT-1)                    | -         | -            |
| Total Tier 1 Capital (a + b)                            | 1,623.80  | 1,517.46     |
| II. Tier –2 Capital                                     |           |              |
| General Provision                                       | 299.80    | 306.34       |
| Mudaraba Subordinated Bond                              | 240.00    | 320.00       |
| Excess Amount over Maximum Limit of T-2                 | -         | -            |
|   | 539.80    | 626.34       |
| A. Total Regulatory Capital (I+II)                      | 2,163.60  | 2,143.80     |
| B. Total Risk Weighted Assets                           | 19,468.47 | 18,756.45    |
| C. Minimum Capital Requirement                          | 1,946.85  | 1,875.64     |
| D. Capital Surplus/(Shortfall); (A - C)                 | 216.75    | 268.15       |
| Capital to Risk Weighted Assets Ratio (CRAR)            | 11.11%    | 11.43%       |
| Capital to Risk Weighted Assets Ratio (CRAR):           | Held      | Held         |
| a. Common Equity Tier-1 Capital to Risk Weighted Assets | 8.34%     | 8.09%        |
|   |           |              |
| b. Tier - 1 Capital to Risk Weighted Assets             | 8.34%     | 8.09%        |
| c. Tier - 2 Capital to Risk Weighted Assets             | 2.77%     | 3.34%        |
| Total (b+c)   | <u> </u>  | 11.43%       |



# DIRECTORS AND MANAGEMENT INFORMATION

# **Board of Directors**

(As on 30 June 2024)

UNION BANK PLC

The Board of Directors consists of 11 Directors including 1 Independent Director and Managing Director. The Independent director was appointed and their tenure was fixed in compliance with Corporate Governance Code, 2018 of Bangladesh Securities and Exchange Commission (BSEC) and the Bank Company Act, 1991. The Board Members of Union Bank PLC. are highly motivated and committed to achieve the bank's objectives.

The Board is actively involved in formulation of major strategic policies, providing guidance, monitoring financial performance and suggest course of action, overseeing internal control operations, approving the annual budget and major capital expenditures, approving audit reports and taking other major decisions.

Additionally, the Board is responsible for timely reporting to stakeholders regarding the Bank's affairs and performance. They also ensure compliance with various Rules, Regulations, Notifications and Orders issued by Regulatory Authorities. The Board's commitment extends to implementing good Corporate Governance practices within the Bank.

#### Chairman

Professor Dr. Md. Salim Uddin FCA FCMA

#### Vice-Chairman

Lt Gen Mollah Fazle Akbar PhD ndc psc (Retd)

### Directors

- Ms. Marzina Sharmin
- Mr. Rashedul Alam
- Mr. Mohammad Fazlay Morshed
- Ms. Halima Begum
- Mr. Osman Goni
- Mr. Mohammed Delwar Hossain FCA
- Mr. Mohammad Mostan Billah Adil

#### Independent Director

Mr. Md. Abdus Salam FCA

### **Ex-Officio Director**

Mr. A.B.M Mokammel Hoque Chowdhury



Professor Dr. Md. Salim Uddin FCA FCMA Chairman



Lt Gen Mollah Fazle Akbar PhD ndc psc (Retd) Vice-Chairman



Mr. Rashedul Alam Director



Mr. Mohammad Fazlay Morshed Director



Ms. Halima Begum Director



Mr. Osman Goni Director



Ms. Marzina Sharmin

Director

Mr. Mohammed Delwar Hossain FCA Director



Mr. Mohammad Mostan Billah Adil Director



Mr. Md. Abdus Salam FCA Independent Director



Mr. A.B.M Mokammel Hoque Chowdhury Ex-Officio Director



## Professor Dr. Md. Salim Uddin FCA FCMA

Chairman

(Representative of Unique Investment & Securities Ltd.)

A luminary in the field of Accounting and Finance, Professor Dr. Md. Salim Uddin's illustrious career is marked by academic excellence, professional expertise and a relentless pursuit of knowledge.

A triple Fellow of professional accounting bodies, Dr. Salim boasts a Fellow Chartered Accountant (FCA), Fellow Cost & Management Accountant (FCMA), and a Certified Public Finance Accountant (CPFA) among his array of qualifications. His memberships span the Institute of Chartered Accountants of Bangladesh (ICAB), the Institute of Cost and Management Accountants of Bangladesh (ICMAB) and The Chartered Institute of Public Finance & Accountancy (CIPFA), UK.

Dr. Salim's academic journey is nothing short of aweinspiring. A holder of an Honours in Commerce and a Master in Accounting from the University of Chittagong, he bagged the coveted first place in his M.Com Final examination. His academia prowess was put to use when he joined Accounting Department, the University of Chittagong as a lecturer in 1994, climbing the ranks to Professor by 2010. His dedication to the field led him to pursue an MBA at the University of Brussels, Belgium, earning a degree with distinction. A passion for international accounting took him further to complete a PhD on the "Application of International Financial Reporting Standards (IFRS) in Bangladesh."

He juggles his academic commitments with an array of professional roles. These include directorships at esteemed institutions like Islami Bank Bangladesh PLC., Chittagong Stock Exchange PLC., Premier Bank PLC., Rupali Investment Ltd. and Rupali Bank PLC. His outstanding contributions led to his appointment as Vice President at ICAB, as well as the Chairman of the Executive Committee at IBBPLC. Furthermore, his expertise was recognized by the University of Chittagong, where he was named Chairman of the Bureau of Business Research, the Faculty of Business Administration. He also held the position as a member of the Finance Committee of the University of Chittagong. He currently holds the esteemed position of Chairman of the Bangladesh House Building Finance Corporation for an impressive third tenure. In addition, he also carries the prestigious role of President at the Institute of Cost and Management Accountants of Bangladesh (ICMAB).

A respected Financial Consultant/Advisor since 1993, Dr. Salim's experience spans across designing accounting systems, auditing, assurance practices, project management, business negotiation, regulatory compliance, and more. His academic interests lie in International Accounting, IAS/IFRS, Forensic Accounting, Creative Accounting, and Capital Market. A prolific researcher and writer, Dr. Salim has contributed to over eighty research articles in reputable journals and publications worldwide. His commitment to continuous learning is evident in his active participation in national and international seminars, training programs, workshops, and projects, such as his engagement with E-Brokerage in Belgium.

Dr. Salim's participation in seminars, training programs, and workshops, both national and international, have further enhanced his repertoire of knowledge and skills. Highlights include an extensive training program on IFRS and ISA held in London, UK funded by World Bank and a consultancy training program in Japan. Besides, he has visited the USA, Canada, UK, Japan, France, Germany, Belgium, Netherlands, Luxembourg, Turkey, Saudi Arabia, UAE, Singapore, Hong Kong, China, Malaysia, Thailand, India, Sri Lanka, and Nepal.

Throughout his illustrious career, Dr. Salim has personified excellence and commitment, inspiring countless individuals within and beyond the realm of accounting and finance. His remarkable achievements and vast knowledge continue to shape the landscape of financial academia and industry in Bangladesh and beyond.





## Lt Gen Mollah Fazle Akbar PhD ndc psc (Retd) Vice-Chairman

(Representative of Reliable Entrepreneurs Ltd.)

Lieutenant General Mollah Fazle Akbar PhD ndc psc (Retd) was commissioned in the Corps of Artillery, Bangladesh Army on 30 November 1976. His last assignment was Commandant, National Defence College (NDC), Bangladesh prior to going on Retirement on 16 February 2016. In his long service career, beside the regimental appointments, he served in different capacities. After retirement he worked as the CEO of Regent Airways, Bangladesh for about two years from 2016 - 2018. He was also Director, Board of Directors of First Security Islamic Bank PLC. At present he is the CEO of Fly Dhaka, an upcoming Bangladeshi Private Airlines.

As staff he worked as Assistant Defence Adviser at Bangladesh High Commission in India and Colonel Staff in an Infantry Division. He also performed as Director of Military Operations and Director of Artillery in General Staff Branch, Army Headquarters.

Lieutenant General Akbar commanded an Air Defence Artillery Brigade (ADA) of Bangladesh Army and a Field Artillery Brigade. He was also the first Sector Commander of Bangladesh Sector in Liberia, UNMIL (United Nations Mission in Liberia) where he inducted and commanded a Brigade Group force. Before his last assignment as Commandant, National Defence College (NDC) he was holding the appointment of the Director General (DG) of Directorate General of Forces Intelligence (DGFI). General Akbar was the 'Colonel Commandant of the Regiment of Artillery' of Bangladesh Army from March 2010 to February 2015.

He attended a number of courses both at home and abroad. He completed his Anti Aircraft Firing Drone Course from China and Security Intelligence Administration Course from United Kingdom. He is a graduate of Army Command and Staff College, Quetta, Pakistan. He is also a graduate of National Defence College, Bangladesh.

Lieutenant General Akbar earned Bachelor of Science degree in War Studies from Baluchistan University, Pakistan and obtained Bachelor of Arts degree from University of Dhaka, Bangladesh. He completed Masters in Social Studies (MSS) in Political Science from University of Dhaka and Masters

of Business Administration (MBA) from Royal University, Dhaka. He earned his coveted Masters of Philosophy (M.Phil.) from National University of Bangladesh. He completed Ph. D on "Connectivity in South Asia: Impact on Bangladesh Economy and Development" from Bangladesh University of Professional (BUP), Dhaka.

The General attended a number of International Seminars & Conferences and presented papers on contemporary issues. To mention a few:

- a. Shangri-La Dialogue, Singapore (2009).
- b. Shangri-La Dialogue, Singapore (2010)
- c. Asia Pacific Intelligence Chiefs Conference, Tokyo, Japan (2011).
- d. Shangri-La Dialogue, Singapore (2011).
- e. Oman Security Conference (2012).
- f. Oman Security Conference (2013).
- g. Attended Seminar and Program on Managing Defence in Wider Security Context, Dhaka (2013) – Organized jointly by Defence Academy, UK and Cranfield University, UK.
- h. Attended Conference on 'Measures for Forging Indo-Pacific Security' organised by USI, India on Nov, 2015.
- Attended conference on 'Culture as a Tool for Regional Cooperation' organised by IDSA, New Delhi, India on Nov 2015.
- Attended conference on "The Raisina Dialogue 2016
   India's Global Conclave" jointly organised by the Observer Research Foundation, India, and the Ministry of External Affairs, Government of India on Mar 2016.

Some of the papers those presented in different conferences and seminars are:

- a. Presented paper on Disaster Management: Bangladesh Experience – Asia Pacific Intelligence Chiefs Conference, Singapore (2009).
- b. Presented paper on Importance of Information Sharing for Disaster Management - Asia Pacific Intelligence Chiefs Conference, Seoul, South Korea (2010).
- Presented Keynote paper at National Defence College, Tanzania (2012) on Role of National Defence College on Strategic Planning of National Security and Development.
- Presented paper on 'Sri Lanka's Post Conflict Successes: Implications and Gains in Security for Bangladesh in the Context of Regional Stability' at Sri Lanka Defence Seminar 2013.
- e. Presented Keynote Speech on 'Strategic Importance of the Indian Ocean to Asian and Global Security' at Royal Brunei Armed Forces Command and Staff Course, Brunei 2014.
- f. Presented paper on 'Indian Ocean Region: Emerging Strategic Cooperation, Competition and Conflict Scenarios' at USI International Seminar, India 2014.
- g. Presented paper on, 'Culture as a Tool for Regional Cooperation-Bangladesh Perspective' at IDSA, New Delhi on Nov 2015.

The General is happily married and proud father of a daughter. He is a keen golfer and has a great knack for studies on international issues. He also likes to travel to different parts of the world.





## Ms. Marzina Sharmin Director

Ms. Marzina Sharmin is one of the Sponsor Shareholders and Directors of Union Bank PLC. and she was also the member of Executive Committee of the Board of Directors. She was born in a renowned Muslim family in Chattogram. She is a business graduate with expertise knowledge in the field of business. Ms. Marzina Sharmin started her business career as the proprietor of M/s. Marzina Trading which deals with general trading and wholesale business of different products. She is the Chairman of Kingston Flour Mills Limited. She is also an expert in Share Market, Security & Investment Sector and acting as the Managing Director of Times Securities Limited. She has more than 24 years of business experience.



# Mr. Rashedul Alam

**Director** (Representative of Ocean Resorts Ltd.)

Mr. Rashedul Alam is a well-established businessman of Chattogram who hails from a Muslim noble family. He started his business career by joining family business and earned more than two decades of hands on experience in the field of trading business, tourism, agriculture, land development and steel manufacturing sector. He is the Partner of Rafi Enterprise and Khorshed Paribahan Sangstha. Mr. Alam is also the Director of Bangladesh Petro Chemical Limited, S. Alam Hatchery Limited, S. Alam Properties Limited and Fatehabad Farm Limited. He is the Managing Director of Ocean Resorts Ltd. & Global Trading Corporation Limited. For business purposes he traveled to United Kingdom, Canada, China, India, Singapore, Malaysia, Thailand and several other countries of the world. He is a member of Risk Management Committee and Executive Committee of the Board of Directors of Union Bank PLC.





## Mr. Mohammad Fazlay Morshed

**Director** (Representative of C&A Fabrics Ltd.)

Mr. Mohammad Fazlay Morshed is a dynamic business person who hails from a renowned Muslim family. He completed B.Com. in his educational life. Mr. Morshed has an expertise in the field of trading specially importing commodities. He is the Managing Director of MRM Trading Limited, Chattogram Logistic Limited and Worth Avenue Steels Limited. Mr. Morshed is the Adviser of C & A Fabrics Limited. With his dynamic leadership he made himself a professionally successful businessman in trading sector in Bangladesh. He traveled USA & other countries for professional purpose. He is a member of Audit Committee of the Board of Directors of Union Bank PLC.



## Ms. Halima Begum

**Director** (Representative of Lion Securities & Investment Limited.)

Ms. Halima Begum was born in a reputed Muslim family in Chattogram. As a member of a business oriented family she has established herself as a woman entrepreneur in field of trading business. She is the proprietor of M/s Halima Trading Enterprise. She has the expertise of running business for the last 15 years with good reputation. She was the former Director of Reliance Finance Limited. She is a member of Risk Management Committee of the Board of Directors of Union Bank PLC.





# Mr. Osman Goni

**Director** (Representative of C&A Accessories Limited.)

Mr. Osman Goni is a nominee Director of C&A Accessories Limited in the Board of Directors of Union Bank PLC. He is a well-established and dynamic businessman who hails from a respectable Muslim family. He was born in Chattogram on April 05, 1967. He has a vast business knowledge in the area of trading, manufacturing, real estate, tourism.

He is the Managing Director of S. Alam Cold Rolled Steels Limited. He is also the Director of S. Alam Trading Company Limited, S. Alam Bag Manufacturing Mills Limited, Ocean Resorts Limited, Modern Properties Limited and Shah Amanat Prakritik Gas Co. Ltd.

In addition to his business, Mr. Goni is associated with many other philanthropic activities in the country. He has travelled many countries around the world for business purposes. Mr. Goni is a member of Risk Management Committee of Board of Directors of Union Bank PLC.



# Mr. Mohammed Delwar Hossain FCA

## Director

(Representative of Western Designer Ltd.)

Mr. Mohammed Delwar Hossain FCA is an esteemed individual, bringing a wealth of experience to the financial sector. As a proud Bangladeshi, Mr. Hossain has not only established himself as a seasoned professional but also emerged as a key figure in the business community. His proficiency extends to encompass accounting, finance, and compliance issues, further solidifying his reputation as a respected and knowledgeable professional.

Mr. Hossain, an esteemed Fellow Chartered Accountant (FCA) with a Master of Commerce (M.Com) degree, has charted a distinguished educational and professional course. With a career that extends beyond a decade, his professional odyssey commenced at Keari Limited in Dhaka, where he assumed the role of Chief Accounts Officer on September 1, 2000. Advancing through his career, Mr. Hossain later ascended to the pivotal position of Director of the Finance, a role he dedicatedly served until his resignation on November 30, 2010. Throughout this tenure, Mr. Hossain assumed a pivotal role in directorship, seamlessly managing accounting and finance responsibilities.

Mr. Hossain's illustrious career not only showcases his commendable tenure in pivotal roles but also highlights his international business acumen. Throughout his professional journey, he has embarked on business trips to several countries, including India, Saudi Arabia, and the United Arab Emirates, further enriching his experience and contributing to his global perspective in finance and accounting.

Currently associated with S. Alam Group in Chittagong, Mr. Hossain holds the position of GM (Accounts & Finance) since 2010. In this capacity, he continues to contribute to the financial landscape, showcasing his expertise in accounting and finance. His commitment to excellence and his significant contributions to the financial sector underscore his influential role in the business community of Bangladesh.





## Mr. Mohammad Mostan Billah Adil Director

Mr. Mohammad Mostan Billah Adil, a stalwart in the business realm of Chattogram, Bangladesh, was born on December 15, 1987. Holding Bangladeshi nationality, Mr. Adil has emerged as a significant contributor to the economic landscape of the region.

Educationally, Mr. Adil pursued his B.B.A. and embarked on his professional journey, notably in the trading sector. He is the Owner of M/s. Adil Corporation, located at Asadgonj, Chattogram, where he actively manages the business and oversees its operations.

In addition to owning his business, Mr. Mohammad Mostan Billah Adil takes on key roles in various companies. He's the Managing Director of Sparrow Spinning Limited, involved in the spinning mill. Also, he acts as a Director at Infinia Spinning Mills Limited. Expanding further, Mr. Adil is the Managing Director of Platinum Endeavors Limited, a trading company, and Priority Security & Other Services Limited. His diverse involvement reflects his significant influence and leadership in the business community of Chattogram, Bangladesh.

This seasoned entrepreneur's journey is marked by more than two decades of experience, showcasing his acumen in business management. Mr. Mohammad Mostan Billah Adil's strategic leadership and diverse business engagements mark his impactful presence in the business community of Chattogram, Bangladesh.



## Mr. Md. Abdus Salam FCA Independent Director

Mr. Md. Abdus Salam FCA was born on 1<sup>st</sup> December 1956 in a noble Muslim family. Mr. Salam is a qualified Chartered Accountant and a Fellow Member of the Institute of Chartered Accounts of Bangladesh. He is a distinguished person having the high moral value with the knowledge of financial laws, regulatory requirements and corporate law. Besides, he has vast experience in the field of Banking.

Mr. Salam was the Independent Director in Agricultural Marketing Company Limited for a period of 3 years. He was a consultant in NRB Global Bank PLC and an Advisor in First Security Islami Bank PLC. He served in a number of state owned banks, private banks and institutions in various responsible positions. He served as the CEO and Managing Director of Janata Bank PLC for 3 years and as the Managing Director of Bangladesh Krishi Bank PLC for about 3 years. Before that, he also served successfully in Agrani Bank PLC, Karmasangsthan Bank and Sonali Bank PLC holding different positions for more than 28 years.

Mr. Salam was associated with professional bodies like BAFEDA and ABB as Chairman and Vice Chairman respectively. He has expertise in Accounting, Finance and Compliance issues. He completed his honors graduation and post-graduation in Accounting from the University of Dhaka in 1978 and 1980 respectively. He is a fellow of National Defense College under certification of Capstone Course, 2016.

Mr. Salam was awarded with "Shilpacharja Joynul Abedin Gold Medal" for his contribution in Banking. He took part in various seminars, trainings and workshops in home and abroad. Currently he is the Chairman of Audit Committee of the Board of Directors of Union Bank PLC.





## Mr. A.B.M Mokammel Hoque Chowdhury Managing Director

Mr. A.B.M Mokammel Hoque Chowdhury is the Managing Director of Union Bank PLC. Prior to joining in the bank, He served First Security Islami Bank PLC in different capacities. He has about 23 years' experience in banking sector. During his service tenure in banks, he served as the head/wing head of different divisions, departments and branches. By the pathway of his colorful banking career, Mr. Chowdhury explored himself as a dynamic banker and played catalyst roles in achieving the organizational objectives of the banks by leading from the front.

Earlier, he started his career as Probationary Officer in First Security Islami Bank PLC in the year 2001. He is an MBA, Major in HRM. Mr. Chowdhury visited United State of America, United Kingdom, Canada, Scotland, Germany, Switzerland, France, Netherlands, Australia, Singapore, Thailand, UAE, Malaysia, Maldives, India, Srilanka and Indonesia. He also attended various training programs, seminars and workshops at home and abroad.

## DIRECTORS/SPONSORS/PLACEMENT SHAREHOLDERS

(As on June 30, 2024)

- 1. UNIQUE INVESTMENT & SECURITIES LTD. Represented by Professor Dr. Md. Salim Uddin FCA FCMA
- 2. RELIABLE ENTREPRENEURS LTD. Represented by Lt Gen Mollah Fazle Akbar PhD ndc psc (Retd)
- 3. LION SECURITIES & INVESTMENT LTD. Represented by Ms. Halima Begum
- 4. C&A FABRICS LTD. Represented by Mohammad Fazlay Morshed
- 5. WESTERN DESIGNER LTD. Represented by Mohammed Delwar Hossain FCA
- 6. OCEAN RESORTS LTD. Represented by Rashedul Alam
- 7. C&A ACCESSORIES LTD. Represented by Osman Goni
- 8. Ms. MARZINA SHARMIN

- 9. MOHAMMAD MOSTAN BILLAH ADIL
- 10. SHAHIDUL ALAM
- 11. Ms. FARZANA BEGUM
- 12. ASHIK AHMED
- 13. Ms. FARZANA PARVEEN
- 14. BELAL AHMED
- 15. Ms. SHAHANA FERDOUS
- 16. MORSALIN ISLAM SHOURADIP
- 17. ARIF AHMED
- 18. HUSSAIN MUHAMMAD ERSHAD
- 19. DR. MEHE ZEBUNNESA RAHMAN
- 20. ZIAUDDIN AHMED

## COMMITTEES (As on June 30, 2024)

| Executive Committee of the Board of Dire     | ectors      |
|--|-------------|
| Professor Dr. Md. Salim Uddin FCA FCMA       | Chairman    |
| Lt Gen Mollah Fazle Akbar PhD ndc psc (Retd) | Member      |
| Ms. Marzina Sharmin                          | Member      |
| Mr. Rashedul Alam                            | Member      |
| Audit Committee of the Board of Direc        | tors        |
| Mr. Md. Abdus Salam FCA                      | Chairman    |
| Mr. Mohammad Fazlay Morshed                  | Member      |
| Mr. Mohammed Delwar Hossain FCA              | Member      |
| Risk Management Committee of the Board of    | f Directors |
| Mr. Mohammed Delwar Hossain FCA              | Chairman    |
| Mr. Rashedul Alam                            | Member      |
| Ms. Halima Begum                             | Member      |
| Mr. Osman Goni                               | Member      |

| Shari'ah Supervisory Committee                    |                     |  |
|---|---------------------|--|
| Professor Md. Mozahidul Islam Chowdhury           | Chairman            |  |
| Mufti Mohammad Muhibbullahil Baqee                | Member<br>Secretary |  |
| Prof. Dr. Zubair Mohammad Ehsanul Hoque           | Member              |  |
| Maulana Aa. Kha. Ma Abu Bakar Siddiq              | Member              |  |
| Dr. H.M. Shahidul Islam Barakaty                  | Member              |  |
| Professor Dr. A. M. Kazi Mohammad Harun ur Rashid | Member              |  |
| Dr. Md. Ruhul Amin Rabbani                        | Member              |  |
| Maulana Mohammed Shoaib Uddin                     | Member              |  |
| Maulana Mohammad Harunar Rashid                   | Member              |  |
| Nomination & Remuneration Committee (NRC)         |                     |  |

As per Bangladesh Bank circular (BRPD circular letter no. 21 dated 12 May 2024), NRC related functions (as per Corporate Governance Code-2018) will be governed by the Audit Committee of the Board of Directors.



## **TOP MANAGEMENT**



MR. A.B.M MOKAMMEL HOQUE CHOWDHURY Managing Director



MR. SHAFIUDDIN AHMED Deputy Managing Director



MR. MD. JAHANGIR ALAM Deputy Managing Director

## **DIVISIONAL HEADS**



Mr. Md. Mainul Islam Chowdhury EVP & Head of HRD & GSD, Head Office



Mr. Md. Azadur Rahman EVP & Head of IAD, Head Office



Mr. Saiful Momin EVP & Head of ICT Division, Head Office



Dr. Md. Sirajul Haque EVP & Head of IC&CD, Head Office





Mr. Md. Idris Ali SVP & Head of AMLD & CFT Division, Head Office



Mr. Mustafa Zaved Bin Shaheed SVP & Head of RMG & TFD, Head Office



Mr. Muhammed Didarul Alam SVP & Head of Treasury Division Head Office



Mr. Riyadh Mohammad Chowdhury SVP & Head of IRMD, Head Office



Mr. Chowdhury S M Atiqur Rahman Hyder SVP & Head of BOCD & BDD, Head Office





Mr. Badiul Alam VP & Head of Audit Unit under IC&CD Head Office



Mr. Md. Rofiqul Islam VP & In-Charge of SAMD, Head Office



Mr. Md. Ruhul Amin VP, Head of FAD & CFO Head Office



Mr. Abdul Kayum VP & In-Charge of Project & Corporate Finance Dept. under IRMD, Head Office



Mr. Shah Md. Mustafizur Rahman VP & In-Charge, BACH Unit under Treasury Division, Head Office





Mr. Md. Hedayet Ullah SAVP & Principal (Acting) of Training Institute Head Office



Mr. Maheenul Aziz SAVP & In-Charge, CTOU under ID Head Office



Mr. Mohammad Salah Uddin FCS SAVP & Head of Risk Management Division and Centralized MIS Head Office



Ms. Rubyat Ara SAVP & In-Charge of International Division Head Office



Mr. Md. Shahriar Rauf AVP & PS to Managing Director & In-Charge of CABD, Head Office



Mr. Ali Hossain Bhuiyan ACS AVP & Company Secretary Head Office



Mr. A. K. M. Zahir Uddin Iqbal Chowdhury AVP, In-Charge of PRD Head Office

## MANAGEMENT TEAM

(As on June 30, 2024)



| SL | Name of Executives                 | Designation          | Present Place of Posting                   |  |
|----|------------------------------------|----------------------|--|--|
| 1  | Mr. A.B.M Mokammel Hoque Chowdhury | Managing<br>Director | Head Office                                |  |
| 2  | Mr. Shafiuddin Ahmed               | DMD                  | Head Office                                |  |
| 3  | Mr. Md. Jahangir Alam              | DMD                  | Head Office                                |  |
| 4  | Mr. Md. Mainul Islam Chowdhury     | EVP                  | HRD & GSD, Head Office (As Head)           |  |
| 5  | Mr. Md. Azadur Rahman              | EVP                  | IAD, Head Office (As Head)                 |  |
| 6  | Mr. Saiful Momin                   | EVP                  | ICT Division, Head Office (As Head)        |  |
| 7  | Mr. A.K.M. Shahnur                 | EVP                  | Banani Branch, Dhaka (As Manager)          |  |
| 8  | Dr. Md. Sirajul Haque              | EVP                  | IC & CD, Head Office (As Head)             |  |
| 9  | Mr. Md. Idris Ali                  | SVP                  | AMLD & CFT Division, Head Office (As Head) |  |
| 10 | Mr. Md. Kabirul Hasan              | SVP                  | Dhanmondi Branch, Dhaka (As Manager)       |  |
| 11 | Mr. Mustafa Zaved Bin Shaheed      | SVP                  | RMG & TFD, Head Office (As Head)           |  |
| 12 | Mr. Muhammed Didarul Alam          | SVP                  | Treasury Division, Head Office (As Head)   |  |
| 13 | Mr. Riyadh Mohammad Chowdhury      | SVP                  | IRMD, Head Office (As Head)                |  |
| 14 | Mr. Md. Modasser Hossain           | SVP                  | Bijoy Sarani Branch, Dhaka (As Manager)    |  |
| 15 | Mr. Md. Arfan Ali                  | SVP                  | Laldighi Branch, Chattogram (As Manager)   |  |
| 16 | Mr. Md. M. Fardul Ahmed            | SVP                  | IC & CD, Head Office                       |  |



| SL | Name of Executives                    | Designation | Present Place of Posting   |  |
|----|---------------------------------------|-------------|--|--|
| 17 | Mr. Md. Faizur Rahman Mazumder        | SVP         | Hatkhola Branch, Dhaka (As Manager)  |  |
| 18 | Mr. A.N.M. Sadan Jahan                | SVP         | Mirpur Branch, Dhaka (As Manager)  |  |
| 19 | Mr. Enamul Elahi                      | SVP         | Gulshan Branch, Dhaka (As Manager  |  |
| 20 | Mr. Khaled Mahmud                     | SVP         | Nawabpur Road Branch, Dhaka (As Manager)                                     |  |
| 21 | Mr. Chowdhury S M Atiqur Rahman Hyder | SVP         | BOCD & BDD, Head Office (As Head)  |  |
| 22 | Mr. Badiul Alam                       | VP          | Audit Unit, IC & CD, Head Office (As Head)                                   |  |
| 23 | Mr. Md. Rofiqul Islam                 | VP          | In-Charge of SAMD, Head Office   |  |
| 24 | Mr. Sajjad Karim                      | VP          | Agrabad Branch, Chattogram (As Manager)                                      |  |
| 25 | Mr. Mohammad Mafidul Haque            | VP          | HRD, Head Office   |  |
| 26 | Mr. Md. Abul Kalam                    | VP          | GSD, Head Office   |  |
| 27 | Mr. Md. Ruhul Amin                    | VP & CFO    | FAD, Head Office (As Head)   |  |
| 28 | Mr. Abdul Kayum                       | VP          | Project & Corporate Finance Dept. under IRMD, Head Office (As In-Charge)     |  |
| 29 | Mr. Humayun Kabir                     | VP          | Zindabazar Branch, Sylhet (As Manager)                                       |  |
| 30 | Mr. M. Rezaul Karim                   | VP          | Kumira Branch, Chattogram (As Manager)                                       |  |
| 31 | Mr. Mohammad Moniruzzaman             | VP          | Dilkusha Branch, Dhaka (As Manager)  |  |
| 32 | Mr. Mohammad Farhad                   | VP          | MD's Secretariat, Head Office  |  |
| 33 | Mr. Syed Fazle Elahi                  | VP          | Cumilla Branch, Cumilla (As Manager)   |  |
| 34 | Mr. Shah Md. Mustafizur Rahman        | VP          | BACH Unit, Treasury Division, Head Office (As In-Charge)                     |  |
| 35 | Major Md. Nizam Ibne Seraj SPP        | VP          | SAMD, Head Office  |  |
| 36 | Mr.Kazi Abdul Kyum Khadem             | SAVP        | Brahmanbaria Branch, Brahmanbaria (As Manager)                               |  |
| 37 | Mr. Mizanur Rahman                    | SAVP        | SME Finance Dept. & CFU under IRMD, Head Office (As In-Charge)               |  |
| 38 | Mr. Md. Hedayet Ullah                 | SAVP        | Training Institute, Head Office As Principal (Acting)                        |  |
| 39 | Mr. M.Q.M Obaidullah                  | SAVP        | GSD, Head Office   |  |
| 40 | Mr. Md. Shariful Alam Mondal          | SAVP        | IAD, Head Office   |  |
| 41 | Mr. Mohammed Zahirul Alam             | SAVP        | Khatungonj Branch, Chattogram (As Manager)                                   |  |
| 42 | Mr. Mohammad Abdul Aziz               | SAVP        | D.T Road Eidgah Branch, Chattogram (As Manager)                              |  |
| 43 | Mr. Mohammad Nurul Amin               | SAVP        | Feni Branch, Feni (As Manager)   |  |
| 44 | Mr. Golam Sarwarul Hoque              | SAVP        | Agrabad Branch, Chattogram (As Manager Operation)                            |  |
| 45 | Mr. Maheenul Aziz                     | SAVP        | CTOU Under ID, Head Office (As In-Charge)                                    |  |
| 46 | Mr. Mohammad Nazrul Islam Moonce      | SAVP        | Panthapath Branch, Dhaka (As Manager)  |  |
| 47 | Mr. Mohammad Salah Uddin, FCS         | SAVP        | RMD & Centralised MIS, Head Office (As Head)                                 |  |
| 48 | Ms. Rubyat Ara                        | SAVP        | ID, Head Office ( As In-Charge)  |  |
| 49 | Mr. Md. Mizanur Rahman                | SAVP        | Tajmahal Road Branch, Mohammadpur, Dhaka (As Manager)                        |  |
| 50 | Mr. Md. Mamnur Rashid                 | SAVP        | IC&CD, Head Office   |  |
| 51 | Mr. Mofazzal Haider                   | SAVP        | Agriculture & Retail Investment Dept. under IRMD, Head Office (As In-Charge) |  |
| 52 | Mr. Mohammad Salequr Rahman           | SAVP        | Barodighirpar Branch, Chattogram (As Manager )                               |  |
| 53 | Mr. Md. Nurul Islam                   | SAVP        | Bogura Branch, Bogura (As Manager)   |  |
| 54 | Mr. Muhammad Firoz Haidar             | SAVP        | Satkhira Branch, Satkhira (As Manager)                                       |  |
| 55 | Mr. Tipu Sultan Munna                 | SAVP        | Munshigonj Branch, Munshigonj (As Manager )                                  |  |
| 56 | Mr. Md. Monsur Ahmed                  | SAVP        | Islampur Branch, Dhaka (As Manager)  |  |

| SL | Name of Executives                       | Designation                   | Present Place of Posting                               |  |
|----|--|-------------------------------|--|--|
| 57 | Mr. Mohammad Shamim Ahmed Akan           | SAVP                          | Narayanganj Branch, Narayanganj (As Manager)           |  |
| 58 | Mr. Golam Sarowor                        | SAVP                          | Dhanmondi Branch, Dhaka (As Manager Operation)         |  |
| 59 | Mr. Amiruzzaman                          | SAVP                          | Dinajpur Branch, Dinajpur (As Manager)                 |  |
| 60 | Mr. M M Mazharul Islam                   | SAVP                          | Bijoynagar Branch, Dhaka (As Manager)                  |  |
| 61 | Mr. Kayes Mahmud                         | AVP                           | Elephant Road Branch, Dhaka (As Manager)               |  |
| 62 | Mr. Md. Golam Sarwar Jahan               | AVP                           | Chapai Nawabganj Branch, Chapai Nawabganj (As Manager) |  |
| 63 | Mr. Anis Ahmed                           | AVP                           | Ashkona Bazar Branch, Dhaka (As Manager)               |  |
| 64 | Mr. Mohammad Kalam Hossain               | AVP                           | FAD, Head Office                                       |  |
| 65 | Mr. Md. Bashir Uddin Sikder              | AVP                           | Banani Branch, Dhaka                                   |  |
| 66 | Mr. Md. Shahriar Rauf                    | AVP                           | PS to Managing Director & In-Charge, CABD, HO          |  |
| 67 | Mr. Saiful Azam                          | AVP                           | Treasury Branch, Head Office                           |  |
| 68 | Mr. Syed Abdullah Al Masum               | AVP                           | Raozan Branch, Chattogram (As Manager)                 |  |
| 69 | Mr. Mohammad Ali Hossain Bhuiyan, ACS    | AVP &<br>Company<br>Secretary | BCS, Head Office                                       |  |
| 70 | Ms. Azizun Nesa                          | AVP                           | HRD, Head Office                                       |  |
| 71 | Mr. Md. Kamrul Islam                     | AVP                           | Bahaddarhat Branch, Chattogram (As Manager)            |  |
| 72 | Mr. Chowdhury Md. Arfanul Hoque Hakkani  | AVP                           | Cox's Bazar Branch, Cox's Bazar ( As Manager )         |  |
| 73 | Ms. Anupama Zaman                        | AVP                           | HRD, Head Office                                       |  |
| 74 | Mr. Sumit Das                            | AVP                           | Agrabad Branch, Chattogram                             |  |
| 75 | Mr. Md. Rafiqul Islam Islamabadi         | AVP                           | Sarkarhat Branch, Chattogram (As Manager)              |  |
| 76 | Mr. Mohammad Hossain                     | AVP                           | Muradprur Branch, Chattogram (As Manager)              |  |
| 77 | Mr. Mohammad Abdur Rahim                 | AVP                           | Panthapath Branch, Dhaka (Manager Operation)           |  |
| 78 | Mr. Mohammed Yakub Ali                   | AVP                           | Bandartila Branch, Chattogram (As Manager)             |  |
| 79 | Mr. Mohammed Abdul Kader Bhuyan          | AVP                           | Jamuna Future Park Branch, Dhaka ( As Manager )        |  |
| 80 | Mr. A. K. M. Zahir Uddin Iqbal Chowdhury | AVP                           | PRD, HO (As In-Charge)                                 |  |
| 81 | Mr. Mohammad Thohidul Mawla              | AVP                           | Mirpur Branch, Dhaka (As Manager Operation)            |  |
| 82 | Mr. Ahammad Bin Shahirul Ibna Riaz       | AVP                           | ICT Division, Head Office                              |  |
| 83 | Mr. Feroz Mahmud                         | AVP                           | Jubilee Road Branch, Chattogram (As Manager)           |  |
| 84 | Mr. Md. Shariful Islam                   | AVP                           | Banskhali(Chandpur) Branch, Chattogram (As Manager)    |  |
| 85 | Mr. Mohammad Moynul Hasan                | AVP                           | ICT Division, Head Office                              |  |
| 86 | Mr. Md. Abdul Mumin                      | AVP                           | ICT Division, Head Office                              |  |
| 87 | Mr. Kazi Reza Shahinoor Alam             | AVP                           | Gulshan Branch, Dhaka                                  |  |
| 88 | Mr. Jakir Hossen                         | AVP                           | Hatkhola Branch, Dhaka                                 |  |
| 89 | Mr. Sohel Parvez Choudhury               | AVP                           | Gulshan Branch, Dhaka                                  |  |
| 90 | Mr. Mostafizur Rohman                    | AVP                           | RMG & TFD., Head Office                                |  |
| 91 | Mr. Md. Hossain Al Mamun                 | AVP                           | ICT Division, Head Office                              |  |
| 92 | Mr. Md. Rezaul Karim                     | AVP                           | Uttara Branch, Dhaka (As Manager)                      |  |
| 93 | Mr. Md. Rafiqul Islam                    | AVP                           | Bonpara Branch, Natore (As Manager)                    |  |
| 94 | Mr. Mohammed Rashid Shahid               | AVP                           | Gulshan Branch, Dhaka (As Manager Operation )          |  |
| 95 | Mr. Md. Abdul Mannan                     | AVP                           | Rajshahi Branch, Rajshahi (As Manager)                 |  |



| SL  | Name of Executives                  | Designation | Present Place of Posting                                      |  |
|-----|-------------------------------------|-------------|---|--|
| 96  | Mr. Abu Kawser                      | AVP         | Bazar Hasnabad Branch, Narsingdi (As Manager)                 |  |
| 97  | Mr. Syed Mizanur Rahman             | AVP         | Tangail Branch, Tangail (As Manager)                          |  |
| 98  | Mr. Md. Nizam Uddin                 | AVP         | Madhabdi Branch, Narsingdi (As Manager)                       |  |
| 99  | Mr. Md. Alamgir Majumder            | AVP         | Khilpara Branch, Chatkhil, Noakhali (As Manager)              |  |
| 100 | Mr. S. M. Fakhruddin Omar           | AVP         | Keranigonj Branch, Dhaka (As Manager)                         |  |
| 101 | Mr. Muhammad Didarul Islam          | AVP         | Patiya Branch, Chattogram                                     |  |
| 102 | Mr. Md. Babor Ali                   | AVP         | Jashore Branch, Jashore (As Manager)                          |  |
| 103 | Mr. Mohammad Solayman               | AVP         | Kanchan Branch, Narayangonj (As Manager)                      |  |
| 104 | Mr. Muhammad Golam Rahman Chowdhury | AVP         | Laldighi Branch, Chattogram                                   |  |
| 105 | Mr. A. B. M. Mokarram Mahmud        | AVP         | Rangpur Branch, Rangpur (As Manager)                          |  |
| 106 | Mr. Md. Hafigur Rahman              | AVP         | Pabna Branch, Pabna (As Manager)                              |  |
| 107 | Mr. Mohammed Mohshin                | AVP         | ID, Head Office   |  |
| 108 | Mr. Md. Salim Ahmed                 | AVP         | Moulvibazar Branch, Moulvibazar (As Manager)                  |  |
| 109 | Mr. Mohammad Akramul Hoque          | AVP         | Fatikchari Branch, Chattogram (As Manager)                    |  |
| 110 | Mr. Tanvir Ahmad Chowdhury          | AVP         | Kadamtali Branch, Chattogram (As Manager)                     |  |
| 111 | Mr. Mohammad Hashimuzzaman          | AVP         | ICT Division, Head Office                                     |  |
| 112 | Ms. Sharfin Yesmin                  | AVP         | Banani Branch, Dhaka (As Manager Operation)                   |  |
| 113 | Mr. Md. Mamunul Islam               | FAVP        | SAMD, Head Office   |  |
| 114 | Mr. Md. Shah Alam                   | FAVP        | Gazipur Chowrasta Branch, Gazipur (As Manager)                |  |
| 115 | Mr. A. K. M. Mourshed Alam          | FAVP        | Treasury Division, Head Office                                |  |
| 116 | Mr. Md. Mizanur Rahman              | FAVP        | SAMD, Head Office   |  |
| 117 | Mr. Shah Md. Golam Sarwar Chowdhury | FAVP        | Banasree Sub Branch, Under Gulshan Branch, Dhaka (As In-Char  |  |
| 118 | Mr. Shanker Kumar Roy               | FAVP        | IRMD, Head Office   |  |
| 119 | Mr. Sheikh Firoj Ahmod              | FAVP        | Khulna Branch, Khulna (As Manager Opertion)                   |  |
| 120 | Mr. Mumin Ahmed                     | FAVP        | Amberkhana Branch, Sylhet (As Manager)                        |  |
| 121 | Mr. Azmal Hossen                    | FAVP        | Ramu Branch, Cox's Bazar (As Manager)                         |  |
| 122 | Mr. Shazzadul Islam                 | FAVP        | GSD, Head Office  |  |
| 123 | Mr. Shah Md. Rashid-Un-Nabi         | FAVP        | ICT Division, Head Office                                     |  |
| 124 | Mr. Md. Amir Hossain                | FAVP        | ICT Division, Head Office                                     |  |
| 125 | Mr. Chowdhury Mohammad Amjad Ali    | FAVP        | Tilpapara Sub Branch, Under Hatkhola Br., Dhaka(As In-Charge) |  |
| 126 | Mr. Moshfiqur Rahman Khan           | FAVP        | Barishal Branch, Barishal (As Manager)                        |  |
| 127 | Mr. Md. Sirajul Islam Khan          | FAVP        | Jhalokati Branch, Jhalokati (As Manager)                      |  |
| 128 | Mr. Mohammed Abul Kasem             | FAVP        | Nazumeah Hut Branch, Chattogram ( As Manager )                |  |
| 129 | Mr. Kaisarul Alam                   | FAVP        | Khatungonj Branch, Chattogram                                 |  |
| 130 | Mr. Mohammad Hasanur Rahman         | FAVP        | Hemayetpur Branch, Dhaka (As Manager)                         |  |
| 131 | Mr. Maminul Hoque                   | FAVP        | HRD, Head Office  |  |
| 132 | Mr. Md. Yousuf Ali                  | FAVP        | Dewanbazar Branch, Chattogram (As Manager)                    |  |
| 133 | Mr. Mohammed Showkat Osman          | FAVP        | SAMD, Head Office   |  |
| 134 | Ms. Shudhi Sultana                  | FAVP        | Panthapath Branch, Dhaka                                      |  |
| 135 | Mr. Mohammed Ali Nowshad Chowdhury  | FAVP        | O.R Nizam Road Branch, Chattogram (As Manager)                |  |

| SL  | Name of Executives                | Designation | Present Place of Posting   |  |
|-----|-----------------------------------|-------------|--|--|
| 136 | Mr. Mohammad Abul Hossain         | FAVP        | Pahartoli Branch, Chattogram (As Manager)                              |  |
| 137 | Mr. Shoayeb Md. Muntasir Morshed  | FAVP        | Bijoynagar Branch, Dhaka (As Manager Operation)                        |  |
| 138 | Mr. Mohammad Azizul Islam         | FAVP        | Jamuna Future Park Branch, Dhaka ( As Manager Operation )              |  |
| 139 | Mr. Syed Reza E Rabbe             | FAVP        | SFU, IRMD, Head Office   |  |
| 140 | Mr. Borhanul Azam Chowdhury       | FAVP        | Shakpura Chowmuhani Branch, Chattogram (As Manager Operation)          |  |
| 141 | Mr. Md. Solaiman                  | FAVP        | Merul Badda Sub Branch, Under Gulshan Branch, Dhaka (As In-<br>Charge) |  |
| 142 | Mr. Moinuddin Ahmad               | FAVP        | Jotpukuria Bazar Branch, Chattogram (As Manager)                       |  |
| 143 | Mr. Md. Fuad Bin Hossain          | FAVP        | ICT Division, Head Office  |  |
| 144 | Mr. Md. Azharul Islam             | FAVP        | Habigonj Branch, Habigonj (As Manager)                                 |  |
| 145 | Ms. Tamanna Afroz                 | FAVP        | Dilkusha Branch, Dhaka (As Manager Operation)                          |  |
| 146 | Ms. Shilpi Dutta                  | FAVP        | Jubilee Road Branch, Chattogram  |  |
| 147 | Mr. Md. Hasan Shahid Sarwar Uddin | FAVP        | Badarkhali Branch, Cox's Bazar (As Manager)                            |  |
| 148 | Mr. Kazi Md. Yeakub               | FAVP        | Shariah Secretariat, Head Office                                       |  |
| 149 | Mr. Md. Ohidur Rahman             | FAVP        | CTOU Under ID, Head Office   |  |
| 150 | Mr. Md. Aminul Islam              | FAVP        | Dinajpur Branch, Dinajpur (As Manager Operation)                       |  |
| 151 | Ms. Sakina Parveen                | FAVP        | Banani Branch, Dhaka   |  |
| 152 | Mr. Mohammad Kamal Hossen Khan    | FAVP        | ICT Division, Head Office  |  |
| 153 | Mr. Mohammad Shakur Mia           | FAVP        | Shariah Secretariat, Head Office                                       |  |
| 154 | Mr. Mohammad Salim Ullah          | FAVP        | Gulshan Branch, Dhaka  |  |
| 155 | Mr. Md. Abdul Halim               | FAVP        | Jamuna Future Park Branch, Dhaka                                       |  |
| 156 | Mr. Mohammad Mahamudun Nabi       | FAVP        | GSD, Head Office   |  |
| 157 | Ms. Sabiha Sultana                | FAVP        | RMG & TFD., Head Office  |  |
| 158 | Mr. Ridwanul Islam                | FAVP        | Centralised MIS Cell Under RMD, Head Office                            |  |
| 159 | Mr. Md. Enamul Islam              | FAVP        | Dewan Bazar Branch, Chattogram (As Manager Operation)                  |  |
| 160 | Mr. Zamshed Chowdhury             | FAVP        | Nawabpur Road Branch, Dhaka (As Manager Operation)                     |  |
| 161 | Mr. Mohammad Nasimul Hoque Chisty | FAVP        | CABD, Head Office  |  |
| 162 | Mr. Muhammad Salauddin            | FAVP        | Badartila Branch, Chattogram (As Manager Operation)                    |  |
| 163 | Mr. Mohammed Raihanuddin          | FAVP        | IRMD, Head Office  |  |
| 164 | Mr. Seikh Mohammad Hossain        | FAVP        | Gulshan Branch, Dhaka  |  |
| 165 | Mr. Md. Jahidul Alam              | FAVP        | Chambol Branch, Banskhali, Chattogram                                  |  |
| 166 | Mr. Abdullah Al Mamun             | FAVP        | Khulna Branch, Khulna (As Manager)                                     |  |





# চেয়ারম্যান মহোদয়ের বাণী

বিস্মিল্লাহির রাহ্মানির রাহিম

### সম্মানিত শেয়ারহোল্ডারবৃন্দ

আস্সালামু আলাইকুম ওয়া রাহ্মাতুল্লাহ্,

পরমকরুণাময় আল্লাহ্র নামেশুরুকরছি। ইউনিয়নব্যাংক পিএলসি. এর ১১তম বার্ষিক সাধারণ সভায় (এজিএম) আপনাদের স্বাগতম। ইউনিয়ন ব্যাংকের প্রতি আস্থা ও বিশ্বাস রাখার জন্য সকল শেয়ারহোল্ডারবৃন্দ, গ্রাহক, শুভানুধ্যায়ী ও অন্যান্য স্টেকহোল্ডারবৃন্দকে ধন্যবাদ জ্ঞাপন করছি। চ্যালেঞ্জিং বৈশ্বিক পরিমন্ডলের মুখোমূখি হয়েও, ব্যাংকের পরিচালনা পর্ষদ, ব্যবস্থাপনা কর্তৃপক্ষ ও সকল কর্মকর্তা-কর্মচারীর একান্ত প্রচেম্টায় ইউনিয়ন ব্যাংক পিএলসি. তার স্থিতিশীলতা, সক্ষমতা এবং প্রবৃদ্ধি অর্জন অব্যাহত রেখেছে। আজ আমরা আপনাদের সাথে ব্যাংকের সফলতাগুলো ভাগ করে নিতে পেরে আনন্দিত। অত্যন্ত গর্বের সাথে ৩১ ডিসেম্বর, ২০২৩ তারিখে সমাপ্ত বছরের আমাদের নিরীক্ষিত আর্থিক প্রতিবেদন এবং পরিচালকমন্ডলীর প্রতিবেদন উপস্থাপন করছি।

## বিশ্ব অর্থনীতিঃ

২০২৩ সালে অন্যতম সমস্যা ছিল মৃল্যস্ফীতি। তাই মৃল্যস্ফীতি নিয়ন্ত্রণে বিভিন্ন দেশের কেন্দ্রীয় ব্যাংক নীতি সুদ হার বাড়িয়ে দেয়। এছাড়া ভুরাজনৈতিক সংঘাত, উৎপাদন ও পণ্যের সরবরাহে অব্যবস্থাপনার জন্য বিশ্ব অর্থনীতি কঠিন সময় পার করে। পণ্য সরবরাহের খরচ আগের যে কোন সমযের তুলনায় বেড়ে যায় এবং সেই সাথে মানুষের মাঝে ব্যয় করার প্রবণতা কমে যায়। আবার মধ্যপ্রাচ্যের সংঘাত বেড়ে যাওয়া বিশ্ব অর্থনীতির সংকটে নতুন মাত্রা যোগ করে। এমন পরিস্থিতিতে অর্থনীতিবিদরা মন্দার আশঙ্কা করেছিল। কিন্তু তাদের এই ধারণা ভুল প্রমাণিত হয়। কারণ এ বছর বৈশ্বিক প্রবৃদ্ধি হয়েছে ৩%। পাশাপাশি উচ্চ মূল্যস্ফীতি বর্তমানে কমতে শুরু করেছে যা সকলের জন্য সুসংবাদ। এছাড়া আন্তর্জাতিক মুদ্রা তহবিল (আইএমএফ) পূর্বাভাস দিচ্ছে যে, ২০২৪ সালে বৈশ্বিক প্রবৃদ্ধি হবে ৩.১% এবং ২০২৫ সালে তা গিয়ে দাঁডাবে ৩.২%। এই বৈশ্বিক প্রবৃদ্ধির অগ্রভাগে থাকবে চীন, যুক্তরাম্ট্র, যুক্তরাজ্যসহ ভারত ও ব্রাজিলের মতো বড উন্নত ও উন্নয়নশীল দেশগুলো।

আমরা ব্যাংকের নীতি সুদ হার পরিবর্তনের দিকে নজর রাখছি। ইউএস ফেডারেল রিজার্ড, ইউরোপীয় কেন্দ্রীয় ব্যাংক ও ব্যাংক অব ইংল্যান্ড এর মতো বড় ব্যাংকগুলো ২০২৪ এর শেষ নাগাদ সুদের হার কিছুটা কমানোর পরিকল্পনা করেছে যা স্থানীয় বিনিয়োগকে সহজ করবে এবং বিভিন্ন উন্নয়নশীল দেশের অর্থনৈতিক প্রবৃদ্ধিকেও ত্বরান্বিত করবে। একইসাথে আমদানিকৃত পণ্য ও রস্তানির ব্যয় কমিয়ে দিবে এবং কর্মসংস্থান সৃষ্টিতে সহায়তা করবে। উচ্চ মূল্যস্ফীতিকে নিয়ন্ত্রণ রাখা ২০২৪ সালে একটি বড় চ্যালেঞ্জ। মূল্যস্ফীতি কমলেই নীতি সুদহার কমানোর সুযোগ সৃষ্টি হবে।

বিভিন্ন সংকট মোকাবেলায় বড় বড় অর্থনীতির দেশগুলোকে এগিয়ে আসতে হবে। ভূরাজনৈতিক উত্তেজনা কমাতে অর্থনৈতিকভাবে ক্ষমতাধর দেশগুলোকে একসাথে কাজ করতে হবে যাতে সাধারণ মানুষের ক্রয় ক্ষমতা বৃদ্ধি, প্রযুক্তিগত শিক্ষা, টেকসই উন্নয়ন, কর্মসংস্থান এবং উন্নত স্বাস্থ্যসেবা নিশ্চিত হয়। তাই শিক্ষা, স্বাস্থ্য ও প্রযুক্তিতে বিনিয়োগ গুরুত্বপূর্ণ। তাছাড়া জলবায়ু পরিবর্তন মোকাবিলা ও পরিবেশের ভারসাম্য রক্ষায় কাজ করে যেতে হবে যা টেকসই অর্থনৈতিক উন্নয়নে সহায়ক হবে।

## বাংলাদেশের অর্থনীতিঃ

২০২৩ সালে নিত্যপণ্যের দামে চরম অস্থিরতা দেখা দেয়, ব্যাংকে তারল্যসংকট, মার্কিন ডলারের বিপরীতে টাকার মূল্যহ্রাস এবং ডলার সংকটের মধ্য দিয়ে বাংলাদেশ কঠিন সময় পার করে। মূল্যস্ফীতি প্রায় ১০% পৌঁছে গেছে যা গত ১০ বছরের মধ্যে সর্বোচ্চ। মৌলিক খাদ্যপণ্যের অস্বাভাবিক মূল্য বৃদ্ধি জনজীবনে বিরূপ প্রভাব ফেলে। বৈশ্বিক ও দেশীয় নানা সংকটের কারণে অনেক ঋণগ্রহীতা তাদের ঋণ পরিশোধ করতে ব্যর্থ হয় যার ফলে খেলাপী ঋণ বৃদ্ধি অব্যাহত ছিল। দেশের বৈদেশিক মুদ্রার রিজার্ভ বিগত কয়েক বছরের তুলনায় অনেক কমে যায়। এছাড়াও বিদায়ী বছরে দেশের শেয়ারবাজারও মন্দা গিয়েছে। আল্ন কয়েকটি কোম্পানি আইপিওর মাধ্যমে পুঁজিবাজারে তালিকাভুক্ত হয়েছে যা ছিল প্রয়োজনের তুলনায় অপ্রতুল।

কোন সন্দেহ নেই যে ২০২৩ সালে বাংলাদেশের অর্থনীতি বিভিন্ন বৈশ্বিক ও অভ্যন্তরীণ চ্যালেঞ্জের মুখোমুখি হয়েছে। প্রধানমন্ত্রী শেখ হাসিনার অধীনে সরকারের সক্রিয় পদক্ষেপের জন্য আমাদের অর্থনীতি পুনরুদ্ধারের পথেই রয়েছে। ২০২২-২৩ অর্থবছরে দেশের জিডিপি বৃদ্ধি পেয়েছে ৫.৭৮% এবং মাথাপিছু আয় দাঁড়ায় ২,৭৬৫ মার্কিন ডলার। ২০২৩ সালে রস্তানী বেড়েছে এবং বিভিন্ন আমদানি ব্যয় সতর্কতার সহিত পরিচালিত হয়েছে। ২০২৩ সালের ডিসেম্বর পর্যন্ত সর্বসাকুল্যে বৈদেশিক মুদ্রার রিজার্ভ ছিল ২৭.১৩ বিলিয়ন মার্কিন ডলার। আশা করা হচ্ছে ২০২৪ সালেই বাংলাদেশের অর্থনীতি দ্রুত তার উচ্চ প্রবৃদ্ধি ও স্থিতিশীল অবস্থায় ফিরে আসবে। এক্ষেত্রে রাজস্ব প্রবৃদ্ধি, রস্তানি ও রেমিটেন্স বৃদ্ধি, নিয়ন্ত্রিত আমদানী নীতি, অভ্যন্তরীণ চাহিদা বৃদ্ধি, কোভিড-১৯ থেকে পুনরুদ্ধার, প্রণোদনা প্যাকেজের সফল বাস্তবায়নসহ বিভিন্ন বড় অবকাঠামো দেশের অর্থনৈতিক উন্নয়নে নিয়ামক ভূম্বিকা পালন করবে।

ডলার সংকট মোকাবেলায় বাংলাদেশ ভারতের সাথে রুপিতে বাণিজ্য শুরু করে এবং আরো কয়েকটি দেশের সাথে এধরনের প্রক্রিয়া নিয়ে আলোচনা চলছে যা মার্কিন ডলারের উপরে নির্ভরতা অনেকাংশে কমিয়ে দিবে। এছাড়া আমদানির ক্ষেত্রে ওভার ইনভয়েসিং এবং অপ্রাতিষ্ঠানিকভাবে রেমিটেন্স পাঠানো প্রতিরোধ করতে হবে। ইতিমধ্যে মেট্রোরেল, বঙ্গবন্ধু টানেল ও হজরত শাহজালাল আন্তর্জাতিক বিমানবন্দর ৩য় টার্মিনাল চালু করা হয়েছে যা যোগাযোগ এবং ব্যবসা-বাণিজ্যকে সহজতর করছে। এছাড়া যমুনার বুকে নতুন বঙ্গবন্ধু রেল সেতু

এবং ঢাকা এলিভেটেড এক্সপ্রেসওয়ে পরিপূর্ণভাবে চালু হলে যোগাযোগ ব্যবস্থায় নতুন মাত্রা যোগ হবে। ইউরোপীয় ইউনিয়নে নিটওয়্যার সরবরাহে বর্তমানে বাংলাদেশ শীর্ষে উঠে এসেছে যা পোশাক খাতের জন্য অত্যন্ত আশাব্যঞ্জক। এসবকিছুই দেশের অর্থনীতিকে সামনের দিকে এগিয়ে নিয়ে যাচ্ছে।

সরকার নানামূখী সংকট মোকাবেলায় স্বল্প, মধ্যম ও দীর্ঘমেয়াদী কর্মপরিকল্পনা গ্রহণ করছে। সবার জন্য খাদ্য নিরাপত্তা নিশ্চিত করতে কৃষি উৎপাদন বৃদ্ধির লক্ষে সার, কিটনাশক, কৃষি সরঞ্জাম ইত্যাদির জন্য ভর্তুকি এবং মৎস্য ও পশুসম্পদ খাতে সহায়তা বৃদ্ধি করেছে। সর্বাত্মক প্রচেষ্টার অংশ হিসেবে কারিগরি শিক্ষা, তথ্য প্রযুক্তি খাতে বিনিয়োগ, টিকাদান কর্মসূচী এবং আর্থিক খাতের সংস্কারের জন্য সরকার বিভিন্ন পদক্ষেপ গ্রহণ করেছে। তবে এ মুহূর্তে বাজেট ঘাটতি যাতে না বাড়ে সেদিকে বিশেষ নজর দিতে হবে। প্রয়োজনে কিছু জায়গা থেকে ভর্তুকি কমিয়ে এবং রাজস্ব বাড়িয়ে বর্তমান সংকটময় পরিস্থিতি মোকাবেলা করতে হবে।

বর্তমানে দেশের ব্যাংক ও আর্থিক প্রতিষ্ঠানগুলোতে তারল্য সংকট এবং শেয়ারবাজারে অস্থিতিশিলতা বিনিয়োগকারীদের মাঝে যে সংশয় তৈরী করছে সেটি যাতে দীর্ঘমেয়াদী না হয় সেদিকেওনজর দিতে হবে। এজন্য বাংলাদেশ ব্যাংকসহ নিয়ন্ত্রক সংস্থাগুলোকে রাজনৈতিক প্রভাবমুক্ত করা ও স্বাধীনভাবে কাজ করার সংস্কৃতি গড়ে তুলতে হবে। বিভিন্ন কর্তৃপক্ষকে সরকারের পরিকল্পনা কার্যকর করতে সক্রিয়ভাবে কাজ করতে হবে যাতে বাংলাদেশ একটি স্থিতিশীল এবং সমৃদ্ধ ভবিষ্যতের দিকে এগিয়ে যেতে পারে।

## সমৃদ্ধির পথে ইউনিয়ন ব্যাংকঃ

ইউনিয়ন ব্যাংক পিএলসি. গৌরবের সাথে তার পথ চলার ১২তম বছরে পদার্পণ করেছে। এ যাত্রায় ইউনিয়ন ব্যাংক নীতি, শিষ্টাচার, সততা এবং পেশাদারিত্ব বজায় রেখে শারিয়াহ্ ডিত্তিক ব্যাংকিং কার্যক্রম পরিচালনা করে যাচ্ছে। নিজস্ব ট্রেনিং ইন্স্টিটিউট এর মাধ্যমে ব্যাংক তার কর্মীদের যথোপযুক্ত ও সময়োপযোগী প্রশিক্ষণ প্রদান করে তাদেরেকে আরো দক্ষ মানব সম্পদে পরিণত করছে। এসব দক্ষ কর্মীদের অক্লান্ত পরিশ্রমের জন্য ইউনিয়ন ব্যাংক পূর্বের বছরগুলোর মতোই ২০২৩ সালেও তার প্রবৃদ্ধির ধারা বজায় রাখতে সক্ষম হয়েছে। ২০২৩ সাল শেষে মোট আমানত ৫.৭২ শতাংশ বৃদ্ধি পেয়ে ২২৫,৫৮৫.৩৭ মিলিয়ন টাকা দাঁড়িয়েছে যা ২০২২ সালে ছিল ২১৩,৩৭৫.২৯ মিলিয়ন টাকা। মোট সম্প্রদ ৮.২২ শতাংশ বৃদ্ধি পেয়ে ২৯৫,৩৪৭.৫৬ মিলিয়ন টাকা হয়েছে যা পূর্ববর্তী বছরে ছিল ২৭২,৯০৮.৮১ মিলিয়ন টাকা। সেই সাথে বিগত বছরে বিনিয়োগের পরিমান দাঁড়ায় ২৫৫,৬৯১.৯১ মিলিয়ন টাকা যা ২০২২ সালে ছিল ২২২,২৭৫.৪৩ মিলিয়ন টাকা। ডলার সংকটের কারনে আমদানী ও রস্তানি উভয় ক্ষেত্রে ব্যাংক তীব্র বাঁধার সম্মূখীন হয়েছে। ২০২৩ সালে ব্যাংকের মোট আমদানি ব্যবসার পরিমান দাঁড়ায় ৬,২০৫.০০ মিলিয়ন টাকা (৫৬.৫৪ মিলিয়ন মার্কিন ডলার) এবং রস্তানী হয় ৪,২০৪.২০ মিলিয়ন টাকা (৩৮.৩১ মিলিয়ন মার্কিন ডলার)। এ বছর ইউনিয়ন ব্যাংক পিএলসি. ৪,৪০৪.৮৮ মিলিয়ন টাকা প্রভিশন ও করপূর্ব মুনাফা অর্জন করেছে যা গত বছরের ৪,১৪৮.৫৭ মিলিয়ন টাকার তুলনায় ৬.১৭ শতাংশ বেশি।

ইউনিয়ন ব্যাংক পিএলসি. প্রযুক্তিগতভাবে বেশ এগিয়েছে। বিগত বছরে বিদ্যমান কোর ব্যাংকিং সলিউশন (সিবিএস) সিস্টেমটি সর্বশেষ Oracle DB সংস্করণে উন্নীতকরণের মাধ্যমে আমাদের ব্যাংক একটি শক্তিশালী ইসলামিক কোর ব্যাংকিং সলিউশন (সিবিএস) বাস্তবায়ন করেছে। এছাড়া ১টি ডিজাস্টার রিকভারি ডাটা সেন্টার স্থাপন করা হয়েছে যার মাধ্যমে ব্যাংকের কর্মীবৃন্দ নিরলসভাবে গ্রাহকদেরকে নিরবিচ্ছিন্ন সেবা প্রদান করে আসছে। লেনদেনজনিত সকল প্রকার নিরাপত্তা নিশ্চিত করত নিকাশ সেটেলমেন্ট সিস্টেমের মাধ্যমে বিদ্যমান UniON App টির ব্যবহার সহজতর করা হয়েছে।

প্রতিযোগিতামূলক বাজারে ইউনিয়ন ব্যাংক পিএলসি. তার ব্র্যান্ড ইমেজকে আরও শক্তিশালী করতে ২০২৩ সালে ১২০ টি কর্পোরেট চুক্তি সফলভাবে সম্পন্ন করেছে। প্রান্তিক পর্যায়ের গ্রাহকদের আকৃষ্ট করতে মুদারাবা মাসিক পরিশোধযোগ্য এসএনডি হিসাব (ফায়িদা) চালু করেছে। জালালাবাদ গ্যাস ট্রান্সমিশন এন্ড ডিস্ট্রিবিউশন এর ইউটিলিটি বিল সংগ্রহের জন্য তাদের সাথে চুক্তি সম্পাদন করা হয়েছে যাতে গ্রাহকগণ ঘরে বসেই খুব সহজেই বিল পরিশোধ করতে পারেন। ইউনিয়ন ব্যাংক পিএলসি. ইসলামি শরিয়াহ্ ভিত্তিক ব্যাংকিং কার্যক্রম ও সামাজিক দ্বায়বদ্ধতা কার্যক্রমের পাশাপাশি তার কর্মীদের খেলাধুলার পরিবেশও নিশ্চিত করে। এরই ধারাবাহিকতায় ইউনিয়ন ব্যাংক ফুটবল টিম ২০২৩ সালে অনুষ্ঠিত শেখ

হাসিনা ইন্টারব্যাংক ফুটবল টুর্নামেন্ট-২০২৩ এ অংশগ্রহণ করে অপরাজিত চ্যাম্পিয়ন হওয়ার গৌরব অর্জন করে। এছাড়া ইউনিয়ন ব্যাংক ১১৪টি শাখা ও ৫৪টি উপশাখার মাধ্যমে সারাদেশব্যপী সার্বক্ষনিক ব্যাংকিং সেবা প্রদান করে যাচ্ছে। এরই ধারাবহিকতায় নতুন নতুন শাখা ও উপশাখার খোলার মাধ্যমে সারাদেশে ব্যাংকিং সুবিধা বঞ্চিত জনগকে ব্যাংকিং সেবার আওতায় আনার চেষ্টা অব্যাহত রেখেছে।

২০২৩ সালে ইউনিয়ন ব্যাংক পিএলসি. বাংলাদেশ ব্যাংকের সামাজিক দায়বদ্ধতা (সিএসআর) কার্যক্রমের নীতিমালা অনুসরণ করে। ব্যাংক তার প্রতিষ্ঠালগ্ন থেকে সুবিধাবঞ্চিত সমাজের অর্থনৈতিক ও সামাজিক সমস্যা দূরীকরণে কাজ করতে দৃঢ় প্রতিজ্ঞ। ভবিষ্যৎ প্রজন্মের বৃহত্তর স্বার্থে শিক্ষা সহায়তা, স্বাস্থ্য সেবা, দুর্যোগ ব্যবস্থাপনা, অবকাঠামো, ক্রীড়া এবং সংস্কৃতি খাতে ব্যাংক সামাজিক দ্বায়বদ্ধতা কার্যক্রমের আওতায় ২৭.৫৪ কোটি টাকা ব্যয় করেছে।

পরিশেষে আমি সকল শেয়ারহোল্ডারবৃন্দ, গ্রাহক ও শুভানুধ্যায়ী এবং স্টেকহোল্ডারবৃন্দকে আন্তরিক ধন্যবাদ জানাই কারণ তারা আমাদের শক্তি ও সামর্থ্যের উপর আস্থা রেখেছে। আপনাদের আস্থাই আমাদের পথচলার অনুপ্রেরণা। আমি পরিচালনা পর্ষদ এবং শারী'আহ্ সুপারভাইজরি কমিটির প্রতি কৃতজ্ঞতা জ্ঞাপন করছি যে তারা মূল্যবান দিক নির্দেশনা দিয়ে ইউনিয়ন ব্যাংক পিএলসি. কে সঠিক পথে চালিত করেছে এবং ব্যাংক কর্মীদের সততা ও পেশাদারিত্বের উপর আস্থা রেখেছে। বাংলাদেশ ব্যাংক, বাংলাদেশ সিকিউরিটিজ এন্ড এক্সচেঞ্জ কমিশন, রেজিস্ট্রার অব জয়েন্ট স্টক কোম্পানীজ এন্ড ফার্মস, ঢাকা স্টক এক্সচেঞ্জ পিএলসি., চট্টগ্রাম স্টক এক্সচেঞ্জ পিএলসি., জাতীয় রাজস্ব বোর্ড এবং অন্যান্য সহযোগী রেগুলেটরী সংস্থাগুলোর প্রতি আমি আন্তরিক কৃতজ্ঞতা জ্ঞাপন করছি। আর সকল আমানতকারী ও গ্রাহকদেরকে আন্তরিক ধন্যবাদ জানাই কারণ তারা কঠিন সময়ে ইউনিয়ন ব্যাংক পিএলসি. এর উপর আস্থা ও বিশ্বাস বজায় রেখেছেন।

আমি বিশ্বাস করি যে, সর্বশক্তিমান মহান আল্লাহ্র অনুগ্রহে সাফল্যের মধ্য দিয়ে ইউনিয়ন ব্যাংক পিএলসি. আধুনিক ও প্রযুক্তি নির্ভর ইসলামি ব্যাংক হিসেবে তার অগ্রগতি আসন্ন বছরগুলোতে অব্যহত থাকবে, ইনশাআল্লাহ।



**প্রফেসর ড. মোঃ সেলিম উদ্দিন এফসিএ এফসিএমএ** চেয়ারম্যান



## **MESSAGE FROM THE CHAIRMAN**

WE ARE EXCITED TO FORGE AHEAD, EMBRACING CHALLENGES AND OPPORTUNITIES THAT LIE IN OUR JOURNEY TOWARDS BECOMING A LEADING FINANCIAL INSTITUTION.

Bismillahir Rahmanir Rahim

**Respected Shareholders,** 

Assalamu Alaikum Wa Rahmatullah,

With profound reverence for Allah, the Most Compassionate and Merciful, it is with great honor that we convene for the 11th Annual General Meeting (AGM) of Union Bank PLC. On behalf of our respected Board of Directors, Management team, and all our Employees, we come together to commend the remarkable accomplishments of our distinguished fourth-generation bank in Bangladesh. In the face of a challenging global landscape, Union Bank PLC. has demonstrated exceptional resilience, flexibility, and growth. Today, we are delighted to share with you the Bank's achievements, present an insightful report from our Directors and provide a detailed review of our Audited Financial Statements for the fiscal year concluding on December 31, 2023.

#### **GLOBAL ECONOMY:**

In 2023, one of the major problems was inflation. To control inflation, central banks in various countries increased interest rates. Additionally, geopolitical conflicts and disruptions in production and supply chains caused the global economy to face difficult times. The cost of goods supply increased compared to any previous time, and people's tendency to spend decreased. The intensification of conflicts in the Middle East added a new dimension to the global economic crisis. In such a situation, economists had feared a recession. However, their assumptions were proven wrong as global growth reached 3% this year. Additionally, high inflation is currently beginning to decrease, which is good news for everyone. The International Monetary Fund (IMF) forecasts that global growth will be 3.1% in 2024 and will reach 3.2% in 2025. Leading this global growth will be major developed and developing countries such as China, the United States, the United Kingdom, India, and Brazil.

We are monitoring changes in Policy Rates. Major banks like the US Federal Reserve, the European Central Bank and the Bank of England plan to slightly reduce interest rates by the end of 2024, which will facilitate local investment and accelerate economic growth in various developing countries. This will also reduce the costs of imported and exported goods and aid in job creation. Controlling inflation remains a major challenge in 2024. Lowering inflation will create opportunities to reduce policy interest rates also.

Major economies need to step up to address various crises. Economically powerful nations must work together to reduce geopolitical tensions, ensuring increased purchasing power for the general public, technological education, sustainable development, employment, and better healthcare. Therefore, investment in education, healthcare and technology is crucial. Additionally, efforts must continue to combat climate change and protect the environment, which also supports sustainable economic development.



## BANGLADESH ECONOMY:

In 2023, Bangladesh faced significant challenges, including extreme volatility in the prices of essential goods, a liquidity crisis in banks, the fall of price of Taka against the US dollar, and a dollar shortage. Inflation rose by nearly 10%, the highest in the past decade. Basic food items were sold at much higher prices, significantly affecting daily life. Although garment workers' wages increased, it still fell short of their needs. Due to various global and domestic crises, many borrowers failed to repay their loans, leading to a continued increase in non-performing loans. The country's foreign currency reserves decreased significantly compared to previous years. Additionally, the IPO market experienced a major downturn, with few companies raising funds through IPOs, which was very disappointing.

There is no doubt that Bangladesh's economy faced various global and domestic challenges in 2023. Thanks to the active measures taken by the government under Prime Minister Sheikh Hasina, our economy is on the path to recovery. The GDP growth of the country increased by 5.78% in the fiscal year 2022-23, and per capita income stood at USD 2,765. In 2023, exports increased, and various import expenditures were managed cautiously. By December 2023, the total foreign reserves were USD 27.13 billion. It is expected that Bangladesh's economy will quickly return to its high and stable position in 2024. In this regard, the expansion of revenue growth, increase in exports and remittances, controlled import policies, increase in domestic demand, from COVID-19. successful recovery implementation of incentive packages, and



various major infrastructure projects will play a crucial role in the economic development of the country.

To address the dollar crisis, Bangladesh has started trading with India in Indian Rupees, and discussions are ongoing with several other countries for similar processes, which will significantly reduce dependence on the US dollar. Additionally, over-invoicing in imports and the informal sending of remittances must be prevented. Already, the Metro Rail, the Bangabandhu Tunnel and a new terminal at Hazrat Shahjalal International Airport have been opened, accelerating communication and global business. Moreover, once the new Bangabandhu Rail Bridge over the Jamuna river and Dhaka Elevated Expressway are fully operational, they will add a new dimension to the communication system. Currently, Bangladesh has become the top supplier of knitwear to the European Union, which is very promising for the garment sector. These will drive the country's economy forward.

The government is adopting short, medium and longterm action plans to address various crises. To ensure food security for all, agricultural production is being increased, subsidies for fertilizers and agricultural activities are being provided, and oversight in the fisheries and livestock sectors has been intensified. As part of overall efforts, the government has taken various steps to invest in technical education, the information technology sector, vaccination programs, and financial sector reforms. However, special attention needs to be given to preventing the budget deficit from increasing at this moment. If necessary, subsidies from some areas need to be reduced and revenue increased to manage the current crisis.

Currently, the liquidity crisis in the country's banks and financial institutions and instability in the stock market are creating uncertainty among investors, which must be addressed to prevent long-term issues. For this, the autonomous institutions, including Bangladesh Bank, need to be free from political influence and foster a culture of working independently. Various authorities must work actively to implement the government's plans to lead Bangladesh towards a stable and prosperous future.

#### UNION BANK PLC. TOWARDS PROSPERITY:

Union Bank PLC. has entered its 12<sup>th</sup> year journey. Throughout this journey, our bank has conducted banking operations while maintaining policies, etiquette, integrity, and professionalism. The bank ensures proper training for its employees through its own training institute, which has enabled us to maintain our growth trajectory in 2023, just like in previous years.

By the end of 2023, total deposits increased by 5.72%, reaching BDT 225,585.37 million, up from BDT 213,375.30 million in 2022. Total assets grew by 8.22%, amounting to BDT 295,347.56 million, compared to BDT 272,908.81 million in the previous year. Investments totaled BDT 255,691.91 million in 2023, up from BDT 222,275.44 million in 2022. In 2023, Union Bank PLC. faced heightened competition in both import and export sectors. The import business amounted to BDT 6,205.00 million (USD 56.54 million). Export activities saw a slight decline, with total exports reaching BDT 4,204.20 million (USD 38.31 million). Despite these challenges, the bank achieved an operating profit of BDT 4,404.88 million, marking a 6.17% increase from BDT 4,148.57 million in 2022.

In 2023, Union Bank PLC. took significant steps in technological advancement. During this time, Union Bank PLC. established a robust Islamic Core Banking Solution (CBS) by upgrading the existing Core Banking Solution (CBS) system to the latest Oracle DB version. Additionally, by setting up a Disaster Recovery Data Center, the bank's employees have been able to provide uninterrupted service to customers tirelessly. All types of transaction-related security have been ensured and the use of the existing 'UniON app' has been facilitated through the Nikash settlement system.

In the competitive market, Union Bank PLC. successfully completed 120 corporate agreements in 2023 to strengthen its brand image. To attract marginal customers, it has introduced the Mudaraba Monthly Payable SND Account (Fayida). An agreement was also signed with Jalalabad Gas Transmission & Distribution System for utility bill collection. Union Bank PLC. has maintained its contribution to sports by becoming the champion of the Sheikh Hasina Interbank Football Tournament-2023. Additionally, Union Bank PLC. ensured its presence across the country by opening new branches and sub-branches. The total number of branches is now 114, and sub-branches are 54.

In 2023, Union Bank PLC. followed the Bangladesh Bank's Social Responsibility (CSR) activities policy. Since its inception, the bank has been committed to addressing the economic and social problems of the underprivileged society. For the greater interest of future generations, under its CSR activities, the bank has spent BDT 275.4 million on education assistance, healthcare, disaster management, infrastructure, sports and culture.

Finally, I extend my deepest gratitude to all shareholders and stakeholders for placing their unwavering faith in our strength and capabilities. Your trust is the cornerstone of our success. I am immensely grateful to the Board of Directors for their invaluable guidance, ensuring Union Bank PLC. remains on the right path, and for their confidence in the honesty and professionalism of our employees. A heartfelt thanks to Bangladesh Bank, the Bangladesh Securities and Exchange Commission, the Registrar of Joint Stock Companies and Firms, Dhaka Stock Exchange PLC., Chittagong Stock Exchange PLC, the National Board of Revenue, and all other regulatory authorities for their support and cooperation. Special appreciation goes to our depositors and customers for their steadfast trust and confidence in Union Bank PLC. amidst numerous challenges.

With the grace of Almighty Allah, I am confident that our journey will continue to advance towards greater success in the coming years. Union Bank PLC. will steadfastly maintain its trajectory as a modern, technology-driven Islamic bank in Bangladesh, Insha'Allah.



Professor Dr. Md. Salim Uddin FCA FCMA Chairman



# ব্যবস্থাপনা পরিচালকের বক্তব্য



বিস্মিল্লাহির রাহ্মানির রাহিম

## সম্মানিত শেয়ারহোল্ডারবৃন্দ,

আস্সালামু আলাইকুম ওয়া রাহ্মাতুল্লাহ,

ইউনিয়ন ব্যাংক পিএলসি. এর ১১তম বার্ষিক সাধারণ সভায় আপনাদের সকলকে স্বাগত জানাচ্ছি। ২০২৩ সালের ব্যাংকের আার্থিক প্রতিবেদন আপনাদের সকলের সামনে উপস্থাপন করতে পেরে আমি আনন্দিত। বিগত বছরগুলোর মত এবারো আমরা সফল একটি বছর অতিক্রম করেছি। আর আমাদের এ অর্জন ধরে রাখা সম্ভব হয়েছে মূলতঃ ব্যাংকের সম্মানিত পরিচালনা পর্ষদের অবিরাম সহযোগিতা, ব্যাংক ব্যবস্থাপনা কর্তৃক কার্যকর কর্ম-কৌশল প্রণয়ন, কর্মকর্তা-কর্মচারীদের যথাযথ বাস্তবায়ন ও অক্লান্ত পরিশ্রম এবং শেয়ারহোল্ডার, গ্রাহক এবং শুভানুধ্যায়ীদের সার্বিক সমর্থনের মাধ্যমে।

## বৈশ্বিক ও বাংলাদেশের অর্থনীতি

২০২২ সালের ফেব্রুয়ারিতে শুরু হওয়া চলমান রাশিয়া-ইউক্রেন যুদ্ধের মধ্যেই বিশ্বের অন্য প্রান্তে ইসরায়েল-ফিলিস্তিন সংকটের ফলে বৈশ্বিক অর্থনীতি একটি টালমাটাল অবস্থার মধ্য দিয়ে ২০২৩ সাল অতিক্রম করে। সংকটে আবর্তে থাকা অর্থনীতিতে হু-হু করে বাড়তে থাকে দ্রব্যমূল্যের দাম। উৎপাদন হ্রাস ও সরবরাহ চেইনে দেখা দেয় বিপর্যয়।মূল্যস্ফীতি ক্রমান্বয়ে বাড়তে থাকে। কমে যায় রেমিট্যান্স প্রবাহ ও ব্যাংকিং খাতে দেখা দেয় ডলারের সংকট। আমদানি কমে যায়, রিজার্ভের ওপর আঘাত আসে। আবার আন্তর্জাতিক বাজারের দ্রব্যমূল্য বৃদ্ধির উত্তাপ ছড়িয়ে পড়ে দেশের বাজারেও। ফলম্রুতিতে কমে যায় জনগণের সঞ্চয় সক্ষমতা ও অর্থনীতিতে দেখা দেয় তারল্য সংকট।

নির্বাচনী বছরের প্রভাব ও বিভিন্ন প্রতিকূল অবস্থার মধ্যেও আমাদের দেশ বড় ধরনের আর্থিক মন্দা থেকে সুরক্ষিত রয়েছে, যার ফলে ২০২২-২৩ অর্থবছরে দেশের জিডিপি প্রবৃদ্ধি দাঁড়িয়েছে ৫.৭৮ শতাংশ। গত অর্থবছরের চেয়ে এই হার ১.৩২% কম হলেও বাংলাদেশ জিডিপি প্রবৃদ্ধির ধারা বজায় রাখতে সক্ষম হয়েছে, যেখানে পৃথিবীর অনেক উন্নত দেশ ইতিমধ্যেই আর্থিক মন্দার কবলে জর্জরিত।

বর্তমান সমসাময়িক চ্যালেঞ্জ মোকাবেলা করতে দরকার ব্যাংকিং খাত তথা আর্থিক খাতে সুশৃংখলা আনয়ন, অনিয়ম, দূর্নীতি ও স্বেচ্ছাচারিতার বিরুদ্ধে কঠোর ব্যবস্থা গ্রহন, অবকাঠামো খাতে অধিক বিনিয়োগ, নিরবিচ্ছিন্ন জ্বালানি সরবরাহ নিশ্চিত করা, পণ্যের বহুমূখীকরণ ও বাজার অনুসন্ধানের মাধ্যমে রস্তানি বাণিজ্য বাড়ানো, নতুন শ্রম বাজার অনুসন্ধানের মাধ্যমে রেমিট্যান্স আহরণ বৃদ্ধি করা।

## ইউনিয়ন ব্যাংকের সফলতা

যথাযথ ব্যবস্থাপনা ও মানসম্মত ব্যাংকিং সেবা প্রদানের মাধ্যমে ২০২৩ সালে বেশীরভাগ ক্ষেত্রেই ইউনিয়ন ব্যাংক সফলতা ধরে রাখতে পেরেছে। নানা প্রতিকূলতা থাকা সত্ত্বেও আমাদের ব্যাংক উল্লেখযোগ্য হারে ব্যবসা সম্প্রসারণ করেছে। ২০২৩ সালে আমাদের ব্যাংকের উল্লেখযোগ্য অর্জন সমূহ আপনাদের সামনে উপস্থাপন করছি। দেশব্যাপি ১১৪ টি শাখা এবং ৫৪ টি উপশাখার মাধ্যমে ব্যাংকিং সেবা প্রদান করে চতুর্থ প্রজন্মের ব্যাংকগুলোর মধ্যে অধিকাংশ আর্থিক সূচকে আমরা শীর্ষ স্থান ধরে রাখতে পেরেছি। বর্তমানে আমাদের ব্যাংকের মোট সম্পদের পরিমাণ দাঁড়িয়েছে ২,৯৫,৩৪৮ মিলিয়ন টাকা, যা গত বছরের তুলনায় ৮.২২% বেশী এবং মূলধনের পরিমাণ ২১,৬৩৬ মিলিয়ন টাকা, যা গত বছরের তুলনায় ০.৯২% বেশী। দ্রুত ও সহজে গ্রাহককে রেমিট্যান্স সুবিধা প্রদানের জন্য আমাদের সাথে ১৪ (চৌদ্দ)টি মানি এক্সচেঞ্জ হাউজ অত্যন্ত আন্তরিকভাবে কাজ করছে, যা ধারাবাহিকভাবে আমাদের ব্যাংকের রেমিটেন্স প্রবাহ বৃদ্ধিতে সহায়ক ভূমিকা পালন করছে।

## অর্জিত মুনাফা

২০২৩ সালে ব্যাংকের পরিচালনগত মুনাফা দাঁড়িয়েছে ৪,৪০৫ মিলিয়ন টাকা এবং করপূর্ব মুনাফা দাঁড়িয়েছে ৩,২৩৪ মিলিয়ন টাকা। এই সফলতা অর্জন সম্ভব হয়েছে মূলত: কাঙ্ক্ষিত আমানত বৃদ্ধি, প্রত্যাশিত বিনিয়োগ, আদায় কার্যক্রমে গতিশীলতা, মূলধন ব্যবস্থাপনায় কার্যকর উদ্যোগ গ্রহন ইত্যাদি পদক্ষেপের মাধ্যমে।

### আমানত সংগ্ৰহ

২০২৩ সালে ব্যাংকের আমানতের পরিমান ছিল ২,২৫,৫৮৫ মিলিয়ন টাকা, যা বিগত বছরের আমানত ২,১৩,৩৭৫ মিলিয়ন টাকার চেয়ে ৫.৭২% বেশি। অন্যদিকে, মোট আমানত গ্রাহক সংখ্যাও এ বছর বৃদ্ধি পেয়েছে। ২০২৩ সালে মোট আমানত গ্রাহকের সংখ্যা দাড়িয়েছে ৬৮৬,১৯৬, যা ২০২২ সালে ছিল ৫৯৫,৯২২। অর্থাৎ গত বছরের তুলনায় আমানত গ্রাহক ১৫.১৫% বৃদ্ধি পেয়েছে।

## বিনিয়োগ

জাতীয় পর্যায়ে দেশে ঋণ বৃদ্ধির সাথে সাথে কৌশলগত ব্যবসার অংশ হিসেবে ব্যাংকের প্রত্যাশিত বিনিয়োগেরও প্রবৃদ্ধি ঘটেছে, যা দেশব্যাপী ব্যষ্টিক এবং সামষ্টিক অর্থনীতির উন্নয়নে গুরুত্বপূর্ন ভূমিকা পালন করবে। ২০২৩ সালে ব্যাংকের বিনিয়োগের পরিমাণ ২,৫৫,৬৯১ মিলিয়ন টাকা, যা গত বছরের বিনিয়োগের (২,২২,২২৮ মিলিয়ন টাকা) তুলনায় ১৫.০৫% বেশী। বিনিয়োগ বহুমুখীকরণের জন্য ব্যাংক সময়োপযোগী কৌশলগত পদক্ষেপ নিয়েছে, যার মাধ্যমে এসএমই, নারী উদ্যোক্তা এবং উৎপাদনশীল খাতে বিনিয়োগকে সম্প্রসারিত করা হচ্ছে। এ প্রক্রিয়ার অংশ হিসেবে ২০২৩ সালে এসএমই খাতে ৩,৯৭৭ মিলিয়ন টাকা, কৃষি খাতে ১,৫৯৪ মিলিয়ন টাকা, টেকসই অর্থায়ন খাতে ২,৬৬০ মিলিয়ন টাকা বিনিয়োগ সহায়তা দেওয়া হয়েছে।

## বৈদেশিক বাণিজ্য এবং রেমিট্যান্স

২০২৩ সালে রাশিয়া-ইউক্রেন যুদ্ধ, আন্তর্জাতিক বাজারে জ্বালানি তেলসহ যাবতীয় দ্রব্য সামগ্রীর মূল্য বৃদ্ধি, ডলার সংকট ইত্যাদির প্রভাবে বিশ্ব বাণিজ্য পুরোপুরি বিপর্যস্ত হয়ে পড়েছিল, যার ফলে ব্যাংকের বৈদেশিক বাণিজ্য খাতে কাঙ্ক্ষিত লক্ষ্যমাত্রা অর্জন সম্ভব হয়নি। এ বছরে ব্যাংকের রস্তানীর পরিমাণ দাঁড়িয়েছে ৬,২০৫ মিলিয়ন টাকা এবং আমদানির পরিমাণ দাঁড়িয়েছে ৪,২০৪ মিলিয়ন টাকা। অন্যদিকে, ২০২৩ সালে ব্যাংক ৪,১৬৮ মিলিয়ন টাকা রেমিট্যান্স আহরণ করেছে। বর্তমানে ইউনিয়ন ব্যাংক এক্সপ্রেস মানি, ওয়েস্টার্ন ইউনিয়ন, রিয়া, ট্রান্সফাস্ট, মানিগ্রাম, আল-আনসারি, প্লাসিড এনকে কর্পোরেশন, মার্চেন্ট্রেড, আফতাব কারেন্সি এবং স্মল ওয়ার্ল্ড সহ মোট ১৪ টি মানি এক্সচেঞ্জ হাউজের সাথে চুক্তিবদ্ধ রয়েছে, যার মাধ্যমে আতি সহজে ও দ্রুততম উপায়ে গ্রাহক সেবা প্রদান করা সম্ভব হয়েছে।



#### শাখা, উপশাখা ও এটিএম সম্প্রসারণ

দেশের অর্থনৈতিক প্রবৃদ্ধি তথা ব্যাংকিং সুবিধা শহর ও প্রত্যন্ত পল্পী অঞ্চলে জনগণের দৌরগোঁড়ায় পৌঁছে দেয়ার জন্য ২০২৩ সালে ইউনিয়ন ব্যাংকের নতুন শাখা,উপশাখা ও এটিএম বুথ স্থাপন কার্যক্রম সম্প্রসারন করা হয়েছে। বছর শেষে মোট শাখার সংখ্যা দাঁড়িয়েছে ১১৪টি, যার মধ্যে ৫৭টি শহর অঞ্চলে এবং ৫৭টি পল্পী অঞ্চলে। এছাড়াও ২০২৩ সাল শেষে আমাদের মোট উপশাখার সংখ্যা দাঁড়িয়েছে ৫৪টি, যার মধ্যে এই বছরে স্থাপন করেছি ৮টি উপশাখা। এ বছরে আমরা ৬টি এটিএম বুথ স্থাপন করেছি, যার ফলে ব্যাংকের মোট এটিএম বুথ এর সংখ্যা দাঁড়িয়েছে ১০০টি।

### ঝুঁকি ব্যবস্থাপনা ও নিয়ন্ত্রন কার্যক্রম

ব্যাংকের টেকসই উন্নয়ন এবং সার্বিক সূচকসমূহ সন্তোষজনক পর্যায়ে রাখার জন্য ইউনিয়ন ব্যাংকের রয়েছে একটি সুদক্ষ ও কার্যকর ঝুঁকি ব্যবস্থাপনা কাঠামো। ব্যাংকের টেকসই উন্নয়ন নিশ্চিত করার জন্য সম্পদ-দায়ব্যবস্থাপনা, বিনিয়োগঝুঁকিব্যবস্থাপনা, মূলধনব্যবস্থাপনা সহ অন্যান্য মূখ্য ঝুঁকি ব্যবস্থাপনার উপর গুরুত্বারোপ করা হয়েছে। এখানে উল্লেখযোগ্য যে, ২০২৩ সালে ব্যাংকের রেটিং দীর্ঘমেয়াদে A+ এবং স্বল্ন মেয়াদে ST-2, যা ব্যাংকের শক্তিশালী আর্থিক ভিত্তি, উত্তম তারল্য অবস্থা ও কাঠামোগত স্থিরতারই নির্দেশক। ঝুঁকি ব্যবস্থাপনা সক্ষমতা বৃদ্ধিতে ব্যাংকের পর্ষদ ঝুঁকি ব্যবস্থাপনা কমিটি, পরিচালনা পর্যদ ও ব্যবস্থাপনা পর্যায়ে সজাগ দৃষ্টিভঙ্গি রয়েছে, যাতে করে চিহ্নিত এবং সম্ভাব্য ঝুঁকি সমূহ মোকাবেলা করা যায়।

আমাদের ব্যাংক সবসময়ই চিহ্নিত ও সম্ভাব্য ব্যুঁকির উপর সজাগ দৃষ্টি রাখে। বিশ্ব অর্থনৈতিক সংকট, আমদানি রফতানি ব্যবসা বাণিজ্যে মন্দা, মুদ্রাস্ফীতি, তারল্য সংকট ইত্যাদি চলমান সমস্যার ফলে সৃষ্ট ব্যুঁকি মোকাবেলায় ইউনিয়ন ব্যাংক বিশেষ প্রস্তুতিমূলক কার্যক্রম হাতে নিয়েছে। সার্বিক ব্যুঁকি ও সম্ভাব্য চ্যালেঞ্জসমূহ চিহ্নিতকরণের পাশাপাশি তা মোকাবেলায় ব্যাংকের করনীয় কার্যক্রম হাতে নেয়া হয়েছে। এছাড়া, নিয়ন্ত্রনকারী কর্তৃপক্ষের নির্দেশনাসমূহ ব্যাংকের সামর্থ্য অনুযায়ী যথাযথ পরিপালনের ব্যবস্থা নেওয়া হয়েছে।

#### সামাজিক দায়বদ্ধতা

সিএসআর বা সামাজিক দায়বদ্ধতার ব্যাপারে ইউনিয়ন ব্যাংক শুরু থেকেই আন্তরিক ভূমিকা পালন করে আসছে। সামাজিক দায়বদ্ধতার অংশ হিসেবে ইউনিয়ন ব্যাংক বিভিন্ন উন্নয়নমূলক কাজে অংশগ্রহন করছে এবং সামাজিক কর্মকান্ডে আর্থিক ভাবে সহায়তা করে আসছে। সামাজিক দায়বদ্ধতার অংশ হিসেবে আমাদের ব্যাংক ২০২৩ সালে ২৭৫.৪৪ মিলিয়ন টাকা প্রদান করেছে। এ বছরে বরাদ্দকৃত অর্থের মধ্যে মাননীয় প্রধানমন্ত্রীর ত্রাণ তহবিলে অনুদান, দরিদ্র ও মেধাবী শিক্ষার্থীদের শিক্ষাবৃত্তি প্রদান, গরীব ও অসহায় মানুষের মাঝে শীত বস্ত্র বিতরণ ইত্যাদি কার্যক্রম উল্লেখযোগ্য। ব্যাংকের মোট অনুদানের ৮৪.৩৫% দূর্যোগ ব্যবস্থাপনা খাতে, ৫.৪৮% শিক্ষা খাতে, ৩.৮৪% স্বাস্থ্যখাতে ব্যয় করা হয়েছে।

### তথ্য ও যোগাযোগ প্রযুক্তি

বর্তমান তথ্য প্রযুক্তির যুগে আর্থিক লেনদেনসহ যাবতীয় ব্যাংকিং কার্যক্রম যেমন স্বয়ংক্রিয়, আধুনিক এবং ডিজিটাল হচ্ছে, তেমনি আর্থিক খাতে সাইবার আক্রমনসহ অন্যান্য অপরাধমূলক কায়ক্রম এবং তথ্য-প্রযুক্তি সংক্রান্ত ঝুঁকিও দিন দিন বৃদ্ধি পাচ্ছে। এসব প্রেক্ষাপটে, আর্থিক প্রতিষ্ঠানসমূহ আন্তর্জাতিক ভাবে অনুসৃত তথ্য ও যোগাযোগ প্রযুক্তি সংক্রান্ত প্রতিরোধমূলক ব্যবস্থা গ্রহণ করে। এ লক্ষ্যে আমাদের ব্যাংক সাইবার নিরাপত্তা ঝুঁকি মূল্যায়ন, প্রযুক্তিগত দুর্বলতা মূল্যায়ন, আপদকালীন ব্যবস্থা কার্যক্রম প্রণয়ন, যে কোন সাইবার বা কারিগরি আক্রমন মোকাবেলা, বহিরাগত প্রতিষ্ঠানের মাধ্যমে গৃহীত সেবা সমূহের ঝুঁকি বিশ্লেষণ, সকল কর্মকর্তা-কর্মচারীদের মধ্যে সাইবার নিরাপত্তা বিষয়ক সচেতনতা বৃদ্ধি এবং প্রশিক্ষণের ব্যবস্থা গ্রহণ ইত্যাদি কার্যক্রম জোরদার করা হয়েছে, যাতে করে আমরা সম্ভাব্য তথ্য প্রযুক্তি সংক্রান্ত ঝুঁকি সমূহ দক্ষতার সাথে মোকাবেলা করতে পারি। দৈনন্দিন আর্থিক কার্যক্রম সফলভাবে সম্পাদন করার জন্য ব্যাংক BACH, BEFTN, RTGS, ATM, POS, NPSB ও Q-cash সুবিধা সহ Debit Card, SMS Banking, SWIFT ও Foreign Remittance ইত্যাদি সেবা প্রদান করছে। প্রতিটি লেনদেনের সুরক্ষা নিশ্চিতকল্পে উচ্চ ক্ষমতা সম্পন্ন ফায়ারওয়্যাল ডিভাইসের ব্যবহার এবং নিরবিচ্ছিন্ন ব্যাংকিং সেবা প্রদানের জন্য ডিএমজেড (ডিমিলিটারাইজড জোন) সিকিউরিটি জোন নিশ্চিত করা হয়েছে। এছাড়াও ইন্টারনেট ব্যাংকিং ও অ্যাপস্ভিত্তিক সেবা প্রদানের মাধ্যমে ব্যাংক গ্রাহকগণ নগদ ও বিকাশ সুবিধাসহ ফান্ড ট্রান্সফার, চেক ব্যবস্থাপনা, ইউটিলিটি বিল প্রদান প্রভৃতি রিয়েল টাইম ট্রান্সজেকশন সপ্তাহের ৭ দিন ২৪ ঘন্টা যে কোন জায়গা থেকেই খুব সহজেই সম্প্রাদন কবতে পাবছেন।

#### গ্রাহক সেবা ও প্রোডাক্ট উন্নয়ন

গ্রাহকের চাহিদা পুরনে ইউনিয়ন ব্যাংক বিভিন্ন ধরণের আকর্ষনীয় আমানত ও বিনিয়োগ স্ক্রীম এবং উন্নত সেবা প্রদানে অঙ্গীকারবদ্ধ। গ্রাহক সেবায় আমাদের রয়েছে বিভিন্ন ধরণের আমানত ও বিনিয়োগ স্কীম, যা ইতিমধ্যেই প্রশংসিত হয়েছে। আমরা ইতিমধ্যেই সহায়ক আমানত সংমিশ্রণ নিশ্চিতকরণে এবং গ্রাহক চাহিদা পূরণকল্পে কিছু নতুন আমানত স্কীম চালু করেছি,যেমন নারীদের জন্য মুদারাবা ফেমিনা ডিপোজিট স্কীম (নিসা), ৫০ এর বেশি নারী ও পুরুষ গ্রাহকদের জন্য মুদারাবা সিনিয়র সিটিজেন ডিপোজিট স্কীম (এহসান), মায়েদের জন্য মুদারাবা ওয়ালিদা মাসিক মুনাফা স্কীম (মা), গ্রাহকদের বিভিন্ন জরুরী ব্যয় মেটানোর জন্য মুদারাবা লাইফ স্টাইল ডিপোজিট স্কীম (সহজ)। আশা করি, এসব আমানতসমূহ গ্রাহকদের কাছে গ্রহনযোগ্যতা পাবে এবং সার্বিকভাবে ব্যাংকের আমানত বৃদ্ধিতে সহায়ক হবে। ব্যাংক প্রতিষ্ঠার প্রথম থেকেই আমরা উন্নত সেবা প্রদান করার বিষয়টিকে সর্বোচ্চ গুরুত্ব দিয়ে আসছি। গ্রাহক সেবা মূল্যায়নে আমাদের রয়েছে গ্রাহকসেবা নিরীক্ষা ও মূল্যায়ন পদ্ধতি সম্পর্কিত স্বতন্ত্র পলিসি, যার মাধ্যমে আমরা শাখা পর্যায়ে গ্রাহকসেবার মান সম্পর্কিত জবাবদিহিতা নিশ্চিত করেছি।

#### মানব সম্পদ উন্নয়ন

২০২৩ সালে ব্যাংকের মোট কর্মকর্তা ও কর্মচারীর সংখ্যা দাঁড়িয়েছে ২১২৫ জন। শুধুমাত্র নিয়োগ নয় বরং তাদেরকে মানব সম্পদ পরিণত করতে ইউনিয়ন ব্যাংক বদ্ধপরিকর। মানব সম্পদ উন্নয়ন একটি ধারাবাহিক প্রক্রিয়া। সুষ্ঠভাবে ব্যাংকিং কার্যক্রম পরিচালনা ও উন্নত গ্রাহক সেবার জন্য মানব সম্পদ উন্নয়নের বিকল্ন নেই। সেই জন্য ব্যাংকের নিজস্ব ট্রেনিং ইনস্টিটিউটের মাধ্যমে সকল পর্যায়ের কর্মকর্তাদের বিভিন্ন ধরনের প্রশিক্ষণের ব্যবস্থা করা হয়ে থাকে। ২০২৩ সালে ব্যাংকের ট্রেনিং ইনস্টিটিউটের মাধ্যমে সকল পর্যায়ের কর্মকর্তাদের বিভিন্ন ধরনের প্রশিক্ষণের ব্যবস্থা করা হয়ে থাকে। ২০২৩ সালে ব্যাংকের ট্রেনিং ইনস্টিটিউটে ৬ টি ফাউন্ডেশন ট্রেনিং কোর্স ও ১৬ টি ওয়ার্কশপ ও ১টি ওরিয়েন্টেশন প্রোগ্রামের মাধ্যমে ৮১৩ জন কর্মকর্তা ও বির্বাহীর প্রশিক্ষণের ব্যবস্থা করা হয়েছে। অধিকন্তু, পেশাগত দক্ষতা ও যোগ্যতাসম্পন্ন মানব সম্পদ উন্নয়নে কর্মকর্তাদের প্রায়োগিক জ্ঞান প্রদানের জন্য ফাউন্ডেশন ও এ্যাডভান্সড কোর্সগুলো আরো হালনাগাদ হচ্ছে। এছাড়া BIBM, BBTA ও অন্যান্য দেশীয় ও আন্তর্জাতিক ইনস্টিটিউটের মাধ্যমে মানব সম্পদ উন্নয়ন প্রক্রিয়া অব্যাহত আছে।

### শরীয়া'হ পরিপালন

দৈনন্দিন ব্যাংকিং কার্যক্রমে ইসলামী শরীয়া'হ পরিপালনে ইউনিয়ন ব্যাংক সর্বদা সচেষ্ট রয়েছে। বাংলাদেশ ব্যাংকের গাইডলাইন এবং দেশবরেণ্য উলামায়ে কেরামের সমন্বয়ে গঠিত শরীয়া'হ সুপারভাইজরী কমিটির পরামর্শ আমাদের ব্যাংকিং কার্যক্রমে শরীয়া'হ পরিপালনে উৎসাহ যোগাচ্ছে। শরীয়া'হ সুপারভাইজরী কমিটির অধীনে কর্মরত মুরাক্বিবগণ বিভিন্ন ধরণের নিরীক্ষা ও অনুসন্ধানের মাধ্যমে চিহ্নিত অপরিপালিত বিষয়সমূহ যথারীতি পরিপালন করা হচ্ছে।

#### ২০২৪ সালের পরিকল্পনা

২০২৪ সাল ইউনিয়ন ব্যাংক সহ সকল বাণিজ্যিক ব্যাংকের জন্য একটি গুরুত্বপূর্ণ বছর। বৈদেশিক বাণিজ্যের স্থবিরতা, মুদ্রাস্ফীতি ও অর্থনৈতিক খাঁতের টানাপোডেনকে আমলে নিয়েই ইউনিয়ন ব্যাংক এ বছরের জন্য কৌশলগত পরিকল্বনা গ্রহণ করেছে। পরিচালনগত দক্ষতার উন্নয়নের মাধ্যমে আয়ের সাথে ব্যয়ের সামঞ্জস্য বিধান, রিটেইল আমানত সংগ্রহ ও বাংলাদেশ ব্যাংক কর্তৃক অগ্রাধিকারপ্রাপ্ত খাতসমূহে বিনিয়োগ বৃদ্ধির মাধ্যমে বিনিয়োগ ভারসাম্য রক্ষা, মুলধন পর্যাপ্ততা বৃদ্ধি এবং খেলাপী বিনিয়োগ হতে অধিক পরিমাণে আদায় নিশ্চিতকরণে ব্যাংক এ বছর সর্বোচ্চ গুরুত্ব প্রদান করবে। এছাড়াও, বিশ্বের সাথে তাল মিলিয়ে টেকসই উন্নয়ন লক্ষ্যমাত্রা অর্জন, ব্যাংক সংক্রান্ত সকল বিধি-বিধান পরিপালন এবং সামাজিক, নৈতিক, পরিবেশবান্ধব, উৎপাদনশীল ও লাভজনক ব্যবসায আরো অধিকতর বিনিয়োগের জন্য ব্যাংক বদ্ধপরিকর। বরাবরের মত ইউনিয়ন ব্যাংক প্রতিষ্ঠার শুরু থেকেই গ্রাহক সেবা প্রদানকে সর্বোচ্চ গুরুত্ব দিয়ে আসছে। এরই ধারাবাহিকতায় গ্রাহক সেবার মান উন্নয়নে ইউনিয়ন ব্যাংক বিভিন্ন পদক্ষেপ গ্রহণ করেছে। এছাড়াও সুদক্ষ কর্মী নিয়োগ, মানব সম্পদ উন্নয়ন এবং সর্বোপরি কর্পোরেট সুশাসন নিশ্চিতকবণে ইউনিয়ন ব্যাংক সর্বদা সচেষ্ট।

পরিশেষে আমি ব্যাংকের সম্মানিত চেয়ারম্যান ও পরিচালনা পর্ষদ, শেয়ারহোন্ডারবৃন্দ, বাংলাদেশ ব্যাংক, বাংলাদেশ সিকিউরিটিজ অ্যান্ড এক্সচেঞ্জ কমিশন ও অন্যান্য নিয়ন্ত্রণকারী সংস্থা, গ্রাহক ও শুভানুধ্যায়ীদের অব্যাহত সমর্থন, পৃষ্ঠপোষকতা, সহযোগিতা ও মূল্যবান দিক-নির্দেশনার জন্য আন্তরিক কৃতজ্ঞতা প্রকাশ করছি। আশা করি, বিগত বছরগুলোর মতো ভবিষ্যতেও গ্রাহক সেবা ও দেশের অর্থনৈতিক উন্নয়নে ইউনিয়ন ব্যাংকের নিরলস প্রচেষ্টা অব্যাহত থাকবে, ইন্শাআল্লাহ়।

আল্পাহ হাফেজ।

**এ. বি. এম মোকাম্মেল হক চৌধুরী** ব্যবস্থাপনা পরিচালক



## FROM THE DESK OF MANAGING DIRECTOR

This year bank will emphasize on maintaining basic spending and trim other expenditures through operational efficiency, retail deposit collection, diversification of investment portfolio, strengthen capital adequacy and recovery from overdue investments. Bismillahir Rahmanir Rahim,

#### **RESPECTED SHAREHOLDERS,**

Assalamu-Alaikum Wa Rahmatullah,

It is a privilege for me to welcome you all to the 11<sup>th</sup> Annual General Meeting of Union Bank PLC. (UB) and present the financial statements, operational performance and achievement of our Bank. UB has completed another successful year with stable growth. In fact, this would not have been possible without continued support and co-operation of our Honorable Board of Directors & bank's stakeholders, strategic planning of management team and its proper implementation by bank's executives & officials and above all the confidence of our shareholders and customers.

#### **GLOBAL AND BANGLADESH ECONOMY**

Global economy passed the year 2023 with huge crises and immense pressure due to geopolitical conflict occurred in different parts of the world. Russia- Ukraine war began in February 2022; on the other part of the world Israel-Palestine conflict started in 2023 where mass people are suffering a lot. World is facing a huge negative impact due to these geopolitical conflicts. Goods and materials price has been increased, production has been reduced and disruption occurred in the supply chain. Inflation is increasing day by day. Foreign exchange reserve has declined and thus created dollar crisis. Apart, deteriorated export import business, declining remittance inflow, price hike are the bones in the throat of Bangladesh economy. As a result, tendency of saving has reduced and created liquidity crisis in the internal economy.

With the impact of election year and various critical scenarios, our internal economy has been affected comparatively less than the worldwide situation. We have maintained positive growth. In 2022-23 fiscal year, our GDP growth rate stood at 5.78%. The ratio is 1.32% lower than the previous fiscal year but we are fortunate that we have maintained the growth of GDP where most of the countries are suffering from maintaining positive economic growth.

However, we need to maintain discipline in national economy, take immediate measures against corruption and develop infrastructural sector, uninterrupted supply chain, increase export by exploring new markets and diversifying finished goods and increase home bound remittance for retaining this growth and facing plausible challenge in near future.

#### SUCCESS OF UNION BANK

The Bank has achieved its successive growth in the year 2023 through efficient management and quality banking services. Despite various challenges, our bank has expanded business notably. Now, I would like to highlight some of the key achievements of our Bank. We have been maintaining leading position among the fourth generation banks in all financial indicators through wide network of 114 branches and 54 sub-branches all over the country. At present, our total asset size is Tk. 2,95,348 million which is 8.22% higher than previous year and total capital stood at Tk. 21,636 million which is 0.92% higher than previous year. To provide fast and easy remittance facilities to our valued customers, 14 (Fourteen) money exchange houses are working with us closely that ultimately plays an important role to increase the flow of remittance through our bank.

#### PROFITABILITY

Bank's Operating Profit stood at Tk. 4,405 million and Profit Before Tax (PBT) was Tk. 3,234 million in 2023. Increasing core deposit, expected investment, expediting recovery and control over the classified investment and effective capital management initiatives were the key to this success.

#### DEPOSIT

During the year 2023, Bank's deposit stood at Tk. 2,25,585 million which is 5.72 % higher than previous year's deposit amounting to Tk. 2,13,375 million. Meanwhile, the number of deposit accounts has increased during the year. In the year 2023, the number of deposit accounts were 6,86,196 whereas it was 5,95,922 in the year 2022, i.e. the growth of deposit was 15.15% in the last year.

#### INVESTMENT

As a part of business strategy, expected investment growth achieved in line with the national credit growth which will contribute in macro and micro economic development of the country. Union Bank's Investment stood at Tk. 255,691 million in the year 2023 which is 15.05% higher than previous year's Tk. 2,22,228 million. It is to mention here that Bank has taken time based strategy for diversifying its investment through financing to Micro & SME sector, Women Entrepreneur, above all increasing investment facility to productive sectors. As a part of the process, Union Bank financed Tk. 3,977 million in SME sector, Tk. 1,594 million in Agriculture sector, Tk. 2,654.34 million in Sustainable Finance sector during the last year.



#### FOREIGN TRADE AND REMITTANCE

World trade has been hampered due to Russia Ukraine war, price hike including fuel price, dollar crisis etc. For this reason, desired foreign trade business was not possible in last year. However, during the year 2023 bank's exposure in Export and Import business were Tk. 6,205 million and Tk. 4,204 million.

Our foreign remittance was Tk. 4,168 million during the year 2023. At present, Union Bank has agreement with 14 (fourteen) remittance houses like Express Money, Western Union, RIA, Transfast, Moneygram, Prabhu Money transfer, Al-Ansari, Placid NK Corporation, Aftab Currency and Small World for providing fast and easy customer service.

#### **EXPANSION OF BRANCHES, SUB-BRANCHES AND ATM**

In line with the rapid economic growth, Union Bank has expanded new branches and ATM booth's in 2023 for providing banking service to the door step of the people in both urban & rural areas. At the end of 2023, total number of branches stood at 114 (One hundred and Fourteen) out of which 57 (fifty-seven) situated in urban areas and 57 (fiftyseven) are in rural areas. Moreover, total number of subbranch stands 54 (fifty four) at the end of 2023 out of which 08 (eight) were established in current year. During this period, we also have established 6 (six) ATM booth's and at the end of the year, total ATMs were 100 (hundred).

#### **RISK MANAGEMENT AND CONTROL FUNCTIONS**

The Bank has established a prudent risk management framework upon which it was possible to maintain the bank's overall index at satisfactory level. Constant monitoring towards bank's core risk management, asset-liability management, risk based capital management and other identified and potential risks mitigation systems are in place for ensuring sustainable growth of the bank. Our bank's credit rating secured 'A+' in long term and 'ST-2' in short term which indicates that the bank operates its business with strong financial base, better liquidity position and organizational stability. Risk Management Committees both at Management and Board level are vigilant to strengthen risk management capacity so as to manage the risks of the bank.

Our Bank is always vigilant towards the evolving and potential risks. Due to global economic crisis accompanied by fall in export import business, inflation, liquidity crisis Union Bank has taken vast preparation for proper risk management. Bank has also taken proper measures to identify challenges and vulnerabilities and be transparent with the regulatory authority for proper implementation of directives as issued from time to time.

#### **CORPORATE SOCIAL RESPONSIBILITY**

Union Bank is always sincere about corporate social responsibility. The bank has rendered extensive financial support for benevolent purpose. To become a socially committed bank and attain social welfare, Union Bank donated Tk. 275.44 million in 2023. Donation to Honorable Prime Minister Relief Fund, awarding of Scholarship to needy and meritorious students and distributing winter cloths among poor & helpless people are remarkable. Union Bank distributed 84.35% in disaster management sector, 5.48% in Education sector, 3.84% in Health sector from our total CSR Fund.

#### **INFORMATION & COMMUNICATION TECHNOLOGY**

Financial system is becoming more automated, modern and digitalized while intentional cyber-attack along with promptness of ICT risk is constantly increasing. In this circumstances, each and every financial institution have to adopt internationally accepted preventive measures to tackle those risks. In this context, our bank has strengthened the evaluation process of proper cyber security risk and technological weaknesses, established activity based robust system during crisis period, to tackle with any kind of cyber or technical attack and risk of third parties adopted services, introduced awareness and training programs regarding cyber security for all employees, build-up awareness regarding transaction related with information technology etc. so that we can efficiently tackle with probable ICT risk in future. To operate the day to day banking activities successfully, our bank uses BACH, BEFTN, RTGS, ATM, POS, Debit Card with Q-Cash and NPSB facility, SMS Banking, SWIFT and foreign remittance services. In every banking service, our bank is complying with all international standards and protocols through using DMZ (Demilitarized Security Zone) and high capacity firewall devices. Moreover, we are providing apps based services and internet banking facilities through which bank customer can perform real time transaction i.e. fund transfer, Bkash & Nagad transaction facility, cheque management, utility bill payment etc. directly from home or anywhere, 24 hours a day, 7 days a week.

#### SERVICE QUALITY AND PRODUCT DEVELOPMENT

Union Bank PLC. is always committed to fulfill customer needs through innovative products and quality banking services. We have introduced a number of customer-friendly deposit and investment products which has already been acclaimed by all. However, we have already introduced some new products for maintaining favorable deposit mix and fulfilling the customer demand like Mudaraba Femina Deposit Scheme (Nisa) for women, Mudaraba Senior Citizen Deposit Scheme (Ehsan) for men & women above 50 years of age, Mudaraba Waleda Monthly Profit Scheme (Maa) and Mudaraba Lifestyle Deposit Scheme (Sohoj). Hopefully, these products will attain

customer satisfaction and as well as increase our bank's deposit base. I would like to mention here that we emphasize on quality customer service since inception of our bank. Moreover, we have introduced separate policy for assessing customer service and evaluation whereby we have ensured accountability in customer service evaluation at branch level.

#### HUMAN RESOURCES DEVELOPMENT

Total number of employees stood at 2,125 in 2023. The bank is determined not only to recruit employees but also desired to turn them into human resources. Human resources development is a continuous process and human capital is the most valued capital as such there is no alternative of human resources development for sound banking operation and quality customer services. Hence, different types of training are arranged for all employees through the bank's own training institute. The training institute organized 6 (Six) Foundation training course and 16 (sixteen) workshops and 1 (one) orientation program which trained up 813 bank officials and executives. To provide more practical knowledge, the syllabus of foundation and advanced training are kept updating on regular basis towards developing competent and skilled professionals. Moreover, the effort of human resources development through BIBM, BBTA and other domestic & international institute are in place to enrich the bank's performance in different areas.

#### SHARI'AH COMPLIANCE

Bank is constantly aware to become Shari'ah compliant in its day to day banking operations. Relevant guidelines of Bangladesh Bank and instructions of Bank's Shari'ah Supervisory Committee comprised of national recognized Islamic scholars inspired us to comply with Shari'ah principles. Muraqibs under Shari'ah Supervisory Committee are conducting Shari'ah Audits and Inspections from time to time to find out the expectation gaps and to ensure compliance thereof accordingly.

The year 2024 is a significant year for banking industry. Union Bank has taken Strategic plan considering downturn of foreign trade, inflation, crisis of national and global economy. This year bank will emphasize on maintaining basic spending and trim other expenditures through operational efficiency, retail deposit collection, diversification of investment portfolio, strengthen capital adequacy and recovery from overdue investments. Bank is committed to invest more in social & environment friendly sector, productive and profitable business, attain sustainable development and comply all rules & regulations of the country.

Union Bank always emphasizes on customer satisfaction from its inception. To keep the pace, we are trying to enhance our customer services and other banking facilities. Besides, our endeavor will be continued to recruit capable and efficient employees, develop human resources, ensure good corporate governance, maintain better asset quality and trustworthiness of the customers in the year 2024 for retaining the bank's persistent growth in the days ahead.

Finally, I, on behalf of Management would like to express my profound gratitude to the Honorable Chairman and Board of Directors, Stakeholders, Bangladesh Bank, Bangladesh Securities and Exchange Commission and other regulatory authorities, valued clients and well-wishers for their continuous support and patronization. We are committed to improve our key performance indicators for ensuring overall progress and sustainable growth in line with expectations of our respected shareholders. Hopefully, with all of your continuous support, Union Bank PLC. will be able to establish itself as a modern shari'ah based progressive bank in the banking sector, Insha'Allah.

Allah Hafez.

A. B. M Mokammel Hoque Chowdhury Managing Director



## **DIRECTORS' REPORT**

Bismillahir Rahmanir Rahim

Assalamu Alaikum

Dear Shareholders,

We are delighted to welcome everyone to our 11<sup>th</sup> Annual General Meeting. On behalf of the Board of Directors, it is our privilege to submit the Directors' Report, Auditors' Report, and the Audited Financial Statements for the year ended December 31, 2023 for your consideration, adoption, and approval. These documents have been meticulously prepared in accordance with the Companies Act, 1994, the Bank Company Act of 1991, guidelines and circulars issued by Bangladesh Bank, and the regulations set forth by the Bangladesh Securities and Exchange Commission and various regulatory bodies. Before we review the Bank's achievements and financial performance, allow us to give you a brief update on the prevailing macroeconomic conditions and the state of the banking sector.

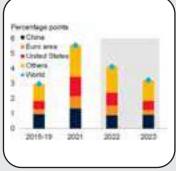
#### **GLOBAL ECONOMY**

The global economy in 2024 presents a complex but cautiously optimistic picture, reflecting resilience in some sectors alongside persistent challenges in others. In the United States, the economy has shown remarkable strength, with GDP growth exceeding expectations at a rate of 3.1% year over year in the fourth quarter of 2023. This robust performance, spurred by consumer confidence and a buoyant stock market, stands in contrast to Europe, where growth has been more muted. The eurozone faced a slight contraction, but there are signs of recovery fueled by rising real incomes and improving foreign demand. Meanwhile, the UK grappled with unexpected inflation pressures, complicating its economic outlook.

Emerging economies are navigating their unique paths through the global economic landscape. China continues to grow, driven largely by consumer spending despite a slowdown in exports and ongoing challenges in the real estate sector. India aims for 7% growth, buoyed by a strong services sector, while Brazil's economy benefits from easing inflation and policy efforts to lower interest rates. Russia, on the other hand, faces a mix of external pressures and domestic challenges, with government spending expected to be a key growth driver amid monetary tightening and a focus on military expenditure.

Overall, the global economy is moving through a period of transition, marked by the interplay of recovery efforts, inflationary pressures, and geopolitical dynamics. While advanced economies like the US show signs of robust health, regions such as Europe and the UK navigate more uncertain waters. Emerging markets, with their diverse challenges and opportunities, contribute to a global economic picture that is both nuanced and dynamic. This blend of resilience and uncertainty underscores the importance of strategic planning and adaptability as nations and businesses look ahead.

## Global growth is projected to decelerate in 2022 and 2023



World Economic Forum



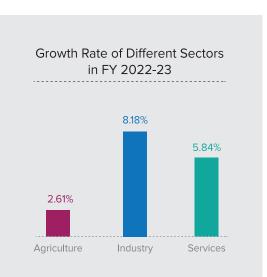
#### **BANGLADESH ECONOMY**

In 2023, Bangladesh faced major economic problems, including high inflation and lower growth in exports and remittance. People struggled with very high inflation, making everyday living more expensive. The value of Bangladesh's Taka fell a lot, and there was less foreign currency saved up than before. This situation happened partly because of a war between Ukrain and Russia that affected the whole world, but also because of long-standing issues in Bangladesh like not collecting enough taxes, a banking sector with many problems, not doing well in the stock market and not spending enough on important things like healthcare and education.

Despite some efforts to fix these problems, the solutions weren't enough. Looking ahead, fixing the economy will need good planning and action in areas like exports, banking, and collecting taxes better. It's also important to finish major projects that can help the country earn foreign currency and attract investment. Strong leadership and a clear focus on what needs to be done are essential for improving the situation.

Bangladesh made some big economic moves in 2023. The country started trading with India using Indian rupees to reduce dependence on the US dollar, which was a significant step. There were major projects like the Bangabandhu tunnel and new transportation links that aimed to improve travel and business. The government got a big loan from the IMF, started Universal Pension Scheme, and introduced digital banking to help the economy. Yet, with wages not keeping up with the cost of living, many people found it hard to afford basic needs, showing the mixed economic situation in Bangladesh.

Despite the challenges, the fundamental indicators of the economy have shown resilience. The per capita Gross Domestic Product (GDP) and Gross National Income (GNI) experienced slight fluctuations, standing at US\$ 2,657 and US\$ 2,765 respectively in FY 2022-23. Sector-wise, agriculture, industry, and services have all contributed to the economic tapestry, albeit with varied growth rates; agriculture grew by 2.61%, industry by 8.18%, and services by 5.84% in FY 2022-23. Notably, the industry sector has continued to play a significant role in the economy, despite a slight dip from the previous year.



#### **BANKING SECTOR**

In 2023, the banking sector in Bangladesh faced numerous challenges, including a sharp increase in bad loans, governance issues and a severe dollar crisis. The volume of non-performing loans (NPLs) surged dramatically, indicating that many borrowers were unable to repay their debts, which put a strain on the banks' finances. Additionally, the governance of many banks was questioned, leading to regulatory actions. These problems were compounded by a dollar crisis, which began in mid-2022 and worsened over the year. This crisis made it difficult for banks to finance imports, pushing the government to seek international aid.

Despite these obstacles, there have been significant strides toward innovation and digital transformation within the sector. A surge in digital banking users and the adoption of mobile financial services (MFS) showcased a shift towards more accessible and efficient financial services. Initiatives like the interoperable Bangla QR and Binimoy platform have made digital transactions more seamless, connecting banks, MFS providers, and payment service providers in a unified ecosystem. The central bank's push for digital banking licenses and guidelines has set the stage for a modernized banking environment, focusing on improving customer service through technology, such as Al-powered chatbots and enhanced mobile banking apps.

Looking forward, the banking sector in Bangladesh has opportunities for diversification and growth, despite the hurdles. The introduction of venture capital financing and wealth management services opens up new avenues for economic development. The adoption of bancassurance and exploration into the derivatives market could further expand the sector's offerings, while open banking initiatives promise to foster innovation and competitive financial services. By embracing these opportunities and continuing to invest in digital infrastructure and regulatory improvements, Bangladesh's banking sector can overcome its current challenges and play a pivotal role in the country's economic growth.

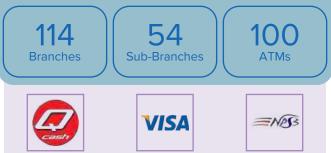
#### An Overview of Union Bank PLC.

Celebrating its 11 year milestone, Union Bank PLC. remains focused on integrating the latest banking technologies, introducing customer-centric products, and ensuring high ethical standards among its employees. Through continuous innovation and a commitment to excellence, Union Bank is poised to meet the evolving needs of its customers while contributing to the broader financial landscape.

In 2023, Union Bank PLC. achieved significant milestones across various divisions, enhancing its banking services and expanding its customer base. The introduction of the Mudaraba Monthly Payable SND Account (Fayida) aimed at increasing low/no cost deposits and retail customers. The bank successfully partnered with Jalalabad Gas T & D System Ltd. for utility bill collection in Srimangal & Moulvibazar, Union Bank was the champion of the Sheikh Hasina Interbank Football Tournament-2023. Innovations in banking included new utility services, a revamped UniON app for improved customer experience, and active participation in Bangladesh Bank's Nikash settlement system. The establishment of a state-of-the-art Disaster Recovery Data Center ensured business continuity.

In 2023, Union Bank focused on technological advancements and service expansion. The Sub Branch Module extended banking services to underprivileged areas, while the upgrade to the latest Oracle DB version boosted database management. The bank also enhanced its Disaster Recovery capabilities with a new site at Bangabandhu Hi-Tech City, Kaliakoir, Gazipur. Service offerings expanded to include several utilities, making bill payments easier for customers. The UniON app was optimized for better digital banking experiences, and an in-house notification service was developed for timely communication with customers. The Ababil NG CBS implementation aimed at streamlining processes and improving customer service.

Union Bank remains accessible to every corner of Bangladesh with



The International Division faced competitive pressure but managed a significant volume in international trade, with import business at BDT 6205.00 million and export business at BDT 4204.20 million. The bank maintained a strong correspondent banking network, with 153 correspondents worldwide and involvement in major currencies. The stateof-the-art remittance software facilitated efficient operations, partnering with 14 remittance houses and achieving a total remittance of BDT 4168.10 million. The Central Trade Operations Unit also contributed to the bank's performance with substantial import and export business volumes.

In 2023, Union Bank PLC. saw its total deposits increase by 5.72%, reaching BDT 225,585.37 million from the previous year's BDT 213,375.29 million. The bank's investments also saw a notable rise of 15.05%, climbing to BDT 255,691.91 million from BDT 222,275.43 million. In the international market, the bank handled imports worth BDT 6,205.00 million (USD 56.54 million) and exports valued at BDT 4,204.20 million (USD 38.31 million). The bank is optimistic about further growth in its trade business as the global economy recovers. The operating profit for the year increased by 6.17% to BDT 4404.88 million from the previous year's BDT 4,148.57million. Union Bank PLC. is partnered with 14 remittance houses and opened 2 new branches and 8 sub-branches across various regions, ending the year with a total of 114 branches and 54 sub-branches.

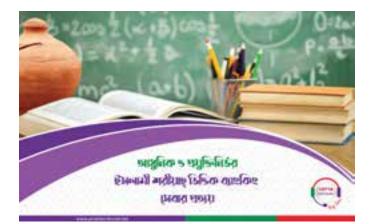
#### **Future Outlook**

Looking towards 2024, we are optimistic about achieving significant growth, overcoming challenges from the past such as economic fluctuations and banking sector hurdles. Our focus will be on enhancing asset quality by adhering to strict regulatory standards and risk management practices. We aim to strengthen our brand and customer base by forging strategic partnerships and leveraging innovative technologies for better service. With a commitment to developing our team and maintaining prudent management, we are poised to secure our place as a leading bank in the new era.



#### Deposit Products of the Bank are as follows:

- Al Wadia Current Deposit
- Mudaraba Savings Deposit (MSD)
- Mudaraba School Banking Savings Account
- Mudaraba No Frill Savings Account
- Mudaraba Privileged Savings Account
- UB Salary Account
- Mudaraba Gift Cheque
- Mudaraba Short Notice Deposits (MSND)
- Mudaraba Monthly Payable SND Account (Fayida)
- Mudaraba Term Deposit (MTD)
   01 Month | 03 Months | 06 Months | 100 Days'
   12 Months | 24 Months | 36 Months



#### Scheme Products of the Bank are as follows:

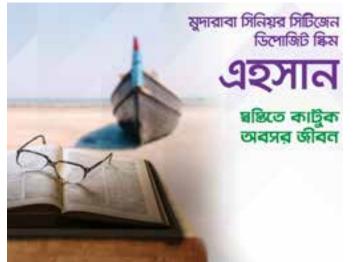
- Mudaraba Monthly Profit Scheme
- Mudaraba Monthly Saving Scheme
- Mudaraba Double Benefit Deposit Scheme
- Mudaraba Millionaire Saving Scheme
- Mudaraba Crorepoty Sanchaya Prokalpa
- Mudaraba Pension Prokalpa
- Mudaraba Marriage Saving Scheme
- Mudaraba Hajj Saving Scheme
- Mudaraba Muhor Saving Scheme
- Mudaraba Barakah Saving Scheme
- Mudaraba Privileged Deposit Scheme
- Mudaraba Probashi Sanchaya Prokalpa
- Mudaraba Femina Deposit Scheme (Nisa)
- Mudaraba Senior Citizen Deposit Scheme (Ehsan)
- Mudaraba Waleda Monthly Profit Scheme (Maa)
- Mudaraba Lifestyle Deposit Scheme (Shohoj)



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## INFORMATION AND COMMUNICATON TECHNOLOGY DIVISION

2023 has been marked by remarkable strides in technological innovation, positioning Union Bank PLC. as a trailblazer in the financial sector. Our commitment to excellence and customer-centric solutions has driven us to achieve significant milestones. We've embraced cutting-edge technologies, including the Robust Islamic Core Banking Solution (CBS) which seamlessly integrates processes and ensures a robust foundation for our services. The adoption of Oracle has empowered us with advanced database capabilities, safeguarding data integrity while enabling rapid access for critical transactions. Our sub-branches Module (Upo-shakha) provide personalized services, fostering stronger community connections.

Beyond traditional banking, we've introduced new utility services (Gas, Power, Wasa) simplifying bill payments. The revamped UniON app offers an intuitive user experience, empowering customers to manage their finances effortlessly. Our active participation in implementing Nikash, the settlement system of Bangladesh Bank, has strengthened the financial ecosystem. Our state-of-the-art Disaster Recovery Data Center ensures business continuity even in adverse situations.

With 114 branches, 54 sub-branches, and 100 ATMs spread across the country, Union Bank remains accessible to every corner of Bangladesh. In this report, we delve into the details of these achievements, share success stories, and outline our vision for the future. As we embrace technology, we remain steadfast in our mission to serve our customers with integrity, transparency, and unwavering dedication.



Bangladesh has transitioned from manual to becoming a Digital Bangladesh. The banking sector has served as a role model throughout this journey, with Union Bank leading the charge as a Shariah based digital bank from day one. Its unwavering commitment to national development remains steadfast as it continues to pave the way forward. Viewing Information and Communication Technology (ICT) from two angles, the bank recognizes it as both a tool for fostering communication, connectivity and a means to revamp business processes.

Embracing ICT has enabled the development of cuttingedge products, bolstered market infrastructure, implemented robust risk management practices, and expanded financial intermediaries' access to diverse markets, regardless of geographical constraints. The benefits of this technological leap are evident in improved customer service, enhanced branch productivity, innovative service delivery methods, and seamless, reliable transactions facilitated by channels like Internet Banking, SMS Banking, Mobile Banking, ATM Facilities, SWIFT Network, Electronic Clearing Service, and Chip-based Card Services. Furthermore, ICT serves as a vehicle for cost reduction and facilitates effective communication with stakeholders across the banking sector, underscoring its transformative potential beyond mere digitization.

Union Bank has consistently demonstrated its unwavering commitment to embracing enhanced services and efficiency. Recognizing that new technology is the linchpin for strengthening our competitive advantage, we have prioritized its integration into our operations. Our belief is simple: by harnessing cutting-edge solutions, we not only enhance profitability and productivity but also elevate the efficiency of our service delivery.

#### What We Achieved in 2023:

Union Bank PLC. has introduced several groundbreaking initiatives within the year 2023.

**Sub-branch Module (Upo-shakha):** The Sub Branch Module developed by Union Bank facilitates the extension of banking services to previously unbanked and underprivileged populations. This module aims to make banking more accessible by introducing sub-branches in remote areas, reducing the difficulties associated with accessing traditional banking services.

*Latest Database:* Union Bank's upgraded to latest Oracle DB version reflect a significant advancement in its database management system. This upgrade ensures improved performance, enhanced security features, and better support for modern applications, contributing to the bank's operational efficiency and data management capabilities.



**Disaster Recovery Data Center** Union Bank's establishment of a new Disaster Recovery Site underscores its commitment to business continuity and data protection. This site Flecity IDE, located at Bangabandhu Hi-Tech City, Kaliakoir, Gazipur serves as a backup location equipped with modern infrastructure and security measures, ensuring the seamless continuation of critical operations in the event of a disaster or system failure.

**New Service on Utility:** We've expanded our service offerings to include utility-related transactions, simplifying bill payments and enhancing convenience for our customers. Within last year we added several utility to our pipeline those are: BREB, DPDC, KGDCL, DESCO, TITAS and WASA.

**Optimised UniON App:** Our revamped UniON app offers an intuitive user experience, empowering customers to manage their finances effortlessly. With enhanced features and real-time notifications, it serves as a gateway to seamless digital banking.

Active Participation in Nikash Implementation: As part of our commitment to the financial ecosystem, we actively participate in implementing Nikash—the settlement system of Bangladesh Bank. Real-time settlement ensures smoother interbank transactions, contributing to overall efficiency.

*In-House Notification Service:* Union Bank's development of an in-house SMS/mail notification service signifies its dedication to enhancing communication with customers. This service enables the bank to send timely alerts, notifications, and transaction updates via SMS, providing customers with convenient access to essential banking information and enhancing overall customer experience.

**Updated CBS:** By implementing the Ababil NG CBS, Union Bank aims to enhance its efficiency and streamline its processes. This updated CBS offers advanced features and capabilities that enable faster transaction processing, improved risk management, and enhanced customer service. This project is ongoing with MISL facilities.

As we continue this transformative journey, Union Bank PLC. remains steadfast in our pursuit of excellence through technology. Together, we shape the future of banking, one innovation at a time.

#### **Our Legacy :**

At the heart of our technological transformation lies the renowned shariah-based CORE banking software, Ababil. Developed by MISL. This robust CBS (Ababil) empowers us to provide a wide range of services to our valued customers, spanning general banking, investment, and trade finance. Moreover, it facilitates the generation of essential reports for our customers, management, and regulatory authorities. Since our inception, Union Bank has actively participated in the Bangladesh Automated Clearing House (BACH) and the Bangladesh Electronic Fund Transfers Network (BEFTN). Seamlessly conducting RTGS operations with Bangladesh Bank, we've embraced the digital landscape. Recently, we initiated the new BACH-II infrastructure under the guidance of Bangladesh Bank. This upgrade enables our branches to transfer funds using BEFTN within the same day, thanks to the introduction of two sessions per day.

Furthermore, we've established network connectivity with the Election Commission (EC), EGP(e procurement), granting us access to the National ID (NID) Database. This integration serves as a vital tool for identity verification (KYC) during any account opening process.

Union Bank continually innovates to provide advanced digital services for customer convenience. Our ATM services offer round-the-clock cash withdrawal facilities, allowing Union Bank debit cardholders to access cash from ATMs of any bank. Moreover, Union Bank is soon launching e-commerce transaction capabilities for its debit cardholders, VISA and Credit Card facilities.

Furthermore, Union Bank initiated Real-Time Fund Transfer through Internet Banking via the NPSB Network, effective from July 21, 2022. Our SMS banking service, operated through a dedicated portal, facilitates registration, balance inquiries, and transaction alerts, ensuring seamless banking experiences.

Our internet banking facility offers real-time features such as balance inquiries, transaction searches, and statement downloads, enabling customers to manage their finances efficiently. Customers can also conduct real-time fund transfers between personal accounts, pay bills, recharge mobile phones, and perform credit card transactions.

Union Bank introduced the 'UniON' mobile application for Android and iOS devices, along with internet banking web services, providing convenient access to account balances, statements, fund transfers, bill payments, and more. Additionally, customers can utilize mobile financial services such as 'NAGAD' and 'bKash' through our internet banking platform and application.

Since its establishment in Bangladesh's financial sector, Union Bank has consistently improved its foreign exchange procedures. From the onset of operations, the bank has provided SWIFT services. Presently, seven AD branches along with the Head Office utilize this service for foreign exchange transactions. Union Bank has established connectivity with the SWIFT Network through 'Nelito,' facilitating secure

financial messaging, automated payment processes, and management of correspondents and nostro accounts.

Additionally, Union Bank has upgraded to SWIFT Alliance Access (SAA) version 7.6.52, enhancing the bank's security and reliability. Moreover, the bank has introduced a SWIFT module known as the 'KYC Security Attestation (KYC-SA)' application under the Customer Security Program (CSP). This application enables transparent exchange of security status information with counterparties, supporting cyber risk management and business due diligence.

To manage foreign remittance services efficiently, Union Bank employs remittance management software called 'RemitBook.' This software handles various remittance services such as RIA, Western Union, MoneyGram, and others. These services are meticulously maintained by the ICT Division to ensure the smooth flow of foreign remittances.

Union Bank's management and banking operations heavily rely on a range of in-house developed automation software, including eSupport, Inventory Management System, UBPLC Training Institute Module, Integrated Supervision System (ISS), SMS Notification Hub and Tahlil. These systems streamline various processes within the bank, from customer support to inventory management and training.

Furthermore, Union Bank incorporates a 'CIB Module' in its CBS for sorting, handling, and delivering credit information reports to Bangladesh Bank. Additionally, the bank has developed the Union AML Interface and Anti-Money Laundering Software, known as 'The Velocity AML Solution Suite,' to comply with regulations set by the Bangladesh Financial Intelligence Unit and Bangladesh Bank. This software enables monitoring, analysis, screening, and detection of potential money laundering and illegal financial activities.

Union Bank has also created a reporting system for Bangladesh Bank's ISS, facilitating supervision of the financial health of the bank's Head Office and branches. Additionally, 'Tahlil' was introduced for investment classification and provisioning reporting.

Moreover, the bank manages a Document Management System (DMS) through its ICT Division, enabling departments to archive necessary data and promote green banking practices. This system automates processes such as customer onboarding, KYC verification, and loan processing, leading to increased operational efficiency and improved customer experience.

Furthermore, Union Bank offers an 'INST@NT Account' facility, managed by the ICT Division's 'Cihno' software, allowing customers to open accounts instantly from home via the internet banking application.



Additionally, the bank utilizes a Card Management Portal, known as 'TWCMS,' for various debit card-related operations such as card and pin production, activation/deactivation, and transaction reporting and reconciliation.

Union Bank prioritizes data security and operational continuity. With a robust ICT infrastructure, including active data centres and disaster recovery sites, we ensure swift recovery in case of disruptions. Comprehensive policies for data backup and recovery are in place. We've implemented stringent security measures, such as secure intranet connectivity, passwordprotected access, and surveillance systems.

Our Cyber Security Policy aligns with regulatory guidelines, overseen by dedicated committees to mitigate risks effectively. The bank will prioritize strengthening cybersecurity measures by deploying advanced security technologies, conducting regular audits, and providing ongoing employee training to combat cyber threats prevalent worldwide.

Union Bank aims to revolutionize banking by harnessing ICT capabilities, transitioning from Traditional Banking to Smart Banking. By integrating ICT innovations into our existing systems and successfully implementing projects, we aim to meet the evolving expectations of customers, regulators, shareholders, and employees.

In the upcoming years, Union Bank plans to leverage ICT to gather and analyses customer data, enabling personalized banking solutions and enhancing customer satisfaction. Moreover, ICT will be utilized to automate internal processes and streamline operations, resulting in improved efficiency, cost savings, and enhanced customer services.

Union Bank's commitment to innovation, customer satisfaction, and prudent financial management has driven robust financial performance, increased market share, and established us as a prominent bank in Bangladesh. We remain dedicated to maintaining this reputation in the years to come.



#### MANAGEMENT INFORMATION SYSTEMS

A Management Information System (MIS) in the banking sector refers to a system that collects, organizes, processes, and presents data and information to support decision-making, planning, and control within a bank or financial institution.

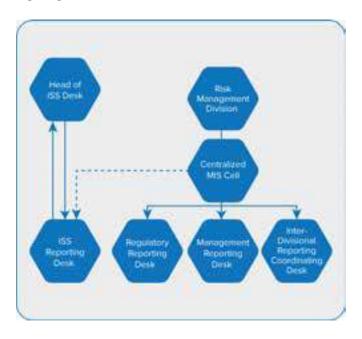
#### **Responsibilities:**

- Perform quality management and performance reporting to enhance Management insight in financial performance measurement and strategic business decision.
- Conduct financial performance/P&L analysis by business lines and products.
- Support KPI setting and monitoring.

Management Information Systems are very useful tools for the purpose of reviewing and controlling bank's operations. The main goal of these systems is to organize all data collected from primary level as well as secondary level (CBS) of the bank, summarize it, and present it in a way that facilitates and improves the quality of the decisions being made to increase the bank's profitability and productivity.

Union Bank PLC. established a separate division named Management Information Systems (MIS) to provide improved banking service and support decision making process from its inception. Later the division has been reformed as "Centralized MIS Cell" under Risk Management Division (RMD). The cell provides financial and non-financial information to the Senior Management for decision making, coordination, control, analysis, and visualization of information of the Bank as well as submit various errorless statements to Bangladesh Bank. By ensuring data accuracy, security, and privacy, banks can build trust and confidence with their customers. Effective data governance enables banks to maintain up-todate and complete customer profiles, which in turn allows for personalized and targeted services.

#### Organogram of Centralized MIS Cell under RMD, HO



#### **ISS Desk:**

Bangladesh Bank has introduced a web based regulatory tools namely Integrated Supervision System (ISS). Through ISS report, Bangladesh Bank can easily observe overall performance of all Scheduled Commercial Bank at Head Office Level and also Branch Level in monthly basis within a very few time.

To become a modern technology based banking organization, Union Bank PLC. has developed "ISS Reporting & Validation Tools" with the collaboration of ICT Division and CMIS Cell of RMD. These reporting & validation tools ensures concise, accurate, time saving & minimum human effort to prepare ISS report.

#### **Regulatory Reporting Desk:**

Prepare regulatory reports as and when required by providing relevant information to the respective divisions/ departments as well as adhoc reports as per requirement of the regulatory bodies and submit the same within the stipulated time.

#### **Management Reporting Desk:**

Provide necessary information to the Senior Management to take proper strategic decision from time to time as well as validated information to the respective divisions/departments for preparation of internal/regulatory reports by the respective divisions/departments/branches.

#### Inter-Divisional Reporting Coordinating Desk:

Preserve bank related all circulars/letters/instructions to be routed through Central MIS Cell for archiving and subsequently follow-up the respective compliance within set timeline. Collect required information from the respective divisions/departments/branches and retain the same in the Data Archive for reporting purpose.

#### Key Achievements after reformation of CMIS Cell

- Developed "ISS Reporting & Validation Tools";
- Developed "Central Performance" report to monitor branch performance;
- Developed Daily MIS module for management;
- Developed Bangladesh Bank Circular Bank;
- e-banking and e-Commerce report;
- Assist to prepare annual Budget;
- Prepare Presentation for Annual Business Conference, etc.

#### **BRANCH EXPANSION**

| SL. | Branch Name          | Opening Date | Urban/Rural |
|-----|----------------------|--------------|-------------|
|     | 2013                 |              |             |
|     | Head Office          | 01.04.13     |             |
| 01. | Gulshan Branch       | 20.05.13     | Urban       |
| 02. | Dilkusha Branch      | 08.07.13     | Urban       |
| 03. | Hatkhola Branch      | 04.08.13     | Urban       |
| 04. | Lichubagan Branch    | 01.10.13     | Rural       |
| 05. | Shathibari Branch    | 06.10.13     | Rural       |
| 06. | Mouchak Branch       | 14.11.13     | Rural       |
| 07. | Shantirhat Branch    | 16.11.13     | Rural       |
| 08. | Khatungonj Branch    | 07.12.13     | Urban       |
| 09. | Ashulia Branch       | 14.12.13     | Rural       |
| 10. | Zindabazar Branch    | 21.12.13     | Urban       |
| 11. | Ashkona Bazar Branch | 28.12.13     | Urban       |
|     | 2014                 |              |             |
| 12. | Panthapath Branch    | 10.03.14     | Urban       |
| 13. | Sebarhat Branch      | 30.03.14     | Rural       |
| 14. | Badarkhali Branch    | 26.05.14     | Rural       |
| 15. | Islampur Branch      | 29.05.14     | Urban       |
| 16. | Pahartoli Branch     | 10.06.14     | Rural       |
| 17. | Bogura Branch        | 19.06.14     | Urban       |
| 18. | Khulna Branch        | 26.06.14     | Urban       |
| 19. | Sarkarhat Branch     | 09.07.14     | Rural       |
| 20. | Agrabad Branch       | 10.07.14     | Urban       |

| 21.         Lalmai Branch         18.10.14         Rural           22.         Cumilla Branch         21.10.14         Rural           23.         Talshahor Branch         21.10.14         Rural           24.         Cox's Bazar Branch         26.10.14         Urban           25.         Hnila Branch         27.01.44         Rural           26.         Uttara Branch         14.05.15         Urban           27.         Muradpur Branch         18.12.14         Urban           28.         Banani Branch         14.05.15         Rural           30.         Rajshahi Branch         14.05.15         Rural           31.         DT Road Eldgah Branch         01.06.15         Urban           32.         Bahubal Branch         04.06.15         Rural           33.         Munshirhat Branch         08.06.15         Rural           34.         Patiya Branch         10.06.15         Urban           35.         Pabna Branch         14.06.15         Urban           36.         Joksin Bazar Branch         12.08.15         Rural           37.         Panchaboti Branch         12.15         Rural           38.         Narayangonj Branch         16.11.15   | SL. | Branch Name                 | Opening Date | Urban/Rural |
|--|-----|-----------------------------|--------------|-------------|
| 22.         Cumilla Branch         19.10.14         Urban           23.         Talshahor Branch         21.10.14         Rural           24.         Cox's Bazar Branch         26.10.14         Urban           25.         Hnila Branch         27.10.14         Rural           26.         Utara Branch         06.11.14         Urban           27.         Muradpur Branch         18.05.15         Urban           29.         Mawna Branch         18.05.15         Rural           30.         Rajshahi Branch         28.05.15         Urban           31.         DT Road Eidgah Branch         01.06.15         Urban           32.         Bahubal Branch         04.06.15         Rural           33.         Munshirhat Branch         10.06.15         Urban           34.         Patiya Branch         10.06.15         Urban           35.         Pabna Branch         14.06.15         Urban           36.         Joksin Bazar Branch         17.06.15         Rural           37.         Panchaboti Branch         29.1115         Rural           38.         Narayangonj Branch         16.11.15         Urban           39.         Miar Bazar Branch         26.12.15 <th></th> <th></th> <th></th> <th></th>         |     |                             |              |             |
| 23.       Talshahor Branch       21.10.14       Rural         24.       Cox's Bazar Branch       26.10.14       Urban         25.       Hnila Branch       27.10.14       Rural         26.       Uttara Branch       06.11.14       Urban         27.       Muradpur Branch       18.12.14       Urban         27.       Muradpur Branch       14.05.15       Urban         28.       Banani Branch       14.05.15       Rural         30.       Rajshahi Branch       28.05.15       Urban         31.       DT Road Eldgah Branch       01.06.15       Urban         33.       Munshirhat Branch       08.06.15       Rural         34.       Patiya Branch       10.06.15       Urban         35.       Paoha Branch       17.06.15       Rural         36.       Joksin Bazar Branch       17.06.15       Rural         37.       Panchabott Branch       12.08.15       Rural         38.       Narayangonj Branch       16.11.15       Urban         39.       Miar Bazar Branch       20.12.15       Rural         41.       Nanupur Branch       13.12.15       Rural         42.       Mirpur Branch       13.12.15  | -   |                             |              |             |
| 24.         Cox's Bazar Branch         26.10.14         Urban           25.         Hnila Branch         27.10.14         Rural           26.         Uttara Branch         06.11.14         Urban           27.         Muradpur Branch         18.12.14         Urban           27.         Mawna Branch         18.05.15         Rural           30.         Rajshahi Branch         28.05.15         Urban           31.         DT Road Eidgah Branch         01.06.15         Urban           32.         Bahubal Branch         04.06.15         Rural           33.         Munshirhat Branch         08.06.15         Rural           34.         Patiya Branch         10.06.15         Urban           35.         Pabna Branch         17.06.15         Rural           37.         Panchaboti Branch         12.08.15         Rural           38.         Narayangonj Branch         16.11.15         Urban           39.         Miar Bazar Branch         29.11.15         Rural           41.         Nanupur Branch         13.12.15         Rural           42.         Mirpur Branch         13.12.15         Urban           43.         Feni Branch         23.12.15  |     |                             |              |             |
| 25.         Hnila Branch         27.10.14         Rural           26.         Uttara Branch         06.11.14         Urban           27.         Muradpur Branch         18.12.14         Urban           28.         Banani Branch         14.05.15         Kural           30.         Rajshahi Branch         28.05.15         Urban           31.         DT Road Eidgah Branch         01.06.15         Urban           32.         Bahubal Branch         04.06.15         Rural           33.         Munshirhat Branch         08.06.15         Rural           34.         Patiya Branch         10.06.15         Urban           35.         Pabna Branch         14.06.15         Urban           36.         Joksin Bazar Branch         17.06.15         Rural           37.         Panchaboti Branch         29.11.15         Rural           38.         Narayangonj Branch         16.11.15         Urban           39.         Miar Bazar Branch         23.12.15         Rural           41.         Nanupur Branch         23.12.15         Urban           42.         Mirpur Branch         23.02.15         Urban           43.         Feni Branch         23.02.15  |     |                             |              |             |
| 26.         Uttara Branch         06.11.14         Urban           27.         Muradpur Branch         18.12.14         Urban           28.         Banani Branch         14.05.15         Urban           29.         Mawna Branch         18.05.15         Rural           30.         Rajshahi Branch         28.05.15         Urban           31.         DT Road Eidgah Branch         01.06.15         Urban           32.         Bahubal Branch         04.06.15         Rural           33.         Munshirhat Branch         08.06.15         Rural           34.         Patiya Branch         10.06.15         Urban           35.         Pabna Branch         17.06.15         Rural           36.         Joksin Bazar Branch         17.06.15         Rural           37.         Panchaboti Branch         12.08.15         Rural           38.         Narayangonj Branch         16.11.15         Urban           39.         Miar Bazar Branch         29.11.15         Rural           40.         Bazar Branch         23.12.15         Urban           41.         Nanupur Branch         13.12.15         Rural           42.         Mirpur Branch         20.12.15   |     |                             |              |             |
| 27.         Muradpur Branch         18.12.14         Urban           2015           28.         Banani Branch         14.05.15         Urban           29.         Mawna Branch         18.05.15         Rural           30.         Rajshahi Branch         28.05.15         Urban           31.         DT Road Eidgah Branch         01.06.15         Rural           33.         Munshirhat Branch         08.06.15         Rural           34.         Patiya Branch         10.06.15         Urban           35.         Pabna Branch         10.06.15         Urban           36.         Joksin Bazar Branch         12.08.15         Rural           37.         Panchaboti Branch         12.08.15         Rural           38.         Narayangonj Branch         16.11.15         Urban           39.         Miar Bazar Branch         29.11.15         Rural           40.         Bazar Hasnabad Branch         06.12.15         Rural           41.         Nanupur Branch         13.12.15         Rural           42.         Mirpur Branch         26.12.15         Urban           44.         Bonpara Branch         19.05.16         Urban           45. <td></td> <td></td> <td></td> <td></td>                              |     |                             |              |             |
| 2015           28.         Banani Branch         14.05.15         Urban           29.         Mawna Branch         18.05.15         Rural           30.         Rajshahi Branch         28.05.15         Urban           31.         DT Road Eidgah Branch         01.06.15         Urban           32.         Bahubal Branch         04.06.15         Rural           33.         Munshirhat Branch         08.06.15         Rural           34.         Patiya Branch         10.06.15         Urban           35.         Pabna Branch         14.06.15         Urban           36.         Joksin Bazar Branch         17.06.15         Rural           37.         Panchaboti Branch         12.08.15         Rural           38.         Narayangonj Branch         16.11.15         Urban           39.         Miar Bazar Branch         29.11.15         Rural           40.         Bazar Hasnabad Branch         06.12.15         Rural           41.         Nanupur Branch         13.12.15         Rural           42.         Mirpur Branch         13.05.16         Urban           44.         Bonpara Branch         26.12.15         Urban           45. <td< td=""><td></td><td></td><td></td><td></td></td<>                 |     |                             |              |             |
| 28.         Banani Branch         14.05.15         Urban           29.         Mawna Branch         18.05.15         Rural           30.         Rajshahi Branch         28.05.15         Urban           31.         DT Road Eidgah Branch         01.06.15         Urban           32.         Bahubal Branch         04.06.15         Rural           33.         Munshirhat Branch         10.06.15         Urban           35.         Pabna Branch         110.06.15         Urban           36.         Joksin Bazar Branch         17.06.15         Rural           37.         Panchaboti Branch         12.08.15         Rural           38.         Narayangonj Branch         16.11.15         Urban           39.         Miar Bazar Branch         29.11.15         Rural           40.         Bazar Hasnabad Branch         06.12.15         Rural           41.         Nanupur Branch         13.12.15         Rural           43.         Feni Branch         23.12.15         Urban           44.         Bonpara Branch         26.12.15         Urban           45.         Dewan Bazar Branch         15.05.16         Rural           47.         Barishal Branch         19.  | 27. |                             | 18.12.14     | Urban       |
| 29.         Mawna Branch         18.05.15         Rural           30.         Rajshahi Branch         28.05.15         Urban           31.         DT Road Eidgah Branch         01.06.15         Urban           32.         Bahubal Branch         04.06.15         Rural           33.         Munshirhat Branch         08.06.15         Rural           34.         Patiya Branch         10.06.15         Urban           35.         Pabna Branch         17.06.15         Rural           36.         Joksin Bazar Branch         17.06.15         Rural           37.         Panchaboti Branch         16.11.15         Urban           38.         Narayangonj Branch         16.11.15         Rural           39.         Miar Bazar Branch         29.11.15         Rural           40.         Bazar Hasnabad Branch         06.12.15         Rural           41.         Nanupur Branch         13.12.15         Rural           42.         Mirpur Branch         23.12.15         Urban           43.         Feni Branch         26.12.15         Urban           44.         Bonpara Branch         19.05.16         Rural           45.         Dewan Bazar Branch         19.05.  | 20  |                             | 44.05.45     | L Jula a ca |
| 30.         Rajshahi Branch         28.05.15         Urban           31.         DT Road Eidgah Branch         01.06.15         Urban           32.         Bahubal Branch         04.06.15         Rural           33.         Munshirhat Branch         08.06.15         Rural           34.         Patiya Branch         10.06.15         Urban           35.         Pabna Branch         14.06.15         Urban           36.         Joksin Bazar Branch         17.06.15         Rural           37.         Panchaboti Branch         12.08.15         Rural           38.         Narayangonj Branch         16.11.15         Urban           39.         Miar Bazar Branch         29.11.15         Rural           40.         Bazar Hasnabad Branch         06.12.15         Rural           41.         Nanupur Branch         13.12.15         Rural           42.         Mirpur Branch         26.12.15         Urban           43.         Feni Branch         23.12.15         Urban           44.         Bonpara Branch         15.05.16         Rural           47.         Barishal Branch         19.05.16         Urban           48.         Keranihat Branch         19.05  |     |                             |              |             |
| 31.         DT Road Eidgah Branch         01.06.15         Urban           32.         Bahubal Branch         04.06.15         Rural           33.         Munshirhat Branch         08.06.15         Rural           34.         Patiya Branch         10.06.15         Urban           35.         Pabna Branch         14.06.15         Urban           36.         Joksin Bazar Branch         17.06.15         Rural           37.         Panchaboti Branch         12.08.15         Rural           38.         Narayangonj Branch         16.11.15         Urban           39.         Miar Bazar Branch         29.11.15         Rural           40.         Bazar Hasnabad Branch         06.12.15         Rural           41.         Nanupur Branch         13.12.15         Rural           42.         Mirpur Branch         23.12.15         Urban           43.         Feni Branch         26.12.15         Urban           44.         Bonpara Branch         26.12.15         Urban           45.         Dewan Bazar Branch         19.05.16         Urban           46.         Ataikula Branch         19.05.16         Urban           47.         Barishal Branch         19.  |     |                             |              |             |
| 32.         Bahubal Branch         04.06.15         Rural           33.         Munshirhat Branch         08.06.15         Rural           34.         Patiya Branch         10.06.15         Urban           35.         Pabna Branch         14.06.15         Urban           36.         Joksin Bazar Branch         17.06.15         Rural           37.         Panchaboti Branch         12.08.15         Rural           38.         Narayangonj Branch         16.11.15         Urban           39.         Miar Bazar Branch         29.11.5         Rural           40.         Bazar Hasnabad Branch         06.12.15         Rural           41.         Nangur Branch         13.12.15         Rural           42.         Mirpur Branch         23.12.15         Urban           43.         Feni Branch         23.12.15         Urban           44.         Bonpara Branch         26.12.15         Urban           45.         Dewan Bazar Branch         08.05.16         Urban           46.         Ataikula Branch         19.05.16         Rural           47.         Barishal Branch         19.05.16         Rural           49.         Mymensingh Branch         20.07.16<  |     | -                           |              |             |
| 33.         Munshirhat Branch         08.06.15         Rural           34.         Patiya Branch         10.06.15         Urban           35.         Pabna Branch         14.06.15         Urban           36.         Joksin Bazar Branch         17.06.15         Rural           37.         Panchaboti Branch         12.08.15         Rural           38.         Narayangonj Branch         16.11.15         Urban           39.         Miar Bazar Branch         29.11.15         Rural           40.         Bazar Hasnabad Branch         06.12.15         Rural           41.         Nanupur Branch         13.12.15         Rural           42.         Mirpur Branch         23.12.15         Urban           43.         Feni Branch         23.12.15         Urban           44.         Bonpara Branch         26.12.15         Urban           44.         Bonpara Branch         20.61.6         Rural           47.         Barishal Branch         19.05.16         Urban           48.         Keranihat Branch         20.07.16         Urban           50.         Nawabpur Road Branch         20.07.16         Rural           51.         Ati Bazar Branch         21.08.  |     | Ŭ                           |              |             |
| 34.       Patiya Branch       10.06.15       Urban         35.       Pabna Branch       14.06.15       Urban         36.       Joksin Bazar Branch       17.06.15       Rural         37.       Panchaboti Branch       12.08.15       Rural         38.       Narayangonj Branch       16.11.15       Urban         39.       Miar Bazar Branch       29.11.15       Rural         40.       Bazar Hasnabad Branch       06.12.15       Rural         41.       Nanupur Branch       13.12.15       Rural         42.       Mirpur Branch       17.12.15       Urban         43.       Feni Branch       23.12.15       Urban         44.       Bonpara Branch       26.12.15       Urban         45.       Dewan Bazar Branch       19.05.16       Rural         47.       Barishal Branch       19.05.16       Urban         48.       Keranihat Branch       02.06.16       Rural         49.       Mymensingh Branch       16.06.16       Urban         50.       Nawabpur Road Branch       20.07.16       Urban         51.       Ati Bazar Branch       28.07.16       Rural         52.       Khilpara Branch       21.08.16 <td></td> <td></td> <td></td> <td></td>  |     |                             |              |             |
| 35.         Pabna Branch         14.06.15         Urban           36.         Joksin Bazar Branch         17.06.15         Rural           37.         Panchaboti Branch         12.08.15         Rural           38.         Narayangonj Branch         16.11.15         Urban           39.         Miar Bazar Branch         29.11.15         Rural           40.         Bazar Hasnabad Branch         06.12.15         Rural           41.         Nanupur Branch         13.12.15         Rural           42.         Mirpur Branch         23.12.15         Urban           43.         Feni Branch         26.12.15         Urban           44.         Bonpara Branch         08.05.16         Urban           45.         Dewan Bazar Branch         08.05.16         Urban           46.         Ataikula Branch         19.05.16         Urban           47.         Barishal Branch         02.06.16         Rural           49.         Mymensingh Branch         16.06.16         Urban           50.         Nawabpur Road Branch         20.07.16         Rural           51.         Ati Bazar Branch         20.07.16         Rural           52.         Khilpara Branch   |     |                             |              |             |
| 36.         Joksin Bazar Branch         17.06.15         Rural           37.         Panchaboti Branch         12.08.15         Rural           38.         Narayangonj Branch         16.11.15         Urban           39.         Miar Bazar Branch         29.11.15         Rural           40.         Bazar Hasnabad Branch         06.12.15         Rural           41.         Nanupur Branch         13.12.15         Rural           42.         Mirpur Branch         17.12.15         Urban           43.         Feni Branch         23.12.15         Urban           44.         Bonpara Branch         26.12.15         Urban           44.         Bonpara Branch         08.05.16         Urban           45.         Dewan Bazar Branch         08.05.16         Urban           46.         Ataikula Branch         19.05.16         Urban           47.         Barishal Branch         02.06.16         Rural           49.         Mymensingh Branch         16.06.16         Urban           50.         Nawabpur Road Branch         20.07.16         Rural           51.         Ati Bazar Branch         21.08.16         Rural           52.         Khilpara Branch <t< td=""><td></td><td></td><td></td><td></td></t<> |     |                             |              |             |
| 37.       Panchaboti Branch       12.08.15       Rural         38.       Narayangonj Branch       16.11.15       Urban         39.       Miar Bazar Branch       29.11.15       Rural         40.       Bazar Hasnabad Branch       06.12.15       Rural         41.       Nanupur Branch       13.12.15       Rural         42.       Mirpur Branch       17.12.15       Urban         43.       Feni Branch       23.12.15       Urban         44.       Bonpara Branch       26.12.15       Urban         44.       Bonpara Branch       08.05.16       Urban         45.       Dewan Bazar Branch       08.05.16       Urban         46.       Ataikula Branch       19.05.16       Urban         47.       Barishal Branch       02.06.16       Rural         49.       Mymensingh Branch       16.06.16       Urban         50.       Nawabpur Road Branch       20.07.16       Urban         51.       Ati Bazar Branch       20.07.16       Rural         52.       Khilpara Branch       17.08.16       Rural         53.       Eidgaon Branch       21.08.16       Rural         54.       Jashore Branch       01.09.16   |     |                             |              |             |
| 38.         Narayangonj Branch         16.11.15         Urban           39.         Miar Bazar Branch         29.11.15         Rural           40.         Bazar Hasnabad Branch         06.12.15         Rural           41.         Nanupur Branch         13.12.15         Rural           42.         Mirpur Branch         17.12.15         Urban           43.         Feni Branch         23.12.15         Urban           44.         Bonpara Branch         08.05.16         Urban           44.         Bonpara Branch         08.05.16         Urban           45.         Dewan Bazar Branch         08.05.16         Urban           46.         Ataikula Branch         19.05.16         Rural           47.         Barishal Branch         02.06.16         Rural           48.         Keranihat Branch         02.06.16         Rural           49.         Mymensingh Branch         16.06.16         Urban           50.         Nawabpur Road Branch         20.07.16         Urban           51.         Ati Bazar Branch         28.07.16         Rural           52.         Khilpara Branch         21.08.16         Rural           53.         Eidgaon Branch         21.0  |     |                             |              |             |
| 39.Miar Bazar Branch29.11.15Rural40.Bazar Hasnabad Branch06.12.15Rural41.Nanupur Branch13.12.15Rural42.Mirpur Branch17.12.15Urban43.Feni Branch23.12.15Urban44.Bonpara Branch26.12.15Urban45.Dewan Bazar Branch08.05.16Urban46.Ataikula Branch19.05.16Rural47.Barishal Branch19.05.16Urban48.Keranihat Branch02.06.16Rural49.Mymensingh Branch16.06.16Urban50.Nawabpur Road Branch20.07.16Urban51.Ati Bazar Branch28.07.16Rural52.Khilpara Branch17.08.16Rural53.Eidgaon Branch21.08.16Rural54.Jashore Branch01.09.16Urban55.Kalukhali Bazar Branch04.12.16Rural56.Banskhali (Chandpur) Branch08.12.16Rural57.Jamuna Future Park Branch27.12.16Urban60.Laldighi Branch20.08.17Rural61.Dhanmondi Branch20.08.17Urban62.Rangpur Branch22.08.17Rural63.Tangail Branch05.10.17Urban64.Shakpura Chowmuhony Branch19.10.17Rural65.Madhobdi Branch26.01.7Rural65.Madhobdi Branch26.10.17Rural65. <td></td> <td>Panchaboti Branch</td> <td></td> <td></td>   |     | Panchaboti Branch           |              |             |
| 40.         Bazar Hasnabad Branch         06.12.15         Rural           41.         Nanupur Branch         13.12.15         Rural           42.         Mirpur Branch         17.12.15         Urban           43.         Feni Branch         23.12.15         Urban           43.         Bonpara Branch         26.12.15         Urban           44.         Bonpara Branch         26.12.15         Urban           45.         Dewan Bazar Branch         08.05.16         Urban           47.         Barishal Branch         19.05.16         Rural           47.         Barishal Branch         19.05.16         Urban           48.         Keranihat Branch         02.06.16         Rural           49.         Mymensingh Branch         16.06.16         Urban           50.         Nawabpur Road Branch         20.07.16         Urban           51.         Ati Bazar Branch         28.07.16         Rural           52.         Khilpara Branch         21.08.16         Rural           53.         Eidgaon Branch         21.08.16         Rural           54.         Jashore Branch         01.09.16         Urban           55.         Kalukhali Bazar Branch         04.  |     |                             |              | Urban       |
| 41.       Nanupur Branch       13.12.15       Rural         42.       Mirpur Branch       17.12.15       Urban         43.       Feni Branch       23.12.15       Urban         44.       Bonpara Branch       26.12.15       Urban <b>2016 2016 45.</b> Dewan Bazar Branch       08.05.16       Urban         46.       Ataikula Branch       15.05.16       Rural         47.       Barishal Branch       19.05.16       Urban         48.       Keranihat Branch       02.06.16       Rural         49.       Mymensingh Branch       16.06.16       Urban         50.       Nawabpur Road Branch       20.07.16       Urban         51.       Ati Bazar Branch       28.07.16       Rural         52.       Khilpara Branch       17.08.16       Rural         53.       Eidgaon Branch       21.08.16       Rural         54.       Jashore Branch       01.09.16       Urban         55.       Kalukhali Bazar Branch       04.12.16       Rural         56.       Banskhali (Chandpur) Branch       08.12.16       Rural         57.       Jamuna Future Park Branch  | 39. | Miar Bazar Branch           | 29.11.15     | Rural       |
| 42.       Mirpur Branch       17.12.15       Urban         43.       Feni Branch       23.12.15       Urban         44.       Bonpara Branch       26.12.15       Urban         2016         45.       Dewan Bazar Branch       08.05.16       Urban         46.       Ataikula Branch       15.05.16       Rural         47.       Barishal Branch       19.05.16       Urban         48.       Keranihat Branch       02.06.16       Rural         49.       Mymensingh Branch       16.06.16       Urban         50.       Nawabpur Road Branch       20.07.16       Urban         51.       Ati Bazar Branch       28.07.16       Rural         52.       Khilpara Branch       17.08.16       Rural         53.       Eidgaon Branch       21.08.16       Rural         54.       Jashore Branch       01.09.16       Urban         55.       Kalukhali Bazar Branch       04.12.16       Rural         56.       Banskhali (Chandpur) Branch       08.12.16       Rural         57.       Jamuna Future Park Branch       27.12.16       Urban         58.       Kumira Branch       29.03.17       Rural  |     | Bazar Hasnabad Branch       | 06.12.15     |             |
| 43.Feni Branch23.12.15Urban44.Bonpara Branch26.12.15Urban2016201645.Dewan Bazar Branch08.05.16Urban46.Ataikula Branch15.05.16Rural47.Barishal Branch19.05.16Urban48.Keranihat Branch02.06.16Rural49.Mymensingh Branch16.06.16Urban50.Nawabpur Road Branch20.07.16Urban51.Ati Bazar Branch28.07.16Rural52.Khilpara Branch17.08.16Rural53.Eidgaon Branch21.08.16Rural54.Jashore Branch01.09.16Urban55.Kalukhali Bazar Branch04.12.16Rural56.Banskhali (Chandpur) Branch08.12.16Rural57.Jamuna Future Park Branch29.03.17Rural58.Kumira Branch29.03.17Rural59.Jotpukuria Bazar Branch24.05.17Rural60.Laldighi Branch25.05.17Urban61.Dhanmondi Branch20.08.17Urban62.Rangpur Branch05.10.17Urban63.Tangail Branch05.10.17Rural64.Shakpura Chowmuhony Branch19.10.17Rural65.Madhobdi Branch26.10.17Rural66.Lohagara Branch07.12.17Rural67.Keranigonj Branch19.12.17Rural  |     | Nanupur Branch              | 13.12.15     | Rural       |
| 44.         Bonpara Branch         26.12.15         Urban           2016           45.         Dewan Bazar Branch         08.05.16         Urban           46.         Ataikula Branch         15.05.16         Rural           47.         Barishal Branch         19.05.16         Urban           48.         Keranihat Branch         02.06.16         Rural           49.         Mymensingh Branch         16.06.16         Urban           50.         Nawabpur Road Branch         20.07.16         Urban           51.         Ati Bazar Branch         28.07.16         Rural           52.         Khilpara Branch         17.08.16         Rural           53.         Eidgaon Branch         21.08.16         Rural           54.         Jashore Branch         01.09.16         Urban           55.         Kalukhali Bazar Branch         04.12.16         Rural           56.         Banskhali (Chandpur) Branch         08.12.16         Rural           57.         Jamuna Future Park Branch         27.12.16         Urban           58.         Kumira Branch         29.03.17         Rural           59.         Jotpukuria Bazar Branch         24.05.17         Rural     <   | 42. | Mirpur Branch               | 17.12.15     | Urban       |
| 201645.Dewan Bazar Branch08.05.16Urban46.Ataikula Branch15.05.16Rural47.Barishal Branch19.05.16Urban48.Keranihat Branch02.06.16Rural49.Mymensingh Branch16.06.16Urban50.Nawabpur Road Branch20.07.16Urban51.Ati Bazar Branch28.07.16Rural52.Khilpara Branch17.08.16Rural53.Eidgaon Branch21.08.16Rural54.Jashore Branch01.09.16Urban55.Kalukhali Bazar Branch04.12.16Rural56.Banskhali (Chandpur) Branch08.12.16Rural57.Jamuna Future Park Branch27.12.16Urban201758.Kumira Branch29.03.17Rural60.Laldighi Branch20.08.17Urban61.Dhanmondi Branch20.08.17Urban62.Rangpur Branch05.10.17Urban63.Tangail Branch05.10.17Urban64.Shakpura Chowmuhony Branch19.10.17Rural65.Madhobdi Branch26.10.17Rural66.Lohagara Branch07.12.17Rural67.Keranigonj Branch19.12.17Rural  | 43. | Feni Branch                 | 23.12.15     | Urban       |
| 45.Dewan Bazar Branch08.05.16Urban46.Ataikula Branch15.05.16Rural47.Barishal Branch19.05.16Urban48.Keranihat Branch02.06.16Rural49.Mymensingh Branch16.06.16Urban50.Nawabpur Road Branch20.07.16Urban51.Ati Bazar Branch28.07.16Rural52.Khilpara Branch17.08.16Rural53.Eidgaon Branch21.08.16Rural54.Jashore Branch01.09.16Urban55.Kalukhali Bazar Branch04.12.16Rural56.Banskhali (Chandpur) Branch08.12.16Rural57.Jamuna Future Park Branch29.03.17Rural59.Jotpukuria Bazar Branch24.05.17Rural60.Laldighi Branch20.08.17Urban61.Dhanmondi Branch20.08.17Urban62.Rangpur Branch05.10.17Urban63.Tangail Branch05.10.17Urban64.Shakpura Chowmuhony Branch19.10.17Rural65.Madhobdi Branch26.10.17Rural66.Lohagara Branch07.12.17Rural67.Keranigonj Branch19.12.17Rural  | 44. | Bonpara Branch              | 26.12.15     | Urban       |
| 46.Ataikula Branch15.05.16Rural47.Barishal Branch19.05.16Urban48.Keranihat Branch02.06.16Rural49.Mymensingh Branch16.06.16Urban50.Nawabpur Road Branch20.07.16Urban51.Ati Bazar Branch28.07.16Rural52.Khilpara Branch17.08.16Rural53.Eidgaon Branch21.08.16Rural54.Jashore Branch01.09.16Urban55.Kalukhali Bazar Branch04.12.16Rural56.Banskhali (Chandpur) Branch08.12.16Rural57.Jamuna Future Park Branch29.03.17Rural59.Jotpukuria Bazar Branch24.05.17Rural60.Laldighi Branch25.05.17Urban61.Dhanmondi Branch20.08.17Urban62.Rangpur Branch05.10.17Urban63.Tangail Branch05.10.17Urban64.Shakpura Chowmuhony Branch19.10.17Rural65.Madhobdi Branch26.10.17Rural66.Lohagara Branch07.12.17Rural67.Keranigonj Branch19.12.17Rural  |     |                             |              |             |
| 47.Barishal Branch19.05.16Urban48.Keranihat Branch02.06.16Rural49.Mymensingh Branch16.06.16Urban50.Nawabpur Road Branch20.07.16Urban51.Ati Bazar Branch28.07.16Rural52.Khilpara Branch17.08.16Rural53.Eidgaon Branch21.08.16Rural54.Jashore Branch01.09.16Urban55.Kalukhali Bazar Branch04.12.16Rural56.Banskhali (Chandpur) Branch08.12.16Rural57.Jamuna Future Park Branch27.12.16Urban <b>2017</b> S8.Kumira Branch29.03.17Rural59.Jotpukuria Bazar Branch24.05.17Rural60.Laldighi Branch20.08.17Urban61.Dhanmondi Branch20.08.17Urban62.Rangpur Branch05.10.17Urban63.Tangail Branch05.10.17Urban64.Shakpura Chowmuhony Branch19.10.17Rural65.Madhobdi Branch26.10.17Rural66.Lohagara Branch07.12.17Rural67.Keranigonj Branch19.12.17Rural   |     |                             |              |             |
| 48.Keranihat Branch02.06.16Rural49.Mymensingh Branch16.06.16Urban50.Nawabpur Road Branch20.07.16Urban51.Ati Bazar Branch28.07.16Rural52.Khilpara Branch17.08.16Rural53.Eidgaon Branch21.08.16Rural54.Jashore Branch01.09.16Urban55.Kalukhali Bazar Branch04.12.16Rural56.Banskhali (Chandpur) Branch08.12.16Rural57.Jamuna Future Park Branch27.12.16Urban2017201758.Kumira Branch29.03.17Rural59.Jotpukuria Bazar Branch24.05.17Rural60.Laldighi Branch25.05.17Urban61.Dhanmondi Branch20.08.17Urban62.Rangpur Branch05.10.17Urban63.Tangail Branch05.10.17Urban64.Shakpura Chowmuhony Branch19.10.17Rural65.Madhobdi Branch26.10.17Rural66.Lohagara Branch07.12.17Rural67.Keranigonj Branch19.12.17Rural   |     |                             |              |             |
| 49.Mymensingh Branch16.06.16Urban50.Nawabpur Road Branch20.07.16Urban51.Ati Bazar Branch28.07.16Rural52.Khilpara Branch17.08.16Rural53.Eidgaon Branch21.08.16Rural54.Jashore Branch01.09.16Urban55.Kalukhali Bazar Branch04.12.16Rural56.Banskhali (Chandpur) Branch08.12.16Rural57.Jamuna Future Park Branch27.12.16Urban2017S8.Kumira Branch29.03.1759.Jotpukuria Bazar Branch24.05.17Rural60.Laldighi Branch25.05.17Urban61.Dhanmondi Branch20.08.17Urban62.Rangpur Branch05.10.17Urban63.Tangail Branch05.10.17Urban64.Shakpura Chowmuhony Branch19.10.17Rural65.Madhobdi Branch26.10.17Rural66.Lohagara Branch07.12.17Rural67.Keranigonj Branch19.12.17Rural  |     |                             |              |             |
| 50.Nawabpur Road Branch20.07.16Urban51.Ati Bazar Branch28.07.16Rural52.Khilpara Branch17.08.16Rural53.Eidgaon Branch21.08.16Rural54.Jashore Branch01.09.16Urban55.Kalukhali Bazar Branch04.12.16Rural56.Banskhali (Chandpur) Branch08.12.16Rural57.Jamuna Future Park Branch27.12.16Urban <b>2017</b> S8.Kumira Branch29.03.17Rural59.Jotpukuria Bazar Branch24.05.17Rural60.Laldighi Branch25.05.17Urban61.Dhanmondi Branch20.08.17Urban62.Rangpur Branch05.10.17Urban63.Tangail Branch05.10.17Urban64.Shakpura Chowmuhony Branch19.10.17Rural65.Madhobdi Branch26.10.17Rural66.Lohagara Branch07.12.17Rural67.Keranigonj Branch19.12.17Rural   | 48. |                             | 02.06.16     |             |
| 51.Ati Bazar Branch28.07.16Rural52.Khilpara Branch17.08.16Rural53.Eidgaon Branch21.08.16Rural54.Jashore Branch01.09.16Urban55.Kalukhali Bazar Branch04.12.16Rural56.Banskhali (Chandpur) Branch08.12.16Rural57.Jamuna Future Park Branch27.12.16Urban2017S8.Kumira Branch29.03.17Rural59.Jotpukuria Bazar Branch24.05.17Rural60.Laldighi Branch25.05.17Urban61.Dhanmondi Branch20.08.17Urban62.Rangpur Branch05.10.17Urban63.Tangail Branch05.10.17Urban64.Shakpura Chowmuhony Branch19.10.17Rural65.Madhobdi Branch26.10.17Rural66.Lohagara Branch07.12.17Rural67.Keranigonj Branch19.12.17Rural  |     |                             | 16.06.16     |             |
| 52.Khilpara Branch17.08.16Rural53.Eidgaon Branch21.08.16Rural54.Jashore Branch01.09.16Urban55.Kalukhali Bazar Branch04.12.16Rural56.Banskhali (Chandpur) Branch08.12.16Rural57.Jamuna Future Park Branch27.12.16Urban201758.Kumira Branch29.03.17Rural59.Jotpukuria Bazar Branch24.05.17Rural60.Laldighi Branch25.05.17Urban61.Dhanmondi Branch20.08.17Urban62.Rangpur Branch05.10.17Urban63.Tangail Branch05.10.17Urban64.Shakpura Chowmuhony Branch19.10.17Rural65.Madhobdi Branch26.10.17Rural67.Keranigonj Branch19.12.17Rural   | 50. |                             | 20.07.16     | Urban       |
| 53.Eidgaon Branch21.08.16Rural54.Jashore Branch01.09.16Urban55.Kalukhali Bazar Branch04.12.16Rural56.Banskhali (Chandpur) Branch08.12.16Rural57.Jamuna Future Park Branch27.12.16Urban201758.Kumira Branch29.03.17Rural59.Jotpukuria Bazar Branch24.05.17Rural60.Laldighi Branch25.05.17Urban61.Dhanmondi Branch20.08.17Urban62.Rangpur Branch05.10.17Urban63.Tangail Branch05.10.17Urban64.Shakpura Chowmuhony Branch19.10.17Rural65.Madhobdi Branch26.10.17Rural66.Lohagara Branch07.12.17Rural67.Keranigonj Branch19.12.17Rural   | 51. | Ati Bazar Branch            | 28.07.16     | Rural       |
| 54.Jashore Branch01.09.16Urban55.Kalukhali Bazar Branch04.12.16Rural56.Banskhali (Chandpur) Branch08.12.16Rural57.Jamuna Future Park Branch27.12.16Urban2017201758.Kumira Branch29.03.17Rural59.Jotpukuria Bazar Branch24.05.17Rural60.Laldighi Branch25.05.17Urban61.Dhanmondi Branch20.08.17Urban62.Rangpur Branch05.10.17Urban63.Tangail Branch05.10.17Urban64.Shakpura Chowmuhony Branch19.10.17Rural65.Madhobdi Branch26.10.17Rural66.Lohagara Branch07.12.17Rural67.Keranigonj Branch19.12.17Rural   | 52. |                             | 17.08.16     | Rural       |
| 55.Kalukhali Bazar Branch04.12.16Rural56.Banskhali (Chandpur) Branch08.12.16Rural57.Jamuna Future Park Branch27.12.16Urban201758.Kumira Branch29.03.17Rural59.Jotpukuria Bazar Branch24.05.17Rural60.Laldighi Branch25.05.17Urban61.Dhanmondi Branch20.08.17Urban62.Rangpur Branch05.10.17Urban63.Tangail Branch05.10.17Urban64.Shakpura Chowmuhony Branch19.10.17Rural65.Madhobdi Branch26.10.17Rural66.Lohagara Branch07.12.17Rural67.Keranigonj Branch19.12.17Rural   | 53. | Eidgaon Branch              |              | Rural       |
| 56.Banskhali (Chandpur) Branch08.12.16Rural57.Jamuna Future Park Branch27.12.16Urban2017S8.Kumira Branch29.03.17Rural59.Jotpukuria Bazar Branch24.05.17Rural60.Laldighi Branch25.05.17Urban61.Dhanmondi Branch20.08.17Urban62.Rangpur Branch22.08.17Urban63.Tangail Branch05.10.17Urban64.Shakpura Chowmuhony Branch19.10.17Rural65.Madhobdi Branch26.10.17Rural66.Lohagara Branch07.12.17Rural67.Keranigonj Branch19.12.17Rural   | 54. |                             | 01.09.16     | Urban       |
| 57.Jamuna Future Park Branch27.12.16Urban201758.Kumira Branch29.03.17Rural59.Jotpukuria Bazar Branch24.05.17Rural60.Laldighi Branch25.05.17Urban61.Dhanmondi Branch20.08.17Urban62.Rangpur Branch22.08.17Urban63.Tangail Branch05.10.17Urban64.Shakpura Chowmuhony Branch19.10.17Rural65.Madhobdi Branch26.10.17Rural66.Lohagara Branch07.12.17Rural67.Keranigonj Branch19.12.17Rural  | 55. |                             | 04.12.16     | Rural       |
| 201758.Kumira Branch29.03.17Rural59.Jotpukuria Bazar Branch24.05.17Rural60.Laldighi Branch25.05.17Urban61.Dhanmondi Branch20.08.17Urban62.Rangpur Branch22.08.17Urban63.Tangail Branch05.10.17Urban64.Shakpura Chowmuhony Branch19.10.17Rural65.Madhobdi Branch26.10.17Rural66.Lohagara Branch07.12.17Rural67.Keranigonj Branch19.12.17Rural   | 56. | Banskhali (Chandpur) Branch | 08.12.16     | Rural       |
| 58.Kumira Branch29.03.17Rural59.Jotpukuria Bazar Branch24.05.17Rural60.Laldighi Branch25.05.17Urban61.Dhanmondi Branch20.08.17Urban62.Rangpur Branch22.08.17Urban63.Tangail Branch05.10.17Urban64.Shakpura Chowmuhony Branch19.10.17Rural65.Madhobdi Branch26.10.17Rural66.Lohagara Branch07.12.17Rural67.Keranigonj Branch19.12.17Rural   | 57. | Jamuna Future Park Branch   | 27.12.16     | Urban       |
| 59.Jotpukuria Bazar Branch24.05.17Rural60.Laldighi Branch25.05.17Urban61.Dhanmondi Branch20.08.17Urban62.Rangpur Branch22.08.17Urban63.Tangail Branch05.10.17Urban64.Shakpura Chowmuhony Branch19.10.17Rural65.Madhobdi Branch26.10.17Rural66.Lohagara Branch07.12.17Rural67.Keranigonj Branch19.12.17Rural  |     |                             |              |             |
| 60.Laldighi Branch25.05.17Urban61.Dhanmondi Branch20.08.17Urban62.Rangpur Branch22.08.17Urban63.Tangail Branch05.10.17Urban64.Shakpura Chowmuhony Branch19.10.17Rural65.Madhobdi Branch26.10.17Rural66.Lohagara Branch07.12.17Rural67.Keranigonj Branch19.12.17Rural   |     |                             | 29.03.17     | Rural       |
| 61.Dhanmondi Branch20.08.17Urban62.Rangpur Branch22.08.17Urban63.Tangail Branch05.10.17Urban64.Shakpura Chowmuhony Branch19.10.17Rural65.Madhobdi Branch26.10.17Rural66.Lohagara Branch07.12.17Rural67.Keranigonj Branch19.12.17Rural  |     |                             | 24.05.17     | Rural       |
| 62.Rangpur Branch22.08.17Urban63.Tangail Branch05.10.17Urban64.Shakpura Chowmuhony Branch19.10.17Rural65.Madhobdi Branch26.10.17Rural66.Lohagara Branch07.12.17Rural67.Keranigonj Branch19.12.17Rural  | 60. | Laldighi Branch             | 25.05.17     | Urban       |
| 63.Tangail Branch05.10.17Urban64.Shakpura Chowmuhony Branch19.10.17Rural65.Madhobdi Branch26.10.17Rural66.Lohagara Branch07.12.17Rural67.Keranigonj Branch19.12.17Rural  | 61. |                             | 20.08.17     | Urban       |
| 64.Shakpura Chowmuhony Branch19.10.17Rural65.Madhobdi Branch26.10.17Rural66.Lohagara Branch07.12.17Rural67.Keranigonj Branch19.12.17Rural  | 62. | Rangpur Branch              | 22.08.17     | Urban       |
| 65.Madhobdi Branch26.10.17Rural66.Lohagara Branch07.12.17Rural67.Keranigonj Branch19.12.17Rural  | 63. | -                           | 05.10.17     | Urban       |
| 66.Lohagara Branch07.12.17Rural67.Keranigonj Branch19.12.17Rural   | 64. | Shakpura Chowmuhony Branch  | 19.10.17     | Rural       |
| 67. Keranigonj Branch 19.12.17 Rural   | 65. | Madhobdi Branch             | 26.10.17     | Rural       |
|  | 66. | Lohagara Branch             | 07.12.17     | Rural       |
| 68. Gazipur Chowrasta Branch 21.12.17 Urban  | 67. | Keranigonj Branch           | 19.12.17     | Rural       |
|  | 68. | Gazipur Chowrasta Branch    | 21.12.17     | Urban       |



| SL.  | Branch Name                  | Opening Date | Urban/Rural    |
|------|------------------------------|--------------|----------------|
| JL.  | 20                           |              | Of Dan/Rurai   |
| 69.  | Kushtia Branch               | 09.05.18     | Urban          |
| 70.  | Jubilee Road Branch          | 13.05.18     | Urban          |
| 70.  | Raozan Branch                |              | Rural          |
|      |                              | 14.05.18     |                |
| 72.  | Dinajpur Branch              | 08.10.18     | Urban          |
| 73.  | Islampur Branch, Dhaka       | 24.10.18     | Urban          |
| 74.  | Moulvibazar Branch           | 18.11.18     | Urban          |
| 75.  | Bhulta Branch                | 20.11.18     | Rural          |
| 76.  | Jorargonj Branch             | 27.11.18     | Rural          |
| 77.  | Hemayatpur Branch            | 20.12.18     | Rural          |
|      | 20'                          |              |                |
| 78.  | Chapainawabganj Branch.      | 01.08.19     | Urban          |
| 79.  | Barlekha Branch              | 05.08.19     | Rural          |
| 80.  | Bandartila Branch            | 13.11.19     | Urban          |
| 81.  | Fatikchhari Branch           | 14.11.19     | Rural          |
| 82.  | Ukhiya Branch                | 24.11.19     | Rural          |
| 83.  | Link Road Branch             | 24.11.19     | Rural          |
| 84.  | Rajabari Bazar Branch        | 05.12.19     | Rural          |
| 85.  | Tajmahal Road Branch         | 12.12.19     | Urban          |
| 86.  | Ambarkhana Branch            | 19.12.19     | Urban          |
| 87.  | Kanchan Branch               | 24.12.19     | Rural          |
|      | 202                          | 20           |                |
| 88.  | O R Nizam Road Branch        | 11.06.20     | Urban          |
| 89.  | Tongi Branch                 | 07.07.20     | Urban          |
| 90.  | Borodighir Par Branch        | 29.07.20     | Rural          |
| 91.  | Chambal Branch               | 03.12.20     | Rural          |
| 92.  | Brahmanbaria Branch          | 10.12.20     | Urban          |
| 93.  | Elephant Road Branch         | 14.12.20     | Urban          |
| 94.  | Fenchuganj Branch            | 24.12.20     | Rural          |
| 95.  | Ramu Branch                  | 29.12.20     | Rural          |
|      | 203                          | 21           |                |
| 96.  | Goalabazar Branch            | 07.01.21     | Rural          |
| 97.  | Kadamtali Branch             | 17.06.21     | Urban          |
| 98.  | Habiganj Branch              | 07.09.21     | Urban          |
| 99.  | Dohazari Branch              | 17.11.21     | Rural          |
| 100. | Bijoynagar Branch            | 20.12.21     | Urban          |
| 101. | Satkhira Branch              | 23.12.21     | Urban          |
| 101. | Sapahar Branch               | 28.12.21     | Rural          |
| 102. | Nazumeah Hat Branch          | 28.12.21     | Rural          |
| 103. | Sagardighi Branch            | 29.12.21     | Rural          |
| 104. | 202                          |              | Kurui          |
| 105. | Bahaddarhat Branch           | 20.07.22     | Urban          |
| 105. | Khajura Bazar Branch         | 02.10.22     | Rural          |
| 106. | Jhalakathi Branch            |              |                |
|      | Nazirhat Branch              | 27.11.22     | Urban          |
| 108. |                              | 01.12.22     | Rural<br>Urban |
| 109. | Bijoy Sarani Branch          | 07.12.22     |                |
| 110. | Gouripur Branch              | 14.12.22     | Rural          |
| 111. | Naria Branch                 | 21.12.22     | Rural          |
| 112. | Munshiganj Branch            | 29.12.22     | Urban          |
| 440  | 202<br>Chile share Deservate |              |                |
| 113. | Shibchar Branch              | 19.12.23     | Urban          |
| 114. | Nalitabari Branch            | 26.12.23     | Rural          |

#### **SUB-BRANCH EXPANSION**

| SL.  | Sub-Branch Name       | Controlling Branch    | Opening<br>Date | Urban/<br>Rural |  |
|------|-----------------------|-----------------------|-----------------|-----------------|--|
| 2020 |                       |                       |                 |                 |  |
| 01.  | Jaldi                 | Banshkhali (Chandpur) | 29.07.20        | Urban           |  |
| 02.  | Bazalia               | Keranihat             | 26.08.20        | Rural           |  |
| 03.  | Adhunagar             | Lohagara              | 21.09.20        | Rural           |  |
| 04.  | Kadoir Bazar          | Munshirhat            | 28.09.20        | Rural           |  |
| 05.  | Mirpur Bazar          | Bahubal               | 28.09.20        | Rural           |  |
| 06.  | Nachol                | Chapainawabganj       | 02.11.20        | Rural           |  |
| 07.  | Fazilpur              | Feni                  | 03.12.20        | Rural           |  |
| 08.  | Sitakunda             | Kumira                | 10.12.20        | Urban           |  |
| 09.  | Merul Badda           | Gulshan               | 14.12.20        | Urban           |  |
| 10.  | Rowshanhat            | Patiya                | 21.12.20        | Rural           |  |
| 11.  | Matarbari             | Badarkhali            | 21.12.20        | Rural           |  |
| 12.  | Gunagori              | Banshkhali (Chandpur) | 24.12.20        | Rural           |  |
| 13.  | Fakirhat              | Fatikchhari           | 27.12.20        | Rural           |  |
| 14.  | Bangla Bazar          | Jotpukuria Bazar      | 27.12.20        | Rural           |  |
|      |                       | 2021                  |                 |                 |  |
| 15.  | Halishahar Bus Stand  | D.T Road Eidgah       | 07.01.21        | Urban           |  |
| 16.  | Hathazari             | Sarkarhat             | 28.01.21        | Urban           |  |
| 17.  | Ghatail               | Tangail               | 28.01.21        | Urban           |  |
| 18.  | Palongkhali           | Hnila                 | 15.02.21        | Rural           |  |
| 19.  | Khuntakhali           | Eidgaon               | 15.02.21        | Rural           |  |
| 20.  | Chatkhil              | Khilpara              | 24.03.21        | Urban           |  |
| 21.  | Kachua                | Miar Bazar            | 24.03.21        | Urban           |  |
| 22.  | Shibganj              | Chapainawabganj       | 12.04.21        | Urban           |  |
| 23.  | Kutupalong            | Ukhiya                | 12.04.21        | Rural           |  |
| 24.  | College Bazar         | Shantirhat            | 19.07.21        | Rural           |  |
| 25.  | Khanhat               | Keranihat             | 19.07.21        | Urban           |  |
| 26.  | Dakshinkhan           | Ashkona Bazar         | 17.08.21        | Urban           |  |
| 27.  | Solingmoor            | Mawna                 | 17.08.21        | Rural           |  |
| 28.  | Tilpapara             | Hatkhola              | 15.09.21        | Urban           |  |
| 29.  | Kamrangirchar         | Dhanmondi             | 15.09.21        | Urban           |  |
| 30.  | College Gate          | Tongi                 | 29.11.21        | Urban           |  |
| 31.  | Gobindganj            | Amberkhana            | 29.11.21        | Rural           |  |
|      |                       | 2022                  |                 |                 |  |
| 32.  | Gokarnoghat Bazar     | Brahmanbaria          | 14.02.22        | Urban           |  |
| 33.  | Chatmohar             | Pabna                 | 09.03.22        | Urban           |  |
| 34.  | Puichhari             | Chambal               | 27.03.22        | Rural           |  |
| 35.  | Mariumnagar           | Lichu Bagan           | 20.06.22        | Rural           |  |
| 36.  | Peton Shah Mazar Gate | Shakpura Chowmuhony   | 20.06.22        | Rural           |  |
| 37.  | Gohira                | Raozan                | 27.06.22        | Urban           |  |
| 38.  | Mahiganj              | Rangpur               | 17.07.22        | Urban           |  |
| 39.  | Gopalganj Bazar       | Dinajpur              | 17.07.22        | Rural           |  |
| 40.  | Zero Point            | Khulna                | 17.07.22        | Rural           |  |
| 41.  | Rayer Bazar           | Dhanmondi             | 17.07.22        | Urban           |  |
| 42.  | Roazarhat             | Lichubagan            | 01.09.22        | Rural           |  |
| 43.  | Tokirhat              | Nanupur               | 01.09.22        | Rural           |  |
| 44.  | Madhabdi Bazar        | Madhabdi              | 01.09.22        | Urban           |  |
| 45.  | Tanbazar              | Narayanganj           | 19.12.22        | Urban           |  |
|      | ,                     | , ,,,,                |                 |                 |  |

| SL. | Sub-Branch Name  | Controlling Branch | Opening<br>Date | Urban/<br>Rural |
|-----|------------------|--------------------|-----------------|-----------------|
|     |                  | 2023               |                 |                 |
| 47. | Dakshin Banasree | Gulshan            | 23.01.23        | Urban           |
| 48. | Khilkhet         | Ashkona Bazar      | 27.02.23        | Urban           |
| 49. | Bijoypur Bazar   | Lalmai             | 27.02.23        | Rural           |
| 50. | Madam Bibir Hat  | Kumira             | 21.03.23        | Rural           |
| 51. | Aganagar         | Keranigonj         | 01.06.23        | Rural           |
| 52. | Dewanhat         | D.T Road Eidgah    | 05.07.23        | Urban           |
| 53. | Ranavola         | Uttara             | 05.07.23        | Urban           |
| 54. | Nobodoy (Dncc)   | Tajmahal Road      | 25.09.23        | Urban           |

#### **COLLECTION BOOTH**

| SL. | Palli Biddyut Collection Booth   | Opening<br>Date      | Urban/<br>Rural |
|-----|--|----------------------|-----------------|
| 01. | Barishal Palli Biddyut Samiti-1<br>(Barishal Branch)                   | 03.03.19             | Urban           |
| 02. | Chapinawabgonj Palli Biddyut Samiti<br>(Chapinawabgonj Branch)         | 27.01.20             | Urban           |
| 03. | Moharajpur Palli Biddyut Samiti<br>(Chapinawabgonj Branch)             | 27.01.20             | Rural           |
| 04. | Cox's Bazar Palli Biddyut Samiti<br>(Ukhiya Branch)                    | 18.10.20             | Rural           |
| 05. | Chattogram Palli Biddyut Samiti-1<br>(Shakpura Branch)                 | 01.11.20             | Rural           |
| 06. | Chattogram Palli Biddyut Samiti-1<br>(Keranihat Branch)                | 05.11.20             | Rural           |
| 07. | Narshingdi Palli Biddyut Samiti (Bazar<br>Hasnabad Branch)             | 07.12.20             | Rural           |
| 08. | Chattogram Palli Biddyut Samiti-1<br>(Shantirhat Branch)               | 10.01.21             | Rural           |
| 09. | Chattogram Palli Biddyut Samiti-1<br>(Banshkhali Chandpur Branch)      | 16.03.21<br>08.12.22 | Rural           |
| 10. | Chapinawabgonj Palli Biddyut Samiti,<br>Nachol (Chapinawabgonj Branch) | 06.06.21             | Urban           |
| 11. | Sylhet Palli Biddyut Samiti-1<br>(Fenchugonj Branch)                   | 15.06.21             | Rural           |
| 12. | Chattogram Palli Biddyut Samiti-2<br>(Pahartoli Branch)                | 20.09.21             | Rural           |
| 13. | Chattogram Palli Biddyut Samiti-2<br>(Fatikchhari Branch)              | 13.09.21             | Rural           |
| 14. | Narshingdi Palli Biddyut Samiti, Karimpur-2<br>(Bazar Hasnabad Branch) | 23.11.21             | Rural           |
| 15. | Hobigonj Palli Biddyut Samiti-1<br>(Bahubal Branch)                    | 27.09.21             | Rural           |
| 16. | Sylhet Palli Biddyut Samiti-1, Osmani Nagar<br>(Goalabazar Branch)     | 01.12.21             | Rural           |
| 17. | Sylhet Palli Biddyut Samiti-1, Balagonj<br>(Goalabazar Branch)         | 01.12.21             | Rural           |
| 18. | Chattogram Palli Biddyut Samiti-2<br>(Lichubagan Branch)               | 16.01.22             | Rural           |
| 19. | Chattogram Palli Biddyut Samiti-1<br>(Keranihat Branch)                | 25.05.22             | Rural           |
| 20. | Cox's Bazar Palli Biddyut Samiti<br>(Link Road Branch)                 | 04.09.22             | Rural           |

#### **INTERNAL CONTROL & COMPLIANCE DIVISION**

Internal Control and Compliance Division has been established since the very beginning of the Bank. Now Internal Control and Compliance Division consist of three wings as follows:



Internal Control refers to the mechanism in place on a permanent basis to control the activities in an organization. In absence of it, risks resulting in unexpected losses caused by faulty internal processes, human errors, frauds & forgery, technology failure and documentary lapses may surface.

Operational risk may arise from error and fraud due to lack of proper internal control & compliance. Good controls gear up professional competence, compliance of legal requirements, sound reporting system and resistance to fraud & forgery.

Internal Control & Compliance is not only for getting things done but also to ensure that the issues are done properly. Internal Control & Compliance plays a pivotal role in building up culture of transparency & accountability.

Modern bank management and supervision mainly focus on risk factors in banking. UBPLC has taken all-out efforts to mitigate all sorts of risks as per guidelines issued by the Central Bank.

As a part of robust risk management policy, the Bank has formulated a comprehensive Investment Risk Management policy to address investment risks. To mitigate operational risk, money laundering and terrorist financing risk, circumvention or over- riding the internal control procedures, Internal Audit, Board Audit Committee and ICC Division are carrying out regular audit & inspection of the functions of the branches and divisions of Head Office.

The Bank has set up Internal Control & Compliance (IC&C) Division at Head Office to ensure that the internal control processes are in place. As per instruction of Bangladesh Bank, the Audit Committee of the Board has been constituted to assist the board in fulfilling the objectives, strategies and overall business plans set by the board for effective functioning of the bank. The committee reviews the financial reporting process, financial risks, the audit process, health report of the bank and the bank's process for monitoring compliance with laws and regulations and its own code of business conduct. In the year 2023, 06 meetings of the Audit Committee were held. 'Risk Based Internal Audit (RBIA)' has been introduced



by the Bank to assess the business risk as well as control risk associated with the branches, and determines how much follow up, monitoring & periodicity of internal audit would be required to bring a particular branch back to normalcy, if it is found that the performance of the branch is not satisfactory, and which may pose a potential threat for the bank.

Each year the IC&C Division sets out an Audit Plan (Internal) for the year, which is approved by the Managing Director and placed before the Audit Committee of the Board for concurrence. In the year 2023, IC&C Division conducted Comprehensive Audit in 89 Branches and 45 sub branches, 06 Divisions at Head Office, Online Foreign Exchange Transaction Monitoring System Audit in 07 AD Branches and CTOU of Head Office of the Bank.

The Bank has already prepared the Risk Assessment Matrix of various banking functions and trying to incorporate the same in the Department Control Function Checklist (DCFCL) and Quarterly Operation Report (QOR). The branches and divisions will follow these attaching due importance to high risk and medium risk functions. The Bank follows the Guideline of Internal Control & Compliance meticulously to strengthen internal control functions.

Internal Control & Compliance Division of UBPLC is an Integral part of Bank Management and a foundation for safe & sound operation. IC&C Division is thoroughly guided by the motto "Prevention is better than cure". The array of IC&C Division activities can be categorized as per following order:

#### Performance Objective:

To accelerate compliance and effectiveness of involvements.

#### Information Objective:

To ensure dependability, efficiency and time worthiness of financial and management information.

#### **Compliance Objective:**

To adhere to regularity framework including applicable laws and regulations.

It intensively, follows-up compliance of audit/ inspections reports conducted by the IC&C Division, Bangladesh Bank and External Auditors. The Division monitors the banking activities, specially the sensitive areas of Foreign Exchange, Finance & Accounts and Investments.

The IC&C Division submit summary report (Quarter Basis) on Audit findings and corrective action taken is placed in a meeting of the Audit Committee of the Board for reviewing and necessary suggestions.

## BRANCHES OPERATION AND CONTROL DIVISION (BOCD)

Branches Operation and Control Division (BOCD) is dedicated to orchestrating seamless banking operations at the branch level, elevating customer satisfaction as its paramount objective. This division acts as a pivotal bridge between branches and the head office, with its core functions streamlined into five pivotal categories:

#### **Automated Annual Business Budget Module Formation:**

BOCD spearheads the development of a comprehensive module tailored for crafting Annual Business Budgets. By meticulously analyzing factors like Deposit, Investment, Profit, and Market Trends, BOCD ensures the creation of realistic profit targets. Through a data-driven approach encompassing economic evaluations and industry trends, BOCD enables informed decision-making, thus fortifying the bank's financial position.

#### **Business Conference Organization:**

Arranging a business conference in a bank is an important undertaking that requires careful planning and execution. As an organizer, it is BOCD's responsibility to ensure that the conference runs smoothly and meets the goals and objectives of the bank. This includes selecting a suitable venue, coordinating with branch managers and sub-branch in-charges, preparing branch's performance data, evaluate the performance of branches based on business categories and reward them accordingly, managing registrations, and ensuring that all logistical details are taken care of. In addition, BOCD has to handle any issues that may arise during the conference and ensure that participants have a positive and productive experience. Overall, the success of the conference rests largely on the BOCD's ability to plan, coordinate, and execute the event with professionalism and attention to detail.

#### **Customer Service Excellence and Complaint Management:**

BOCD ensures customer satisfaction through proactive feedback collection and complaint resolution mechanisms. BOCD manages all complaints by providing solutions in accordance with the guidelines set forth by Bangladesh Bank. BOCD also ensures prompt and effective resolution of customer grievances, thereby bolstering trust and loyalty.

#### **Core Banking Operation Solutions through ICTD:**

Branches rely to BOCD for advice and answers to any problems relating to operations of any kind. Then, in order to address the problems, BOCD seeks the required authorization, when necessary, from the appropriate authority. Also, all operational policies and procedures have been compiled in accordance with Bangladesh Bank guidelines.

### **Settlement and Approval of Operational Activities:**

In this crucial function, BOCD ensures the smooth settlement and approval of various operational tasks. This includes handling deceased accounts and overseeing insurance formalities for vaults, ATMs, and lockers. Additionally, BOCD provides approval for re-issuance of various instruments such as MMPS, MTDR and Payment Orders. It also oversees charge waivers, prepares and submits regulatory reports to Bangladesh Bank, including daily cash position reports, weekly vault position reports, monthly coin reports, quarterly no-frill reports, monthly torn and dust reports, school banking reports and quarterly & monthly complaint reports.



Furthermore, BOCD assumes a pivotal role in advancing inclusive banking initiatives, catering to underserved demographics through "no-frills" accounts and school banking programs. By fostering financial literacy and expanding access to banking services, BOCD ensures financial inclusion, thereby driving socio-economic empowerment.

At BOCD, our unwavering commitment to superior customer service and operational excellence underpins every endeavor, propelling the bank towards sustained growth and prosperity.

### INTERNATIONAL DIVISION

Banking industry of Bangladesh, especially Foreign Trade segment of this sector has experienced a bittersweet sustenance through the whole 2023. On the one hand the COVID situation has shown significant improvement, leading to the formal declaration by the WHO that the COVID pandemic has ended in 2023 and similarly, the effects of the Russia-Ukraine war have started to fade in recent times and on the other hand Bangladesh started facing multiple challenges including high inflationary and exchange rate pressure, as well as substantial erosion of foreign exchange (Forex) reserves which headlined Bangladesh's economy throughout 2023.

Bangladesh started to emerge from the shadow of the pandemic. Company order books began to fill up once more, and demand for energy, cars, travel and home improvements returned. But foreign trade stumbled again due to Dollar crisis, escalating exchange rate and Government's conservative policy for import.

In spite of all the hurdles, International Division played a crucial role to keep the stability in pace of foreign trades i.e. Export, Import & Remittance. Indeed, International Division was the most active as well as the key role player in the market in 2023. The division explores Foreign Exchange business opportunities while maintaining associated risks. The wing is also responsible for maintaining the bank's Net Open Position (NOP), in line with regulatory limits and forecasting exchange rates. The bank's International division currently comprises four units: (1) International Trade (2) the Financial Institution Unit/Correspondent Banking Relationship Unit (3) the Foreign Remittance Unit and (4) Central Trade Operation Unit.

### Key Responsibility:

The FX Desk manages the day-to-day FCY requirements and also the surplus/shortfall of the bank's FCY holdings. The desk is also responsible for maintaining the net open position of the bank, as per regulatory requirements.

#### **Core Strengths**

- Focused FX management strategy aligned with market dynamics.
- Strong management focus and support for growth of the foreign exchange business
- Rich understanding of FX markets and good relationships with customers.
- Sustained exposure in terms of training and development opportunities to FX traders to reinforce core fundamental knowledge and also enable them to explore new business opportunities.
- Management support in maintaining a balance between import-export volumes growth.



### 1) International Trade:

Global inflation has resulted in increased demand for the US dollars and, hence, the Bangladeshi taka, like many other currencies in the world, has recently began losing value. Meanwhile, the tremendous foreign currency crisis specially US dollar due to erosive trend in Forex reserve led foreign trade business to a huge shrinkage. During 2023, Union Bank experienced significant competitive pressure in both import and export business compared to previous year. Import Business stood BDT 6205.00 million (Equivalent to USD 56.54 million) in 2023. Import business of UBPLC covers areas like industrial raw materials, food items, chemicals, medicines, textiles, capital machineries etc. Export Business also experienced a slight shrinkage in the year 2023 compared to the previous year. Total Export was BDT 4204.20 million (Equivalent to USD 38.31 million) at the end of the year 2023. Export business was concentrated in frozen fish, readymade garments, knitwear and other indigenous products.

### 2) Correspondent Banking Relationship:

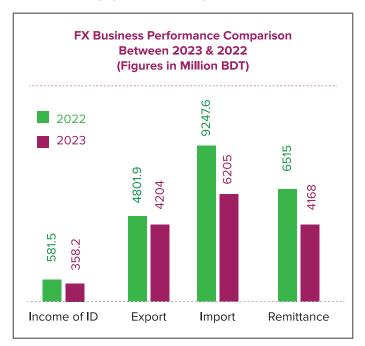
Correspondent Banking Relationship or Financial Institution Unit is the gateway between the local & global clients as well as it connects banks & financial institutions across the globe. Now a days setting up as well as maintaining correspondent relationship with Banks & FIs, specially with foreign Banks & FIs has become one of the notable challenges that we require to give extra efforts since security, AML, KYC and overall compliance have become the prime concerns and thus hassles & expenses has increased remarkably for correspondent Banking Relationship worldwide. In spite of having tremendous obstacles, Financial Institution Unit/Correspondent Banking Relationship Unit under International Division is doing outstanding by exploring the potential partners and paths for its FX businesses and developing a strong base in terms of establishing RMA, maintaining Nostro accounts, arrangement of Credit Lines etc. UBPLC has a wide range of correspondent network across the world to facilitate smooth foreign trade transactions. The Bank maintains 12 Standard Settlement Instructions (Nostro Account) involving 4 major currencies e.g. USD, GBP, EURO & JPY and also USD under ACU mechanism at different significant financial centers accross the Globe. Total correspondents of UBPLC stand at 153 (Home and abroad) as on 31 December 2023.

### 3) Remittance:

Union Bank has been using an excellent state-of-the-art remittance software for excellence in remittance operation of the Bank. We strengthened the remittance relationship with various renowned exchange houses in 2023. Now we are focusing on excellence in customer service through the existing Branch network and agents. A dedicated "Remittance Hub" backed by advanced technology platform helps expanding the Bank's service to the doorstep of the customers. Our corporate clients remained another major source of foreign currency. We are also trying to broaden its base through solicitation of indigenous export clients. UBPLC disbursing remittance being affiliated with 14 remittance houses and total remittance at the end of the year 2023 was BDT 4168.10 million (Equivalent to USD 37.98 million.)

### 4) Central Trade Operations Unit (CTOU):

In 1<sup>st</sup> March 2018 established Central Trade Operations Unit (CTOU) is a vital part of International Division with skilled workforce to boost up as well as to facilitate Trade Service Operations exclusively for the Non-AD branches effectively, smoothly and promptly under the purview of prioritized banking abilities. Moreover, a dedicated FX team was included as a wing under CTOU named Regional Trade Operations Unit, Chattogram (RTOU-CTG) working for developing foreign exchange business for Chattogram Region. In 2023 CTOU performed Import business amounting BDT 1112.50 million (Eqvt. \$10.26 million) and Export business amounting BDT 928.90 million (Eqvt. \$ 8.61 million).



### **CORPORATE AFFAIRS & BRANDING DIVISION**

The Corporate Affairs & Branding Division (Former Marketing & Development Division) of Union Bank PLC. implies a set of strategies for establishing a strong Brand in the competitive marketplace which is also considered as one of the most valuable driving forces of the Bank.

The core activities of Corporate Affairs & Branding Division are to formulate branding and business promotion policies.

Side by side, Corporate Affairs & Branding Division is also involved in performing several functions which are enlisted below:

| Key Functional<br>Area                              | Function Details   |
|---|--|
|   | <ul> <li>Make proper arrangement of full<br/>fledge branding and other support to<br/>head office as well as branches for<br/>celebrating the anniversary of bank<br/>and other occasions.</li> </ul>  |
| Branding  | <ul> <li>Design brochure, banner and other<br/>branding materials for arranging<br/>business conference, promotional<br/>campaign and other branding related<br/>issues of head office and branches as<br/>well.</li> </ul>                                      |
|   | • Facilitate pavilion in fairs/exhibition in different occasions for the bank.   |
|   | Ensure proper arrangement of<br>distributing gift items for valued clients.  |
|   | <ul> <li>Maintain the expenses of branches<br/>regarding School Banking Conference,<br/>Business Fair and any other business<br/>development purpose.</li> </ul>   |
|   | Introduce new products & services.   |
| Product &<br>Service<br>Development                 | Development of existing products<br>under current product lines.   |
| Development   | <ul> <li>Identify new opportunities and take<br/>initiatives to develop customer service.</li> </ul>   |
|   | <ul> <li>Post information regarding several<br/>occasions in the LinkedIn, Youtube and<br/>Facebook Page of our bank.</li> </ul>   |
| 360 Degree<br>Marketing                             | <ul> <li>Promoting products and services in<br/>online media.</li> </ul>   |
|   | <ul> <li>Assist E-Mail Marketing &amp; SMS<br/>Marketing.</li> </ul>   |
|   | <ul> <li>Take initiatives to procure corporate<br/>fund and enhance Low/No Cost<br/>Deposit of the bank.</li> </ul>  |
|   | <ul> <li>Take proper initiatives for providing<br/>value added service to customers and<br/>new customer acquisition.</li> </ul>   |
| Corporate<br>Affairs and<br>customer<br>acquisition | <ul> <li>Arrange all necessary initiatives for<br/>making corporate agreement with<br/>prominent organizations with the aim<br/>of ensuring exclusive privileges for the<br/>employees and all the Cardholders of<br/>the bank.</li> </ul>                       |
|   | <ul> <li>Support to enhance the source of<br/>ancillary income (Such as, Collection<br/>of DPDC Bill, WASA Bill, DESCO Bill,<br/>BREB, Jalalabad Gas, Karnaphuli Gas<br/>Titas Gas Bill, Pre-registration and<br/>registration fees of Hajj Pilgrims)</li> </ul> |

### Achievements in 2023

From the very beginning of the operation of the bank, Corporate Affairs & Branding Division is doing well to establish a strong brand in the competitive market. It has completed 120 successful corporate agreements with renowned organizations of the country for ensuring the exclusive privileges for the Employees and Cardholders of the bank and as well as to build a strong brand image in the competitive marketplace. Corporate Affairs & Branding division has introduced Mudaraba Monthly Payable SND Account (Fayida) for enhancing low/no cost deposit and to increase retail customer of the bank. Apart from this, the successful agreement has been accomplished with Jalalabad Gas Transmission & Distribution System Ltd. for collecting utility bills of Srimangal & Moulvibazar Zone. It is glad to be mentioned here that, Union Bank PLC. titled champion in Sheikh Hasina Interbank Football Tournament-2023 and CABD arranged full fledge branding in final match held at Bangladesh Army Stadium.

### **Future Goals**

An initiative has been taken to relaunch of logo and name of the bank in line with the direction of board of directors, higher management and necessary clearance from Bangladesh Bank. Apart from this, unique branch branding is continuing and new brand source will be identified to set strong brand image of the bank countrywide.

Corporate Affairs & Branding Division is always committed to do best for achieving the goals of the bank. Year-2024 will be the entrance of new arena of branding In-Sha- Allah.

### **RISK MANAGEMENT & CONTROL ENVIRONMENT**

### **1.00: Introduction**

Risk is an integral part of banking business in an ever dynamic environment, which is undergoing radical changes both on the technology front and product offerings whereas Risk Management is the procedure to minimize the adverse effect of a possible financial loss by identifying potential sources of loss, measuring the financial consequences of a loss occurring and using control tools to minimize actual losses or their financial consequences. To perform the same, necessary directions have been provided by Bangladesh



Bank through various letters/circulars/guidelines from time to time. Bangladesh Bank issued guidelines that formed the basic framework of risk management that need to be followed by the banks in Bangladesh. Union Bank PLC. has established a prudent and well-structured risk management framework for managing various risks in the light of BB guideline and instruction in order to minimize the risks and thus ensuring sustainable growth of the bank in the long run and also increase employee awareness on risk management so that bank can evaluate its performance towards all banking operations. In this regard, the bank is committed to pay all out effort to identify and reduce the risk of business operations constantly in a constructive manner.

### 2.00: Objectives of Risk Management

Risk management is a discipline at the core of every bank and encompasses all the activities that affect its risk profile from time to time. The ultimate objectives of risk management functions are;

- To promote better risk management culture at all levels.
- To improve financial soundness and stability.
- To adopt and implement a sound risk management framework.
- To introduce dynamic and time based risk management tools and techniques for assessment and treatment of various risks; etc.

### 3.00: Elements of a sound Risk Management System

The key elements of a sound risk management system are as follows:

- a) Active involvement of board and senior management;
- b) Adequate organization, policies and procedures;
- c) Appropriate management information systems; and
- d) Comprehensive internal controls and limits.

### 4.00: Risk Management Process

Understanding of risk management process can contribute progressively to organizational improvement by providing special attention insight into the identified and potential risks and their impact. It is a series of multi-steps that, when undertaken in sequence, enable continual improvement in strategic decision-making. However, steps of risk management process are as follows:

- Step 1 Communicate and Consult
- Step 2 Establish the context
- Step 3 Identify the risks
- Step 4 Analyze the risks
- Step 5 Evaluate the risks
- Step 6 Treat/Mitigate the risks
- Step 7 Monitor the risks

### 5.00: Risk Management Regulations for Banks

Practicing sound risk management is crucial for banking sector. For effective risk management within the banks, necessary directions have been provided by Bangladesh Bank through various letters/circulars/guidelines from time to time most of which are as follows:

- Risk Based Capital Adequacy (RBCA) Guidelines-2014.
- Core Risk Management Guidelines issued by Bangladesh Bank (2015 & 2016);
- Comprehensive Risk Management Guidelines-2018;
- Stress Testing Guideline;
- BRPD Circular No.11 (Section-5.3), dated 27 October 2013 regarding responsibilities of Board of Directors and Board Risk Management Commiittee (BRMC);
- Guidelines on Environmental & Social Risk Management (ESRM) for Banks, dated 08 February 2017.
- Guidelines on Internal Credit Risk Rating System for Banks-2018
- BRPD Circular No.03 regarding Recovery Plan for Banks
- DOS Circular No.03 regarding Introduction of new Input Template for Comprehensive Risk Management Report
- BRPD Circular No.07, dated 05 December, 2023 regarding Prompt Corrective Action Framework
- Other related instructions/circulars/letters as issued by regulators from time to time; etc.

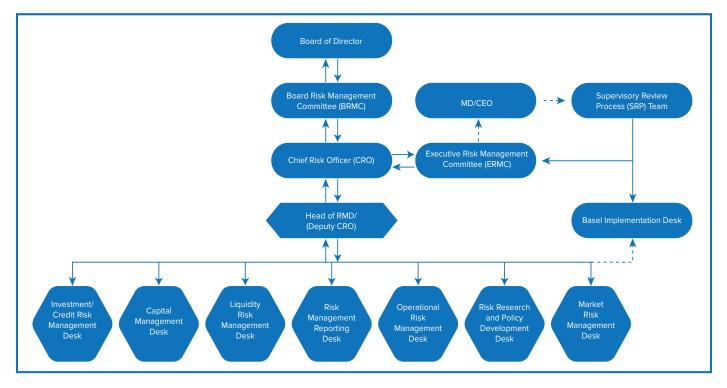
### 6.00: Risk Appetite Statement

Risk appetite is the level and type of risk a bank is able and willing to assume in its exposures and business activities, given its business objectives and obligations to stakeholders (depositors, creditors, shareholders, borrowers, regulators). Risk appetite is generally expressed through both quantitative and qualitative means and should consider extreme conditions, events, and outcomes. It should be stated in terms of the potential impact on profitability, capital and liquidity.

Bank prepares risk appetite statement covering all regulatory requirements related to risks, components of pillar-II under Basel III, strategic planning and all other probable risks exist in the bank. The bank sets risk appetite, tolerance and limit for all the probable areas of risks.

### 7.00: Risk Management Framework of the Bank

Risk management framework is fundamental element for establishing proper authorities of risk management in banks. As such, the bank's risk management framework has been outlined according to the Bangladesh Bank latest Risk Management guidelines-2018 which is as follows.



### 8.00: Risk Management Authorities of the Bank

### 8.01: Board of Directors

The key risk management reports/issues are placed before the board of directors on quarterly basis for review and perusal. Board provides guidance against the identified/mentionable risks and the same are communicated to responsible organs for taking corrective actions. Board of Directors will take every possible initiative to keep various risks (investment, market, liquidity, operational risks etc.) within tolerable level. For this purpose, the board will play the following role:

- Establishing organizational structure for enterprise risk management within the bank and ensuring that top management as well as staffs responsible for risk management possess sound expertise and knowledge to accomplish the risk management function properly;
- Assigning sufficient authority and responsibility to risk management related officials;
- Ensuring uninterrupted information flow to RMD for sound risk management;
- Continuously monitoring the bank's performance and overall risk profile through reviewing various reports;

- Ensuring the formulation, review (at least annually) and implementation of appropriate policies, plans and procedures for risk management;
- Defining and reviewing the risk appetite, risk tolerance, limit etc. in line with strategic planning;
- Making sure maintenance of adequate capital and provision to absorb losses resulting from risk;
- Ensuring that internal audit reviews the investment operations, foreign exchange operations and securities portfolio management functions etc. to assess the effectiveness of internal control system;
- Monitoring the function of Board Risk Management Committee; etc.

### 8.02: Board Risk Management Committee (BRMC)

Board Risk Management Committee (BRMC) reviews the material risks related to investment, foreign exchange, internal control & compliance, money laundering & terrorist financing, information & communication technology, operation, profit rate, liquidity, capital management functions and provisioning (required & maintained); etc. on quarterly basis. The BRMC provides guidance against the identified risks for taking



corrective actions by the management. 4 (four) meetings of the BRMC were held during the year 2023. Board Risk Management Committee (BRMC) of the bank will provide utmost importance on sound risk management practices. For this purpose the BRMC will play the following role:

- Formulating and reviewing (at least annually) risk management policies and strategies for sound risk management;
- Monitoring implementation of risk management policies & process to ensure effective prevention and control measures;
- Ensuring construction of adequate organizational structure for managing risks within the bank;
- Supervising the activities of Executive Risk Management Committee (ERMC);
- Ensuring compliance of BB instructions regarding implementation of core risk management;
- Ensuring formulation and review of risk appetite, limits and recommending these to Board of Directors for their review and approval;
- Approving adequate record keeping & reporting system and ensuring its proper use;
- Holding at least 4 meetings in a year (preferably one meeting in every quarter) and more if deemed necessary;
- Analyzing all existing and probable risk issues in the meeting, taking appropriate decisions for risk mitigation, incorporating the same in the meeting minutes and ensuring follow up of the decisions for proper implementation;
- Submitting proposal, suggestions & summary of BRMC meetings to board of directors at least on quarterly basis;
- Complying with instructions issued from time to time by the regulatory bodies;
- Ensuring appropriate knowledge, experience, and expertise of lower-level managers and staff involved in risk management;
- Ensuring sufficient & efficient staff resources for RMD;
- Establishing standards of ethics and integrity for staff and enforcing these standards;
- Assessing overall effectiveness of risk management functions on yearly basis.

### 8.03: Executive Risk Management Committee (ERMC)

Bank has formed ERMC comprising of divisional Heads of all concerned divisions and Executives from other divisions related to risk as deemed necessary. RMD act as secretariat of the committee. The ERMC, from time to time, invite top management (CEO, AMD, DMD or senior most executives), to attend the meetings so that they are well aware of risk management process.

The responsibilities/Terms of Reference of ERMC are as follows:

- Identifying, measuring and managing bank's existing and potential risks through detailed risk analysis;
- Holding meeting at least once in a month based on the findings of risk reports and taking appropriate decisions to minimize/control risks;
- Ensuring incorporation of all the decisions in the meeting minutes with proper dissemination of responsibilities to concerned divisions;
- Minimizing/controlling risks through ensuring proper implementation of the decisions;
- Reviewing risks involved in new products and activities and ensuring that the risks can be measured, monitored, and controlled adequately;
- Submitting proposals, suggestions & summary of ERMC meetings to CEO, BRMC on regular basis;
- Implementing the decisions of BRMC and board meetings regarding risk issues;
- Assessing requirement of adequate capital in line with the risk exposures and ensuring maintenance of the same through persuading senior management and board;
- Determining risk appetite, limits in line with strategic planning through threadbare discussions among the members;
- Contributing to formulation of risk policies for business units;
- Handling "critical risks" (risks that require follow-up and further reporting);
- Following up reviews and reports from BB and informing BRMC the issues affecting the bank's operation;
- Ensuring arrangement of Annual Risk Conference in the bank; etc.

### 8.04: Supervisory Review Process (SRP) Team

Supervisory Review Process (SRP) includes regulations of bank's own supervisory review of capital positions, aiming to reveal whether a bank has prudent risk management and sufficient capital to manage the risks. In respect of SRP, bank has a defined process for assessing overall capital adequacy and a strategy for maintaining capital at an adequate level. In this regard, the bank has formed an exclusive body called SRP Team with the defined Terms of Reference (TORs) and a process document called Internal Capital Adequacy Assessment Process (ICAAP) for assessing the bank's overall risk profile in addition to minimum capital requirement. The SRP team is headed by the Manging Director of the bank.The Team sits on bi-monthly basis.

### 8.05: Risk Management Division (RMD)

UBPLC has an independent full-fledged risk management department/division where CRO is responsible for overall supervision of the division. According to Latest Risk Mangement Guideline 2018, UBPLC has established 8 (eight) separate desks and functions of particular desks. The responsibilities of RMD & 8 (eight) separate desks are ensured by the Head/Deputy CRO. The defined separate desks within the risk management division will oversee each key risk areas. The main functions of the division include, but not limited to, the following:

- Managing the process for developing risk policies and procedures;
- Coordinating with business users/units to prepare functional specifications;
- · Preparing and forwarding risk reports; and
- Assisting in the implementation of all aspects of the risk function.

### 8.05.01: Desk wise function of RMD

For smooth functioning of risk management activities, the desks of RMD should commonly do the defined tasks. All the desks are individually responsible for collecting the related data/information, progress report of the previously taken decisions of ERMC and BRMC from concerned divisions for proper risk analysis and identification of risks, making appropriate recommendations, preparing memo on related issues, monitoring and following up of implementation status of the decisions of meeting minutes, ensuring regulatory compliance on related issues, assisting in formulation and review of risk appetite and risk related policies/guidelines. The desks are also responsible for monitoring the associated risks through concerned department/divisions. However, RMD is performing its specific tasks with the 8(eight) desks are as follows:

- Desk-1: Investment/Credit Risk Management Desk
- Desk-2: Capital Management Desk
- Desk-3: Liquidity Risk Management Desk
- Desk-4: Risk Management Reporting Desk
- Desk-5: Operational Risk Management Desk
- Desk-6: Risk Research and Policy Development desk
- Desk-7: Market Risk Management Desk
- Desk-8: Basel Implementation Desk

### 9.00: Risk Management Reporting

The bank adheres to the applicable rules, regulations and relevant policy guidelines related to risk management reporting as amended up to date. In these contexts, RMD has been preparing and submitting the following reports, summary of which are as under:

| SI.<br>No. | Name of report  | Reporting<br>Frequency      | Status      | Remarks   |
|------------|---|-----------------------------|-------------|---|
| 1          | Statement of<br>Capital Adequacy  | 4                           | Complied    | Quarterly reporting to<br>BB, BRMC & Board of<br>Directors  |
| 2          | Statement of<br>ICAAP under<br>Supervisory<br>Review Process  | 1                           | Complied    | Yearly reporting to<br>BB, BRMC & Board of<br>Directors.  |
| 3          | Stress Testing<br>Report  | 4                           | Complied    | Quarterly reporting<br>to BB and Board of<br>Directors.   |
| 4          | Comprehensive<br>Risk Management<br>Report (CRMR)   | 2                           | Complied    | Half yearly<br>reporting to BB for<br>determination of risk<br>management rating.                 |
|            | Monthly Risk  |                             |             | Monthly reporting to<br>ERMC & BB.  |
| 5          | Management<br>Report (MRMR)   | 10                          | 10 Complied | •Quarterly reporting to<br>BB, BRMC & Board of<br>Directors.                                      |
| 6          | Statement of<br>Market Discipline   | 1                           | Complied    | Yearly reporting to BB<br>& Board of Directors<br>and disclose the same<br>in the Bank's Website. |
| 7          | Statement of Risk<br>Appetite   | 1                           | Complied    | Yearly reporting to BB<br>& Board of Directors<br>for approval.                                   |
| 8          | Review Report on<br>Risk Management<br>Policies and<br>Effectiveness of<br>Risk Management<br>Functions | 1                           | Complied    | Yearly reporting to BB<br>& Board of Directors<br>for approval.                                   |
| 9          | Bank's Credit<br>Rating   | 1                           | Complied    | Yearly reporting to<br>BB, Board of directors,<br>bank's website, daily<br>newspapers.            |
| 10         | Recovery Plan   | 1                           | Complied    | Yearly reporting to BB,<br>Board of directors.  |
| 11         | Compliance Report   | As and<br>when<br>required. | Complied    | Reporting to<br>the respective<br>departments of BB<br>from time to time.                         |



### 10.00: Core Risk Management

Bangladesh Bank issued core risk management guidelines for banks which provided the benchmark that needs to be followed by the banks as minimum standard apart from the bank specific internal core risk management guidelines. Bank's core risk management compliance issues are monitored by the Executive Risk Management Committee (ERMC) in its monthly meeting through RMD. The recommendations/ suggestions are communicated to the concerned divisions for ensuring timely compliance of the particular risk factors. In managing the core risks, banks follows the latest core risk management guidelines, such as:

- 1. Investment/Credit Risk
- 2. Foreign Exchange Risk
- 3. Asset-Liability Risk
- 4. Internal Control & Compliance (ICC) Risk
- 5. Information & Communication Technology (ICT) Risk
- 6. Money Laundering and Terrorist Financing (ML & TF) Risk

### 11.00: Key initiatives in the year-2023

- Established and maintained prudent risk management framework.
- Prepared a Prompt Corrective Action (PCA) management committee and arrange meeting for future courses of action.
- Review the core risk management guidelines in line with latest risk mangement guidelines of BB.
- Effective risk management functioning with 08 (eight) separate desks as per latest Risk Mangement Guideline.
- Convey national & global risk issues to the head office and branches.
- Arranged Annual Risk Management Conference with the participation of all the branch managers including officials related to risk issues.
- Expedite the process of issuing sub ordinated bond.
- Identified year end challenging issues and conveyed the courses of action to SRP and MANCOM.
- Prepared Strategical Recovery plan for identifying credible options of recovery against stressed scenario and subsequently submitted the board approved Recovery Plan to BRPD.
- Greater Reliance on Information Technology for efficient supervision.
- Expedited credit rating process to reduce risk weighted assets and thus improving bank's capital adequacy.

- Formulated Individual Investment Risk Assessment & Evaluation Checklist and assessed the risk originating from Top investment clients accordingly.
- Address key risk areas and action plan for the year 2023 and communicated the same to the Board of Directors and Senior Management for necessary guidance as against.
- Developed bank's risk profile considering the risks under Basel-III accord.
- Streamlining risk management reporting to the Regulator, Management, BRMC & Board.
- Developed a comprehensive "documentation checklist" for investment.
- Introducing robust employees' awareness programs on risk management.

### 12.00: Action Plan for the year-2024

- To develop risk profile of the bank and determining appropriate risk management strategies based on the periodic capital adequacy as well as identified and potential risks.
- Inititive for issuance of subordinated bond for strengthening capital base of the bank.
- Expediting Credit Rating of eligible client to reduce Risk Weighted Assets (RWA) of the bank.
- Taking strategic measures to tackle systemic risk arised in banking sector.
- Ensuring all applicable regulatory compliances related to capital adequacy & risk management.
- Updated MIS guideline book of regulatory instructions, circulars, guidelines and other major information on regular basis.
- Review and update recovery plan for promptly and effectively acting in the event of a stress situation.
- Prepare a PCA policy to identify bank's risk status and required courses of action.
- Identify triggers and key vulnerabilities of the bank for adequate monitoring of the risk factors.
- Focus on digital and online banking and provide better customer services.
- Properly monitor stress situation and inform to the Board and senior management regularly for taking timely action.
- Initiated process of developing automated resources for calculating different risk indicators.
- Identifying, assessing and controlling the environmental risk.

- Implementation of Key Risk Indicators (KRIs) for addressing the risks on timely basis.
- Updating the required risk management policies and procedures of the bank through Management, BRMC & Board Approval.
- · Improving bank's core risk segments.
- Developed a mobile app based dashboard so that Senior Management can monitor branch and head office level performane report and take instant decision thereagainst.
- Ensuring automation of bank's Mangement Information Systems (MIS) through the Centralized MIS Cell and its supporting team.
- Regular review of board approved risk appetites/limits.
- Communicating the key risk issues to the Senior Management, BRMC and Board.
- Monitoring the national and global risk issues in line with bank's exposure.
- Ensuring the defined activities under Basel Unit.
- Reviewing the ICAAP Policy document ; etc.

### 14.00: Concluding Remarks

Bank aims to achieve an appropriate trade-off between risk and return to maximize shareholder value. Now-a-days, Banking business are struggling to recover with reducing scope of earnings and maintain regulatory requirements due to business devastation, dollar crunch, liquidity crisis, high inflation and price hikes. However, Union Bank PLC. managed the risk by taking proactive measures and good governance in its operational arena. Apart, the bank's risk management organs are working together for minimizing the identified and future potential risks with a view to sustainable growth of the bank in the long run and constantly taking forward looking initiatives by the all responsible authorities of the bank considering the changing circumstances from time to time.

### **TREASURY DIVISION**

### **Treasury Operations and Fund Management**

Treasury Division maintains liquidity, based on historical requirements, anticipated funding requirements from operation, current liquidity position and collection of financing available sources of funds, risks and returns. Treasury Division is fully concentrated on fund management and maintaining adequate cash to meet day-to-day requirements. It also responsible for maintaining Cash Reserve Ratio (CRR), Statutory Liquidity Ratio (SLR), Liquidity Coverage Ratio (LCR), Net Stable Funding Ratio (NSFR) and Maximum Cumulative Outflow (MCO). Treasury deals with funding operation for managing the liquidity positions in local and foreign currency & Inter-Bank Market dealings etc. The Division also ensures Balance Sheet Risk Management and oversees the asset-

liability mismatch position and implements appropriate measures to mitigate liquidity risks.

### Asset Liability Committee (ALCO)

The Asset Liability Committee (ALCO) is constituted with the senior management of the bank headed by the Managing Director. Treasury Mid Office responsible for balance sheet planning from risk-return perspective including the strategic management of profit rate risk and liquidity risk being within the limits. ALCO meets at least once in a month to review economic outlook, market status and liquidity position of the banks. ALCO also assesses pricing of assets and liabilities, maturity wise grouping of assets and liabilities, liquidity contingency funding plan in order to manage the Balance Sheet Risk in a prudent manner. The Committee also reviews transfer pricing, other liquidity ratios and sensitivity of assetliabilities etc.

The ALCO of the Bank monitors balance sheet risk, liquidity risk, investment deposit ratio (IDR), deposit mix, investment mix, gap analysis etc. The primary objectives of the ALCO are liquidity management, fund management and assets liability matching. The committee monitors and averts significant volatility in net investment income (NII), investment value and exchange earnings. In every ALCO meeting, the committee reviews the action taken in previous ALCO meeting, economic outlook, market status and liquidity risk related to balance sheet and profit rate structure etc. Special ALCO meeting is arranged as and when any contingent situation arises.

The Treasury Division essentially deals with liquidity management and as a service center through various desk, such as:

- Asset Liability Management (ALM) desk
- Inter Bank Money Market desk
- Non-Resident Business desk
- Treasury Investment desk
- Foreign Exchange desk
- Corporate Sales desk

### Asset Liability Management (ALM) Desk

Asset Liability Management is one of the major functions of Treasury Division. Union Bank PLC. has a highly efficient ALM Desk, which is an independent unit within the division. Objective of the desk is to ensure efficient allocation of fund within an acceptable, measurable and defined risk structure. The desk monitor and analyzes various cash flows, cash positions, balance sheet gaps, daily Profit & Loss, economic trends, investment options, arbitrage opportunities, future business growth and place the facts & findings before the ALCO. Regular ALCO meeting is conducted once in month but in case of urgent situation, special meeting is arranged. The desk proposes balance sheet strategy to the management. Reports



### Inter Bank Money Market Desk

Money market dealers arrange short and medium term funds at most economical terms which are required by the bank aside from customer deposit mobilization efforts. Money market desk ensures that the bank remains sufficiently liquid for meeting all its financial commitments and obligations to its customers besides meeting the CRR & SLR requirement at minimum risk and cost to the bank. In stress liquidity condition the desk always manages sufficient fund to provide business needs.

### Non Resident Business Desk

Inward remittances from Bangladeshi nationals working abroad is a major driver of economic activity in the country. Treasury Division has a dedicated NRB desk to procure inward remittance through Exchange Houses across the world.

### **Treasury Investment Desk**

Investment desk in Treasury Front Office operates within the policy frame approved by the Board of Directors of the Bank. The philosophy is to manage and maximize income within certain parameters and limits. It also includes use of effective duration, rate shock analysis, as well as total return to analyze and manage the investment portfolio and to determine the effect of movements on the yield and value of the bank's portfolio. Investment desk operates within available investment opportunities in the country. The desk keeps an eye on the market movement to reap on every opportunity and to get the best of every penny invested and maximize profit as well as shareholder's value.

### Foreign Exchange Desk

Forex Desk is one of the leading market maker in spot and forward transactions in inter-bank market. The Bank has good sources of Foreign Currency through its own export customers, Non-residence Remittances and local & multinational corporate houses remittances/exports. The Bank is also well equipped to price world major currency spot & forward prices. The Treasury is connected to the International Market through on-line dealing platforms of different international banks to quote very competitive prices on world major currency spot & forwards.

### **Corporate Sales Desk**

Treasury has a dedicated corporate sales desk that assists clients in managing their risk exposure as to minimize the impact of market volatility on the companies. This desk has played pivotal role especially forward market and contributed significantly to the bottom line of the bank.

# ANTI-MONEY LAUNDERING & COMBATING FINANCING OF TERRORISM DIVISION

## Activities to Prevent Money Laundering and Terrorist Financing:

Money laundering and terrorist financing are critical global issues that erode the integrity of financial systems and pose severe threats to national security. Governments and regulatory authorities worldwide implement measures to prevent these illicit activities, safeguard economies and protect society from the harmful consequences associated with money laundering & terrorist financing through worldwide. This introduction provides an overview of the principles, regulations, and methods employed to combat money laundering and terrorist financing.

To prevent money laundering and terrorist financing, governments enact legislation and establish regulatory frameworks. Financial institutions, including banks, insurance companies, and money services businesses, must adhere to robust anti-money laundering (AML) and combating financing of terrorism (CFT) measures. These measures aim to detect, prevent, and report suspicious transactions which will ensure unlegitimized overall criminal funds within the financial system.

Key components of AML and CFT efforts include Know Your Customer (KYC) procedures, customer identification and verification, enhanced due diligence (EDD), transaction monitoring, and suspicious activity reporting. These activities require financial institutions to perceive their customers, assess risk profiles, monitor aggregated transactions, and report any suspicious activity to relevant authorities.

International co-operation is critical in strive against these illicit activities due to their transnational nature. Governments, law enforcement agencies, and financial intelligence units collaborate to share information, intelligence, and best practices. This collaboration is enhancing the effectiveness of AML and CFT efforts, facilitating the identification and disruption of international money laundering and terrorist financing networks.

Preventing against money laundering and terrorist financing requires proactive, comprehensive, and multi-faceted approach. Financial institutions, governments, and regulatory authorities are continuing to enhance their efforts by updating regulations, improving strategies, and leveraging technological innovations. Societies can safeguard their financial systems, protect national security, and contribute to a safer, more secure world by implementation of effective preventive measures.

To prevent money laundering and terrorist financing, financial institutions and other regulated entities implement a range of activities and measures as part of their Anti-Money

Reports

Laundering (AML) and Combating Financing of Terrorism (CFT) efforts. Some of these activities include:

- Know Your Customer (KYC) Procedures: Conducting thorough customer due diligence to verify the identity of customers, understand the nature of their businesses, assess their risk profiles, and monitor their transactions for any suspicious activity.
- 2. Customer Identification and Verification: Establishing and verifying the identity of customers through reliable and independent documentation, data, or information, and ensuring ongoing monitoring of customer transactions and behaviors.
- **3. Enhanced Due Diligence (EDD):** Applying enhanced scrutiny to higher-risk customers, business relationships, and transactions, including politically exposed persons (PEPs) and high-net-worth individuals, to mitigate the increased risk associated with these relationships.
- Transaction Monitoring: Employing automated systems and processes to monitor and analyze customer transactions for patterns of unusual or suspicious activity that may indicate money laundering or terrorism financing.
- Suspicious Activity Reporting: Establishing mechanisms for employees to report and escalate any suspicions of money laundering or terrorist financing to the appropriate authorities, such as financial intelligence units or law enforcement agencies.
- 6. **Risk-Based Approach:** Implementing a risk-based approach to AML and CFT, which involves assessing the risk associated with different customers, products, services, and geographies, and tailoring AML and CFT controls to address those specific risks.
- Compliance Training and Awareness: Providing regular training and awareness programs for employees to ensure they understand their responsibilities in detecting and preventing money laundering and terrorist financing.
- Regulatory Compliance: Ensuring compliance with AML and CFT laws, regulations, and guidelines issued by local and international regulatory authorities.
- Technology and Data Analytics: Leveraging innovative technologies and data analytics to enhance AML and CFT capabilities, including the use of artificial intelligence, machine learning, and big data analysis to identify and mitigate financial crime risks.
- 10. International Cooperation: Collaborating with domestic and international law enforcement agencies, financial intelligence units, and regulatory authorities to share information and coordinate efforts to combat money laundering and terrorism financing across borders.

These activities, among others, form an integral part of a comprehensive AML and CFT program, and their effective implementation is essential in the fight against financial crime and illicit activities.

Moreover, The Honorable Managing Director of Union bank PLC. regularly circulates his yearly statement of commitment which is conveying the messages to the concerned officials to identify the Beneficial Owner, KYC and Transaction profile properly. He also advises the bank officials to be more careful in ascertaining and recognizing suspicious / unusual transactions, contact point verification and complete record keeping requirements etc. Our bank is also arranging program to aware the members of the Board of Directors on AML & CFT issues. For successful compliance of all activities, we all are committed to uphold Union Bank PLC.'s image in the financial arena.

### HUMAN RESOURCES DIVISION

Human Resources plays a strategic role in managing people, the workplace culture, environment and to build & accomplish a successful Business strategy. Human Resources always play a prime role for an organization. Human Resources is a function within an organization concentrated basically on recruiting, managing and directing people who work in it. Besides, it deals with issues related to compensation, performance management, organization development, safety, wellness, benefits, employee motivation, training and others. If effective, it can contribute greatly to the overall company direction and success of its goals and objectives. Successful organizations realize the importance of welltrained and motivated employees to achieve the company's financial goals. Successful HR divisions realize the importance of keeping employees' focus on the company's financial goals while providing opportunities for employee growth and advancement. Thus, employees and management must both realize that a cooperative, not adversarial, relationship is vital to a company's success.

Union Bank PLC. is an Islami Shariah based 4th generation Bank with an advanced and service oriented disclosure. With a view to ensure best of the service to its clients and compete with other organizations in the same business line, thousands of employees are dedicatedly working for stirring its improvement. A service based financial institute always give emphasis on the growth & development of its manpower to provide quality services to its clients and UBPLC is not an exception to this. It believes that the factors which help the Bank to survive and differentiate it from other banks are closely interlinked with the quality of services and satisfaction of the clients and those entirely depends on the qualification of the employees, efficiency & effectiveness of their works. The Bank distinguishes the value and contribution of its human resources in its achievements. As the Bank identifies that the human resources give the organization a significant



competitive edge, it continues the policy of recruiting the best possible professionals making equal opportunity for new talents in its process of recruitment & selection. The Bank, thereby, simultaneously adopts & implements different programs which includes training, workshops, seminars at home & abroad to develop its human resources with a view to make it a human capital for the organization and to retain high quality professionals to face the challenges of the 21<sup>st</sup> Century. Union Bank PLC. as one of the employee responsive organizations always recognizes and responses to the necessity & prospects of its members and thus implements & embraces various polices to ensure their job security as well as social security even after retirement.

### **BUSINESS DEVELOPMENT DIVISION**

Business Development Division (BDD) has been formed with a view to pave the way for strategy formulation in relation to achievement of Business Targets, analytical preparation of potential growth opportunities of the Bank as well as extending subsequent support for its implementation. Business Development Division has been felt by the Management of the Bank which will eventually ensure smooth & efficient accomplishment activities of the Division. BDD works on four essential aspects.

**Business Planning:** Business plan is the main tools to achieve Business Targets. BDD closely observed business and market trends, formulate action plan to survive in competitive market. BDD also acts as a connector between Branch and Head office in business expansion.

Follow-up & Monitoring: Follow up and monitoring of the achievement status of Branch's Business Budgets on monthly, quarterly and yearly basis and report to the management is a vital issue for banking business. BDD performs these duties from time to time. BDD also pragmatically the action plans received from the Branches, if necessary and communicate the same to the concerned Branches to pave the way for their business targets achievement.

**Business Solution and process reengineering:** BDD plays vital role to find solution and takes necessary action to sort out solution for the Business gridlock of branch within shortest period of time. BDD also keeps liaison with different departments of bank to minimize time of approval and makes the process simple and fast.

**Business Development:** Developing New Business Insights (NBI) for a growth strategy of the Branches focused on financial gain. At last, to continue successive Business growth as well as market position despite having challenging business activities of the economy supervising business targets and giving all sorts of necessary assistance and cooperation to the branches from the Division in respect of business targets achievement. In addition to these, BDD provides required policy/guideline and support on Business Target time to time.

### UNION BANK TRAINING INSTITUTE

Union Bank Training Institute provides training to the employees of UBPLC in several areas that include Islamic Shariah, Islamic Economics, Islamic Banking, General Banking, Green Banking, National Integrity Strategy, Investment Mechanism, Foreign Exchange & Foreign Trade, Modern Techniques of Project Appraisal & Evaluation, Selection of Clients, Supervision & Follow-up of Investment, Customer Service Policy & Business Development, ICT operation & Security, Prevention of Money Laundering & Terrorist Financing, Core Risks Management, Non-Performing Investment Management, Financial Reporting Act, Credit Information System and other areas of banking to the employees. A total of 813 employees of UBPLC were trained during the year 2023.

### **Training and Development**

Human capital is an important asset for organizations under competitive market condition. Training and development function enables human capital to unleash their skill. A profound training program acts as an effective way to enhance employee skills and enable them to perform better in their job. Training and development is indispensable strategic tool for enhancing employee performance and organizations. It aims to improve employee's skills by making them learn new techniques and compliance of regulations & circulars. Thus, it helps updating their knowledge of doing work which results in increasing their efficiency and hence, results in increasing productivity of an organization.

In UBPLC, Training is being provided to the employees round the year in the following manner:

- a. Foundation Training Course for newly recruited officer
- b. Advanced Training on Specialized Areas
- c. Workshop on Different compliences
- d. e-Workshop on Different Issues
- e. Virtual Conference

Union Bank Training Institute always strives for excellence in improving the ethical & professional standard of the officials of the bank & reviews the issue regularly.

#### Performance Report

In 2023, Union Bank Training Institute has conducted and facilitated training, workshops, discussion for meeting the banking challenges. In-Sha-Allah this effort will be continued in upcoming days to enrich knowledge, improve skills and build positive attitudes.

Synopsis of the activities of the Union Bank Training Institute are as follows:

### a) Foundation Training Courses conducted during 2023:

| SL | Name of the Courses                                       | Period                   | Duration  | No. of<br>Participants |
|----|---|--------------------------|-----------|------------------------|
|    |   | 17.01.2023 to 31.01.2023 | 15 Days   | 30                     |
|    | 01 Foundation Training Course for newly recruited officer | 14.02.2023 to 28.02.2023 | 15 Days   | 30                     |
| 01 |   | 16.05.2023 to 30.05.2023 | 15 Days   | 32                     |
| 01 |   | 13.07.2023 to 27.07.2023 | 15 Days   | 32                     |
|    |   | 22.08.2023 to 05.08.2023 | 15 Days   | 28                     |
|    |   | 04.10.2023 to 18.10.2023 | 15 Days   | 30                     |
|    |   |                          | Sub Total | 182                    |

### b) Workshops conducted during 2023:

| S.L | Name of the Courses   | Date       | Duration | No. of<br>Participants |  |
|-----|---|------------|----------|------------------------|--|
| 01  | Workshop on: "Titas Fee Collection System"  |            | Day long | 30                     |  |
| 02  | Westshen on "Conder Fruglity Challenges"  | 21.06.2023 | Day long | 28                     |  |
| 02  | Workshop on "Gender Equality: Challenges"   | 23.09.2023 | Day long | 30                     |  |
|     |   | 29.03.2023 | Day long | 51                     |  |
| 03  | e-Workshop on "Smart Banking: Opportunities & Challenges"   | 12.04.2023 | Day long | 64                     |  |
|     |   | 12.12.2023 | Day long | 51                     |  |
| 04  | e-Workshop on "Prevention of Money Laundering & Combating Terrorist Financing"  | 17.07.2023 | Day long | 41                     |  |
| 04  | 04 Workshop on "Prevention of Money Laundering & Combating<br>Terrorist Financing"  |            | Day long | 28                     |  |
|     | 0   | 05.11.2023 | Day long | 56                     |  |
| 05  | a Mariada a con "Creatit lafarmatica Cretara (CIC)"   | 06.11.2023 | Day long | 56                     |  |
| 05  | e-Workshop on "Credit Information System (CIS)"   | 07.11.2023 | Day long | 56                     |  |
|     |   | 08.11.2023 | Day long | 56                     |  |
| 00  | Marlichen en "Cuber Coourity Training"  | 17.01.2023 | 2 Day    | F                      |  |
| 06  | Workshop on "Cyber Security Training"   | 18.01.2023 | Long     | 5                      |  |
| 07  | Workshop on "ফাইনাঙ্গিয়াল রিপোর্টিং আইন, ২০১৫ এবং উক্ত আইনাধিন বিধি, প্রবিধি,<br>কোড, গাইডলাইন, প্রজ্ঞাপন সমূহ অনুসরণ ও প্রশিক্ষণ" | 07.10.2023 | Day long | 29                     |  |
| 08  | Workshop on "National Integrity Strategy Hilighting Compliance"   | 23.06.2023 | Day long | 30                     |  |
| 09  | Orientation Program of Sales Executives   | 17.08.2023 | Day long | 20                     |  |
|     | 631   |            |          |                        |  |
|     | Grand Total (a+b)   |            |          |                        |  |



### Presentation of Performance (2019-2023)

| Year                       | Title                      | Number of<br>Programs | Total<br>Participants |
|----------------------------|----------------------------|-----------------------|-----------------------|
| 2023                       | Foundation Training Course | 6                     | 182                   |
| 2025                       | Training Workshop          | 16                    | 631                   |
| 2022                       | Foundation Training Course | 5                     | 152                   |
| 2022                       | Training Workshop          | 9                     | 661                   |
|                            | Advanced Training Course   | 1                     | 27                    |
| 2021                       | Training Workshop          | 20                    | 985                   |
|                            | Conference                 | 1                     | 99                    |
| Foundation Training Course |                            | 1                     | 29                    |
| 2020                       | Training Workshop          | 8                     | 440                   |
|                            | Advanced Training Course   | 1                     | 14                    |
|                            | Foundation Training Course | 6                     | 179                   |
|                            | Training Workshop          | 20                    | 562                   |
| 2019                       | Advanced Training Course   | 2                     | 28                    |



### **INITIAL PUBLIC OFFERING (IPO)**

### Utilization of proceeds raised through public issue:

Union Bank Received the proceeds of Initial Public Offering (IPO) amounting Tk. 428,00,00,000/- (Four Hundred Twenty-Eight Crore only) in the mid of January 2022 followed by subscription from December 26, 2021 to December 30, 2021. As per condition number 3, Part C of the consent letter # BSEC/CI/IPO-319/2021/599 dated on 24 November 2021, our external Auditor K. M. Hasan & Co. Chartered Accountant conducted the audit of status report on Utilization of Initial Public offering (IPO) Proceeds. The status of Utilization of Initial Public Offering (IPO) Proceeds as on December 31, 2023 is as follows:

| SL | Purpose Mentioned<br>in Prospectus        | Amount as per<br>Prospectus | Amount<br>mentioned after<br>Modification | Total Utilized  | Utilized % | Total<br>Un-utilized | Un-utilized % |
|----|---|-----------------------------|---|-----------------|------------|----------------------|---------------|
| 1  | Investment in SME                         | 100,00,00,000/-             | 100,50,69,150/-                           | 100,00,00,000/- | 100.00%    | -                    | 0.00%         |
| 2  | Investment in<br>Project Finance          | 146,50,00,000/-             | 146,50,00,000/-                           | 146,50,00,000/- | 100.00%    | -                    | 0.00%         |
| 3  | Investment in<br>Government<br>Securities | 100,00,00,000/-             | 100,00,00,000/-                           | 100,00,00,000/- | 100.00%    | -                    | 0.00%         |
| 4  | Investment in<br>Capital Market           | 75,00,00,000/-              | 75,00,00,000/-                            | 14,10,20,658/-  | 18.80%     | 60,89,79,342/-       | 81.20%        |
| 5  | IPO Expenses                              | 6,50,00,000/-               | 5,99,30,850/-                             | 5,99,30,850/-   | 100.00%    | _                    | 0.00%         |
|    | Total                                     | 428,00,00,000/-             | 428,00,00,000/-                           | 367,10,20,658/- |            | 60,89,79,342/-       | 14.23%        |

The deadline of Utilization of Initial Public Offering (IPO) Proceeds was 12 months from the date of receiving fund. However, shareholders in the 10<sup>th</sup> Annual General Meeting has extended the deadline for full utilization till 30 June 2024.

### DIVIDEND

The Board of Directors has recommended 5% Cash Dividend for the year ended December 31, 2023.

### **RETIREMENT & RE-ELECTION OF DIRECTORS**

As per the Companies Act, Bank Company Act and Articles of Association of the Company, each year one-third of the Directors retire from the office of Directors and depending on eligibility, may offer themselves for re-election by shareholders at the Annual General Meeting. Therefore, by rotation, every Director is required to submit themselves for retirement and re-election by shareholders at regular intervals.

### **APPOINTMENT OF AUDITORS**

The present Auditor M M Rahman & Co., Chartered Accounts was appointed as external Auditor for the year 2023 by the Shareholders in the 10<sup>th</sup> Annual General Meeting as per provision of Companies Act, 1994. They have completed their first tenure for the year 2023 as external Auditor. They are eligible for re-appointment. However, the Board of Directors has recommended M M Rahman & Co., Chartered Accounts for re-appointment as External Auditor for the year 2024.

### **APPOINTMENT OF COMPLIANCE AUDITORS**

Haruner Rashid & Associates, Chartered Secretaries & Management Consutants was appointed as Compliance Auditor of the Bank for the year 2023 by the Shareholders as per condition 9(2) of the Notification No. BSEC/ CMRRCD/2006-158/207/Admin/80 dated 03 June, 2018 of Bangladesh Securities & Exchange Commission. They are eligible for re-appointment for the year 2024. The Board of Directors has recommended the firm for re-appointment as Compliance Auditor for the year 2024.

### **APPRECIATION**

Thanks to Almighty Allah for the Business success of the Bank in 2023. I would like to thank my Board colleagues for their continued support and on their behalf to express my thanks to Managing Director, officials and also all staffs of Union Bank PLC. The Board of Directors and the bank management are confident that the Bank is well-positioned to continue its growth journey in the coming years. This can be achieved through an unwavering focus on enhancing the Bank's customer service and product proposition, adopting sound asset and liability management, embracing market best practices and practicing prudent risk management and good governance. I would like to take this opportunity to extend my sincerest gratitude and appreciation to Union Bank PLC. shareholders and clients for their trust and support.

And I would also like to thank Bangladesh Bank, Bangladesh Securities and Exchange Commission, Registrar of Joint Stock Companies and Firms, Dhaka Stock Exchange PLC. and Chittagong Stock Exchange PLC and all other concerned regulatory authorities who have supported us and extended to us their valuable co-operation.

May Almighty Allah grant his infinite mercy upon us.

Ameen.

On behalf of the Board of Directors



Professor Dr. Md. Salim Uddin FCA FCMA Chairman



### **REPORT OF THE AUDIT COMMITTEE**

For the period from January-2023 to December-2023



The Audit Committee of the Board of Directors of Union Bank PLC. has been constituted to act as a watchdog on behalf of the Board of Directors and carries oversight responsibilities. The Board of Directors sets out the overall business plan and formulates policies and the Management plans into effect. The Audit Committee, on behalf of the Board, strives to ensure effective implementation of the process/ procedures set out in the Business Plans and Policies.

### The existing members of the Audit Committee:

| SI. | Name                        | Status in the Board  | Status in<br>the Audit<br>Committee |
|-----|-----------------------------|----------------------|-------------------------------------|
| 1   | Mr. Md. Abdus Salam, FCA    | Independent Director | Chairman                            |
| 2   | Mr. Mohammad Fazlay Morshed | Director             | Member                              |
| 3   | Mr. Md. Delwar Hossain, FCA | Director             | Member                              |

### **Roles and Responsibilities of Audit Committee:**

The Audit Committee is responsible for exercising the full powers and authority of the Board in accounting and financial reporting matters and any activity within its terms of reference. The committee reports to Board of Directors as per terms of reference, on the activities assigned. The roles and responsibilities of the committee includes:

### I) Activities Related to Internal Control

- Review compliance status of the commercial audit report, comprehensive inspection report conducted by Bangladesh Bank and statutory audit report and advise the Management to ensure full compliance.
- Discuss the decisions of the compliance report of internal audit conducted on different branches on quarterly basis.

- Evaluate whether Management is setting the appropriate compliance culture by communicating the importance of internal control and the Management risk and ensuring that all employees are understanding of their roles and responsibilities.
- Review the corrective measures taken by the Management as regards the reports relating to fraud-forgery, deficiencies in internal control by the inspectors of the regulatory authority and inform the Board on a regular basis.
- Review Management Letter/Letters regarding weakness of Internal Control issued by statutory auditors.

### II) Activities Related to Financial Reporting

- Review along with the Management, the annual, half yearly and quarterly financial statement submission to the Board for approval with the determination whether they are complete and consistent with the accounting standards set by the regulatory authority.
- Check whether the financial statements reflect the complete and concrete information and determine whether the statements are prepared according to the existing rules and regulations and standards enforced in the country as per relevant prescribed accounting standards set by Bangladesh Bank.
- Meet with Management and the external auditors to review the financial statements before their finalization.

### III) Activities Related to Internal Audit

- Discuss the internal audit report on different branches and instructed Management to take necessary disciplinary action against fraud forgery committed by the employees;
- Review responsibility fixation report of internal audit for irregularities in routine works in different branches and recommendation(s) for taking necessary disciplinary action against responsible person;
- Review the efficiency and effectiveness of internal audit plan.
- Review the efficiency and effectiveness of internal audit functions.
- Review the findings and recommendations made by internal auditors for removing the irregularities and ensure compliance by the Management in running the affairs of the Bank.

### IV) Activities Related to External Audit

- Review the auditing performance of the external auditors and audit report.
- Review the findings and recommendations made by the external auditors for removing the detected irregularities in running the affairs of the Bank are duly considered by the Management.
- Make recommendations to the Board regarding the appointment of the external auditors for conducting audit works of the Bank.

### V) Compliance with existing laws and regulations

 Review whether the laws and regulations framed by the regulatory authorities (Bangladesh Bank, BSEC and other bodies) and internal regulations approved by the Board are being complied with.

### **Other Responsibilities**

- Place compliance report before the Board on quarterly basis regarding regularization of the errors, fraud and forgeries and other irregularities detected by the internal & external auditors and inspectors of regulatory authorities;
- Perform other oversight functions as requested by the Board and evaluate the committee's own performance on a regular basis.

### **Meeting of the Audit Committee**

The Audit Committee of the Bank held Six (06) meetings during the year 2023 and had detail discussions and review sessions with Head of Internal Control & Compliance, External Auditors etc., regarding their findings, observations and remedial suggestions on issue of the bank affairs that need improvement.

The Audit Committee instructed Management to follow those remedial suggestions and monitored those accordingly.

Dates of Audit Meetings held during the year 2023 are:

| Meeting                                  | Date of Meeting Held |
|--|----------------------|
| 47 <sup>th</sup> Audit Committee Meeting | 30-04-2023           |
| 48 <sup>th</sup> Audit Committee Meeting | 12-06-2023           |
| 49 <sup>th</sup> Audit Committee Meeting | 30-07-2023           |
| 50 <sup>th</sup> Audit Committee Meeting | 30-10-2023           |
| 51 <sup>st</sup> Audit Committee Meeting | 15-11-2023           |
| 52 <sup>nd</sup> Audit Committee Meeting | 24-12-2023           |



### Activities in 2023:

- Reviewed Financial Statements of 2022 prepared on 31-12-2022 and recommended those to place before the Board of Directors for consideration.
- Reviewed Financial Statements of 1<sup>st</sup> quarter of 2023 prepared on 31-03-2023 and recommended those to place before the Board of Directors for consideration.
- Reviewed and Approved "Report of the Audit Committee-2022"
- Reviewed surprise inspection report of Atibazar Branch conducted by Bangladesh Bank and advised to the Bank Management to regularize the irregularities.
- Reviewed summary of Comprehensive Report and report on non-complied vital issues of Compliance report of (78) Branches submitted by Internal Audit from 01-01-2022 to 30-09-2022 and recommended to Bank Management for taking proper initiative to regularize non-complied issues.
- Reviewed summary of Investment Documentation Checklist (IDCL) of all Branches in 4<sup>th</sup> quarter submitted by Internal Audit from 01-09-2022 to 31-12-2022.
- Reviewed and approved proposal of hiring MM Rahman and Co., Chartered Accounts as an external auditor form 10th Annual General Meeting to 11<sup>th</sup> Annual General Meeting and recommended to submit it to the Board of Directors.
- Reviewed summary of Investment Documentation Checklist (IDCL) of all Branches in 1<sup>st</sup> quarter submitted by Internal Audit from 01-01-2023 to 31-03-2023.
- Reviewed summary of Comprehensive Report and report on non-complied vital issues of Compliance report of (98) Branches submitted by Internal Audit from 01-01-2022 to 31-12-2022 and recommended to Bank Management for taking proper initiative to regularize non-complied issues.
- Reviewed Financial Statements of 2<sup>nd</sup> quarter of 2023 prepared on 30-06-2023 and recommended those to place before the Board of Directors for consideration.
- Reviewed summary of Comprehensive Report and report on non-complied vital issues of Compliance report of (20) Branches submitted by Internal Audit from 01-01-2023 to 31-03-2023 and recommended to Bank Management for taking proper initiative to regularize non-complied issues.
- Reviewed Financial Statements of 3<sup>rd</sup> quarter of 2023 prepared on 30-09-2023 and recommended those to place before the Board of Directors for consideration.

- Reviewed summary of Comprehensive Report and report on non-complied vital issues of Compliance report of (41) Branches submitted by Internal Audit from 01-01-2023 to 30-06-2023 and recommended to Bank Management for taking proper initiative to regularize non-complied issues.
- Reviewed summary of Investment Documentation Checklist (IDCL) of all Branches in 2<sup>nd</sup> quarter submitted by Internal Audit from 01-04-2023 to 30-06-2023.
- Reviewed surprise inspection report of Mirpur Branch conducted by Bangladesh Bank and advised to the Bank Management to regularize the irregularities.
- Reviewed and approved Annual Health Report-2022 and recommended to submit it to the Board of Directors.
- Reviewed overall activities of Internal control and compliance division in the year 2022 submitted by MANCOM, approved to provide certificate on efficiency of internal control system and recommended to submit it to the Board of Directors.
- Reviewed Internal Audit Plan-2024 prepared by Internal Control & Compliance Division, Head Office and recommended to submit it to the Board of Directors.

### Acknowledgement

The Audit Committee expresses its sincere thanks to the Members of the Board, Management and the Auditors for their excellent support while carrying out and discharging their duties and responsibilities effectively and smoothly.

**Mr. Md. Abdus Salam FCA** Chairman Audit Committee

# শারী'আহ্ সুপারভাইজরি কমিটির বার্ষিক প্রতিবেদন (৩১ ডিসেম্বর, ২০২৩ ঈসায়ী তারিখে সমাপ্ত বছরের জন্য)

### বিস্মিল্লাহির রাহ্মানির রাহীম

আলহামদু লিল্লাহি রাব্বিল আলামীন, ওয়াসসালাতু ওয়াসসালামু আলা সাইয়িদিল আম্বিয়া-ই ওয়াল মুরসালীন ওয়া 'আলা আলিহি ওয়া আসহাবিহী আজমাঈন।

ইউনিয়ন ব্যাংক ৪র্থ প্রজন্মের ইসলামী ব্যাংকগুলোর মধ্যে অগ্রজ। যাবতীয় কার্যক্রম শারী'আহু অনুযায়ী পরিচালনার অঙ্গীকার নিয়ে ব্যাংকটি ২০১৩ সালে যাত্রা শুরু করে। ব্যাংকটির কার্যক্রমে শারী'আহ পরিপালনে প্রয়োজনীয় দিক নির্দেশনা প্রদানের লক্ষ্যে প্রখ্যাত ও অভিজ্ঞ উলামায়ে কেরাম এর সমন্বয়ে একটি শারী'আহ সুপারভাইজরী কমিটি দায়িত্ব পালন করছে।

ইউনিয়ন ব্যাংক শারী'আহ সুপারভাইজরি কমিটি ব্যাংকের কার্যাবলী পর্যবেক্ষণ ও পর্যালোচনাপুর্বক মতামত ও শারী'আহ সংক্রান্ত প্রয়োজনীয় দিক-নির্দেশনা প্রদান করে এবং ব্যাংক কর্তৃপক্ষ উক্ত কমিটি প্রদত্ত মতামত ও দিকনির্দেশনা মোতাবেক ব্যাংকের যাবতীয় কার্যক্রম পরিচালনা করে থাকে।

শারী'আহ সুপারভাইজরি কমিটি সভায় মিলিত হয়ে ২০২২ সালের স্থিতিপত্র (ব্যালেন্সশীট) ও লাভ-ক্ষতি হিসাব শারী'আহর আলোকে বিস্তারিত পর্যালোচনা পূর্বক অনুমোদন করেছে। এছাড়া মুদারাবা আমানতকারীদের মধ্যে মুনাফা বিতরণের হার ও শারী'আহ সংক্রান্ত ব্যাংকের বিভিন্ন কার্যক্রম অনুমোদন করে।

ব্যাংকের সকল লেনদেন নিরীক্ষা ও পরিদর্শন পূর্বক শারী'আহ পরিপালনের বিষয়টি নিশ্চিত করণের লক্ষ্যে শারী'আহ সুপারভাইজরি কমিটি সচিবালয়ে কর্মরত মুরাক্বিবগণ শারী'আহু পরিদর্শন কার্যক্রম পরিচালনা করে থাকেন।

ইউনিয়ন ব্যাংকের যাবতীয় কার্যক্রম শারী'আহর আলোকে পরিচালনার জন্য শারী'আহ সুপারভাইজরি কমিটি উহার সচিবালয়ের মাধ্যমে ব্যবস্থাপনা কর্তৃপক্ষকে প্রয়োজনীয় পরামর্শ এবং দিকনির্দেশনা দিয়ে যাচ্ছে।

পরিশেষে আল্লাহ রাব্বুল আলামীনের দরবারে প্রার্থনা যে, তিনি যেন আমাদেরকে ইসলামী ব্যাংকিং কার্যক্রমে এবং আমাদের জীবনের প্রতিটি ক্ষেত্রে যথাযথভাবে শাঁরী'আহু পরিপালনের তাওফিক দান করেন। আমীন।

(মুফতী মুহাম্মদ মুহিব্বুল্লাহিল বাকী নদভী) সদস্য-সচিব শারী'আহ সুপারভাইজরি কমিটি

(প্রফেসর মোহাম্মদ মোজাহেদুল ইসলামী চৌধুরী) চেয়ারম্যান শারী'আহ সুপারভাইজরি কমিটি



### **Report of the Shari'ah Supervisory Committee**

(For the year ended 31 December, 2023)

Bismillahir Rahmanir Rahim

Alhamdu Lillahi Rabbil Alamin, Wassalatu Wassalamu Ala Syedil Ambia-E Wal Mursaleen Wa'Ala Alihi Wa Ashabihi Ajmaeen.

Union Bank is one of the 4<sup>th</sup> generation Islamic banks. It has started its journey in 2013 with the commitment of operating all its activities according to Shari'ah principles. A Shari'ah Supervisory Committee, consisting of renowned Islamic Scholars is providing necessary directions so that Bank's activities are conducted in accordance with Shari'ah principles.

Union Bank Shari'ah Supervisory Committee observes the operations of the Bank, evaluation of the operations and provides necessary directions relating to Shari'ah and Bank Management Conduct Banking operations according to the directions of the committee.

Shari'ah Supervisory Committee approved the Balance Sheet, Profit and Loss accounts for the financial year 2022 after thorough discussion in the meeting. The Committee has also approved various activities of the bank related to Shariah, including profit rate for distribution among Mudaraba depositors.

Muraqibs of Shari'ah Supervisory Committee Secretariat have been conducting Shariah Audit rigorously to ensure that each and every transactions of the bank conform to the Shari'ah principle.

To conduct Union Bank's entire activities in accordance to Shari'ah, the Shari'ah Supervisory Committee continues its supervision and provides necessary directions through Shari'ah Secretariat.

May Allah give us tawfique to achieve His satisfaction through the implementation of Shari'ah in everywhere of our life including those to Islamic Banking.

Mufti Mohammad Muhibbullahil Baqee Nadwi Member Secretary Shari'ah Supervisory Committee

Professor Mohammad Mozahidul Islam Chowdhury Chairman Shari'ah Supervisory Committee

### SUSTAINABILITY

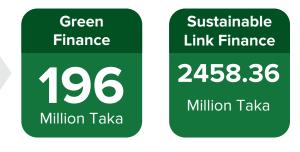


According to Bangladesh Bank guidelines, UBPLC has established a powerful Sustainable Finance Committee with 12 (twelve) members and a Sustainable Finance Unit with 8 (eight) members to oversee operations linked to sustainable finance and work toward creating its own ESRM guidelines. In addition, the bank has been adhering to Bangladesh Bank's Environmental and Social Risk Management (ESRM) guidelines. Through the introduction of green financing options by Union Bank PLC., we are now able to fund a range of environmentally beneficial projects. For instance, as part of our sustainable financing efforts to protect the environment from industrial pollutants, we are financing in solar panels, ETP (Effluent Treatment Plant) at manufacturing unit, Auto Bricks and some other field.

Also, as part of the banking service, which is also a component of sustainable finance, we are endeavoring to open accounts for students and low-income individuals. In order to maintain growth, we also invest in SME (women entrepreneurs) since we think that without the advancement of half of the nation's citizens on the whole, our ultimate objective will not be reached. We can generally assume that Union Bank PLC. is heavily focused on the government's SDG goals in 2030.

### **Investment in Sustainable Finance**

With an aim to maintain sustainability and considering social welfare, Union Bank PLC. has kept investing in the different sectors in green finance about to BDT 196.00 million and in Sustainable Link Finance about to BDT 2458.36 million that comply environmental guidelines.



### **Green Finance in 2023:**

Major areas of green finance in 2023:

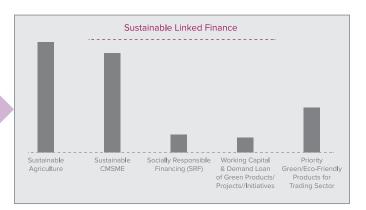






### Sustainable Linked Finance in 2023:

| (in mil  | lion BDT) | _ |
|--|-----------|---|
| Sustainable Agriculture  | 944.35    |   |
| Sustainable CMSME  | 857.23    |   |
| Socially Responsible Financing<br>(SRF)                              | 149.52    |   |
| Working Capital & Demand Loan of Green Products/Projects/Initiatives | 133.22    |   |
| Priority Green/Eco-Friendly Products<br>for Trading Sector           | 374.04    |   |



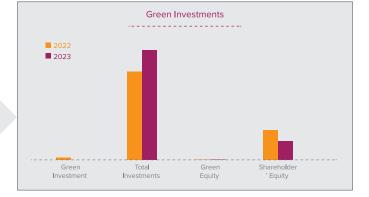
### **Green Investments:**

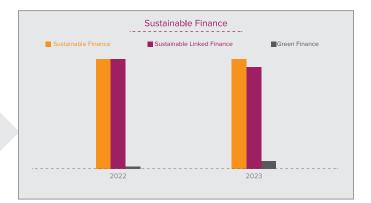
|                       | (in million BDT) |            |  |  |
|-----------------------|------------------|------------|--|--|
| Investments           | Year 2022        | Year 2023  |  |  |
| Green Investment      | 1,181.00         | 0.00       |  |  |
| Total Investments     | 222,275.44       | 255,691.20 |  |  |
| Green Equity          | 0.00             | 0.00       |  |  |
| Shareholders ' Equity | 60,684.76        | 16,337.89  |  |  |

### Growth in Sustainable Finance Investment at UBPLC:

Union Bank PLC., is dedicated to promoting sustainable finance investment growth through socially responsible investing, recognizing the importance of environmental, social, and governance (ESG) considerations. We strive to create value for our stakeholders while investing in sectors that align with our sustainability goals, including renewable energy, sustainable agriculture, and green infrastructure.

|                               |         | (in million BDT) |
|-------------------------------|---------|------------------|
| Category                      | 2022    | 2023             |
| Green Finance                 | 1.50    | 196.00           |
| Sustainable Linked<br>Finance | 2619.39 | 2458.34          |
| Sustainable Finance           | 2620.89 | 2654.34          |

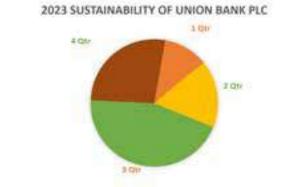




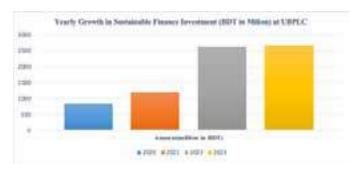
### Sustainable Finance Investment in 2022 & 2023

| Year | First<br>Quarter | Second<br>Quarter | Third<br>Quarter | Fourth<br>Quarter |  |
|------|------------------|-------------------|------------------|-------------------|--|
| 2023 | 301.49           | 451.02            | 1185.35          | 716.48            |  |
| 2022 | 270              | 1416              | 600              | 334               |  |

### (in million BDT)



At Union Bank PLC. being Islamic Shaiah Based bank, we're committed to promoting sustainable finance investment growth through responsible investing practices. Our goal is to support a better future for all, emphasizing the importance of sustainable finance investment growth in creating a more prosperous and sustainable society. Over the year the bank has been experiencing an enhancing investment in the sustainable way, following Bangladesh Bank guidelines. An overview of yearly growth in the investment of Sustainable Finance has been depicted below:



### In House Green Banking Practices

UBPLC values energy conservation. The majority of the bulbs used in this office are energy-efficient. By using daylight in our corporate office, we are able to save approximately 50 percent of the electricity that is used for lighting. Additionally, Electronic communication is also encouraged to reduce paper usage and deforestation. Moreover, we are planning to become plastic free Head Office premise. In addition to widespread digitization, UBPLC is working to reposition the bank as inclusive and sustainable finance, which is a greener practice. Green banking tools offered by our banking services include electronic statements, SMS banking, SMS alerts, internet banking, EFT, digital time and attendance, as well as paperless board meetings, email correspondents, video conferencing and conference calls etc.



(in million BDT)

| Consumption   | Year<br>2022 | Year<br>2023 |
|---|--------------|--------------|
| Electricity Consumption in 2023 per employee.                 | 0.0275       | 0.0320       |
| Water Consumption in 2023 per employee.                       | 0.0006       | 0.0006       |
| Paper Usage in 2023 per employee.                             | 0.0119       | 0.0127       |
| Transport expenses for official purpose in 2023 per employee. | 0.0097       | 0.0126       |

### **Dedicated Sustainable Finance Help Desk**

The bank has been able to establish the 'Dedicated Sustainable Finance Help Desk' at its potential branches for rendering Sustainable Linked Finance and Green Investment as per SFD circular no. 05 dated September 09, 2020 of Bangladesh Bank. The duties and responsibilities of the officials concerned to the desk as well as some terms of references were furnished and circulated for smooth functioning of the desks. The submission of the quarterly report to Bangladesh Bank on the activities/ performances and progresses of the desk has also been initiated.



### **Energy Consumption:**

|             | (in million Taka) |       |  |  |
|-------------|-------------------|-------|--|--|
| Energy Type | 2022              | 2023  |  |  |
| Electricity | 58.57             | 67.05 |  |  |
| Water       | 1.37              | 1.22  |  |  |
| Paper       | 25.42             | 26.65 |  |  |
| Fuel        | 20.78             | 26.54 |  |  |

### **Social Commitments**

The development of "Sustainable Banking" has been aided throughout time by banks' growing corporate social responsibility (CSR) initiatives. Today, "CSR" refers to more than just charitable giving; it is closely related to the idea of "sustainable banking," and the two terms may occasionally refer to the same set of financial practices. In 2023, the spent BDT 275.44 million on Education, Health, Disaster Management, Environment programs, Cultural welfare, Infrastructure improvement, and Income generating activities, allocated to underprivileged areas. This auspicious spend is ameliorating day by day.

|                            | (in million Taka) |
|----------------------------|-------------------|
| Energy Type                | 2023              |
| Education                  | 15.09             |
| Health                     | 10.59             |
| Disaster Management        | 232.33            |
| Infrastructure Development | 10.00             |
| Sports & Culture           | 5.00              |
| Others                     | 2.42              |





### **Guidelines We Follow:**

Apart from below referential guidelines, Union Bank PLC. complies all the guidelines provided regularly by the concerning authority for maintaining our investment in a sustainable way so that the bank can contribute to the society as a part of social obligation.

- Union Bank PLC. Sustainable Finance Policy guidelines.
- SFD circular letter no-02, dated: 18.09.2022
- SFD circular letter no-03, dated: 26.05.2022
- GBCSRD circular letter no: 01, Dated: 11.04.2013: Reporting green banking, school banking and CSR activities.
- GBCSRD circular letter no: 02, Dated: 16.04.2013: Reporting on green banking, school banking and CSR activities
- GBCSRD Circular No- 04, Dated: 11.08.2013: Policy Guidelines for Green Banking.
- GBCSRD Circular No- 05, Dated: 11.09.2013: Policy Guidelines for Green Banking.
- GBCSRD Circular No- 08, Dated: 24.12.2013: Policy Guidelines for Green Banking.
- GBCSRD Circular No- 03/2014, Dated: 03.06.2014: Brick Kiln Efficiency Improvement.
- SFD Circular No: 06, Dated: 26.12.2023: Guideline on Sustainability and Climate-related Financial Disclosure.
- SFD Circular No: 03, Dated: 22.10.2023: Guideline on Sustainable Finance Policy.
- SFD Circular No: 2, Dated: 18.09.2023: Regarding Dedicated Sustainable Finance Desk.
- SFD Circular No: 03, Dated: 26.06.2022: Guideline on Environmental & Social Risk Management (ESRM).
- SFD Circular No: 03, Dated: 22.10.2023: Guideline on Sustainable Finance Policy.
- SFD Circular No: 01, Dated: 09.01.2022: Policy guidelines on CSR for Banks and FIs.



### **CORPORATE GOVERNANCE REPORT**

Corporate Governance is a set of relationships among a company's Management, its Board, its Shareholders and other Stakeholders which provides the structure through which the objectives of the company are set, and the means of attaining those objectives and monitoring performance. It helps to define the way of authority and responsibility are allocated and how corporate decisions are made. The primary objective of corporate governance should be safeguarding stakeholders' interest in conformity with public interest on a sustainable basis. Among stakeholders, particularly with respect to retail banks, shareholders' interest would be secondary to depositors' interest.



Corporate Governance determines the allocation of authority and responsibilities by which the business and affairs of a bank are carried out by its board and senior management, including how they:

- Set the bank's strategies and objectives;
- Select and oversee personnel;
- Operate the bank's business on a day-to-day basis;
- Protect the interests of depositors, meet shareholder obligations, and take into account the interests of other recognized stakeholders;
- Align corporate culture, corporate activities and behavior with the expectation that the bank will operate in a safe and sound manner, with integrity and in compliance with applicable laws and regulations; and
- Establish control functions.

### **Governance Structure of the Bank**

In the Strategic Planning, Corporate Governance plays a vital role in stating an organization's present outlook and in future planning. Union Bank PLC. has always kept focus on its corporate governance and the Board of Directors & Higher Management works closely regarding this matter. Bank's ALCO Committee, MANCOM Committee, Investment Risk Management Committee, All Risk Committee, Purchase Committee, Disciplinary Committee and Ethics Committee work to ensure corporate governance with the instructions & recommendations of the Board & its sub-committees. Each and every decision is made through a vigorous evaluation and discussion in these committees formed by Bank's Higher Management. Bank's Board of Directors and Bank's Higher Management pay a great importance on recommendations of the committees and during the decision making the Board fairly considers these recommendations.



### **Board of Directors and its Sub-Committees**

The Board of Directors of Union Bank PLC. currently consists of 09 Directors excluding the Managing Director. The existing Board of Directors of the Bank includes one Independent Director as prescribed in the Bank Company Act 1991. The Board of Directors of the Bank has also formed three Sub-committees i.e.: Executive Committee, Audit Committee and Risk Management Committee complying with the relevant provisions of the Companies Act, 1994, the Bank Company Act 1991, the Corporate Governance Guidelines, Directives, Notification of the BSEC and Circulars of the Bangladesh Bank. List of details of the Committees as on December 31, 2023 are stated below:

| List of Board of Directors |  |                      |  |  |
|----------------------------|--|----------------------|--|--|
| SL No.                     | Name   | Designation          |  |  |
| 1                          | Professor Dr. Md. Salim Uddin FCA FCMA       | Chairman             |  |  |
| 2                          | Lt Gen Mollah Fazle Akbar PhD ndc psc (Retd) | Vice-Chairman        |  |  |
| 3                          | Ms. Halima Begum                             | Director             |  |  |
| 4                          | Mr. Rashedul Alam                            | Director             |  |  |
| 5                          | Mr. Osman Goni                               | Director             |  |  |
| 6                          | Mr. Mohammad Fazlay Morshed                  | Director             |  |  |
| 7                          | Mr. Mohammed Delwar Hossain FCA              | Director             |  |  |
| 8                          | Mr. Mohammad Mostan Billah Adil              | Director             |  |  |
| 9                          | Mr. Md. Abdus Salam FCA                      | Independent Director |  |  |

|                         | Executive Committee of the Board of Directors |          |  |  |  |  |
|-------------------------|---|----------|--|--|--|--|
| SL No. Name Designation |   |          |  |  |  |  |
| 1                       | Professor Dr. Md. Salim Uddin FCA FCMA        | Chairman |  |  |  |  |
| 2                       | Lt Gen Mollah Fazle Akbar PhD ndc psc (Retd)  | Member   |  |  |  |  |
| 3                       | Mr. Rashedul Alam                             | Member   |  |  |  |  |

| Audit Committee of the Board of Directors |                                 |             |  |  |
|---|---------------------------------|-------------|--|--|
| SL No.                                    | Name                            | Designation |  |  |
| 1   | Mr. Md. Abdus Salam FCA         | Chairman    |  |  |
| 2   | Mr. Mohammad Fazlay Morshed     | Member      |  |  |
| 3   | Mr. Mohammed Delwar Hossain FCA | Member      |  |  |

| Risk Management Committee of the Board of Directors |                                 |          |  |  |  |
|---|---------------------------------|----------|--|--|--|
| SL No. Name Designati                               |                                 |          |  |  |  |
| 1   | Mr. Mohammed Delwar Hossain FCA | Chairman |  |  |  |
| 2   | Mr. Rashedul Alam               | Member   |  |  |  |
| 3   | Ms. Halima Begum                | Member   |  |  |  |
| 4   | Mr. Osman Goni                  | Member   |  |  |  |

### Nomination & Remuneration Committee (NRC)

As per Bangladesh Bank circular (BRPD circular letter no. 21 dated 12 May 2024), NRC related functions (as per Corporate Governance Code-2018) will be governed by the Audit Committee of the Board of Directors.



### Appointment, Rotation, Retirement and Removal of Directors

All the appointment, rotation, retirement and removal of Directors are done by following all the related provisions which are applicable for Banks. As per the Section 91 of the Companies Act 1994, Section 79-87 of Schedule I of the Act, and Articles of Association of the Bank, one-third of the Directors have to retire from office in every Annual General Meeting (AGM) and shall be eligible for re-election upon retirement immediately. List of the change of the Directors during 01-01-2023 to 31-12-2023 is given below:

| SL. | Name                                      | Designation | Retirement/<br>Re-appointment<br>Date | Comments  |
|-----|---|-------------|---------------------------------------|---|
| 01  | Mr. Ahsanul Alam                          | Director    | 12-06-2023                            | Retired   |
| 02  | Professor Dr. Md. Salim Uddin<br>FCA FCMA | Director    | -                                     | Newly Appointed (effective from 21-06-2023)           |
| 03  | Ms. Marzina Sharmin                       | Director    | 15-06-2023                            | Retired from Directorship                             |
| 04  | Mr. Showkat Hossain FCA                   | Director    | 26-06-2023                            | Retired due to withdrawal of Nomination on 26-06-2023 |
| 05  | Mr. Md. Rashedul Alam                     | Director    | 15-06-2023                            | Retired and re-appointed (effective from 20-07-2023)  |
| 06  | Mr. Osman Goni                            | Director    | 15-06-2023                            | Retired and re-appointed (effective from 20-07-2023)  |
| 07  | Mr. Mohammed Delwar Hossain FCA           | Director    | -                                     | Newly Appointed (effective from 31-07-2023)           |
| 08  | Mr. Mohammad Mostan Billah Adil           | Director    | -                                     | Newly Appointed (effective from 26-11-2023)           |

### **Directors' Shareholding**

The shareholding information of existing Board of Directors is as follows:

| SI | Name of the Shareholders  | Position                | Shareholding | Percentage |
|----|---|-------------------------|--------------|------------|
| 1  | Professor Dr. Md. Salim Uddin FCA FCMA<br>Representative of UNIQUE INVESTMENT & SECURITIES LTD. | Chairman                | 54848640     | 5.29%      |
| 2  | Lt Gen Mollah Fazle Akbar PhD ndc psc (Retd)<br>Representative of RELIABLE ENTREPRENEURS LTD.   | Vice-Chairman           | 20845944     | 2.01%      |
| 3  | Ms. Halima Begum<br>Representative of LION SECURITIES & INVESTMENT LTD.                         | Director                | 46973640     | 4.53%      |
| 4  | Mr. Rashedul Alam<br>Representative of OCEAN RESORTS LTD.                                       | Director                | 28795536     | 2.78%      |
| 5  | Mr. Osman Goni<br>Representative of C&A ACCESSORIES LTD.  | Director                | 20896767     | 2.02%      |
| 6  | Mr. Mohammad Fazlay Morshed<br>Representative of C&A FABRICS LTD.                               | Director                | 20901552     | 2.02%      |
| 7  | Mr. Mohammed Delwar Hossaain FCA<br>Representative of WESTERN DESIGNER LTD.                     | Director                | 21857183     | 2.11%      |
| 8  | Mr. Mohammad Mostan Billah Adil   | Director                | 27424320     | 2.65%      |
| 9  | Mr. Md. Abdus Salam FCA   | Independent<br>Director | Nil          | Nil        |

# Shares held by Managing Director, Company Secretary, Chief Financial Officer & Head of Internal Audit & Compliance and their spouses & minor children:

| SI. | Name                               | Designation                         | Holding of share | Holding of share by<br>their spouse and<br>minor children |
|-----|------------------------------------|-------------------------------------|------------------|---|
| 1   | Mr. A.B.M Mokammel Hoque Chowdhury | Managing Director                   | Nil              | Nil   |
| 2   | Mr. Md. Ruhul Amin                 | Chief Financial Officer             | Nil              | Nil   |
| 3   | Mr. Dr. Md. Sirajul Haque          | Head of Internal Audit & Compliance | Nil              | Nil   |
| 4   | Mr. Ali Hossain Bhuiyan ACS        | Company Secretary                   | Nil              | Nil   |

### Shares Held by Executives:

| SI | Name Designation               |                          | Holding of<br>share |
|----|--------------------------------|--------------------------|---------------------|
| 1  | Mr. Shafiuddin Ahmed           | Deputy Managing Director | Nil                 |
| 2  | Mr. Md. Jahangir Alam          | Deputy Managing Director | Nil                 |
| 3  | Mr. Md. Mainul Islam Chowdhury | Executive Vice President | Nil                 |
| 4  | Mr. Md. Azadur Rahman          | Executive Vice President | Nil                 |
| 5  | Mr. Saiful Momin               | Executive Vice President | Nil                 |

### **Meeting Attendance and Remuneration**

The meeting of the Board of Directors and its Sub-Committees are held time to time in respect of the necessity of the Bank. During arranging the meetings, the Bank follows the rules and regulations set by Bangladesh Bank & other regulatory authorities. The honorarium of the Directors for attending meeting is given as per the rules set by the Bank Company Act 1991 and Bangladesh Bank. The statement of meetings held during the year 2023 and the attendance of Directors from 01 January 2023 to 31 December 2023 are appended below:

|    | Meeting of the Board of Directors               |                         |                 |          |        |                               |   |  |  |
|----|---|-------------------------|-----------------|----------|--------|-------------------------------|---|--|--|
| SL | Name of Directors                               | Position                | Meeting<br>Held | Attended | Absent | Remuneration<br>(Per meeting) | Remarks   |  |  |
| 01 | Mr. Ahsanul Alam                                | Chairman                |                 | 07       | -      |                               | Retired on 12-06-2023<br>(07 meetings held during<br>his tenure)    |  |  |
| 02 | Mr. Professor Dr. Salim<br>Uddin FCA FCMA       | Chairman                |                 | 09       | -      |                               | Appointed on 21-06-<br>2023 (09 meetings held<br>during his tenure) |  |  |
| 03 | Lt Gen Mollah Fazle Akbar<br>PhD ndc psc (Retd) | Vice-Chairman           |                 | 16       | -      |                               | -   |  |  |
| 04 | Ms. Marzina Sharmin                             | Director                |                 | 08       | -      |                               | Retired on 15-06-2023<br>(08 meetings held<br>during her tenure)    |  |  |
| 05 | Mr. Showkat Hossain FCA                         | Director                |                 | 08       | -      | /                             | Retired on 21-06-2023<br>(08 meetings held<br>during his tenure)    |  |  |
| 06 | Mr. Md. Rashedul Alam                           | Director                | 16              | 16       | -      | Tk. 8,000/=                   | -   |  |  |
| 07 | Mr. Mohammad Fazlay<br>Morshed                  | Director                |                 | 15       | 01     |                               | -   |  |  |
| 08 | Ms. Halima Begum                                | Director                |                 | 16       | -      |                               | -   |  |  |
| 09 | Mr. Osman Goni                                  | Director                |                 | 15       | 01     |                               | -   |  |  |
| 10 | Mr. Mohammed Delwar<br>Hossain FCA              | Director                |                 | 07       | -      |                               | Appointed on 31-07-<br>2023 (07 meetings held<br>during his tenure) |  |  |
| 11 | Mr. Mohammad Mostan<br>Billah Adil              | Director                |                 | 03       | -      |                               | Appointed on 25-11-2023<br>(03 meetings held during<br>his tenure)  |  |  |
| 12 | Mr. Md. Abdus Salam FCA                         | Independent<br>Director |                 | 16       | -      |                               | -   |  |  |



| Meeting of the Executive Committee |  |          |                 |          |        |                               |   |  |
|------------------------------------|--|----------|-----------------|----------|--------|-------------------------------|---|--|
| SL                                 | Name of Directors                            | Position | Meeting<br>Held | Attended | Absent | Remuneration<br>(Per meeting) | Remarks   |  |
| 01                                 | Mr. Professor Dr. Salim Uddin FCA FCMA       | Chairman | 02              | 02       | -      | Tk. 8,000/=                   | -   |  |
| 02                                 | Lt Gen Mollah Fazle Akbar PhD ndc psc (Retd) | Member   |                 | 02       | -      |                               | -   |  |
| 03                                 | Ms. Marzina Sharmin                          | Member   |                 | -        | -      |                               | Retired on<br>15-06-2023<br>(no meeting<br>held during<br>her tenure) |  |
| 04                                 | Mr. Md. Rashedul Alam                        | Member   |                 | 02       | -      |                               | -   |  |

|    | Meeting of the Audit Committee  |          |                 |          |        |                               |  |  |  |
|----|---------------------------------|----------|-----------------|----------|--------|-------------------------------|--|--|--|
| SL | Name of Directors               | Position | Meeting<br>Held | Attended | Absent | Remuneration<br>(Per meeting) | Remarks  |  |  |
| 01 | Mr. Md. Abdus Salam FCA         | Chairman | 06              | 06       | -      | Tk. 8,000/=                   | -  |  |  |
| 02 | Mr. Mohammad Fazlay Morshed     | Member   |                 | 06       | -      |                               | -  |  |  |
| 03 | Mr. Showkat Hossain FCA         | Member   |                 | 02       | -      |                               | Retired on<br>26-06-2023<br>(02 meetings<br>held during his<br>tenure)   |  |  |
| 04 | Mr. Mohammed Delwar Hossain FCA | Member   |                 | 03       | -      |                               | Appointed on<br>31-07-2023<br>(03 meetings<br>held during his<br>tenure) |  |  |

| Meeting of the Risk Management Committee |                                 |          |                 |          |        |                               |  |  |  |
|--|---------------------------------|----------|-----------------|----------|--------|-------------------------------|--|--|--|
| SL                                       | Name of Directors               | Position | Meeting<br>Held | Attended | Absent | Remuneration<br>(Per meeting) | Remarks  |  |  |
| 01                                       | Mr. Showkat Hossain FCA         | Chairman |                 | 01       | -      | Tk. 8,000/=                   | Retired from<br>Chairman on<br>26-06-2023 (01<br>meetings held<br>during his tenure) |  |  |
| 02                                       | Mr. Mohammed Delwar Hossain FCA | Chairman | 04              | 03       | -      |                               | Appointed on<br>31-07-2023<br>(03 meetings held<br>during his tenure)                |  |  |
| 03                                       | Mr. Md. Rashedul Alam           | Member   |                 | 04       | -      |                               | -  |  |  |
| 04                                       | Ms. Halima Begum                | Member   |                 | 04       | -      |                               | -  |  |  |
| 05                                       | Mr. Osman Goni                  | Member   |                 | 04       | -      |                               | -  |  |  |

# Responsibility of the Chairman of the Board of Directors

The responsibility of the Chairman of the Board of Directors is set by the Laws and regulations of regulatory authorities. The Chairman of the Board of Directors does not personally possess the jurisdiction to apply policy making or executive authority, he/she shall not participate in or interfere into the administrative or operational and routine affairs of the bank. The Chairman may conduct on-site inspection of any branch or financing activities under the purview of the oversight responsibilities of the board. He/she may call for any information relating to bank's operation or ask for investigation into any such affairs; he/she may submit such information or investigation report to the meeting of the board of directors and if deemed necessary, with the approval of the board, he shall effect necessary action thereon through the Managing Director in accordance with the set rules.

### **Responsibility of Managing Director**

The Managing Director of the Bank is responsible for running the business efficiently and formulating & implementing appropriate business strategy. He is also responsible for dayto-day business operation. Managing Director of the Bank is appointed by the Board of the Directors by following the rules & regulations set by the laws and regulatory authorities. The major responsibilities of Managing Director are:

In terms of the financial, business and administrative authorities vested upon him by the board, the MD shall remain accountable for achievement of financial and other business targets by means of business plan, efficient implementation thereof and prudent administrative and financial management.

The MD shall ensure compliance of the Bank Company Act, 1991 and other relevant laws and regulations in discharging routine functions of the bank.

At the time of presenting any memorandum in the Board Meeting or Board Committee Meeting, the Managing Director must point out if there is any deviation from Bank Company Act, 1991 and other relevant laws and regulations.

The recruitment and promotion of all staff of the bank except those in the two tiers below him shall rest on the Managing Director. He shall act in such cases in accordance with the approved service rules on the basis of the human resources policy and sanctioned strength of employees as approved by the board.

The authority relating to transfer of and disciplinary measures against the staff, except those at two tiers below the Managing Director, shall rest on him, which he shall apply in accordance with the approved service rules. Besides, under the purview of the human resources policy as approved by the board, he shall nominate officers for training etc.

### **Responsibility of Chief Financial Officer**

The Chief Financial Officer is responsible for the all of the Bank's financial operating results utilizing generally accepted accounting principles, such as cost accounting, budgets, and regulatory agency and government reports ensuring the safeguard of Bank assets. The CFO also counsels senior management and Board on fiscal control and profitability; prepares, presents and interprets financial report. The CFO is responsible for ensuring integrity, accuracy and completeness of financial data. The CFO also oversees all the financial operations of the Bank including accounting, financial reporting, tax and regulatory reporting.

### **Responsibility of Company Secretary**

The Company Secretary of the Bank assists and advices the Board of Directors in the quest of profit and growth of the Bank but also act with integrity and independence to protect the interests of the company, its shareholders and employees. The Company Secretary is accountable to the Board for all the matters related to proper functionality of the Board and its committees. The Company Secretary plays a pro-active and key role in the good governance of the Bank.

# Responsibility of Head of Internal Control and Compliance

Head of Internal Control & Compliance Division (IC&CD) is responsible for total administration of Internal Control and Compliance of the bank. The Head of IC&CD will report his/ her activities and findings to the Senior Management, Audit Committee of the Board of Directors and Board of Directors of the Bank as per necessity. However, the Head of IC&CD administratively, shall report directly to Audit Committee of the Board and will be responsible to the Audit Committee. Head of IC&CD helps the Bank to accomplish its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk Management, control and governance processes.



### Statement of Operating and Financial Data of last 05 (Five) years:

### **Horizontal & Vertical Analysis**

|   | Figure in Million |         |         |         |         |  |  |
|---|-------------------|---------|---------|---------|---------|--|--|
| Operating Performance<br>(Income Statement) | 2023              | 2022    | 2021    | 2020    | 2019    |  |  |
| Net Investment Income                       | 7305.84           | 6228.76 | 6049.84 | 5448.15 | 4423.26 |  |  |
| Total Operating Income                      | 8435.07           | 7495.51 | 6581.12 | 5959.11 | 5207.89 |  |  |
| Total Operating Expense                     | 4030.18           | 3346.93 | 2983.12 | 2740.70 | 2499.99 |  |  |
| Profit before Tax                           | 3233.69           | 3070.80 | 2232.36 | 2223.41 | 1479.47 |  |  |
| Profit after Tax                            | 1625.80           | 1513.50 | 872.36  | 988.41  | 594.47  |  |  |

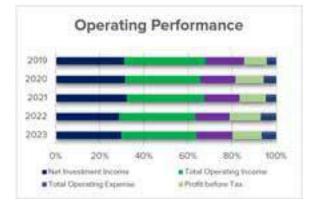
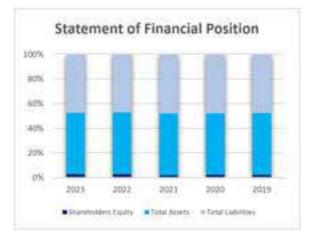




Figure in Million

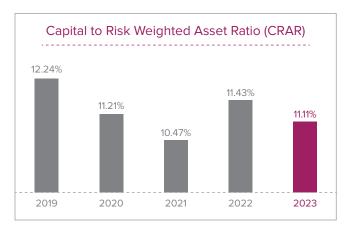
| Statement of Financial Position<br>(Balance Sheet) | 2023      | 2022      | 2021      | 2020      | 2019      |
|--|-----------|-----------|-----------|-----------|-----------|
| Shareholders' Equity                               | 16337.89  | 15280.30  | 10010.54  | 9155.62   | 8450.62   |
| Total Assets                                       | 295347.56 | 272908.82 | 236606.10 | 210031.58 | 180106.15 |
| Total Liabilities                                  | 279009.68 | 257628.52 | 226595.57 | 200875.95 | 171655.53 |





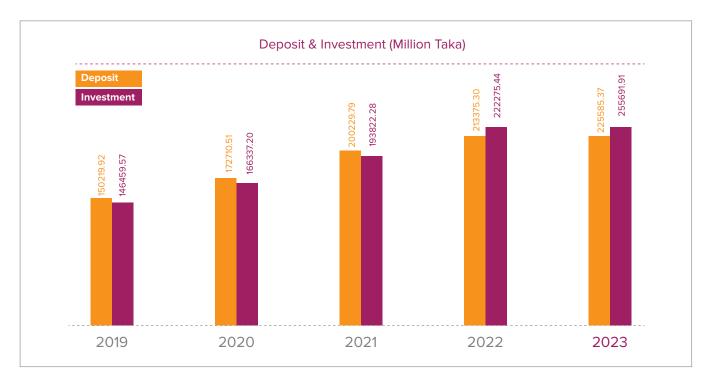
### **PROFITABILITY, DIVIDENDS, PERFORMANCE AND LIQUIDITY RATIOS**



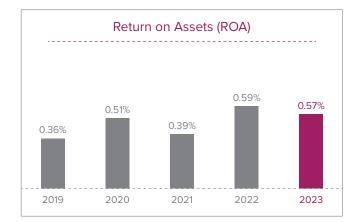




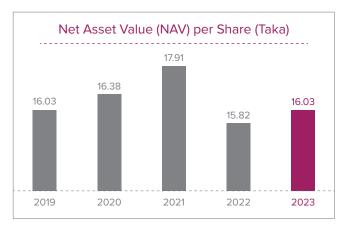


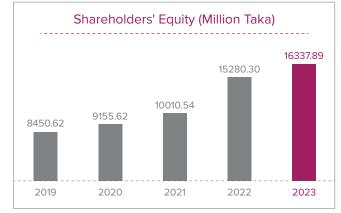


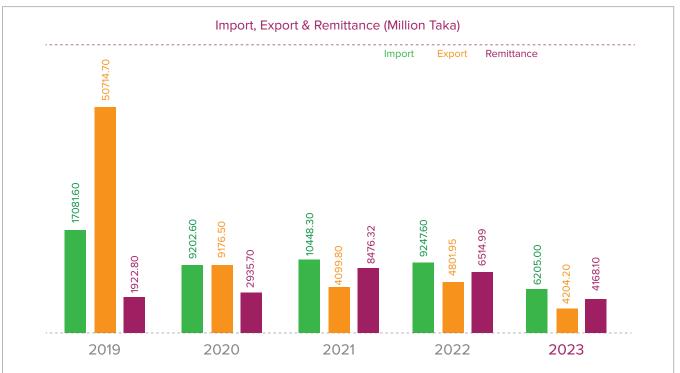


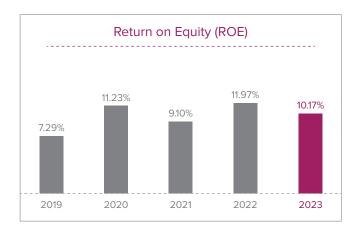


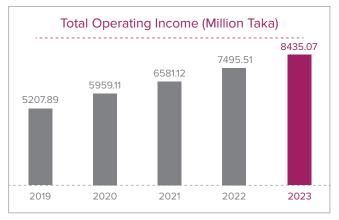




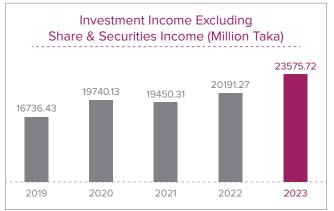


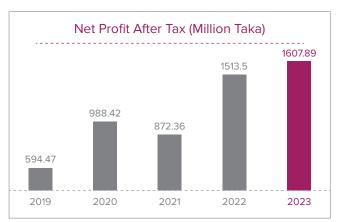


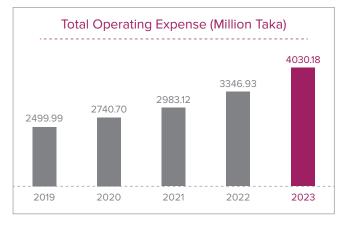


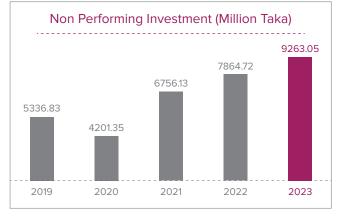


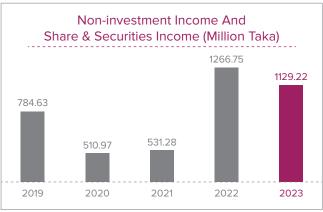














### **DECLARATION BY THE CEO AND THE CFO**

Annexure-A [As per condition No. 1(5)(xxvi)]

Union Bank PLC. Declaration by CEO and CFO Dated: May 22, 2024

The Board of Directors Union Bank PLC. Bahela Tower, 72, Gulshan Avenue Gulshan-1, Dhaka-1212, Bangladesh.

### Subject: Declaration on Financial Statements for the year ended on December 31, 2023.

Dear Sirs,

Pursuant to the condition No. 1(5)(xxvi) imposed vide the Commission's Notification No. BSEC/CMRRCD/2006-158/207Admin/80, Dated 3 June, 2018 under section 2CC of the Securities and Exchange Ordinance, 1969, we do hereby declare that:

- The Financial Statements of Union Bank PLC. for the year ended on December 31, 2023 have been prepared in compliance with International Accounting Standards (IAS) or International Financial Reporting Standards (IFRS), as applicable in the Bangladesh and any departure therefrom has been adequately disclosed;
- 2. The estimates and judgments related to the financial statements were made on a prudent and reasonable basis, in order for the financial statements to reveal a true and fair view;
- 3. The form and substance of transactions and the Company's state of affairs have been reasonably and fairly presented in its financial statements;
- 4. To ensure above, the Company has taken proper and adequate care in installing a system of internal control and maintenance of accounting records;
- 5. Our internal auditors have conducted periodic audits to provide reasonable assurance that the established policies and procedures of the Company were consistently followed; and
- 6. The management's use of the going concerns basis of accounting in preparing the financial statements is appropriate and there exists no material uncertainty related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern.

#### In this regard, we also certify that: --

- i. We have reviewed the financial statements for the year ended on December 31, 2023 and that to the best of our knowledge and belief:
  - a. these statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
  - b. these statements collectively present true and fair view of the Company's affairs and are in compliance with existing accounting standards and applicable laws.
- ii. There are, to the best of knowledge and belief, no transactions entered into by the Company during the year which are fraudulent, illegal or in violation of the code of conduct for the company's Board of Directors or its members.

Sincerely yours,

4-

Md. Ruhul Amin Chief Financial Officer

A.B.M Mokammel Hoque Chowdhury Managing Director

## **CERTIFICATE AS PER CONDITION NO. 1(5) (XXVII)**



#### Report to the Shareholders of

Union Bank PLC.

Compliance on the Corporate Governance Code

We have examined the compliance status to the Corporate Governance Code by Union Bank PLC. for the year ended 31st December 2023. This Code relates to the Notification No. BSEC/CMRRCD/2006-158/207/Admin/80 dated June 03, 2018 it's latest amendments of the Bangladesh Securities and Exchange Commission.

Such compliance with the Corporate Governance Code is the responsibility of the Company. Our examination was limited to the procedures and implementation thereof as adopted by the Management in ensuring compliance to the conditions of the Corporate Governance Code.

This is a scrutiny and verification and an independent audit on compliance of the conditions of the Corporate Governance Code as well as the provisions of relevant Bangladesh Secretarial Standards (BSS) as adopted by Institute of Chartered Secretaries of Bangladesh (ICSB) in so far as those standards are not inconsistent with any condition of this Corporate Governance Code.

We state that we have obtained all the information and explanations, which we have required, and after due scrutiny and verification thereof, we report that, in our opinion:

- a. The Company has complied with the conditions of the Corporate Governance Code as stipulated in the above-mentioned Corporate Governance Code issued by the Commission;
- b. The Company has complied with the provisions of the relevant Bangladesh Secretarial Standards (BSS) as adopted by the Institute of Chartered Secretaries of Bangladesh (ICSB) as required by this Code;
- c. Proper books and records have been kept by the company as required under the Companies Act, 1994, the securities laws and other relevant laws; and
- d. The Governance of the company is satisfactory.



Haruner Rashid & Associates Chartered Secretaries

A.K.M. Haruner Rashid, LL.B, FCS CEO & Consultant

Place: Dhaka Dated: May 26, 2024.



## Status of compliance with the conditions of Corporate Governance Code (CGC) [Union Bank PLC.] [As per condition No. 1(5) (xxvii)]

Status of compliance with the conditions impossed by BSEC vide Notification No. BSEC/CMRRCD/2006-158/207/Admin/80 dated 03 June 2018 it's latest amendments issued under section 2CC of the Securities and Exchange Ordiance, 1969 are as follows:

#### (Report under Condition No. 9)

| Condition<br>No. | Title   | (Put √         | ice Status<br>in the<br>te column) | Remarks  |
|------------------|---|----------------|------------------------------------|--|
| NO.              |   | Complied       | Not<br>Complied                    | (if any)   |
| 1                | Board of Directors  | 1              |                                    |  |
| 1(1)             | The total number of members of a company's Board of Direc-<br>tors (hereinafter referred to as "Board") shall not be less than 5<br>(five) and more then 20 (twenty).   | $\checkmark$   |                                    | The Board of Direc-<br>tors of Union Bank<br>PLC. is comprised of<br>9 (nine) Directors. |
| 1(2)             | Independent Directors   |                |                                    |  |
| 1(2)(a)          | At least 2 (two) directors or one-fifth (1/5) of the total number of<br>directors in the company's Board, whichever is higher, shall be<br>independent directors; any fraction shall be considered to the<br>next<br>integer or whole number for calculating number of independent<br>director(s);  |                | $\checkmark$                       | There are 1 (one) In-<br>dependent Director<br>in the board of the<br>company.           |
| 1(2)(b)          | Without contravention of any provision of any other laws, for director" means a director –  | the purpose of | of this clause                     | , an "independent  |
| 1(2)(b)(i)       | Who either does not hold any share in the Company or holds<br>less than one percent (1%) shares of the total paid-up shares of<br>the Company;  | $\checkmark$   |                                    | As declared by the<br>Independent Direc-<br>tors.  |
| 1(2)(b)(ii)      | Who is not a sponsor of the Company or is not connected with<br>the Company's any sponsor or director or nominated director or<br>shareholder of the Company or any of its associates, sister con-<br>cerns, subsidiaries and parents or holding entities who holds<br>one percent (1%) or more shares of the total paid-up shares of<br>the Company on the basis of family relationship and his or her<br>family members also shall not hold above mentioned shares in<br>the Company. | $\checkmark$   |                                    | Do   |
| 1(2)(b)(iii)     | Who has not been an executive of the Company in immediately preceding 2 (two) financial years;  | $\checkmark$   |                                    | Do   |

| Condition     | Title  | Compliance Status<br>(Put √ in the<br>appropriate column) |                 | Remarks   |
|---------------|--|---|-----------------|---|
| No.           |  | Complied  | Not<br>Complied | (if any)  |
| 1(2)(b)(iv)   | Who does not have any other relationship, whether pecuniary<br>or otherwise, with the Company or its subsidiary or associated<br>Companies;  | $\checkmark$  |                 | Do  |
| 1(2)(b)(v)    | Who is not a member or TREC (Trading Right Entitlement Certificate) holder, director or officer of any stock exchange.   | $\checkmark$  |                 | Do  |
| 1(2)(b)(vi)   | Who is not a shareholder, director excepting independent direc-<br>tor or officer of any member or TREC holder of Stock Exchange<br>or an intermediary of the capital market;  | $\checkmark$  |                 | Do  |
| 1(2)(b)(vii)  | Who is not a partner or an executive or was not a partner or an executive during the preceding 3 (three) years of the concerned Company's statutory audit firm or audit firm engaged in internal audit services or audit firm conducting special audit or professional certifying compliance of this Code;   | $\checkmark$  |                 | Do  |
| 1(2)(b)(viii) | Who is not independent director in more than 5 (five) listed companies;  | $\checkmark$  |                 | Do  |
| 1(2)(b)(ix)   | who has not been reported as a defaulter in the latest Credit<br>Information Bureau (CIB) report of Bangladesh Bank for nonpay-<br>ment of any loan or advance or obligation to a bank or a finan-<br>cial institution; and"   | $\checkmark$  |                 | Do  |
| 1(2)(b)(x)    | Who has not been convicted for a criminal offence involving moral turpitude;   |   |                 | Do  |
| 1(2)(c)       | The independent director(s) shall be appointed by the Board<br>and approved by the shareholders in the Annual General Meet-<br>ing (AGM):<br>Provided that the Board shall appoint the independent director,<br>subject to prior consent of the Commission, after due consider-<br>ation of recommendation of the Nomination and Remuneration<br>Committee (NRC) of the company; | $\checkmark$  |                 | As a Bank company,<br>there was no scope<br>to constitute NRC<br>as per Bangladesh<br>Bank instruction. |
| 1(2)(d)       | The post of independent director(s) cannot remain vacant for more than 90 (ninety) days; and   |   | $\checkmark$    |   |
| 1(2)(e)       | The tenure of office of an independent director shall be for a period of 3 (three) years, which may be extended for 1 (one) tenure only:   | $\checkmark$  |                 | Independent Direc-<br>tors appointed for a<br>term of 3 years   |



| Condition<br>No. | Title   | Compliance Status<br>(Put √ in the<br>appropriate column) | Remarks         |   |
|------------------|---|---|-----------------|---|
|                  |   | Complied  | Not<br>Complied | (if any)  |
| 1(3)             | Qualification of Independent Director :   | [   | 1               | 1   |
| 1(3)(a)          | Independent director shall be a knowledgeable individual with<br>integrity who is able to ensure compliance with financial laws,<br>regularity requirements and corporate laws and can make<br>meaningful contribution to the business;   | $\checkmark$  |                 | The Qualification<br>and background of<br>the ID's are com-<br>mensurate to the<br>requirements of the<br>position and are stat-<br>ed in the Directors<br>profile. |
| 1(3)(b)          | Independent Director shall have following qualifications :  | Γ   | T               | 1   |
| 1(3)(b)(i)       | Business Leader who is or was a promoter or director of an<br>unlisted company having minimum paid-up capital of Tk.100.00<br>million or any listed company or a member of any national or<br>international chamber of commerce or registered business as-<br>sociation; or   | _   |                 | N/A   |
| 1(3)(b)(ii)      | Corporate Leader who is or was a top level executive not low-<br>er than Chief Executive Officer or Managing Director or Deputy<br>Managing Director or Chief Financial Officer or Head of Finance<br>or Accounts or Company Secretary or Head of Internal Audit<br>and Compliance or Head of Legal Service or a candidate with<br>equivalent position of an unlisted Company having minimum<br>paid-up-capital of Tk. 100.00 million or of a listed Company; or        | _   |                 | N/A   |
| 1(3)(b)(iii)     | <ul> <li>Former or existing official of government or statutory or autonomous or regulatory body in the position not below 5<sup>th</sup> Grade of the national pay scale, who has at least educational background of bachelor degree in economics or commerce or business or Law:</li> <li>Provided that in case of appointment of existing official as independent director, it requires clearance from the organization where he or she is in service; or</li> </ul> | _   |                 | N/A   |
| 1(3)(b)(i∨)      | University Teacher who has educational background in Eco-<br>nomics or Commerce or Business Studies or Law; or  | -   |                 | N/A   |
| 1(3)(b)(v)       | Professional who is or was an advocate practicing at least in<br>the High Court Division of Bangladesh Supreme Court or a<br>Chartered Accountant or Cost and Management Accountant or<br>Chartered Financial Analyst or Chartered Certified Accountant<br>or Certified Public Accountant or Chartered Management Ac-<br>countant or Chartered Secretary or equivalent qualification;   | V   |                 |   |

| Condition | dition Title a   |               | ice Status<br>in the<br>te column) | Remarks   |
|-----------|--|---------------|------------------------------------|---|
| No.       |  | Complied      | Not<br>Complied                    | (if any)  |
| 1(3)(c)   | The independent director shall have at least 10 (ten) years of experiences in any field mentioned in clause (b);   | $\checkmark$  |                                    |   |
| 1(3)(d)   | In special cases, the above qualifications or experiences may<br>be relaxed subject to prior approval of the Commission.   | -             |                                    | N/A   |
| 1(4)      | Duality of Chairpersons of the Board of Directors and Managi   | ng Director o | r Chief Execu                      | tive Officer:   |
| 1(4)(a)   | The positions of the Chairpersons of the Board and the Man-<br>aging Director (MD) and /or Chief Executive Officer (CEO) of the<br>Company shall be filled by different individuals;   | $\checkmark$  |                                    | The Chairman of the<br>Board and Managing<br>Director are filled by<br>Different Person.        |
| 1(4)(b)   | The Managing Director (MD) and / or Chief Executive Officer (CEO) of a listed Company shall not hold the same position in another listed Company;  | $\checkmark$  |                                    | The Managing Di-<br>rector does not hold<br>the same position<br>of any other Listed<br>Company |
| 1(4)(c)   | The Chairperson of the Board shall be elected from among the non-executive directors of the Company;   | $\checkmark$  |                                    |   |
| 1(4)(d)   | The Board shall clearly define respective roles and responsi-<br>bilities of the Chairperson and the Managing Director and / or<br>Chief Executive Officer;  | $\checkmark$  |                                    | Roles and responsi-<br>bility as per Bangla-<br>desh Bank guide-<br>lines.                      |
| 1(4)(e)   | In the absence of the Chairperson of the Board, the remaining<br>members may elect one of themselves from non-executive di-<br>rectors as Chairperson for that particular Board's meeting; the<br>reason of absence of the regular Chairperson shall be duly re-<br>corded in the minutes. | $\checkmark$  |                                    | No such event oc-<br>curred   |
| 1(5)      | The Directors' Report to Shareholders:   |               | 1                                  |   |
| 1(5)(i)   | An industry outlook and possible future developments in the industry;  | $\checkmark$  |                                    | Described in the annual report  |
| 1(5)(ii)  | The segment-wise or product-wise performance;  | $\checkmark$  |                                    | Do  |
| 1(5)(iii) | Risks and concerns including internal and external risk factors,<br>threat to sustainability and negative impact on environment, if<br>any;  | $\checkmark$  |                                    | Do  |
| 1(5)(i∨)  | A discussion on Cost of Goods Sold, Gross Profit Margin and<br>Net Profit Margin, where applicable;  | -             |                                    | N/A   |



| Condition  | Title   | Compliance Status<br>(Put √ in the<br>appropriate column) | (Put √ in the<br>appropriate column) Remark | Remarks                           |
|------------|---|---|---|-----------------------------------|
| No.        |   | Complied  | Not<br>Complied                             | (if any)                          |
| 1(5)(v)    | A discussion on continuity of any extraordinary activities and their implications (gain or loss);   | -   |   | N/A                               |
| 1(5)(vi)   | A detailed discussion on related party transactions along with<br>a statement showing amount, nature of related party, nature of<br>transactions and basis of transactions of all related party trans-<br>actions;  | $\checkmark$  |   | Described in the<br>annual report |
| 1(5)(vii)  | A statement of utilization of proceeds raised through public is-<br>sues, rights issues and / or any other instruments;   | -   |   | N/A                               |
| 1(5)(viii) | An explanation if the financial results deteriorate after the Com-<br>pany goes for Initial Public Offering (IPO), Repeat Public Offering<br>(RPO), Rights Share Offer, Direct Listing, etc.;   | -   |   | N/A                               |
| 1(5)(i×)   | An explanation on any significant variance that occurs be-<br>tween Quarterly Financial performances and Annual Financial<br>Statements;  | _   |   | N/A                               |
| 1(5)(×)    | A statement of remuneration paid to the directors including in-<br>dependent directors;   | $\checkmark$  |   | Disclosed in the<br>Audit Report  |
| 1(5)(×i)   | A statement that the financial statements prepared by the man-<br>agement of the issuer Company present fairly its state of affairs,<br>the result of its operations, cash flows and changes in equity;   | $\checkmark$  |   |                                   |
| 1(5)(xii)  | A statement that proper books of account of the issuer Compa-<br>ny have been maintained;   | $\checkmark$  |   |                                   |
| 1(5)(×iii) | A statement that appropriate accounting policies have been<br>consistently applied in preparation of the financial statements<br>and that the accounting estimates are based on reasonable and<br>prudent judgment;   | $\checkmark$  |   |                                   |
| 1(5)(×iv)  | A statement that International Accounting Standards (IAS) or In-<br>ternational Financial Reporting Standards (IFRS), as applicable<br>in Bangladesh, have been followed in preparation of the finan-<br>cial statements and any departure there from has been ade-<br>quately disclosed; | $\checkmark$  |   |                                   |
| 1(5)(×v)   | A statement that the system of internal control is sound in de-<br>sign and has been effectively implemented and monitored;   | $\checkmark$  |   |                                   |

| Condition<br>No. | Title   | Compliance Status<br>(Put √ in the<br>appropriate column) |                 | Remarks<br>(if any)   |
|------------------|---|---|-----------------|---|
| NO.              |   | Complied  | Not<br>Complied | (ii aliy)   |
| 1(5)(xvi)        | A statement that minority shareholders have been protected<br>from abusive actions by, or in the interest of, controlling share-<br>holders acting either directly or indirectly and have effective<br>means of redress;                            | $\checkmark$  |                 |   |
| 1(5)(×vii)       | A statement that there is no significant doubt upon the issuer<br>Company's ability to continue as a going concern, if the issu-<br>er Company is not considered to be a going concern, the fact<br>along with reasons there of shall be disclosed; | $\checkmark$  |                 |   |
| 1(5)(xviii)      | An explanation that significant deviations from the last year's operating results of the issuer Company shall be highlighted and the reasons thereof shall be explained;  | $\checkmark$  |                 |   |
| 1(5)(xix)        | A statement where key operating and financial data of at least preceding 5 (five) years shall be summarized;  | $\checkmark$  |                 |   |
| 1(5)(××)         | An explanation on the reasons if the issuer Company has not declared dividend (cash or stock) for the year;   | _   |                 | N/A   |
| 1(5)(××i)        | Board's statement to the effect that no bonus share or stock dividend has been or shall be declared as interim dividend;  | _   |                 | N/A   |
| 1(5)(××ii)       | The total number of Board meeting held during the year and attendance by each director;   | $\checkmark$  |                 | The Board conduct-<br>ed its 16 (sixteen)<br>meeting during the<br>year |
| 1(5)(××iii)      | A report on the pattern of shareholding disclosing the aggreg details where stated below) held by:  | jate number o   | of shares (alo  | ng with name-wise   |
| 1(5)(xxiii)(a)   | Parent or Subsidiary or Associated Companies and other relat-<br>ed parties (name-wise details);  | -   |                 | N/A   |
| 1(5)(xxiii)(b)   | Directors, Chief Executive Officer, Company Secretary, Chief Fi-<br>nancial Officer, Head of Internal Audit and Compliance and their<br>spouses and minor children (name-wise details);   | $\checkmark$  |                 |   |
| 1(5)(xxiii)(c)   | Executives; and [Executives means top salaries person other than Directors, CEO, CS, CFO & HIAC]  | $\checkmark$  |                 |   |
| 1(5)(××iii)(d)   | Shareholders holding ten percent (10%) or more voting interest<br>in the Company (name-wise details);   | $\checkmark$  |                 |   |



| Condition<br>No. | Title  | Compliance Status<br>(Put √ in the<br>appropriate column)Remarks<br>(if any)CompliedNot<br> |                  |                  |
|------------------|--|---|------------------|------------------|
| NO.              |  |   | (it any)         |                  |
| 1(5)(xxiv)       | In case of the appointment or reappointment of a director, a c shareholders:   | lisclosure on   | the following in | formation to the |
| 1(5)(xxiv)(a)    | A brief resume of the director;  | $\checkmark$  |                  |                  |
| 1(5)(xxiv)(b)    | Nature of his her expertise in specific functional areas; and  | $\checkmark$  |                  |                  |
| 1(5)(xxiv)(c)    | Names of companies in which the person also holds the direc-<br>torship and the membership of committees of the Board;   | $\checkmark$  |                  |                  |
| 1(5)(xxv)        | A Management's Discussion and Analysis signed by CEO or M<br>position and operations along with a brief discussion of char<br>focusing on:   |   | -                | -                |
| 1(5)(xxv)(a)     | Accounting policies and estimation for preparation of financial statements;  | $\checkmark$  |                  |                  |
| 1(5)(xxv)(b)     | Changes in accounting policies and estimation, if any, clearly describing the effect on financial performance or results and financial position as well as cash flows in absolute figure for such changes;                                 | $\checkmark$  |                  |                  |
| 1(5)(××v)(c)     | Comparative analysis (including effects of inflation) of financial<br>performance or results and financial position as well as cash<br>flows for current financial year with immediate preceding five<br>years explaining reasons thereof; | $\checkmark$  |                  |                  |
| 1(5)(xxv)(d)     | Compare such financial performance or results and financial position as well as cash flows with the peer industry scenario;  | $\checkmark$  |                  |                  |
| 1(5)(xxv)(e)     | Briefly explain the financial and economic scenario of the Coun-<br>try and the globe;   | $\checkmark$  |                  |                  |
| 1(5)(xxv)(f)     | Risks and concerns issues related to the financial statements,<br>explaining such risk and concerns mitigation plan of the Com-<br>pany; and   | $\checkmark$  |                  |                  |
| 1(5)(××v)(g)     | Future plan or projection or forecast for Company's operation,<br>performance and financial position, with justification thereof, i.e.,<br>actual position shall be explained to the shareholders in the<br>next AGM;                      | $\checkmark$  |                  |                  |
| 1(5)(xxvi)       | Declaration or certification by the CEO and the CFO to the<br>Board as required under condition No. 3(3) shall be disclosed<br>as per <b>Annexure-A</b> ; and  | $\checkmark$  |                  |                  |

| Condition<br>No. | Title   | Compliance Status<br>(Put √ in the<br>appropriate column) |                 | Remarks   |
|------------------|---|---|-----------------|---|
| NO.              |   | Complied  | Not<br>Complied | (if any)  |
| 1(5)(××vii)      | The report as well as certificate regarding compliance of con-<br>ditions of this Code as required under condition No. 9 shall be<br>disclosed as per <b>Annexure-B and Annexure-C</b> ;  | $\checkmark$  |                 |   |
| 1(5)(xxviii)     | The Directors' report to the shareholders does not require to<br>include the business strategy or technical specification related<br>to<br>products or services, which have business confidentiality.   | $\checkmark$  |                 |   |
| 1(6)             | Meetings of the Board of Directors :  |   |                 |   |
|                  | The Company shall conduct its Board Meetings and record the<br>minutes of the meetings as well as keep required books and re-<br>cords in line with the provisions of the relevant Bangladesh Sec-<br>retarial Standards (BSS) as adopted by the Institute of Chartered<br>Secretaries of Bangladesh (ICSB) in so far as those standards<br>are not inconsistent with any condition of this Code. | $\checkmark$  |                 |   |
| 1(7)             | Code of Conduct for the Chairperson, other Board members a  | and Chief Exe   | cutive Office   | r:  |
| 1(7)(a)          | The Board shall lay down a code of conduct, based on the rec-<br>ommendation of the Nomination and Remuneration Committee<br>(NRC) at condition No. 6, for the Chairperson of the Board, other<br>Board members and Chief Executive Officer of the Company;   | -   |                 | As a Bank company,<br>there was no scope<br>to constitute NRC<br>as per Bangladesh<br>Bank instruction. |
| 1(7)(b)          | The code of conduct as determined by the NRC shall be posted<br>on the website of the Company including, among others, pru-<br>dent conduct and behavior; confidentially; conflict of interest,<br>compliance with laws, rules and regulations; prohibition of insid-<br>er trading; relationship with environment, employees, custom-<br>ers and suppliers; and independency.                    | -   |                 | Do  |
| 2                | Governance of Board of Directors of Subsidiary Company :  |   |                 |   |
| 2(a)             | Provisions relating to the composition of the Board of the hold-<br>ing Company shall be made applicable to the composition of<br>the Board of the subsidiary Company;  | -   |                 | N/A   |
| 2(b)             | At least 1 (one) independent director on the Board of the hold-<br>ing Company shall be a director on the Board of the subsidiary<br>Company;   | _   |                 | N/A   |
| 2(c)             | The minutes of the Board meeting of the subsidiary Company<br>shall be placed for review at the following Board meeting of the<br>holding Company;  | _   |                 | N/A   |



| Condition<br>No. | Title  | appropriate column) | Remarks         |                             |
|------------------|--|---------------------|-----------------|-----------------------------|
| N0.              |  | Complied            | Not<br>Complied | (if any)                    |
| 2(d)             | The minutes of the respective Board meeting of the holding<br>Company shall state that they have reviewed the affairs of the<br>subsidiary Company also;   | -                   |                 | N/A                         |
| 2(e)             | The Audit Committee of the holding Company shall also review<br>the financial statements, in particular the investments made by<br>the subsidiary Company.   | _                   |                 | N/A                         |
| 3                | Managing Director (MD) or Chief Executive Officer (CEO), Chi<br>Audit and Compliance (HIAC) and Company Secretary  | ef Financial C      | Officer (CFO),  | Head of Internal            |
| 3(1)             | Appointment  |                     |                 |                             |
| 3(1)(a)          | The Board shall appoint a Managing Director (MD) or Chief Ex-<br>ecutive Officer (CEO), a Company Secretary (CS), a Chief Finan-<br>cial Officer (CFO), and a Head of Internal Audit and Compliance<br>(HIAC);   | $\checkmark$        |                 |                             |
| 3(1)(b)          | The position of the managing Director (MD) or Chief Executive<br>Officer (CEO), Company Secretary (CS), Chief Financial Officer<br>(CFO), and Head of Internal Audit and Compliance (HIAC) shall<br>be filled by different individuals;  | $\checkmark$        |                 |                             |
| 3(1)(c)          | The MD or CEO, CS, CFO and HIAC of a listed Company shall<br>not hold any executive position in any other Company at the<br>same time:<br>Provided that CFO or CS of any listed company may be appoint-<br>ed for the same position in any other listed or non-listed compa-<br>ny under the same group for reduction of cost or for technical<br>expertise, with prior approval of the Commission:<br>Provided further that the remuneration and perquisites of the<br>said CFO or CS shall be shared by appointing companies pro-<br>portionately; | $\checkmark$        |                 | No such event oc-<br>curred |
| 3(1)(d)          | The Board shall clearly define respective roles, responsibilities and duties of the CFO, the HIAC and the CS;  | $\checkmark$        |                 |                             |
| 3(1)(e)          | The MD or CEO, CS, CFO and HIAC shall not be removed from<br>their position without approval of the Board as well as imme-<br>diate dissemination to the Commission and stock exchange(s).   | $\checkmark$        |                 | No such event oc-<br>curred |
| 3(2)             | Requirement to attend Board of Directors' Meetings:  |                     |                 |                             |
| 3(2)             | The MD or CEO, CS, CFO and HIAC of the company shall attend<br>the meetings of the Board: Provided that the CS, CFO and/or<br>the HIAC shall not attend such part of a meeting of the Board<br>which involves consideration of an agenda item relating to their<br>personal matters.   | $\checkmark$        |                 |                             |

| Condition   | Title  | Compliance Status<br>(Put √ in the<br>appropriate column) |                 | Remarks   |
|-------------|--|---|-----------------|---|
| No.         |  | Complied  | Not<br>Complied | (if any)  |
| 3(3)        | Duties of Managing Director (MD) or Chief Executive Officer (  | CEO) and Ch   | ief Financial C | Officer CFO) :  |
| 3(3)(a)     | The MD or CEO and CFO shall certify to the Board that they have reviewed financial statements for the year and that to the best of their knowledge and belief:   | $\checkmark$  |                 |   |
| 3(3)(a)(i)  | These statements do not contain any materially untrue state-<br>ment or omit any material fact or contain statements that might<br>be misleading; and  | $\checkmark$  |                 |   |
| 3(3)(a)(ii) | These statements together present a true and fair view of the<br>Company's affairs and are in compliance with existing account-<br>ing standards and applicable laws;  | $\checkmark$  |                 |   |
| 3(3)(b)     | The MD or CEO and CFO shall also certify that there are, to the<br>best of knowledge and belief, no transactions entered into by<br>the Company during the year which are fraudulent, illegal or in<br>violation of the code of conduct for the Company's Board or its<br>members; | $\checkmark$  |                 |   |
| 3(3)(c)     | The certification of the MD or CEO and CFO shall be disclosed in the Annual Report.  | $\checkmark$  |                 |   |
| 4           | Board of Directors' Committee:   |   |                 |   |
| 4(i)        | For ensuring good governance in the Company, The Board shall have at least following sub-committees: Audit Committee; and  | $\checkmark$  |                 |   |
| 4(ii)       | Nomination and Remuneration Committee.   | -   |                 | N/A   |
| 5           | Audit Committee:   |   |                 | 1   |
| 5(1)        | Responsibility to the Board of Directors   |   |                 |   |
| 5(1)(a)     | The Company shall have an Audit Committee as a sub-commit-<br>tee of the Board;  | $\checkmark$  |                 |   |
| 5(1)(b)     | The Audit committee shall assist the Board in ensuring that the financial statements reflect true and fair view of the state of affairs of the Company and in ensuring a good monitoring system within the business;   | $\checkmark$  |                 |   |
| 5(1)(c)     | The Audit Committee shall be responsible to the Board; the du-<br>ties of the Audit Committee shall be clearly set forth in writing.   | $\checkmark$  |                 |   |
| 5(2)        | Constitution of the Audit Committee (AC)   | <u> </u>  | <u> </u>        | I   |
| 5(2)(a)     | The Audit Committee shall be composed of at least 3 (three) members;   | $\checkmark$  |                 | The Audit Commit-<br>tee comprised of 3<br>(three) members. |



| Condition | Title   | appropriate column) |                 | Remarks  |
|-----------|---|---------------------|-----------------|--|
| No.       |   | Complied            | Not<br>Complied | (if any)   |
| 5(2)(b)   | The Board shall appoint members of the Audit Committee who<br>shall be non-executive directors of the Company excepting<br>Chairpersons of the Board and shall include at least 1 (one) in-<br>dependent director;  | $\checkmark$        |                 |  |
| 5(2)(c)   | All members of the audit committee should be "financially liter-<br>ate" and at least 1(one) member shall have accounting or related<br>financial management background and 10 (ten) years of such<br>experience;   | $\checkmark$        |                 |  |
| 5(2)(d)   | When the term of service of any Committee member expires or<br>there is any circumstance causing any Committee member to<br>be unable to hold office before expiration of the term of service,<br>thus making the number of the Committee members to be low-<br>er than the prescribed number of 3 (three) persons, the Board<br>shall appoint the new Committee member to fill up the vacancy<br>immediately or not later than 60 (sixty) days from the date of va-<br>cancy in the Committee to ensure continuity of the performance<br>of work of the Audit Committee; | _                   |                 | No such event oc-<br>curred  |
| 5(2)(e)   | The Company secretary shall act as the secretary of the Com-<br>mittee;   | $\checkmark$        |                 |  |
| 5(2)(f)   | The quorum of the Audit Committee meeting shall not constitute without at least 1 (one) independent director.   | $\checkmark$        |                 |  |
| 5(3)      | Chairperson of Audit Committee:   |                     |                 | 1  |
| 5(3)(a)   | The Board shall select 1 (one) member of the Audit Committee<br>to be Chairperson of the Audit Committee, who shall be an in-<br>dependent director;  | $\checkmark$        |                 | Mr. Md. Abdus Salam<br>FCA, Independent<br>Director, is the Chair-<br>man of the Audit<br>Committee. |
| 5(3)(b)   | In the absence of the Chairperson of the Audit Committee, the remaining members may elect one of themselves as Chairperson for that particular meeting, in that case there shall be no problem of constituting a quorum as required under condition No. 5(4)(b) and the reason of absence of the regular Chairperson shall be duly recorded in the minutes.   | $\checkmark$        |                 |  |
| 5(3)(c)   | Chairperson of the Audit Committee shall remain present in the Annual General Meeting (AGM);  | $\checkmark$        |                 |  |

| Condition | Title  | Compliance Status<br>(Put √ in the<br>appropriate column) | Remarks         |  |
|-----------|--|---|-----------------|--|
| No.       |  | Complied  | Not<br>Complied | (if any)   |
| 5(4)      | Meeting of the Audit Committee:  |   |                 |  |
| 5(4)(a)   | The Audit Committee shall conduct at least its four meetings in a financial year;  | $\checkmark$  |                 | The Audit Commit-<br>tee conducted 6 (six<br>meeting during the<br>reporting year 2023 |
| 5(4)(b)   | The quorum of the meeting of the Audit Committee shall be<br>constituted in presence of either two members or two-third<br>of the members of the Audit Committee, whichever is higher,<br>where presence of an independent director is a must. | $\checkmark$  |                 |  |
| 5(5)      | Role of Audit Committee:   |   | 1               | 1  |
|           | The Audit Committee shall:-  |   |                 |  |
| 5(5)(a)   | Oversee the financial reporting process;   | $\checkmark$  |                 |  |
| 5(5)(b)   | Monitor choice of accounting policies and principles;  | $\checkmark$  |                 |  |
| 5(5)(c)   | Monitor Internal Audit and Compliance process to ensure that it<br>is adequately resourced, including approval of the Internal Au-<br>dit and Compliance Plan and review of the Internal Audit and<br>Compliance Report;                       | $\checkmark$  |                 |  |
| 5(5)(d)   | Oversee hiring and performance of external auditors;   | $\checkmark$  |                 |  |
| 5(5)(e)   | Hold meeting with the external or statutory auditors for review<br>of the annual financial statements before submission to the<br>Board for approval or adoption;  | $\checkmark$  |                 |  |
| 5(5)(f)   | Review along with the management, the annual financial state-<br>ments before submission to the Board for approval;  | $\checkmark$  |                 |  |
| 5(5)(g)   | Review along with the management, the quarterly and half year-<br>ly financial statements before submission to the Board for ap-<br>proval;  | $\checkmark$  |                 |  |
| 5(5)(h)   | Review the adequacy of internal audit function;  | $\checkmark$  |                 |  |
| 5(5)(i)   | Review the Management's Discussion and Analysis before dis-<br>closing in the Annual Report;   | $\checkmark$  |                 |  |
| 5(5)(j)   | Review statement of all related party transactions submitted by the management;  | $\checkmark$  |                 |  |



| Condition<br>No. | Title  | Compliance Status<br>(Put √ in the<br>appropriate column) |                 | Remarks<br>(if any) |
|------------------|--|---|-----------------|---------------------|
|                  |  | Complied  | Not<br>Complied | (ii diiy)           |
| 5(5)(k)          | Review Management Letters or Letter of Internal Control weak-<br>ness issued by the statutory auditors;  |   |                 |                     |
| 5(5)(l)          | Oversee the determination of audit fees based on scope and<br>magnitude, level of expertise deployed and time required for<br>effective audit and evaluate the performance of external audi-<br>tors; and  | $\checkmark$  |                 |                     |
| 5(5)(m)          | Oversee whether the proceeds raised through Internal Public<br>Offering (IPO) or Repeat Public Offering (RPO) or Rights Share<br>Offer have been utilized as per the purposes stated in relevant<br>offer document or prospectus approved by the Commission.   | -   |                 | N/A                 |
| 5(6)             | Reporting of the Audit Committee:  |   |                 |                     |
| 5(6) (a)         | Reporting to the Board of Directors  |   |                 |                     |
| 5(6)(a)(i)       | The Audit Committee shall report on its activities to the Board.   | $\checkmark$  |                 |                     |
| 5(6)(a)(ii)      | The Audit Committee shall immediately report to the Board o  | n the followir  | ng findings, if | any:                |
| 5(6)(a)(ii)(a)   | Report on conflicts of interests;  | -   |                 | N/A                 |
| 5(6)(a)(ii)(b)   | Suspected or presumed fraud or irregularity or material defect identified in the internal audit and compliance process or in the financial statements;   | _   |                 | N/A                 |
| 5(6)(a)(ii)(c)   | Suspected infringement of laws, regulatory compliances includ-<br>ing securities related laws, rules and regulations; and  |   |                 | N/A                 |
| 5(6)(a)(ii)(d)   | Any other matter which the Audit Committee deems necessary shall be disclosed to the Board immediately; -  |   |                 | N/A                 |
| 5(6)(b)          | Reporting to the Authorities:  |   |                 |                     |
|                  | If the Audit Committee has reported to the Board about any-<br>thing which has material impact on the financial condition and<br>results of operation and has discussed with the Board and the<br>management that any rectification is necessary and if the Audit<br>Committee finds that such rectification has been unreasonable<br>ignored, the Audit Committee shall report such finding to the<br>Commission, upon reporting of such matters to the Board for<br>three times or completion of a period 6 (six) months from the<br>date of first reporting to the Board, whichever is earlier. | _   |                 | N/A                 |

| Condition<br>No. | Title   | Compliance Status<br>(Put √ in the<br>appropriate column) |                 | Remarks<br>(if any)   |  |  |
|------------------|---|---|-----------------|---|--|--|
| NO.              |   | Complied  | Not<br>Complied | (ir any)  |  |  |
| 5.(7)            | Reporting to the Shareholders and General Investors:  |   |                 |   |  |  |
|                  | Report on activities carried out by the Audit Committee, includ-<br>ing any report made to the Board under condition No. 5(6)(a)(ii)<br>above during the year, shall be signed by the Chairperson of<br>the Audit Committee and disclosed in the annual report of the<br>issuer Company.                        | $\checkmark$  |                 | No such incident  |  |  |
| 6                | Nomination and Remuneration Committee (NRC):  |   |                 | •   |  |  |
| 6(1)             | Responsibility to the Board of Directors  |   |                 | I   |  |  |
| 6(1)(a)          | The Company shall have a Nomination and Remuneration Com-<br>mittee (NRC) as a sub-committee of the Board;  |   |                 | As a Bank company,<br>there was no scope<br>to constitute NRC as<br>per Bangladesh Bank<br>instruction. |  |  |
| 6(1)(b)          | The NRC shall assist the Board in formulation of the nomination criteria or policy for determining qualifications, positive attributes, experiences and independence of directors and top level executive as well as a policy for formal process of considering remuneration of directors, top level executive; |   | Do              |   |  |  |
| 6(1)(c)          | The Terms of Reference (ToR) of the NRC shall be clearly set<br>forth in writing covering the areas stated at the condition No.<br>6(5) (b).  |   | Do              |   |  |  |
| 6(2)             | Constitution of the NRC   |   | 1               | 1   |  |  |
| 6(2)(a)          | The Committee shall comprise of at least three members includ-<br>ing an independent director; –  |   |                 | Do  |  |  |
| 6(2)(b)          | At least 02 (two) members of the Committee shall be non-ex-<br>ecutive<br>directors;" -   |   | Do              |   |  |  |
| 6(2)(c)          | Members of the Committee shall be nominated and appointed by the Board; –   |   |                 | Do  |  |  |
| 6(2)(d)          | The Board shall have authority to remove and appoint any  |   | Do              |   |  |  |
| 6(2)(e)          | In case of death, resignation, disqualification, or removal of any<br>member of the Committee or in any other cases of vacancies,<br>the board shall fill the vacancy within 180 (one hundred eighty)<br>days of occurring such vacancy in the Committee;   |   |                 | Do  |  |  |



| Condition<br>No. | Title  | Compliance Status<br>(Put √ in the<br>appropriate column) |                 | Remarks  |
|------------------|--|---|-----------------|----------|
| NO.              |  | Complied  | Not<br>Complied | (if any) |
| 6(2)(f)          | The Chairperson of the Committee may appoint or co-opt any<br>external expert and/ or member(s) of staff to the Committee as<br>advisor who shall be non-voting member, if the Chairperson<br>feels that advice or suggestion from such external expert and /<br>or member(s) of staff shall be required or valuable for the Com-<br>mittee; | -   |                 | Do       |
| 6(2)(g)          | The Company secretary shall act as the secretary of the Com-<br>mittee;  | -   |                 | Do       |
| 6(2)(h)          | The quorum of the NRC meeting shall not constitute without at-<br>tendance of at least an independent director;  | _   |                 | Do       |
| 6(2)(i)          | No member of the NRC shall receive, either directly or indirectly,<br>any remuneration for any advisory or consultancy role or other-<br>wise, other than Director's fees or honorarium from the Com-<br>pany.   | _   |                 | Do       |
| 6(3)             | Chairperson of the NRC:  |   | <u> </u>        |          |
| 6(3)(a)          | The Board shall select 1 (one) member of the NRC to be Chair-<br>person of the Committee, who shall be an independent director; –  |   |                 | Do       |
| 6(3)(b)          | In the absence of the Chairperson of the NRC, the remaining members may elect one of themselves as Chairperson for that particular meeting, the reason of absence of the regular Chairperson shall be duly recorded in the minutes;  |   |                 | Do       |
| 6(3)(c)          | The Chairperson of the NRC shall attend the annual general meeting (AGM) to answer the queries of the shareholders;  | -   |                 | Do       |
| 6(4)             | Meeting of the NRC:  |   | II              |          |
| 6(4)(a)          | The NRC shall conduct at least one meeting in a financial year;  |   |                 | Do       |
| 6(4)(b)          | The Chairperson of the NRC may convene any emergency meeting upon request by any member of the NRC;  | -   |                 | Do       |
| 6(4)(c)          | The quorum of the meeting of the NRC shall be constituted in presence of either two members or two third of the members of the Committee, whichever is higher, where presence of an independent director is must as required under condition No. 6(2) (h);   | -   |                 | Do       |

| Condition<br>No. | Title  | Compliance Status<br>(Put √ in the<br>appropriate column)   |                 | Remarks               |
|------------------|--|---|-----------------|-----------------------|
| NO.              |  | Complied  | Not<br>Complied | (if any)              |
| 6(4)(d)          | The proceedings of each meeting of the NRC shall duly be re-<br>corded in the minutes and such minutes shall be confirmed in<br>the next meeting of the NRC.   |   |                 | Do                    |
| 6(5)             | Role of the NRC:   | 1   | 1               |                       |
| 6(5)(a)          | NRC shall be independent and responsible or accountable to the Board and to the shareholders;  |   |                 | Do                    |
| 6(5)(b)          | NRC shall oversee, among others, the following matters and i   | make report v   | vith recomme    | ndation to the Board: |
| 6(5)(b)(i)       | Formulating the criteria for determining qualifications, positive<br>attributes and independence of a director and recommend a<br>policy to the Board, relating to the remuneration of the directors,<br>top level executive, considering the following: | -   |                 | Do                    |
| 6(5)(b)(i)(a)    | The level and composition of remuneration is reasonable and sufficient to attract, retain and motivate suitable directors to run the Company successfully;   |   | Do              |                       |
| 6(5)(b)(i)(b)    | The relationship of remuneration to performance is clear and<br>meets appropriate performance benchmarks; and-   |   | Do              |                       |
| 6(5)(b)(i)(c)    | Remuneration to directors, top level executive involves a bal-<br>ance between fixed and incentive pay reflection short and long-<br>term performance objectives appropriate to the working of the<br>Company and its goal;                              |   | Do              |                       |
| 6(5)(b)(ii)      | Devising a policy on Board's diversity taking into consideration<br>age, gender, experience, ethnicity, educational background and<br>nationality;   | gender, experience, ethnicity, educational background and _ |                 | N/A                   |
| 6(5)(b)(iii)     | Identifying persons who are qualified to become directors and<br>who may be appointed in top level executive position in ac-<br>cordance with the criteria laid down, and recommended their  |   | N/A             |                       |
| 6(5)(b)(iv)      | Formulating the criteria for evaluation of performance of inde-<br>pendent directors and the Board;  |   | N/A             |                       |
| 6(5)(b)(v)       | Identification the Company's needs for employees at different<br>levels and determine their selection, transfer or replacement<br>and promotion criteria; and  | -   |                 | N/A                   |



| Condition   | Title  | Compliance Status<br>(Put √ in the<br>appropriate column) |                   | Remarks         |
|-------------|--|---|-------------------|-----------------|
| No.         |  | Complied  | Not<br>Complied   | (if any)        |
| 6(5)(b)(vi) | Developing, recommending and reviewing annually the Com-<br>pany's human resource and training policies;   | -   |                   | N/A             |
| 6(5)(c)     | The Company shall disclose the nomination and remuneration<br>police and the evaluation criteria and activities of NRC during<br>the year at a glance in its annual report.  |   |                   | N/A             |
| 7           | External or Statutory Auditors:  |   | LL                |                 |
| 7(1)        | The issuer Company shall not engage its external or statutory au<br>Company, namely:   | iditors to perfo  | orm the following | services of the |
| 7(1)(i)     | Appraisal or valuation service or fairness opinions;   | $\checkmark$  |                   |                 |
| 7(1)(ii)    | Financial information systems design and implementation;   | $\checkmark$  |                   |                 |
| 7(1)(iii)   | Book-keeping or other services related to the accounting re-<br>cords or financial statements;   | $\checkmark$  |                   |                 |
| 7(1)(iv)    | Broker-dealer services;  | $\checkmark$  |                   |                 |
| 7(1)(v)     | Actuarial services;  | $\checkmark$  |                   |                 |
| 7(1)(vi)    | Internal audit services or special audit services;   | $\checkmark$  |                   |                 |
| 7(1)(vii)   | Any services that the Audit Committee determines;  | $\checkmark$  |                   |                 |
| 7(1)(viii)  | Audit or certification services on compliance of corporate gov-<br>ernance as required under condition No. 9(1); and   | $\checkmark$  |                   |                 |
| 7(1)(i×)    | Any other service that creates conflicts of interest.  | $\checkmark$  |                   |                 |
| 7(2)        | No partner or employees of the external audit firms shall pos-<br>sess any share of the Company they audit at least during the<br>tenure of their audit assignment of that Company; his or her fam-<br>ily members also shall not hold any shares in the said Company; | $\checkmark$  |                   |                 |
| 7(3)        | Representative of external or statutory auditors shall remain<br>present in the Shareholders' Meeting (Annual General Meeting<br>or Extraordinary General Meeting) to answer the queries of the<br>shareholders.   | $\checkmark$  |                   |                 |

| Condition<br>No. | Title   | Compliance Status<br>(Put √ in the<br>appropriate column) |  | Remarks   |
|------------------|---|---|--|---|
|                  |   | Complied Not<br>Complied                                  |  | (if any)  |
| 8                | Maintaining a website by the Company:   |   |  |   |
| 8(1)             | The Company shall have an official website linked with the web-<br>site of the stock exchange.  |   |  | The address of official<br>website of the Bank is<br>www.unionbank.com.<br>bd & it's already linked<br>with websites of DSE<br>& CSE. |
| 8(2)             | The Company shall keep the website functional from the date of listing. $\checkmark$  |   |  |   |
| 8(3)             | The Company shall make available the detailed disclosures on<br>its website as required under the listing regulations of the con-<br>cerned stock exchange(s).  | $\checkmark$  |  |   |
| 9                | Reporting and Compliance of Corporation Governance:   |   |  |   |
| 9(1)             | The Company shall obtain a certificate from a practicing Profes-<br>sional Accountant or Secretary (Chartered Accountant or Cost<br>and Management Accountant or Chartered Secretary) other<br>than its statutory auditors or audit firm on yearly basis regarding<br>compliance of conditions of Corporate Governance Code of the<br>Commission and shall such certificate shall be disclosed in the<br>Annual Report. | $\checkmark$  |  |   |
| 9(2)             | The professional who will provide the certificate on compliance of this Corporate Governance Code shall be appointed by the shareholders in the annual general meeting. $\checkmark$  |   |  |   |
| 9(3)             | The directors of the Company shall state, in accordance with the <b>Annexure-C</b> attached, in the directors' report whether the Company has complied with these conditions or not. $\checkmark$   |   |  |   |



## **DIVIDEND DISTRIBUTION POLICY**

In compliance with the Directive No. BSEC/CMRRCD/2021- 386/03, dated: January 14, 2021 of the Bangladesh Securities and Exchange Commission Union Bank PLC. has formulated a policy known as "Dividend Distribution Policy". The Board of Directors of Union Bank PLC. in its 78<sup>th</sup> Board Meeting held on 8<sup>th</sup> September 2021 has approved the Policy after its review. The highlight of said policy are given below:

## DIVIDEND RECOMMENDATION AND APPROVAL PROCEDURE:

The shareholders of the Bank in an Annual General Meeting will approve the dividend based on the recommendation of the Board of Directors. The Board of Directors may consider not declaring dividend or may recommended a lower payout for a given Financial year, after analyzing the prospective opportunities and threats or in the event of challenging circumstances such as regulatory and financial environment.

#### ENTITLEMENT OF DIVIDEND:

Only the shareholders of the Bank whose name appeared in the Register of Members of the Company and/or in the Depository Register of CDBL on the record date of the respective year's fixed by the Bank are entitled to receive the dividend.

#### PROCEDURE OF DISTRIBUTION OF CASH DIVIDEND:

- The Bank shall pay off the annual or final dividend to the entitled shareholders within 30 (Thirty) days of approval;
- Interim dividend shall be pay off to entitled shareholders within 30 (Thirty) days of record date;
- Within 10 (Ten) days of declaration of cash dividend by the Board of Directors, an amount equivalent to the declared cash dividend payable of the concerned year shall be kept in a separate bank account of the issuer, dedicated for the purpose;
- UBPLC shall pay off cash dividend directly to the bank account of the entitled shareholder or unit holder as available in the BO account maintained with the depository participant (DP), or the bank account as provided by the shareholder or unit holder in paper form, through Bangladesh Electronic Fund Transfer Network (BEFTN);
- UBPLC may pay off cash dividend through bank transfer or any electronic payment system as recognized by the Bangladesh Bank, if not possible to pay off through BEFTN;
- Upon receiving the claim on cash dividend from a stock broker or a merchant banker or a portfolio manager for the margin client or customer who has debit balance or margin loan, or as per intention of the client of stock broker or merchant banker or portfolio manager, shall pay of such cash dividend to the Consolidated

Customers' Bank Account (CCBA) of the stock broker or to the separate bank account of the merchant banker or portfolio manager through BEFTN;

- Upon receiving the cash dividend, the stock broker or merchant banker or portfolio manager shall immediately account for such dividend in the individual client's portfolio account;
- UBPLC shall collect detailed information (e.g., BO account number, code number, bank account number, intention, etc. of the client or customer including CCBA of stock broker or separate bank account of merchant banker or portfolio manager) from the stock broker or merchant banker or portfolio manager;
- In case of non-availability of bank account information or not possible to distribute cash dividend through BEFTN or any electronic payment system, shall issue cash dividend warrant and shall send it by post to registered address of the shareholder or unit holder;
- Initial validity of the Cash Dividend Warrant should be for 6 (six) months. A Cash Dividend Warrant may be revalidated or a fresh instrument may be issued. The company should revalidate the Dividend Warrant or issue a fresh Dividend Warrant in lieu thereof upon receipt of a request for revalidation;
- UBPLC shall pay off cash dividend to non-resident sponsor, director, shareholder, unit holder or foreign portfolio investor (FPI) through the security custodian in compliance with the rules or regulations in this regard;
- UBPLC shall intimate to the shareholder or unit holder through a short message service (SMS) to the mobile number or email address as provided in the BO account or as provided by the shareholder immediately after disbursement of cash dividend & issuance a certificate of tax deducted at source, if applicable;
- Particulars of every revalidated Dividend warrant should be entered in a Register of Revalidated Dividend Warrant indicating the name of the person to whom the Dividend Warrant is issued, the number and amount of the Dividend Warrant and the date of revalidation;
- A duplicate Cash Dividend Warrant should be issued, in case the original instrument is not tendered to the company, only after obtaining requisite declaration from the Member;

- In the case of defaced, torn or decrepit Dividend Warrants, bonus a duplicate warrant may be issued on surrender to the accou
- company of such defaced, torn or decrepit warrant;
  Particulars of every duplicate Dividend Warrant issued as aforesaid should be entered in a Register of Duplicate Dividend Warrants, indicating the name of the person to whom the Dividend Warrant is issued;
- The Cash Dividend Warrant must be accompanied by a statement in writing showing the amount of Dividend paid and the amount of tax deducted at source, if any;
- UBPLC shall maintain detailed information of unpaid or unclaimed dividend and rationale thereof, as per BO accounts numberwise or name-wise or folio number-wise of the shareholder or unit holder; and shall also disclose the summary of aforesaid information in the Annual Report and shall also report in the statements of financial position (Quarterly/Annually) as separate line item 'Unclaimed Dividend Account'. UBPLC shall publish the year-wise summary of its unpaid or unclaimed dividend in the website;
- UBPLC shall transfer any unpaid or unclaimed cash dividend including accrued interest (after adjustment of bank charge (if any) thereon, if remains, shall be transferred to a separate bank account of the Bank as maintained for this purpose, within 1 (one) year from the date of declaration or approval or record date, as the case may be.

#### PROCEDURE OF DISTRIBUTION OF STOCK DIVIDEND:

UBPLC shall credit stock dividend directly to the BO accounts or issue the bonus share certificate of the entitled shareholder, as applicable, within 30 (thirty) days of declaration or approval or record date, as the case may be, subject to clearance of the exchange(s) and the Central Depository Bangladesh Limited (CDBL); Union Bank PLC. shall follow the provisions of প্রবিধান ৪৬ of the ডিপজিটরি (ব্যবহারিক) প্রবিধানমালা, ২০০৩ for issuance of bonus share.

Union Bank shall maintain a Suspense BO Account for undistributed or unclaimed stock dividend or bonus shares and shall also follow the under mentioned procedures for ensuring the rightful ownership;

The issuer shall send at least 3 (three) reminders to the entitled shareholder;

The suspense BO Account shall be held under Block Module and such undistributed or unclaimed stock dividend or bonus shares shall not be transferred in any manner except for the purpose of allotting the bonus shares as and when the allottee approaches to the Bank;

All corporate benefit against these shares shall be credited to the Suspense BO Account;

UBPLC upon receiving application form the allottee and after proper verification of identity and his entitlement, credit the

bonus shares lying with the Suspense BO Account to the BO account of the allottee, or issue bonus shares to the allottee, as applicable, within 15 (fifteen) days of receiving application with an intimation to the Commission and the Exchange(s);

Any voting rights on such undistributed or unclaimed stock dividend or bonus shares shall remain suspended till the rightful ownership claim.

Issue the bonus share certificate of the entitled shareholder in case of paper mode;

Fractional Bonus Shares shall be transferred to a BO account operated by the nominated signatory of the Bank and shall be sold out through any registered DP House in Bangladesh. After receiving the amount of sale of Fractional Bonus Shares it shall be distributed to the Shareholders' Bank accounts through Bangladesh Electronic Fund Transfer Network (BEFTN), online (shareholders maintained bank account with UBPLC only) and Payment Warrants which shall be issued against the shareholders holding shares in Folio (Paper Shares).

#### TAX MATTERS:

Tax will be deducted at source as per applicable tax laws.

#### UNPAID / UNCLAIMED / UNSETTLED DIVIDEND:

Union Bank PLC. maintains BO/Folio wise detailed information of Unpaid or Unclaimed Dividend and publishes it annually in the banks' website. As of 31 December 2023 the amount of Unclaimed Dividend for Year 2021 is BDT. 3,30,61,528.55 of 30618 no. of shareholders and for Year 2022 is BDT. 3,20,94,560.61 of 20503 no. of shareholders. Unpaid or unclaimed cash dividends shall be settled as per instructions set by Bangladesh Securities and Exchange Commission (BSEC), Bangladesh Bank and other regulatory authority from time to time.

#### **DIVIDEND COMPLIANCE REPORT:**

The issuer shall submit a compliance report to the Commission and the exchange(s) in a specified format at Annexure-A in respect of the provisions of Clause (2), (3), (4) and (5) of BSEC Directive No. BSEC/ CMRRCD/2021-386/03, dated: January 14, 2021, within 7 (seven) working days of completion of dividend distribution.

#### AMENDMENTS/ MODIFICATIONS OF THE POLICY:

The Board may, subject to applicable law, amend, suspend or rescind this Policy at any time. Any difficulties or ambiguities in this policy will be resolved by the Board and/or management committee of the Board, in line with the broad intent of this Policy, as and when required.

#### DISCLOSURE:

The dividend policy will be available on the Bank's website and also be disclosed in the Bank's Annual Report.





| Credit Rating      | 2023                 | 2022          | Interpretation  |
|--------------------|----------------------|---------------|---|
| Long Term          | A+                   | A+            | Above average credit quality                                    |
| Short Term         | ST-2                 | ST-2          | Above average ability to meet short term financial commitments. |
| Outlook            | utlook Stable Stable |               | Indicates that the rating is likely to remain unchanged.        |
| Date of Rating     | 13 June, 2024        | 15 June, 2023 | _   |
| Validity of Rating | 12 June, 2025        | 14 June, 2024 | _   |

#### Rating by: Alpha Credit Rating Limited

Union Bank PLC. thanks to its all valued stakeholders for making it happen. We are upbeat of further upswing of our rating in future.





## MEMORIES IN FRAME

**Lt Gen Mollah Fazle Akbar PhD ndc psc (Retd),** Vice-Chairman and **Mr. A. B. M Mokammel Hoque Chowdhury,** Managing Director of Union Bank PLC. receiving Champion Trophy and Prize money from Honorable Prime Minister **Sheikh Hasina** for being Champion in the "Sheikh Hasina Interbank Football Tournament 2023."





## 10<sup>th</sup> Annual General Meeting







#### Annual Business Conference 2023



Half Yearly Business Conference 2023





1<sup>st</sup> Quarterly Business Review Meeting-2023 (Branches of Dhaka Zone).



1st Quarterly Business Review Meeting-2023 (Branches of Chattogram Zone).



1<sup>st</sup> Quarterly Business Review Meeting-2023 (Branches Rajshahi, Khulna, Barishal, Rangpur, Mymensingh Division and Noakhali, Feni, Laxmipur, Tangail, Rajbari, Shariatpur, Munshiganj District).

# Business Review Meeting 2023

(Branches of Sylhet Division & Cumilla, Brahmanbaria District)

### Date: May 06, 2023

Venue: Grand Sylhet Hotel & Resort

UNION BANK LTD

1st Quarterly Business Review Meeting-2023 (Branches of Sylhet Division & Cumilla, Brahmanbaria District).





3<sup>rd</sup> Quarterly Business Review Meeting-2023 (Dhaka Zone)



3<sup>rd</sup> Quarterly Business Review Meeting-2023 (Khulna, Barishal, Sylhet, Mymensingh Division)



3<sup>rd</sup> Quarterly Business Review Meeting-2023 (Chattogram Zone)



3<sup>rd</sup> Quarterly Business Review Meeting-2023 (Khulna, Barishal, Sylhet, Mymensingh Division)





#### Sub-Branches Business Review Meeting-2023



Sub-Branches Business Review Meeting-2023 (Chattogram Zone)



Mr. A. B. M Mokammel Hoque Chowdhury, Managing Director & CEO of Union Bank PLC. placed a floral wreath at the portrait of the Father of the Nation Bangabandhu Sheikh Mujibur Rahman in Bank's Head Office, Dhaka on 15<sup>th</sup> August, 2023.



Mr. A. B. M Mokammel Hoque Chowdhury, Managing Director & CEO of Union Bank PLC. distributing foods among the orphans on the eve of National Mourning Day-2023.





Mr. A. B. M Mokammel Hoque Chowdhury, Managing Director & CEO of Union Bank PLC. inaugurated the celebrating successfully stepping into 11<sup>th</sup> years of the bank by cutting ribbon in the Bank's Head Office, Dhaka.



Mr. A. B. M Mokammel Hoque Chowdhury, Managing Director & CEO of Union Bank PLC. distributed agriculture investment among the farmers in Chattogram.



Mr. Asaduzzaman Khan, MP, Honorable Home Minister, Government of the People's Republic of Bangladesh congratulated the football team of Union Bank for being the Champion in the "Sheikh Hasina Inter Bank Football Tournament 2023".



Union Bank PLC. organized Mezban at International Convention City Bashundhara (ICCB) on the eve of undefeated Champion of Sheikh Hasina Interbank Football Tournament 2023.





Union Bank PLC. signed an agreement with Bangladesh Bank to participate in the Export Facilitation Pre-Finance Fund (EFPF) of TK.100 billion formed by Bangladesh Bank.



Union Bank PLC. signed an agreement with Bangladesh Bank to disbursement loans at 4 percent profit rate under the Tk.50 billion Refinance Scheme aimed to ensuring food security of the country.



The inaugural ceremony of Shibchar Branch in Madaripur.



The inaugural ceremony of Dakshin Banasree Sub-Branch in Dhaka.





The inaugural ceremony of Khilkhet Sub Branch, Dhaka and Bijoypur Bazar Sub Branch, Cumilla.



The inaugural ceremony of Madam Bibir Hat Sub-Branch in Chattogram.



The inaugural ceremony of Ranavola Sub Branch, Dhaka and Dewanhat Sub Branch, Chattogram.



Union Bank Training Institute organized Concluding Ceremony of 15 Days long Foundation Training Course on 5<sup>th</sup> September 2023. Mr. A.B.M Mokammel Hoque Chowdhury, Managing Director of the Union Bank was present as Chief Guest while Executive Vice President Md. Mainul Islam Chowdhury was present as Special Guest.



Union Bank Training Institute organized Inaugural Ceremony of 15 Days long Foundation Training Course on 4<sup>th</sup> October 2023. Mr. A.B.M Mokammel Hoque Chowdhury, Managing Director of the Union Bank was present as Chief Guest. Vice President of Human Resources Division Mohammad Mafidul Haque also attended the ceremony.





Union Bank Training Institute organized Concluding Ceremony of 15 Days long Foundation Training Course on 27<sup>th</sup> July 2023. Mr. Shafiuddin Ahmed, Deputy Managing Director of the Union Bank was present as Chief Guest while SEVP Mr. Md. Golam Mostafa was present as Special Guest.



Union bank training institute organized concluding Ceremony of day long workshop on "Prevention of Money Laundering & Combating Terrorist Financing" on 17<sup>th</sup> September 2023. Mr. Shafiuddin Ahmed, Deputy Managing Director of the Union Bank was present as Chief Guest.



Union bank training institute organized concluding Ceremony of day long workshop on "Gender Equality: Challenges" on 21st June 2023. Mr. Shafiuddin Ahmed, Deputy Managing Director of the Union Bank was present as Chief Guest.



Union Bank Training Institute organized workshop on "Financial Reporting Act 2015" on 7<sup>th</sup> October 2023. Mr. Shafiuddin Ahmed, Deputy Managing Director of the Union Bank was present as Chief Guest. Mr. Md. Sayeed Ahmed Executive Director of Financial Reporting Council and Mr. Md. Jehad Uddin, Deputy Secretary of Ministry of Finance were present as Special Guest.



# **CSR ACTIVITIES OF UNION BANK PLC.-2023**



The modern concept of Corporate Social Responsibility (CSR) is evolving gradually despite several hindrances. Driving forces behind this evolution is pressure from various stakeholders (Importers, Environmentalists) while slow progress is attributed to lack of Good Governance, absence of strong labor unions, consumer forums and above all lack of understanding by business houses, specifically non-exporting ones, that CSR is not charity but is rather an instrumental PR investment. Corporate Social Responsibility (CSR) is gaining fast global acceptance as a standard to assume environmentally sustainable and socially equitable business practices. The role of business world-wide and specifically in the developed economies has evolved from classical 'profit maximizing' approach to a 'social responsibly' approach, where businesses are not only responsible to

its stockholders but also to all of its stakeholders in a broader inclusive sense. With increased globalization, local businesses are being integrated with the global economy than ever hence pressure is mounting on local businesses to converge on international standards of socially responsible business. As a member of the global economy, Bangladesh is also aware of the need to take positive initiative to establish an image of environmentally and socially responsible businesses. CSR as a concept is being gradually interwoven into the psyche of local business, however, the process is slow and only in its infancy. In most of the cases, CSR practices are not particularly framed in the context of seeing to in that the money being given as corporate donations had been part of a sustaining community development effort.

The banking sector of Bangladesh has been actively participating in various social activities. However, these efforts were hardly recognized and labeled as CSR activities since most of the financial institutions have not integrated CSR in their routine operation, rather these were in the form of occasional charity or promotional activities. Bangladesh Bank has taken initiatives in respect of formalizing CSR in the banking sector of Bangladesh and issued a directive to the banks and financial institutions on June 01, 2008 in this regard. It defined the strategic objective for CSR engagement, provided some priority areas with a suggestion to foster CSR in their client businesses, and suggested a first time CSR program indicating some likely action plans. Bangladesh Bank will monitor CSR adoption and CSR performance of banks and financial institutions, as an additional dimension of their management performance. Bangladesh Bank also had the opportunity to provide a sense of direction to the CSR agenda of the banking sector when it suggested that, banks which are taking measures for rehabilitating, agriculture, fisheries, livestock, and protecting environment, will be considered as more compliant of Corporate Social Responsibility besides providing relief to the people affected in natural calamities like 'Sidr', 'Aila' and 'Amphan'. The banking community has responded sensibly to the call for CSR and sustainable social development. We are also observing a gradual but qualitative change in the CSR action programs undertaken by banks. For example:

- Disaster relief and rehabilitation became the segment where the highest number of banks participated to help case the sufferings of the affected people. In the current context, there is a desired move from the traditionally popular fields of education or health.
- Several banks introduced micro-finance for the target groups, such as poor farmers, landless peasants, women entrepreneurs, rootless slum people, handicapped people etc.
- More and more banks have taken long-term or renewable scholarship programs for under-privileged but meritorious students for the persuasion of their studies, instead of providing one-time recognition awards to good performers.
- Some banks choose to provide continued financial support for maintaining operating costs of health care organizations.

Without a 'governance framework', businesses may face substantial difficulties in finding and maintaining appropriate boundaries for their CSR interventions, and they may find themselves pressured into activities that are beyond their core competence and represent a financial drain on business rather than a sensible CSR investment. The initiative of Management and Resources Development Initiative (MRDI) aiming at proper utilization of CSR funds by means of seeking commitment from the leaders of trade and industry to undertaken target-oriented actions for sustainable social development is appreciable.

MRDI has right pointed out that as an alternative development funds, CSR can contribute to poverty reduction and supplement government's efforts towards achieving the millennium development goals. In a developing country like ours with modest resources, it is important that we deploy our resources most usefully, and hence, we should make an effort to have an overall national policy on CSR that starts from building understanding of CSR incentives and pressure points and improving strategic interactions and alignment between public policy goals and the CSR-related activities of business.

As a fourth generation Scheduled Commercial Bank we are intensively focusing on CSR activities. Expenditure on CSR activities gradually increasing each and every year of our Bank. Bangladesh Bank has declared guidelines for CSR activities. We are proceeding based on this direction.

In 2023 we have spent an amount of TK.27,54,38,000.00 (Taka Twenty Seven Crore Fifty Four Lac Thirty Eight Thousand) only in different sectors. CSR expenditure on different sectors is given below:

| SI. | Sectors                        | Amount in Taka  |
|-----|--------------------------------|-----------------|
| 1   | Education                      | 1,50,90,000.00  |
| 2   | Health                         | 1,05,94,000.00  |
| 3   | Other Sectors                  |                 |
|     | 3.1 Disaster Management        | 23,23,34,000.00 |
|     | 3.2 Infrastructure Development | 1,00,00,000.00  |
|     | 3.3 Sports and Culture         | 50,00,000.00    |
|     | 3.4 Other                      | 24,20,000.00    |
|     | Total Amount of Taka           | 27,54,38,000.00 |



Professor Dr. Md. Salim Uddin FCA FCMA, Chairman and Mr. A. B. M Mokammel Hoque Chowdhury, Managing Director & CEO of Union Bank PLC. handed over the blankets specimen to the Honorable Prime Minister Sheikh Hasina for Prime Minister's Relief Fund for the helpless and cold affected people of the country at a gala program in the Ganabhaban, Dhaka.



Mr. A. B. M Mokammel Hoque Chowdhury, Managing Director & CEO of Union Bank PLC. handed over a cheque to the Honorable Prime Minister Sheikh Hasina for 'Home Construction Fund by Private Finance' Ashrayan Project-2, PMO, Dhaka for financial assistance by Honorable Prime Minister for gifting home along with land to the homeless people across the country at a gala program in the Prime Minister's Office, Dhaka.



Mr. A. B. M Mokammel Hoque Chowdhury, Managing Director & CEO of Union Bank PLC. distributed household goods and relief among the helpless, poor and homeless people of Chattogram affected by the devastating floods of the remembrance day.



Mr. A. B. M Mokammel Hoque Chowdhury, Managing Director & CEO of Union Bank PLC. distributed blankets at midnight in different places in the Dhaka city among the helpless, sick and cool affected people during winter.



# **DISCLOSURES ON RISK BASED CAPITAL (BASEL III)**

for the year ended 31 December 2023

### BACKGROUND:

These disclosures have been made in accordance with the Bangladesh Bank circular no. 18 dated 21<sup>st</sup> December 2014 as guideline on "Guidelines on Risk Based Capital Adequacy (Revised Regulatory Capital Framework)" for Banks in line with Basel-III. The said guideline helps the banking sector cope with the international best practice and to make the Bank's capital more risk sensitive and shock resilient.

Basel-III guideline apply to all scheduled bank's on 'Solo' basis as well as on 'Consolidated' basis where;

- · Solo basis refers to all position of the bank and its local & overseas branches/offices; and
- Consolidated basis refers to all position of the bank (including its local & overseas branches/offices) and its subsidiary
  companies engaged in financial (excluding insurance) activities like merchant banks, brokerage firms, discount
  houses etc. [If any].

#### **OBJECTIVE:**

The objective of Market discipline in the revised framework is to establish a more transparent and disciplined financial market, so that stakeholders can assess the position of a bank regarding holding of assets and to identify the risks relating to the assets and capital adequacy to meet probable loss of assets. The following detailed qualitative and quantitative disclosures are provided in accordance with Guidelines on Risk Based Capital Adequacy by Bangladesh Bank.

#### **VALIDATION & CONSISTENCY:**

The disclosures (qualitative and quantitative) under the revised Risk Based Capital Adequacy (RBCA) framework as advised by Bangladesh Bank, is based on the audited financial position of the bank as of 31 December 2023.

#### **SCOPE OF APPLICATION:**

These disclosures build on the directive on Disclosure of information by banking institutions, to provide detailed guidance on the public disclosures of information by banks under Pillar 3 of Basel III requirements.

#### **DISCLOSURE FRAMEWORK:**

According to the revised Risk Based Capital Adequacy Guidelines, the Bank requires general qualitative disclosure for each separate risk area (e.g. Investment, market, operational, banking book interest rate risk, equity). The Bank must describe their risk management objectives and policies including:

- Strategies and processes;
- The structure and organization of the relevant risk management function;
- The scope and nature of risk reporting and/or measurement systems;
- Policies for hedging and/or mitigating risk and strategies and processes for monitoring the continuing effectiveness of hedges/mitigations.

The following components set out in tabular form are the disclosure requirements:

- A. Scope of Application
- **B.** Capital Structure
- C. Capital Adequacy
- D. Credit Risk
- E. Equities: Disclosures for Banking Book Positions
- F. Interest (Profit) Rate Risk in Banking Book (IRRBB)
- G. Market Risk
- H. Operational risk
- I. Liquidity Ratio
- J. Leverage Ratio
- K. Remuneration

### A. SCOPE OF APPLICATION:

| Quali | Qualitative Disclosure  |  |  |  |  |
|-------|---|--|--|--|--|
| a)    | The name of the top corporate<br>entity in the group to which this<br>guidelines applies.   | Union Bank PLC.  |  |  |  |
| b)    | An outline of differences in<br>the basis of consolidation for<br>accounting and regulatory<br>purposes, with a brief<br>description of the entities within<br>the group (a) that are fully<br>consolidated; (b) that are given<br>a deduction treatment; and (c)<br>that are neither consolidated<br>nor deducted (e.g. where the<br>investment is risk weighted). | Union Bank PLC. was incorporated on 07.03.2013 as a 4 <sup>th</sup> generation private commercial bank and started its banking business under the license issued by Bangladesh Bank. The Bank was renamed as "Union Bank PLC." Vide BRPD circular no.66, dated 29 November 2023. At present, the Bank has 114 (One Hundred Fourteen) branches and 54 (Fifty Four) sub-branches with fully online facility. Considering huge demand of Shariah Based Banking across the country as well as growing demand of quality service in banking we found enormous respond of our banking service. To unlock the potentials of missing middle income group who are beyond the coverage of corporate banking service and to focus on rural & micro economic developments, we devolved our product & service in line with this. Modern Technology as well as environmental issues was also considered. |  |  |  |
| C)    | Any restrictions, or other major<br>impediments, on transfer of<br>funds or regulatory capital<br>within the group.   | No major impediments found.  |  |  |  |

| Qı | Quantitative Disclosure |   |  |  |
|----|-------------------------|---|--|--|
| c  | d)                      | The aggregate amount of surplus capital of insurance subsidiaries (whether deducted or subjected to an alternative method) included in the capital of the consolidated group. |  |  |



## **B. CAPITAL STRUCTURE**

| Quali | Qualitative Disclosure  |   |  |  |  |
|-------|---|---|--|--|--|
| a)    | Summary information on the terms and conditions of the main features of all capital instruments, especially in the case of capital instruments eligible for inclusion in CET -1, Additional Tier 1 or Tier 2. | 1. Tier 1 Capital (going-concern capital)   |  |  |  |
|       |   | <ul> <li>Tier-2 Capital:</li> <li>a) General Provisions;</li> <li>b) Subordinated debt / Instruments issued by the banks that meet the qualifying criteria for Tier 2 capital;</li> </ul> |  |  |  |

### Quantitative Disclosure: as on 31.12.2023

|  | BDT in   | BDT in Crore |  |  |  |
|--|----------|--------------|--|--|--|
| The amount of regulatory capital, with separate disclosure of: | Solo     | Consolidated |  |  |  |
| CET-1 Capital  |          |              |  |  |  |
| Paid up capital  | 1,036.28 | -            |  |  |  |
| Statutory reserve  | 367.55   | -            |  |  |  |
| General reserve  | 14.57    | -            |  |  |  |
| Retained earnings  | 215.38   | -            |  |  |  |
| Sub-Total:   | 1,633.79 | -            |  |  |  |
| Less: Deferred Tax Assets (DTAs)                               | (9.99)   | -            |  |  |  |
| Total CET-1 Capital  | 1,623.80 | -            |  |  |  |
| Additional Tier 1 Capital                                      | -        | -            |  |  |  |
| Total Tier-1 Capital   | 1,623.80 | -            |  |  |  |
| Tier-2 Capital   |          |              |  |  |  |
| General Provision  | 299.80   | -            |  |  |  |
| Subordinated debt  | 240.00   | -            |  |  |  |
| Sub-Total:   | 539.80   | -            |  |  |  |
| Less: Excess amount over maximum Tier-2 Capital                | -        | -            |  |  |  |
| Total Tier-2 Capital   | 539.80   | -            |  |  |  |
| Regulatory Adjustments/Deductions from capital                 | -        | -            |  |  |  |
| Total eligible capital   | 2,163.60 | -            |  |  |  |

## C. CAPITAL ADEQUACY

| Quali | Qualitative Disclosure  |  |  |  |  |
|-------|---|--|--|--|--|
| a)    | A summary discussion of the<br>bank's approach to assessing the<br>adequacy of its capital to support<br>current and future activities. |  | To implement Basel-III, Bangladesh Bank has published a Roadmap<br>through BRPD circular no- 07 dated March 31, 2014; subsequently,<br>issued a guideline. However, Union Bank PLC. has maintained 11.11%<br>CRAR for the year ended December 2023 where the minimum<br>requirement of CRAR is 10% excluding Capital Conservation Buffer<br>2.50%. In addition, the necessary initiatives have already been taken<br>for maintaining Capital Conservation Buffer (CCB) at 2.50%.<br>Union Bank PLC. is maintaining Capital to Risk Weighted Assets Ratio<br>(CRAR) at 11.11% on SOLO basis against the regulatory minimum level<br>of 12.50%. Tier-I capital adequacy ratio under "Solo" basis is 8.34%<br>against the minimum regulatory requirement of 6%. |  |  |

| Quantitative Disclosure |  |  |              |  |
|-------------------------|--|--|--------------|--|
|                         | Particulars                                  | BDT in Crore   |              |  |
|                         | Particulars                                  | Solo   | Consolidated |  |
| b)                      | Capital requirement for credit risk          | 1,796.23   | -            |  |
| c)                      | Capital requirement for market risk          | 4.64   | -            |  |
| d)                      | Capital requirement for operational risk     | 145.98   | -            |  |
| e)                      | Total Capital                                | 2,163.60   | -            |  |
|                         | CET-1 capital                                | 1,623.80   | -            |  |
|                         | Tier-1 capital                               | 1,623.80   | -            |  |
|                         | Tier-2 capital                               | 539.80   | -            |  |
|                         | Total Risk Weighted Assets (RWA)             | 19,468.47  | -            |  |
|                         | Minimum Capital Requirement                  | 1,946.85   | -            |  |
|                         | • CRAR                                       | 11.11%   | -            |  |
|                         | Tier-1 Capital to RWA                        | 8.34%  | -            |  |
|                         | Tier-2 Capital to RWA                        | 2.77%  | -            |  |
| f)                      | Capital Conservation Buffer (CCB-2.50%)      | 1.11%  | -            |  |
| g)                      | Available Capital under Pillar 2 Requirement | The statement of ICAAP<br>under SRP for the year<br>2023 will be submitted<br>by 31 May 2024 as per<br>BB guideline. | N/A          |  |



# D. INVESTMENT (CREDIT) RISK

| Qua | Qualitative Disclosure  |   |  |  |
|-----|---|---|--|--|
| a)  | The General Qualitative disclosure requirement with respect to investment (credit) risk, including: |   |  |  |
|     | Definitions of past<br>due and impaired   |   |  |  |
|     | (for accounting purposes):  | Any <b>Continuous Investment</b> if not repaid/renewed within the fixed expiry date for repayment     or after the demand by the bank will be treated as past due/overdue from the following day of     the expiry date;  |  |  |
|     |   | • Any <b>Demand Investment</b> if not repaid within the fixed expiry date for repayment or after the demand by the bank will be treated as past due/overdue from the following day of the expiry date.  |  |  |
|     |   | <ul> <li>In case of any installment(s) or part of installment(s) of a Fixed Term Investment is not repaid<br/>within the fixed expiry date, the amount of unpaid installment(s) will be treated as past due/<br/>overdue after six months of the expiry date.</li> </ul>  |  |  |
|     |   | The investments are classified as follows:  |  |  |
|     |   | FOR CMSME   |  |  |
|     |   | A Continuous Loan, Demand Loan, Fixed Term Loan or any installment(s)/part of installment(s) of a Fixed Term Loan remain(s) past due/overdue for a period of 06 (six) months or beyond but less than 18 (eighteen) months, the entire loan will be classified as <b>"Sub-standard (SS)"</b> .                                   |  |  |
| i)  |   | FOR OTHER THAN CMSME  |  |  |
| 1)  |   | A Continuous Investment, Demand Investment, Fixed Term Investment or any installment(s)/part of installment(s) of a Fixed Term Investment which will remain past due/overdue for a period of 03 (three) months or beyond but less than 09 (nine) months, the entire Investment will be put into the <b>"Sub-standard (SS)".</b> |  |  |
|     |   | FOR CMSME   |  |  |
|     |   | A Continuous Loan, Demand Loan, Fixed Term Loan or any installment(s)/part of installment(s) of a Fixed Term Loan remain(s) past due/overdue for a period of 18 (eighteen) months or beyond but less than 30 (thirty) months, the entire loan will be classified as <b>"Doubtful (DF)"</b> .                                    |  |  |
|     |   | FOR OTHER THAN CMSME  |  |  |
|     |   | A Continuous Investment, Demand Investment, Fixed Term Investment or any installment(s)/part of installment(s) of a Fixed Term Investment which will remain past due/overdue for a period of 09 (nine) months or beyond but less than 12 (twelve) months, the entire Investment will be put into the <b>"Doubtful (DF)"</b> .   |  |  |
|     |   | FOR CMSME   |  |  |
|     |   | A Continuous Ioan, Demand Ioan, Fixed Term Loan or any installment(s)/part of installment(s) of a Fixed Term Loan remain(s) past due/overdue for a period of 30 (thirty) months or beyond, the entire Ioan will be classified as <b>"Bad/Loss (B/L)".</b>   |  |  |

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|  | FOR OTHER THAN CMSME  |
|--|---|
|  | A Continuous Investment, Demand Investment, Fixed Term Investment or any installment(s)/part of installment(s) of a Fixed Term Investment which will remain past due/overdue for a period of 12 (twelve) months or beyond, the entire Investment will be put into the "Bad/Loss (B/L)". |
|  | Short-term Agricultural and Micro Credit are classified as:   |
|  | Sub-standard - if the irregular status continues after a period of 12 (twelve) months; Doubtful - if the irregular status continues after a period of 36 (thirty-six) months; Bad/Loss - if the irregular status continues after a period of 60 (sixty) months.                         |
|  | A continuous investment, demand investment or term investment which remains overdue for a period of 60 days or more is considered as a "Special Mention Account (SMA)"  |

Specific provisions for classified loans and general provisions for unclassified investment and contingent assets are measured following BB prescribed provisioning rates as mentioned below:

|   | General Provision on  | Rates |
|---|---|-------|
| • | All Unclassified Investments of Small and Medium Enterprise (SME)   | 0.25% |
| • | All Unclassified Investments (Other than investments under Consumer Financing, SME Financing, Housing Finance, Investment to professionals to set up business, Investment to Brokerage Houses, Merchant Banks, Stock Dealers etc.,) | 1.00% |
| • | Unclassified Consumer Financing (Other than Housing Finance and Investment for Professionals to set up business)  | 2.00% |
| • | Unclassified Investment to Housing Finance  | 1.00% |
| • | Unclassified Investment for Professionals to set up business under Consumer Financing Scheme  | 2.00% |
| • | Unclassified Investment to Brokerage House, Merchant Banks, Stock dealers, etc.   | 2.00% |
| • | Special General Provision - COVID - 19:   |       |
|   | CMSME   | 1.50% |
|   | Other than CMSME  | 2.00% |
|   | COVID - 19  | 1.00% |

| Specific Provision on  | Rates |
|--|-------|
| Provision on Substandard Investments:                          |       |
| Cottage, Micro, Small and Medium Enterprise (CMSME)            | 5%    |
| Other than Cottage, Micro, Small and Medium Enterprise (CMSME) | 20%   |
| Provision on Doubtful Investments:                             |       |
| Cottage, Micro, Small and Medium Enterprise (CMSME)            | 20%   |
| Other than Cottage, Micro, Small and Medium Enterprise (CMSME) | 50%   |
| Provision on Bad & Loss Investments                            | 100%  |

Provision for Short-term Agricultural and Micro-Credits:



|                 |   | Particulars  | Rates   |
|-----------------|---|--|---|
| • 4             | Il unclassified investments (i                            | rregular & regular)  | 1.00%   |
| • 0             | Classified as "Sub-Standard"                              | & "Doubtful"   | 5.00%   |
| • 0             | Classified as "Bad/Loss"                                  |  | 100.00%   |
| Provi           | sion for Off-Balance Sheet I                              | Exposures:   |   |
|                 |   | Contingent Liabilities   | Provisioning<br>requirement (% of the<br>exposure amount) |
| A. Co           | ntingent Liabilities:                                     |  |   |
| i) Acc          | eptances and Endorsements                                 | 8  | 1.00%   |
| ii) Let         | ters of Guarantee:  |  |   |
| Provis          | sioning requirement against                               | letters of guarantee   | 1.00%   |
|                 |   | ect of guarantees against which government has issued counter-<br>maintain any provision against such guarantees | NIL (0%)  |
| The p<br>follow |   | the bank guarantees, against which a counter guarantee has   | been issued, is stated as                                 |
| BB ra           | ting grade equivalence of th                              | e Bank/financial institution/organization providing the counter-g  | uarantee  |
| 1               |   |  | NIL   |
| 2               |   |  | 0.50%   |
| 3 or 4          |   | 0.75%  |   |
| iii) Irre       | evocable Letters of Credit                                |  |   |
| Short           | -term self-liquidating trade L                            | /C   | 0.50%   |
| Other           | LCs including L/C used as g                               | juarantee or confirmation  | 1.00%   |
| i∨) Bill        | s for Collection:   |  | NIL   |
| v) Oth          | er Contingent Liabilities:                                |  |   |
| With a          | an original maturity up to one                            | e year   | 0.50%   |
| With a          | an original maturity over one                             | year   | 1.00%   |
| B. Ot           | her Commitments:  |  |   |
| Unco            | nditionally cancellable                                   |  | NIL   |
| With o          | certain drawdown  |  | 1.00%   |
| Other           | s with an original maturity up                            | o to one year  | 0.50%   |
| Other           | s with an original maturity ov                            | ver one year   | 1.00%   |
| C. Ad           | ditional provisioning:                                    |  |   |
|                 |   | 03 (three) months or beyond but less than 12 (twelve) months.  | 1%  |
|                 | exposures remaining                                       | 12 (twelve) or beyond but less than 24 (twenty four) months.   | 2%  |
| overu           | erdue for   | 24 (twenty four) months or beyond.   | 5%  |
|                 | e of OBS exposure under lit<br>sion requirement mentioned | igation, banks have to maintain additional provision over the above  | 5%  |

| ii) | Risk is inherent in all aspects of a commercial operation; however, for Banks, investment (credit) risk is an essential factor that needs to be managed. Investment (credit) risk is the possibility that a borrower or counter party will fail to meet its obligations in accordance   |
|-----|---|
|     | <br>with agreed terms. Investment (Credit) risk, therefore, arises from the bank's dealings with<br>or lending to corporate, individuals, and other banks or financial institutions. To manage<br>investment (credit) risk Union Bank follows "Bangladesh Bank's Circulated Credit Risk<br>Management guidelines". The Board approved the Investment Risk Management (IRM)<br>policy keeping in view relevant Bangladesh Bank guidelines to ensure best practice in<br>investment risk management and maintain quality of assets. |

### **Quantitative Disclosure:**

b. Total gross credit risk exposures broken down by major types of credit exposure:

|   | (BDT in Crore) |
|---|----------------|
| Particulars                                   | Amount         |
| Continuous Ioan (CL-2)                        |                |
| a) Small & Medium Enterprise Financing (SMEF) | 388.37         |
| b) Consumer Financing (CF)                    | -              |
| c) Loans to BHs/MBs/SDs                       | 49.83          |
| d) Other than SMEF, CF, BHs/MBs/SDs           | 20,999.94      |
| Sub-total                                     | 21,438.15      |
| Demand Ioan (CL-3)                            |                |
| a) Small & Medium Enterprise Financing (SMEF) | -              |
| b) Consumer Financing (CF)                    | -              |
| c) Loans to BHs/MBs/SDs                       | -              |
| d) Other than SMEF, CF, BHs/MBs/SDs           | 1,126.76       |
| Sub-total                                     | 1,126.76       |
| Fixed Term Ioan (CL-4)                        |                |
| a) Small & Medium Enterprise Financing (SMEF) | 135.88         |
| b) Consumer Financing (Other than HF & LP)    | 3.11           |
| c) Housing Financing (HF)                     | 26.24          |
| d) Other than SMEF, CF, BHs/MBs/SDs           | 2,675.05       |
| Sub-total                                     | 2,840.29       |
| Short term Agri credit and microcredit (CL-5) |                |
| a) Short term Agri credit                     | 100.66         |
| b) Microcredit                                | -              |
| Sub-total                                     | 100.66         |
| Staff Loan                                    | 63.34          |
| Total   | 25,569.19      |



| ee gi ap | hical distribution of exposures, broken down in significant areas by major t |              |
|----------|--|--------------|
|          |  | (BDT in Cror |
| SI.      | Division-wise investment   | Exposure     |
| 1        | Dhaka  | 11,756.0     |
| 2        | Chattogram   | 13,666.7     |
| 3        | Barishal   | 12.5         |
| 4        | Rajshahi   | 26.3         |
| 5        | Khulna   | 25.9         |
| 6        | Rangpur  | 40.9         |
| 7        | Sylhet   | 31.2         |
| 8        | Mymensingh   | 9.2          |
|          | Total  | 25,569.      |

|     |                                      | (BDT in Crore |
|-----|--------------------------------------|---------------|
| SI. | Industry-wise Investments            | Exposure      |
| 1   | Agriculture                          | 159.4         |
| 2   | RMG                                  | 441.3         |
| 3   | Textile                              | 1,761.7       |
| 4   | Ship Building                        |               |
| 5   | Other Manufacturing Industry         | 1,007.8       |
| 6   | SME Investment                       | 397.7         |
| 7   | Construction                         | 347.8         |
| 8   | Power, Gas                           | 184.7         |
| 9   | Transport, Storage and Communication | 31.5          |
| 10  | Trade Service                        | 18,044.8      |
| 11  | Commercial real estate               | 1,211.0       |
| 12  | Residential real estate              | 28.2          |
| 13  | Consumer Investment                  | 66.           |
| 14  | Capital Market                       | 49.8          |
| 15  | Others                               | 1,836.6       |
|     | Total                                | 25,569.1      |

| e. Residual c | Residual contractual maturity breakdown of the whole portfolio, broken down by major types of credit exposure: |           |  |  |  |  |
|---------------|--|-----------|--|--|--|--|
|               | (BDT in Cro  |           |  |  |  |  |
| SL. No.       | Particulars  | Exposure  |  |  |  |  |
| 1             | Payable on Demand  | 5,190.29  |  |  |  |  |
| 2             | Up to Three months   | 6,110.37  |  |  |  |  |
| 3             | Three months to One year   | 12,461.42 |  |  |  |  |
| 4             | One year to Five years   | 778.95    |  |  |  |  |
| 5             | Above five years   | 1,028.16  |  |  |  |  |
|               | Total  | 25,569.19 |  |  |  |  |

| f. E | By major industry or counterparty type:                           |  |                      |                        |             |                   |  |
|------|---|--|----------------------|------------------------|-------------|-------------------|--|
| i.   | Amount of impaired investment                                     | of classified inv  | vestment of the bank | is as under:           |             |                   |  |
|      | (Investment s) and if available, past due investment/Investments, |  |                      |                        | (BDT in Cro | ore)              |  |
|      | provided separately;  |  | SI. No.              | Particulars            | Amount      |                   |  |
|      |   |  | 1                    | SS                     | 194.51      |                   |  |
|      |   |  | 2                    | DF                     | 81.80       |                   |  |
|      |   |  | 3                    | B/L                    | 649.99      |                   |  |
|      |   |  |                      | Total                  | 926.3       | 30                |  |
|      |   | (suspense) of the Bank according to the Bangladesh Bank gu                     |                      |                        |             | lelines<br>Crore) |  |
|      |   | Provision maintained against Provision<br>requirement of provision: on 31.12.3 |                      |                        |             |                   |  |
|      |   | ι  | Jnclassified Inv     | vestments              | 3           | 71.80             |  |
|      |   | Classified Investment  |                      | 20                     | 63.40       |                   |  |
|      |   | C  | Off-balance she      | eet                    |             | 4.80              |  |
|      |   | S  | Special Genera       | al Provision for Covid | -19         | 31.60             |  |
|      |   |  |                      |                        |             |                   |  |

| Movement of Non-Performing Assets (NPAs): |                |
|---|----------------|
|   | (BDT in Crore) |
| Particulars                               | Amount         |
| Opening Balance                           | 786.47         |
| Addition during the year                  | 139.83         |
| Reduction during the year                 |                |
| Closing Balance                           | 926.30         |

| Movement of specific provisions for NPAs: |                |  |  |  |
|---|----------------|--|--|--|
|   | (BDT in Crore) |  |  |  |
| Particulars                               | Amount         |  |  |  |
| Opening Balance                           | 305.80         |  |  |  |
| Provisions made during the period         | 66.00          |  |  |  |
| Written off                               | -              |  |  |  |
| Write-back of excess provisions           | -              |  |  |  |
| Closing Balance                           | 371.80         |  |  |  |

## E. EQUITIES: DISCLOSURES FOR BANKING BOOK POSITIONS

| Qualitat | tive Disclosures:   |  |
|----------|---|--|
| a)       | The general qualitative disclosures require   | ement with respect to equity risk, including   |
|          | Differentiation between holdings on which capital gains are expected and those  | Investment in equity securities are broadly categorized into two parts:  |
|          | taken under other objectives including for<br>relationship and strategic reasons;   | i) Quoted Securities (common or preference share & mutual fund) that are traded in the secondary market;   |
|          |   | ii) Unquoted securities are categorized as banking book equity<br>exposures which are further sub-divided into two groups: unquoted<br>securities which are invested without any expectation that these will<br>be quoted in near future i.e. held to maturity (HTM). And securities<br>those are acquired under private placement or IPO and are going to be<br>traded in the secondary market after completing required formalities.             |
|          | Discussion of important policies covering<br>the valuation and accounting of equity<br>holdings in the banking book. This i<br>includes the accounting techniques and f<br>valuation methodologies used, including<br>key assumptions and practices affecting | The primary objective is to investment in equity securities for the<br>purpose of capital gain by selling them in future or held for dividend<br>income. Dividends received from these equity securities are accounted<br>for as and when received and right to receive when established.<br>Both Quoted and Un-Quoted equity securities are valued at cost and<br>necessary provisions are maintained if the prices fall below the cost<br>price. |
|          | these practices;  | As per Bangladesh Bank guidelines, the HFT (Held for Trading)<br>equity securities are revaluated once in each week using marking to<br>market concept and HTM equity securities are amortized once a year<br>according to Bangladesh bank guideline.  |
|          |   | The HTM equity securities are also revaluated if any, are reclassified to HFT category with the approval of Board of Directors.  |
|          |   | The Management of Union Bank has constituted an Investment<br>Committee / team comprising of members from the senior executives<br>of the bank who have sound experiences and knowledge on Capital<br>Market activities.   |

| Quanti  | Quantitative Disclosures:   |                                 |                 |  |  |
|---------|---|---------------------------------|-----------------|--|--|
|         |   |                                 | (BDT in Crore)  |  |  |
|         |   | At Cost                         | At Market Value |  |  |
| b)      | Value disclosed in the balance sheet of investments, as well<br>as the fair value of those investments; for quoted securities,<br>a comparison to publicly quoted share values where the<br>share price is materially different from fair value.                          | 14.10                           | 12.96           |  |  |
| c)      | The cumulative realized gains (losses) arising from sales and liquidations in the reporting (31 December 2023) period.  | 0.87                            |                 |  |  |
| d)      | Total unrealized gains (losses)   | nrealized gains (losses) (1.15) |                 |  |  |
| • Total | latent revaluation gains(losses)  | Not applicable                  |                 |  |  |
| • Any a | mounts of the above included in Tier 2 capital.   | Not applicable                  |                 |  |  |
| e)      | Capital requirements broken down by appropriate equity<br>groupings, consistent with the bank's methodology, as<br>well as the aggregate amounts and the type of equity<br>investments subject to any supervisory provisions regarding<br>regulatory capital requirements | Not ap                          | pplicable       |  |  |

## F. INTEREST (PROFIT) RATE RISK IN BANKING BOOK (IRRBB)

| Qualita | Qualitative Disclosure:  |   |  |  |  |  |  |
|---------|--|---|--|--|--|--|--|
| a)      | The general qualitative disclosure<br>requirement including the nature of<br>IRRBB and key assumptions, including<br>assumptions regarding Investment<br>prepayments and behavior of non-<br>maturity deposits, and frequency of<br>IRRBB measurement. | both the current earnings considering earnings perspective, traditional approach to profit rate risk assessment as well as the net worth of the Bank considering economic value perspective. To evaluate the impact of profit |  |  |  |  |  |

### Quantitative Disclosure:

b) The increase (decline) in earnings or economic value (or relevant measure used by management) for upward and downward rate shocks according to management's method for measuring IRRBB, broken down by currency (as relevant).

(BDT in Crore)

| Particulars                | Up to 1 month | 01-03 months | 03-12 months | 01-05 years | More than<br>05 years |
|----------------------------|---------------|--------------|--------------|-------------|-----------------------|
| Rate Sensitive Asset       | 14,036.61     | 1,384.47     | 8,637.60     | 2,197.24    | 874.80                |
| Rate Sensitive liabilities | 9,398.45      | 4,910.41     | 4,968.54     | 4,664.19    | 473.05                |
| Net gap                    | 4,638.16      | (3,525.94)   | 3,669.06     | (2,466.95)  | 401.75                |
| Cumulative gap             | 4,638.16      | 1,112.22     | 4,781.28     | 2,314.33    | 2,716.08              |

#### (BDT in Crore)

| Profit Rate Stress             | Minor    | Moderate | Major   |
|--------------------------------|----------|----------|---------|
| Assumed change in Profit Rate  | 1%       | 2%       | 3%      |
| Net investment income impact   |          |          |         |
| <12 months                     | 47.73    | 95.45    | 143.18  |
| Capital after-shock            | 2,211.33 | 2259.05  | 2306.78 |
| CRAR after-shock (%)           | 11.36    | 11.60    | 11.85   |
| Change in CRAR after-shock (%) | 0.25     | 0.49     | 0.74    |



### **G. MARKET RISK:**

| Quali | tative Disclosure                    |  |
|-------|--------------------------------------|--|
| i)    | Views of Board of Directors (BOD)    | Banks may be exposed to market risk in variety of ways. Market risk exposure:  |
|       | on trading/investment activities.    | <ul> <li>May be explicit in portfolios of securities/equities and instruments that are<br/>actively traded;</li> </ul>   |
|       |                                      | <ul> <li>May be explicit such as interest rate risk due to mismatch of assets and<br/>liabilities;</li> </ul>  |
|       |                                      | • May arise from activities categorized as off-balance sheet items.  |
|       |                                      | Effective board and senior management oversight of the bank's overall market risk exposure is a foundation of risk management process. For its part, the board is responsible to:  |
|       |                                      | a. Define bank's overall risk appetite in relation to market risk;   |
|       |                                      | <li>Ensure that bank's overall market risk exposure is maintained at prudent<br/>levels and consistent with the available capital;</li>  |
|       |                                      | c. Ensure that senior management as well as individuals responsible for<br>market risk management possesses sound expertise and knowledge to<br>accomplish the risk management function;   |
|       |                                      | <ul> <li>Ensure that the bank implements sound fundamental principles that<br/>facilitate the identification, measurement, monitoring and control of market<br/>risk;</li> </ul>   |
|       |                                      | e. Ensure that adequate resources (technical as well as human) are devoted to market risk management;  |
|       |                                      | f. Review and approve market risk policies based on recommendations by the bank's senior management;   |
|       |                                      | g. Review periodically, but at least once a year, the market risk management program, policy, techniques, procedures and information systems referred to in that policy;   |
|       |                                      | <ul> <li>Outline the content and frequency of management market risk (for each<br/>type of risk) reports to the Board;</li> </ul>  |
|       |                                      | i. Ensure that an independent inspection/audit function reviews the credit operations, foreign exchange operations and securities portfolio management functions to ensure that the bank's market risk management policies and procedures are appropriate and are being adhered to; and  |
|       |                                      | j. Review specially the trends in securities portfolio quality and value.  |
| ii)   | Methods used to measure Market risk. | Standardized approach has been used to measure the market risk. The total capital requirement in respect of market risk is the aggregate capital requirement calculated for each of the risk sub-categories. For each risk category minimum capital requirement is measured in terms of two separately calculated capital charges for 'specific risk' and 'general market risk' under Basel-III. |

| iii)<br>i∨) | Market Risk Management system. Policies and processes for mitigating | The Treasury Division manages market risk covering Liquidity, profit rate<br>and foreign exchange risk with oversight from Assets Liability Management<br>Committee (ALCO) comprising Senior Executives of the Bank. ALCO is chaired<br>by the Managing Director & CEO of the Bank. ALCO meets at least once in a<br>month.<br>The bank has put its Asset Liability Management policy by setting various risk<br>limits for effective management of market rick and ensuring that the expertises |  |  |
|-------------|--|--|--|--|
|             | market risk.   | limits for effective management of market risk and ensuring that the operations<br>are in line with bank's expectation of return to market risk through proper Asset<br>Liability Management. The policies also deal with the reporting framework for<br>effective monitoring of market risk.  |  |  |
|             |  | The ALM Policy specifically deals with li<br>rate risk management framework. Liquid<br>Duration analysis, based on residual m<br>and liabilities, as prescribed by the Bang<br>place mechanism of Liquidity Contingend<br>are prescribed for different residual matu<br>Liability Management. Liquidity profile of the<br>liquidity ratios/indicators.   | ity risk is managed through Gap &<br>aturity/behavioral pattern of assets<br>gladesh Bank. The Bank has put in<br>cy Plan. Prudential (Tolerance) limits<br>urity time buckets for efficient Asset |  |
| Quant       | itative Disclosure:  |  |  |  |
| b)          | The capital requirements for:  | Solo   | Consolidated   |  |
|             | Particulars  |  | BDT in Crore   |  |
|             | Profit rate risk   | 0.00   | -  |  |
|             | Equity position risk   | 2.59   | -  |  |
|             | Foreign exchange risk  | 2.05   | -  |  |
|             | Commodity risk   | dity risk 0.00 -   |  |  |
|             | Total Capital Requirement  | 4.64   | -  |  |



### H) OPERATIONAL RISK:

| Qualit | ative Disclosures:                                     |  |
|--------|--|--|
| a)     | View of BOD on<br>system to reduce<br>Operational Risk | Operational Risk is defined as the risk of unexpected losses due to physical catastrophe, technical failure and human error in the operation of a bank, including fraud, failure of management.  |
|        |  | a. Establish tolerance level and set strategic direction in relation to operational risk. Such a strategy should be based on the requirements and obligation to the stakeholders of the bank;  |
|        |  | b. Approve the implementation of a bank-wide framework to explicitly manage operational risk as a distinct risk to the bank's safety and soundness;  |
|        |  | c. Provide senior management clear guidance and direction regarding the principles underlying the framework and approve the corresponding policies developed by senior management;   |
|        |  | d. Establish a management structure capable of implementing the bank's operational risk management framework specifying clear lines of management responsibility, accountability and reporting; and  |
|        |  | e. Review the operational risk management framework regularly to ensure that the bank is managing the operational risks. This review process should also aim to assess industry best practice in operational risk management appropriate for the bank's activities, systems and processes. |
|        | Performance gap<br>of executives and<br>staffs         | Bank has a policy to provide competitive package and best working environment to attract and retain the most talented people available in the industry. Bank's strong brand image plays an important role in employee motivation. As a result, there is no significant performance gap.    |
|        | Potential external                                     | The potential external events that may pose the bank in to operational risks are as follows.   |
|        | events   | 1. External Fraud: Acts by a third party, of a type intended to defraud, misappropriate property<br>or circumvent the law. Examples include robbery, forgery, and damage from computer<br>hacking.   |
|        |  | 2. Taxation Risk: Sudden changes in tax laws and regulation that hamper the profitability of a bank.   |
|        |  | 3. Legal Risk: Legal risk is the risk of the Bank's losses in cases of:  |
|        |  | Incompliance of the Bank with the requirements of the legal regulations;   |
|        |  | Making legal mistakes in carrying out activities;  |
|        |  | Imperfection of the legal system   |
|        |  | <ul> <li>Violation of legal regulations, terms and conditions of concluded agreements by the<br/>counterparties.</li> </ul>  |
|        |  | 4. Damage of physical asset: Loss or damage to physical assets from natural disaster or other events. Example includes terrorism, vandalism, earthquakes, fires, floods etc.   |
|        |  | 5. Business disruption and system failures: Disruption of business or system failures. Examples include telecommunication problems, utility outages etc.   |
|        |  | 6. Execution, delivery and process management: Failed transaction processing or process management, and relations with trade counterparties and vendors. Examples include, non-client counterparty mis-performance, vendor disputes etc.   |

| ,            |   |   |   |
|--------------|---|---|---|
|              | Policies and<br>processes<br>for mitigating                           | The bank should put in place an operational risk management policy. The policy at minir include:  |   |
|              | operational risk  | The strategy given by the board   | of the bank;  |
|              |   | The systems and procedures to   | institute effective operational risk management framework;              |
|              |   | The structure of operational risk individuals involved.   | management function and the roles and responsibilities of               |
|              | Approach for<br>calculating<br>capital charge for<br>operational risk | The capital charge for operational risk is a fixed percentage, denoted by α (alpha) of ave positive annual gross income of the bank over the past three years. Figures for any year in w annual gross income is negative or zero, should be excluded from both the numerator denominator when calculating the average. The capital charge may be expressed as follows |   |
|              |   | K = [(Gl 1 + Gl2 + Gl3) × α]/n  |   |
|              |   | Where-  |   |
|              |   | K = the capital charge under t  | he Basic Indicate or Approach   |
|              |   | GI = only positive annual gro<br>zero gross income if any shall   | ss income over the previous three years (i.e., negative or be excluded) |
|              |   | α=15 percent  |   |
|              |   | n= number of the previous thr   | ee years for which gross income is positive.                            |
|              |   |   |   |
|              |   | Gross Income (GI) is defined as "Net<br>is intended that this measures hold:  | Investment Income" plus "Net non- Investment Income". It                |
|              |   | i. Be gross of any provisio   | ns;   |
|              |   | ii. Be gross of operating providers   | expenses, including fees paid to out sourcing service                   |
|              |   | iii. Exclude realized profits.<br>banking book;   | losses from the sale of securities held to maturity in the              |
|              |   | iv. Exclude extra ordinary c  | r irregular items;  |
|              |   | v. Exclude income derived   | from insurance.   |
| Quanti       | tative Disclosure:  |   |   |
| <b>b</b>     | The constant as a size  |   | (BDT in Crore)  |
| b)           |   | nents for operational risk  | 145.98  |
|              | Gross Income (GI)   | hal Risk-Basic Indicator Approach Average Gross Income (AGI)  | Conital Charge - 45% of ACI   |
| Year         |   | Average Gross Income (AGI)  | Capital Charge = 15% of AGI   |
| 2021<br>2022 | 858.14<br>975.18  | 973.19  | 145.98  |
| 2022         | 1,086.24  | 575.15  | 175.50  |
|              | ,   |   |   |



### I. LIQUIDITY RATIO:

| Qualitative Disclosure                                      |   |
|---|---|
| Views of Board of<br>Directors (BOD) on<br>system to reduce | The BOD should have the overall responsibility for management of liquidity risk. Generally, the responsibilities of the board include:  |
| liquidity Risk  | a. Providing guidance on the level of appetite for liquidity risk;  |
|   | <ul> <li>Appointing senior managers who have ability to manage liquidity risk and delegate to them<br/>the required authority to accomplish the job;</li> </ul>   |
|   | c. Continuously monitoring the bank's performance and overall liquidity risk profile through reviewing various reports; and   |
|   | d. Ensuring that senior management takes the steps necessary to identify measure, monitor and control liquidity risk.   |
| Method used to measure<br>Liquidity risk                    | The liquidity risk strategy defined by Board should enunciate specific policies on particular aspects of liquidity risk management, such as:  |
|   | a. Composition of assets and liabilities: The strategy should outline the mix of assets and liabilities to maintain liquidity. Liquidity risk management and asset/liability management should be integrated to avoid high costs associated with having to rapidly reconfigure the asset liability profile from maximum profitability to increased liquidity.   |
|   | b. Diversification and stability of liabilities: A funding concentration exists when a single decision or a single factor has the potential to result in a significant and sudden withdrawal of funds. Since such a situation could lead to an increased risk, the Board and senior management should specify guidance relating to funding sources and ensure that the bank has diversified sources of funding day-to-day liquidity requirements.   |
|   | c. Managing liquidity in different currencies: The bank should have a strategy on how to manage liquidity in different currencies.  |
|   | d. Dealing with liquidity disruptions: The bank should put in place a strategy on how to deal with the potential for both temporary and long-term liquidity disruptions. The interbank market can be important source of liquidity. However, the strategy should take into account the fact that in crisis situations access to interbank market could be difficult as well as costly.  |
| Liquidity risk<br>management system                         | In Union Bank, at the management level, the liquidity risk is primarily managed by the Treasury Division under oversight of ALCO which is headed by the Managing Director along with other senior management.   |
|   | Treasury Division upon reviewing the overall funding requirements on daily basis sets their strategy to maintain a comfortable/adequate liquidity position taking into consideration of Bank's approved credit deposit ratio, liquid assets to total assets ratio, asset-liability maturity profile, Bank's earning/profitability as well as overall market behavior and sentiment etc. Apart from Risk Management Division also monitors & measures the liquidity risk in line with the Basel III liquidity measurement tools, namely, LCR, NSFR, and Leverage Ratio. RMD addresses the key issues and strategies to maintain the Basel III liquidity ratios to the respective division (s) on regular interval. |

| Policies and process f | for The   | The bank should include in liquidity risk management policy;  |                      |                           |
|------------------------|-----------|---|----------------------|---------------------------|
| mitigating risk        | a.        | Develop and implement procedures and practices that translate the Board's goals, objectives,<br>and risk appetite into operating standards that are well understood by bank personnel and<br>consistent with the board's intent;  |                      |                           |
|                        | b.        | <ul> <li>Adhere to the lines of authority and responsibility that the Board has approved for managing<br/>liquidity risk;</li> </ul>  |                      |                           |
|                        | c.        | Oversee the implementation and maintenance of ma<br>that identify, measure, monitor, and control the ban  |                      | on and other systems      |
|                        | d.        | Develop and recommend liquidity and funding p<br>implement the liquidity and funding policies;  | policies for approva | al by the Board and       |
|                        | e.        | e. Develop lines of communication to ensure the timely dissemination of the liquidity and fu policies and procedures to all individuals involved in the liquidity management and fu risk management process;  |                      |                           |
|                        | f.        | f. Ensure that liquidity is managed and controlled within the liquidity management an management programs;  |                      | agement and funding       |
|                        | g.        | g. Ensure the development and implementation of appropriate reporting systems with resp to the content, format and frequency of information concerning the bank's liquidity position order to permit the effective analysis, sound and prudent management and control of exist and potential liquidity needs. |                      | 's liquidity position, in |
| Quantitative Disclos   | ure       |   |                      |                           |
| [                      |           | Components  | BDT in Crore         |                           |
|                        | Liquidity | y Coverage Ratio (LCR)  | 123.41%              |                           |
|                        | Net Stal  | ble Funding Ratio (NSFR)  | 112.93%              |                           |
|                        | Stocks    | of high quality liquid assets   | 1,937.36             |                           |
|                        | Total ne  | et cash outflows over the next 30 calendar days   | 1,569.83             |                           |
|                        | Availabl  | e amount of stable funding  | 20,015.36            |                           |
|                        | Require   | quired amount of stable funding 17,724.03   |                      |                           |



### J) LEVERAGE RATIO:

| Qualitative Disclosure  | Qualitative Disclosure   |  |  |  |
|---|--|--|--|--|
| Views of BOD on<br>system to reduce<br>excessive leverage                                   | The BOD should have the overall responsibility to monitor overall activities of the bank. The Board should decide the strategy, policies and procedures of the bank to manage leverage ratio in accordance with the risk tolerance/limits as per the guidelines. The risk tolerance should be clearly understood at all levels of management. The Board should also ensure that it understands the nature of the leverage ratio. BOD must periodically review information necessary to maintain this understanding, establishes executive-level lines of authority and responsibility for managing the bank's leverage ratio. Bank's top management should be responsible for ensuring adherence to the risk tolerance/limits set by the Board as well as implementing the risk management strategy of the bank in line with bank's decided risk management objectives and risk tolerance. |  |  |  |
| Policies and processes<br>for managing<br>excessive on and<br>off-balance sheet<br>leverage | The Leverage Ratio (LR) playing a key role in avoiding such adverse developments in the future. The LR is a non-risk-based capital measure and is defined as Tier 1 capital over a bank's total exposure measure, which consists of both on and off-balance-sheet items. It is widely expected that the LR will become a Pillar 1 requirement for banks under Basel III.   |  |  |  |
| Approach for<br>calculating exposure  | At its highest level, the leverage ratio can be summarized as a measure of capital as a proportion of total adjusted assets. More specifically, it has been defined as the average of the monthly leverage ratio over the quarter based on Tier 1 capital (the capital measure) and total exposure (the exposure measure). The minimum ratio is currently calibrated at 3%.  |  |  |  |

(BDT in Crore)

| Co                          | mponents                                  | Amount    |
|-----------------------------|---|-----------|
| Leverage Ratio =            | Tier 1 Capital (after related deductions) |           |
| Levelage Ratio -            | Total Exposure (after related deductions) |           |
| Bangladesh Bank Requirement |   | >3.25%    |
| Leverage Ratio              |   | 5.53%     |
| Tier 1 Capital              |   | 1,623.80  |
| On balance sheet exposure   |   | 29,163.67 |
| Off balance sheet exposure  |   | 187.90    |
| Deferred Tax Assets         |   | 9.99      |
| Total exposure              |   | 29,341.57 |

# K) REMUNERATION:

| Qualit | Qualitative Disclosures   |  |  |  |
|--------|---|--|--|--|
| SI.    | Particulars   | Information  |  |  |
| a)     | Information relating to the bodies that oversee remuneration.   |  |  |  |
|        | Name, composition and mandate of the main body overseeing remuneration.   | Union Bank's Remuneration Committee comprises of the Board<br>of Directors and the Management Committee who oversees the<br>remuneration for all employees. The Management Committee of the Bank<br>makes recommendations to the Board of Directors on the remuneration<br>policy of the Bank. |  |  |
|        |   | Union Bank PLC. Remuneration Committee oversees remuneration for<br>Senior Managements and all other employees. For the purposes of this<br>remuneration disclosure, a Senior Management includes:   |  |  |
|        |   | <ul> <li>a. Managing Director.</li> <li>b. Additional Managing Director.</li> <li>c. Deputy Managing Director.</li> <li>d. Senior Executive Vice President.</li> <li>e. Board Secretary.</li> <li>f. Head of HRD.</li> <li>g. Risk &amp; Compliance Manager.</li> </ul>                        |  |  |
|        | External consultants whose advice has<br>been sought, the body by which they were<br>commissioned, and in what areas of the<br>remuneration process.                            | At present there are no External consultants whose advice has been sought for the remuneration process.  |  |  |
|        | A description of the scope of the bank's<br>remuneration policy (e.g. by regions,<br>business lines), including the extent to<br>which it is applicable to foreign subsidiaries | Union Bank's remuneration policies are in place to provide assurance that remuneration decisions:  |  |  |
|        |   | Are aligned to the Bank's strategy.  |  |  |
|        | and branches.   | Aid the attraction and retention of talent.  |  |  |
|        |   | Are market-relevant and affordable.  |  |  |
|        |   | Are internally equitable, consistent and transparent.  |  |  |
|        |   | <ul> <li>Encourage behavior that supports Bank's long term financial<br/>soundness and risk management objectives.</li> </ul>  |  |  |
|        |   | • Ensure the independence of risk and control personnel in the performance of their functions is not compromised.  |  |  |
|        |   | Are compliant with corporate governance requirements.  |  |  |
|        | A description of the types of employees<br>considered as material risk takers and as<br>senior managers, including the number of<br>employees in each group.                    | The Bank has 02 (Two) group of material Risk Takers at present i.e., Senior<br>Management and concerned Divisional Heads & Branch Managers. The<br>total no. of Senior Management is 08, the total no. of Divisional Heads<br>are 17 and the total no. of Branch Managers are 114.             |  |  |

Market Discipline



| Qualit | ative Disclosures  |   |  |
|--------|--|---|--|
| SI.    | Particulars  | Information   |  |
| b)     | Information relating to the design and   | structure of remuneration processes.  |  |
|        | An overview of the key features and objectives of remuneration policy.   | The key features and objectives of the Remuneration policy are as follows:  |  |
|        |  | Attract and retain capable, motivated employees.  |  |
|        |  | Attract Senior Executives with appropriate knowledge and experience,<br>with ability to drive growth while maintaining stability and financial<br>soundness.  |  |
|        |  | Encourage behavior that supports long term financial soundness and the risk management framework.   |  |
|        |  | Ensure Remuneration arrangements are, and remain, compliant with Corporate Governance requirements.   |  |
|        | Whether the remuneration committee<br>reviewed the firm's remuneration policy<br>during the past year, and if so, an<br>overview of any changes that were made.  | No review was made by the remuneration committee in the Year-2023.  |  |
|        | A discussion of how the bank ensures<br>that risk and compliance employees<br>are remunerated independently of the   | In determining Remuneration, the Remuneration Committee uses the following information supplied through the Remuneration surveys:   |  |
|        | businesses they oversee.   | <ul> <li>Industry comparative remuneration data across all positions,<br/>including Directors.</li> </ul>   |  |
|        | -  | Remuneration benchmarking for organizations of similar Asset Size.  |  |
| C)     | Description of the ways in which current<br>and future risks are taken into account in<br>the remuneration processes. Disclosures<br>should include:<br>An overview of the key risks that the bank<br>takes into account when implementing<br>remuneration measures. | The strategic planning process identifies all key strategic risks and<br>examines the Board's risk in each area. Part of each Executive Manager's<br>Key Performance Areas include reference to ensuring risks of this nature<br>that impact on their operations are kept within Board tolerance levels<br>at all times. If risks fall outside nominated Board risk tolerance levels<br>the Executive Manager must design an action plan that successfully<br>implements controls aimed at mitigating risk to acceptable levels.<br>Current and future risks relating to operational risks follow the same  |  |
|        | An overview of the nature and type of<br>the key measures used to take account<br>of these risks; including risks difficult to<br>measure (values need not be disclosed).  | approach as above. Executive Managers are responsible for ensuring<br>key operational risks remain within Board approved tolerance levels.<br>Whilst this is a key performance area for Executive Manager, achievement  |  |
|        |  | of satisfactory results is linked to financial incentives/ bonuses in some cases.   |  |
| d)     | Description of the ways in which the bank seeks to link performance during a performance measurement period with levels of remuneration.   |   |  |
|        | An overview of main performance metrics<br>for bank, top-level business lines and<br>individuals.  | The Board sets the Key Performance Indicators (KPIs) while approving<br>the business target/budget for each year for the Bank and business lines/<br>segments. The management sets the appropriate tools, techniques and<br>strategic planning (with due concurrence/approval of the Board) towards<br>achieving those targets. The most common KPIs are the achievement<br>of investment, deposit and profit target with the threshold of NPL ratio,<br>cost-income ratio, cost of fund, yield on investments, provision coverage<br>ratio, capital to risk weighted asset ratio (CRAR), ROE, ROA, liquidity<br>position (maintenance of CRR and SLR) etc. |  |

| Qualit | Qualitative Disclosures   |  |  |  |
|--------|---|--|--|--|
| SI.    | Particulars   | Information  |  |  |
|        | A discussion of how amounts of individual remuneration are linked to bank-wide and individual performance.  | The remuneration of each employee is paid based on her/ his individual performance evaluated as per set criteria. And, accordingly, the aggregate amount of remuneration of the Bank as a whole is linked/ impacted to the same extent.  |  |  |
|        | A discussion of the measures the bank<br>will in general implement to adjust<br>remuneration in the event that<br>performance metrics are weak.   | The Bank follows remuneration process as per set criteria with no in general adjustment in the event of weak performance metrics/scorecard.  |  |  |
| e)     | Description of the ways in which the performance.   | bank seek to adjust remuneration to take account of longer-term  |  |  |
|        | Description of the ways in which the bank<br>seeks to adjust remuneration to take<br>account of longer-term performance.<br>Disclosures should include:<br>A discussion of the bank's policy on deferral<br>and vesting of variable remuneration and,<br>if the fraction of variable remuneration<br>that is deferred differs across employees<br>or groups of employees, a description of<br>the factors that determine the fraction and<br>their relative importance. | The Bank pays variable remuneration i.e. annual increment based on<br>the yearly performance rating on cash basis with the monthly pay. While<br>the value of longer term variable part of remuneration i.e. the amount of<br>provident fund, gratuity fund are made provision on aggregate/individual<br>employee basis; actual payment is made upon retirement, resignation<br>etc. as the case may be, as per rule. |  |  |
|        | A discussion of the bank's policy and<br>criteria for adjusting deferred remuneration<br>before vesting and (if permitted by national<br>law) after vesting through claw back<br>arrangements.  |  |  |  |
| f)     | different forms.  | ble remuneration that the bank utilizes and the rationale for using these  |  |  |
|        | Description of the different forms of<br>variable remuneration that the bank utilizes<br>and the rationale for using these different<br>forms. Disclosures should include:  | Variable pay means the compensation as fixed by the Board on<br>recommendation of the Management, which is based on the performance<br>appraisal of an employee in that role, that is, how well they accomplish<br>their goals. It may be paid as:   |  |  |
|        | An overview of the forms of variable<br>remuneration offered (ie cash, shares and<br>share-linked instruments and other forms   | <ul> <li>Performance Linked Incentives to those employees who are eligible for incentives.</li> <li>Ex-gratia for other employees who are not eligible for Performance linked Incentives.</li> </ul>   |  |  |
|        | A discussion of the use of the different<br>forms of variable remuneration and, if<br>the mix of different forms of variable<br>remuneration differs across employees or<br>groups of employees), a description the<br>factors that determine the mix and their<br>relative importance.   | Different awards based on extra-ordinary performance & achievement.  |  |  |



| SI.   | Particulars   | Information   |
|---|---|---|
| g)  | Number of meetings held by the main body overseeing remuneration during the financial year and remuneration paid to its member.                                     | Not Applicable.   |
| h)  | Number of employees having received a variable remuneration award during the financial year.  | Total No. of 103 employees have received a variable remuneration award during the 2022/2023 Financial Year.     |
|   | Number and total amount of guaranteed bonuses awarded during the financial year.  | Total no. & amount of 2045 guaranteed bonuses awarded during the 2022/2023 Financial Year.                      |
|   | Number and total amount of sign-on awards made during the financial year.   | There were no sign-on awards made during the financial year.  |
|   | Number and total amount of severance payments made during the financial year.   | There was no severance payment made during the 2022/2023<br>Financial Year.                                     |
| i)  | Total amount of outstanding deferred remuneration, split into cash, shares and share-linked instruments and other forms.  | There was no outstanding deferred remuneration, split into ca shares, share-linked Instruments and other forms. |
|   | Total amount of deferred remuneration paid out in the financial year.   |   |
| j)  | Breakdown of amount of remuneration awards for the financial year to show:  |   |
|   | <ul> <li>Fixed and variable.</li> <li>Deferred and non-deferred.</li> <li>Different forms used (cash, shares and share linked instruments, other forms).</li> </ul> | Not Applicable.   |
| <ul> <li>k) Quantitative information about employees' exposure to implicit (e.g. fluctuations in the value of share<br/>units) and explicit adjustments (e.g. claw backs or similar reversals or downward revaluations of av<br/>remuneration and retained remuneration:</li> </ul> |   |   |
|   | Total amount of outstanding deferred remuneration and retained remuneration exposed to ex post explicit and/or implicit adjustments.                                |   |
|   | Total amount of reductions during the financial year due to ex post explicit adjustments.   | Not Applicable.   |
|   | Total amount of reductions during the financial year due to ex post implicit adjustments.   |   |





# **INDEPENDENT AUDITORS' REPORT**

To the Shareholders of Union Bank PLC.

#### **Report on the Audit of the Financial Statements**

#### Opinion

We have audited the financial statements of Union Bank PLC. (the "Bank") which comprises the Balance Sheets as at 31 December 2023 and the Profit and Loss Accounts, Statements of Changes in Equity and Cash Flow Statements for the period from January 01, 2023, to December 31, 2023, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements of the Bank give a true and fair view as at 31 December 2023, and of its financial performance and its cash flows for the period from January 01, 2023, to December 31, 2023, in accordance with International Financial Reporting Standards (IFRSs) as explained in Note 2.

#### **Basis for Opinion**

We conducted our audit in accordance with the International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Bank in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code), Bangladesh Securities and Exchange Commission (BSEC) and Bangladesh Bank, and we have fulfilled our other ethical responsibilities in accordance with the IESBA Code and the Institute of Chartered Accountants of Bangladesh (ICAB) Bye Laws. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of the most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below our description of how our audit addressed the matter is provided in that context.

| The key audit matter  | How the matter was addressed in our audit  |
|---|--|
| Measurement of provision for Investment   |  |
| associated with credit risk is significant and complex.   | We tested the design and operating effectiveness of<br>key controls focusing on the provisioning process and<br>identification of loss events including early warning<br>indicator.  |
| For the collective analysis, these provisions are manually<br>processed that deals with voluminous databases,<br>assumptions and calculations for the provision estimates<br>of complex design and implementation.  | Our substantive procedures in relation to the provision for<br>investment were reviewing the adequacy of the provision<br>requirements as per circulars and instructions given by<br>Bangladesh Bank from time to time and communicated the<br>provision requirements with the management and those<br>charged with governance and |
| At December 31, 2023, the Bank reported total gross investments of BDT 255,691,913,189 (2022: BDT 222,275,438,478) and the Bank reported provision for investments of BDT 6,716,000,000 (2022: BDT 6,121,400,000). Refer to note nos. 6 & 11.2 to the financial statements. | the representatives of Bangladesh Bank, assessing the<br>methodology on which the provision amounts are based,<br>recalculating the provisions and tested the completeness<br>and accuracy of the underlying information and<br>finally assessing the appropriateness and presentation   |
| 176   | of disclosure against relevant accounting standards and<br>Bangladesh Bank's guidelines.   |

| The key audit matter   | How the matter was addressed in our audit   |  |
|--|---|--|
| Measurement of deferred tax assets   |   |  |
| The Bank have recognized deferred tax assets for deductible temporary difference that it believes are recoverable.   | The Bank have recognized deferred tax assets for deductible temporary difference that it believes are recoverable.  |  |
| We have determined this to be a key audit matter, due<br>to the inherent uncertainty in forecasting the amount and<br>timing of future taxable profits and the reversal of temporary<br>differences where significant judgement is involved.<br>The Bank reports net deferred tax assets totaling to BDT | We obtained an understanding, evaluated the design<br>and tested the operational effectiveness of the Bank's<br>key controls over the recognition and measurement of<br>deferred tax assets and assumptions used in estimating<br>Bank's future taxable income. |  |
| 99,931,145 (2022: 105,734,209) as at 31 December 2023.<br>Significant judgment is required in relation to measurement  | <b>·</b> · · ·  |  |
| of deferred tax assets as their recoverability is dependent<br>on forecasts of future profitability over a number of years.<br>Refer to the note no. 8.3 to the financial statements.  | to the deferred tax assets and checked it accordingly<br>which was properly complied and reflected in the financial<br>statements of the Bank.  |  |
|  | Finally, we assessed the appropriateness and presentation<br>of disclosures against IAS 12 – Income Taxes and the<br>instruction of Bangladesh Bank regarding DTA's.  |  |

| The key audit matter   | How the matter was addressed in our audit  |  |
|--|--|--|
| Recognition of Investment Income   |  |  |
| Recognition of investment income has a significant and<br>wide influence on financial statements. Recognition and<br>measurement of investment income involve a complex<br>IT environment as well as require critical estimates and<br>judgement.<br>We identify recognition of investment income from<br>investments a key audit matter because investment income<br>from investments one of the key performance indicators of<br>the Bank there is an inherent risk of fraud and error in the<br>recognition of investment income by management to meet<br>specific targets or expectations. | <ul> <li>controls focusing on the following:</li> <li>Reviewed transfer of investments to income account<br/>in line with the Bangladesh Bank's guideline.</li> <li>Reviewed the grounds for approval for the transfer of<br/>investment to the income account.</li> <li>We performed tests of operating effectiveness on<br/>automated control in place to measure and recognize</li> </ul> |  |
| Moreover, as per Bangladesh Bank BRPD circular no. 53<br>dated 22 December 2022, considering future risk banks<br>were allowed to recognize outstanding arrear investment<br>income on loans where deferral facilities were given upon<br>receiving at least the required percentage of cash from the<br>borrowers.  | We have also performed substantive procedures to check<br>whether profit income is recognized completely and<br>accurately.<br>We assessed the appropriateness and presentation of<br>disclosure against relevant accounting standards and<br>Bangladesh Bank guidelines.  |  |



| The key audit matter  | How the matter was addressed in our audit  |  |
|---|--|--|
| Legal and regulatory matters  |  |  |
| We focused on this area because the Bank operate in<br>a legal and regulatory environment that is exposed to<br>significant litigation and similar risks arising from disputes<br>and regulatory proceedings. Such matters are subject to<br>many uncertainties and the outcome may be difficult to<br>predict.<br>These uncertainties inherently affect the amount and timing<br>of potential outflows with respect to the provisions which<br>have been established and other contingent liabilities. | We obtained an understanding, evaluated the design,<br>and tested the operational effectiveness of the Bank's<br>key controls over the legal provision and contingencies<br>process.<br>We enquired to those charged with governance to obtain<br>their view on the status of all significant litigation and<br>regulatory matters. We enquired of the Bank's internal<br>legal counsel for all significant litigation and regulatory<br>matters and inspected internal notes and reports. We also<br>received formal confirmations from external counsel. |  |
| Overall, the legal provision represents the Bank's best<br>estimate for existing legal matters that have a probable<br>and estimable impact on the Bank's financial position.   | We assessed the methodologies on which the provision<br>amounts are based, recalculated the provisions, and<br>tested the completeness and accuracy of the underlying<br>information.<br>We also assessed the Bank's provisions and contingent<br>liabilities disclosure.  |  |

| The key audit matter  | How the matter was addressed in our audit  |
|---|--|
| IT systems and controls   |  |
| Our audit procedures have a focus on IT systems and controls due to the pervasive nature and complexity of the IT environment, the large volume of transactions   | We tested the design and operating effectiveness of the<br>Bank's IT access controls over the information systems<br>that are critical to financial reporting. |
| processed in numerous locations daily, and the reliance<br>on automated and IT dependent manual controls.<br>Our areas of audit focus included user access management,<br>developer access to the production environment, and<br>changes to the IT environment. These are keys to ensuring<br>IT dependent and application-based controls are operating<br>effectively. | We tested IT general controls (logical access, changes management, and aspects of IT operational controls).  |
|   | This included testing that requests for access to systems were appropriately reviewed and authorized.  |
|   | We tested the Bank's periodic review of access rights. We inspected requests of changes to systems for appropriate approval and authorization.                 |
|   | We considered the control environment relating to various interfaces, configuration and other application layer controls identified as key to our audit.       |

# **Other Information**

Management is responsible for the other information. The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The Annual Report is expected to be made available to us after the date of this auditor's report.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the audit or otherwise appears to be materially misstated.

When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to the board of directors of the Bank.

# Responsibilities of Management and Those Charged with Governance for the Financial Statements and Internal Controls

Management is responsible for the preparation and fair presentation of financial statements of the Bank that give a true and fair view in accordance with IFRSs as explained in note 2, and for such internal controls as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. The Bank Company Act, 1991 (as amended up to date) and the Bangladesh Bank's Regulations require the management to ensure effective internal audit, internal control and risk management functions of the Bank.

The Management is also required to make a self-assessment on the effectiveness of anti-fraud internal controls and report to Bangladesh Bank on instances of fraud and forgeries.

In preparing the financial statements, management is responsible for assessing the Bank's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Bank or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Bank's financial reporting process.

## Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
- The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.



- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on effectiveness of the Bank's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on
  the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast
  significant doubt on the Bank's and the Bank's ability to continue as a going concern. If we conclude that a material
  uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial
  statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit
  evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Bank
  and the Bank to cease to continue as a going concern.
- Evaluate the overall presentation, structure, and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Bank to express an opinion on the financial statements. We are responsible for the direction, supervision, and performance of the Bank audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public investment benefits of such communication.

# **Report on other Legal and Regulatory Requirements**

In accordance with the Companies Act, 1994, (amended up to date), the Securities and Exchange Rules 2020, the Bank Company Act 1991 (amended up to date), the Financial Reporting Act 2015, the rules and regulations issued by Bangladesh Bank, we also report that:

- i. (i)we have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit and made due verification thereof.
- ii. to the extent noted during the course of our audit work performed on the basis stated under the Auditor's Responsibility for the audit of the Financial statements section in forming the above opinion on the financial statements of the Bank and considering the reports of the Management to Bangladesh Bank on anti-fraud internal controls and instances of fraud and forgeries as stated under the Management's Responsibility for the financial statements and internal control:
  - a. internal audit, internal control, and risk management arrangements of the Bank as disclosed in the financial statements appeared to be materially adequate.

- b. nothing has come to our attention regarding material instances of forgery or irregularity or administrative error and exception or anything detrimental committed by employees of the Bank and its related entities (other than matters disclosed in these financial statements);
- iii. in our opinion, proper books of accounts as required by law have been kept by the Bank so far as it appeared from our examination of those books.
- iv. the records and statements submitted by the branches have been properly maintained and in the financial statements.
- v. the balance sheet and profit and loss account together with the annexed notes dealt with by the report agree with the books of account and returns.
- vi. the expenditure incurred were for the purpose of the Bank's business for the year.
- vii. the financial statements of the financial statements of the Bank have been drawn up in conformity with prevailing rules, regulations, and accounting standards as well as related guidance issued by Bangladesh Bank.
- viii. provisions have been made for investment, other assets and off balance sheet as per Bangladesh Bank's DBI Letter No: DBI-7/4(4)/2024-364 dated April 22, 2024, which are in our opinion, doubtful of recovery as explained in Note 6.6 and 6.7;
- ix. the information and explanations required by us have been received and found satisfactory.
- x. we have reviewed over 80% of the Risk Weighted Assets of the Bank covering 14 branches as well as Head office and spent over 3,115 person hours; and
- xi. Capital to Risk-weighted Asset Ratio (CRAR) has been maintained as suggested by as per Bangladesh Bank's DBI Letter No: DBI-7/4(4)/2024-364 dated April 22, 2024, and as per DOS letter ref: DOS(CAMS)1157/41(Dividend)/2024-1713, dated April 25, 2024, which is explained in Note no. 12.4.

Name of Firm:M M Rahman & Co.<br/>Chartered AccountantsSignature of the AuditorImage: Chartered AccountantsName of the Auditor:Mohammed Forkan Uddin FCA<br/>Managing PartnerEnrolment No.:0886

Firm's FRC Enlistment No. CAF-001-144

DVC : 2404270886AS452851 Dhaka, Date : 25-04-2024



| UNION BAN   | IK PLC |                 |                |
|---|--------|-----------------|----------------|
| BALANCES  |        |                 |                |
| As at 31 Decem  |        |                 |                |
|   |        | 2023            | 2022           |
| Particulars   | Notes  | Taka            | Taka           |
| ROPERTY AND ASSETS                                      |        |                 |                |
| Cash  | 3      | 15,973,061,202  | 17,438,963,28  |
| In hand (Including foreign currency)                    | 3.1    | 1,589,598,131   | 1,516,455,31   |
| Balance with Bangladesh Bank and its agent bank(s)      | 3.2    | 14,383,463,071  | 15,922,507,97  |
| (Including foreign currency)                            |        |                 |                |
| Balance with other Banks and Financial Institutions     | 4.1    | 450,739,643     | 152,118,08     |
| In Bangladesh   |        | 185,634,792     | 82,864,9       |
| Outside Bangladesh                                      | l      | 265,104,851     | 69,253,17      |
| Placement with banks & Other Financial Institutions     | 4.2    | 4,942,053,359   | 4,942,053,35   |
| Investments in Shares & Securities                      | 5      | 10,222,510,658  | 10,273,676,17  |
| Government  |        | 8,521,490,000   | 8,521,490,00   |
| Others  | l      | 1,701,020,658   | 1,752,186,17   |
| Investments   | 6      | 255,691,913,189 | 222,275,438,47 |
| General Investments etc.                                | 6.A    | 254,855,856,229 | 221,503,076,68 |
| Bills Purchased and Discounted                          | 6.B    | 836,056,960     | 772,361,79     |
| Fixed Assets Including Premises, Furniture and Fixtures | 7      | 5,009,233,585   | 4,953,125,04   |
| Other Assets  | 8      | 3,058,052,892   | 12,873,442,35  |
| Non Banking Assets                                      |        | -               |                |
| Total Assets  | :      | 295,347,564,528 | 272,908,816,78 |
| IABILITIES AND CAPITAL                                  |        |                 |                |
| Liabilities   |        |                 |                |
| Placement from Banks & other Financial Institutions     | 9      | 27,725,119,843  | 27,183,042,31  |
| Deposits and Other Accounts                             | 10     | 225,585,372,764 | 213,375,297,51 |
| Mudaraba Savings Deposits                               | 10.1   | 9,900,330,085   | 9,572,233,72   |
| Mudaraba Term Deposits                                  | 10.2   | 128,793,323,488 | 119,170,884,95 |
| Other Mudaraba Term Deposits                            | 10.3   | 48,605,195,389  | 47,351,317,05  |
| Al-Wadia Current Accounts and Other Accounts            | 10.4   | 37,172,907,600  | 35,778,558,12  |
| Bills Payable   | 10.5   | 1,113,616,202   | 1,502,303,66   |
| Mudaraba Subordinated Bond                              |        | 2,400,000,000   | 3,200,000,00   |
| Other Liabilities                                       | 11     | 23,299,182,588  | 13,870,175,94  |
| Total Liabilities                                       |        | 279,009,675,195 | 257,628,515,77 |
| Capital/Shareholders' Equity                            |        |                 |                |
| Paid-up Capital   | 12.1   | 10,362,804,480  | 9,869,337,60   |
| Statutory Reserve                                       | 13     | 3,675,520,635   | 3,028,782,76   |
| Other Reserve   | 14     | 145,749,665     | 145,749,66     |
| Retained Earnings                                       | 15     | 2,153,814,553   | 2,236,430,98   |
| Total Shareholders' Equity                              | ·- [   | 16,337,889,333  | 15,280,301,01  |
| Total Liabilities and Shareholders' equity              | ·      | 295,347,564,528 | 272,908,816,78 |

| UNION BANK PLC.  |       |                       |              |  |
|--|-------|-----------------------|--------------|--|
| BALANCE SHEET  |       |                       |              |  |
| As at 31 December 2  |       |                       |              |  |
| Particulars  | Notes | 2023<br>Taka          | 2022<br>Taka |  |
| FF- BALANCE SHEET ITEMS  |       |                       |              |  |
| Contingent Liabilities   |       |                       |              |  |
| Acceptances and Endorsements   | Γ     | 1,039,342,650         | 1,907,268,76 |  |
| Letters of Guarantee   | 16    | 2,619,239,110         | 2,431,271,91 |  |
| Irrevocable Letters of Credit  | 17    | 1,577,806,499         | 1,273,884,94 |  |
| Bills for Collection   | 18    | 780,456,686           | 811,698,82   |  |
| Other Contingent Liabilities   |       | -                     |              |  |
| Total  | _     | 6,016,844,945         | 6,424,124,44 |  |
|  |       |                       |              |  |
| Other Commitments  |       |                       |              |  |
| <b>Other Commitments</b><br>Documentary credits and short term trade related transactions  | Г     |                       |              |  |
|  | ſ     | -                     |              |  |
| Documentary credits and short term trade related transactions  | ſ     | -<br>-<br>-           |              |  |
| Documentary credits and short term trade related transactions<br>Forward assets purchased and forward deposits placed  |       | -<br>-<br>-<br>-      |              |  |
| Documentary credits and short term trade related transactions<br>Forward assets purchased and forward deposits placed<br>Undrawn note issuance and revolving underwriting facilities<br>Undrawn formal standby facilities, credit lines and other                |       | -<br>-<br>-<br>-<br>- |              |  |
| Documentary credits and short term trade related transactions<br>Forward assets purchased and forward deposits placed<br>Undrawn note issuance and revolving underwriting facilities<br>Undrawn formal standby facilities, credit lines and other<br>commitments |       |                       |              |  |

# **Total Off -Balance Sheet Items Including**

**Contingent Liabilities** 

6,016,844,945 6,424,124,444

The annexed notes form an integral part of these financial statements.



Firm's Name

Signature:

**Auditor's Name** 

Enrolment No. Firm's FRC Enlistment No





See annexed auditor's report of even date

: **M M Rahman & Co.** Chartered Accountants

1.8

Mohammed Forkan Uddin FCA Managing Partner
886
CAF-001-144



DVC : 2404270886AS452851

Dhaka, Date: 25-04-2024



|                                       | UNION BAI                                   | NK PLC.                   |                                       |                                     |
|---------------------------------------|---|---------------------------|---------------------------------------|-------------------------------------|
|                                       | PROFIT AND LOSS                             |                           |                                       |                                     |
|                                       | For the year ended 3                        | 1 December 2023           |                                       |                                     |
|                                       | Particulars                                 | Notes                     | 2023<br>Taka                          | 2022<br>Taka                        |
| OPERATING INCOME                      |   |                           |                                       |                                     |
| nvestments Income                     |   | 19                        | 23,575,724,297                        | 20,191,265,63                       |
| Profit Paid on Deposits               |   | 20                        | (16,269,879,630)                      | (13,962,509,942                     |
| Net Investment Income                 |   |                           | 7,305,844,667                         | 6,228,755,68                        |
| ncome from Investment in Shar         |   | 21                        | 526,614,574                           | 414,689,79                          |
| Commission, Exchange and Bro          | okerage                                     | 22                        | 419,488,622                           | 722,747,38                          |
| Other Operating Income                |   | 23                        | 183,120,751                           | 129,316,27                          |
| Total Operating Income                |   |                           | <u>1,129,223,947</u><br>8,435,068,614 | <u>1,266,753,45</u><br>7,495,509,14 |
| ····· · · · · · · · · · · · · · · · · |   |                           |                                       | , , ,                               |
| Operating Expenses                    |   | _                         |                                       |                                     |
| Salary and Allowances                 |   | 24                        | 2,000,356,444                         | 1,893,706,68                        |
| Rent, Taxes, Insurances, Electri      | city etc.                                   | 25                        | 659,494,738                           | 400,469,74                          |
| _egal Expenses                        |   | 26                        | 5,521,826                             | 4,837,46                            |
| Postage, Stamps, Telecommuni          | cation etc.                                 | 27                        | 35,547,393                            | 33,027,38                           |
| Stationery, Printings, Advertiser     | nents etc.                                  | 28                        | 148,323,569                           | 113,751,9                           |
| Chief Executives Salary and Fee       | es  | 29                        | 16,305,675                            | 13,375,18                           |
| Auditors' Fees                        |   |                           | 345,000                               | 345,00                              |
| Directors' Fees & Expenses            |   | 30                        | 2,987,678                             | 3,187,00                            |
| Shariah Supervisory Committee         | 's Fees & Expenses                          | 31                        | 334,800                               | 541,80                              |
| Depreciation and Repair of Bar        |   | 32                        | 427,652,140                           | 358,854,23                          |
| Zakat Expenses                        |   | 02                        | 82,000,000                            | 66,100,00                           |
| Other Expenses                        |   | 33                        | 651,309,753                           | 458,735,83                          |
| Total Operating Expenses              |   | 55                        | 4,030,179,016                         | 3,346,932,27                        |
|                                       | and toy                                     |                           |                                       |                                     |
| Profit/(Loss) before Provision a      |   | 44.2 -                    | 4,404,889,598                         | 4,148,576,86                        |
| Provisions for Classified Invest      |   | 11.2.a                    | 660,000,000                           | 703,946,00                          |
| Provisions for Unclassified Inve      |   | 11.2.a                    | 14,541,340                            | 203,000,00                          |
| Provisions for Off Balance Shee       |   | 11.2.a                    | -                                     | 80,000,00                           |
| Special General Provisions for (      | Covid - 19                                  | 11.2.a                    | -                                     |                                     |
| Other Provisions                      |   |                           | 478,058,924                           | 50,439,00                           |
| Provisions for Other Assets           |   |                           | 3,600,000                             | 40,400,00                           |
| Provisions for diminution in valu     | le of investment in share                   | 11.5                      | 15,000,000                            |                                     |
| Total Provisions                      |   |                           | 1,171,200,264                         | 1,077,785,00                        |
| Total Profit/(Loss) before Tax        |   |                           | 3,233,689,334                         | 3,070,791,86                        |
| Provision for Income Tax              |   |                           |                                       |                                     |
| Current Tax expenses                  |   | 11.1                      | 1,620,000,000                         | 1,565,120,36                        |
| Deferred Tax expenses / (Inco         | ome)  | 8.3.1                     | 5,803,064                             | (7,829,87                           |
|                                       |   |                           | 1,625,803,064                         | 1,557,290,49                        |
| Net Profit/(Loss) after Tax           |   |                           | 1,607,886,270                         | 1,513,501,36                        |
| Retained Earnings from Previou        | is Year                                     |                           | 2,236,430,980                         | 1,860,824,89                        |
| Add: Net Profit/(Loss) after Tax      | 5 1001                                      |                           | 1,607,886,270                         | 1,513,501,36                        |
| Profit available for Appropriati      | on.   |                           | <u>3,844,317,250</u>                  | 3,374,326,26                        |
|                                       | 511   | —                         | 3,844,317,250                         | 3,374,320,20                        |
| Appropriations:                       |   | 40                        | 640 707 007                           | C44 4E0 07                          |
| Statutory Reserve                     |   | 13                        | 646,737,867                           | 614,158,37                          |
| Start-up Fund                         |   |                           | 16,078,863                            | 15,135,01                           |
| CSR Fund                              |   |                           | 16,078,863                            | 15,135,01                           |
| Stock Dividend                        |   |                           | 493,466,880                           |                                     |
| Cash Dividend                         |   |                           | 518,140,224                           | 493,466,88                          |
| Retained earnings                     |   |                           | 2,153,814,553                         | 2,236,430,98                        |
|                                       |   |                           | 3,844,317,250                         | 3,374,326,26                        |
| Earnings Per Share (EPS)              |   | 35                        | 1.58                                  | 1.5                                 |
|                                       | The annexed notes form an integral p        | part of these financial s | tatements.                            |                                     |
| 1.100                                 | 1.  | ~                         | -                                     | Sim                                 |
| (and)                                 | CM South                                    | 10660197                  |                                       | and a                               |
| Managing Director                     | Director                                    | Director                  |                                       | Chairman                            |
|                                       | See annexed auditor's re                    | port of even date         |                                       |                                     |
|                                       |   | Encoder and Mark          | . 886                                 |                                     |
| irm's Name                            | : M M Rahman & Co.                          | Enrolment No              | . 000                                 |                                     |
| irm's Name                            | : M M Rahman & Co.<br>Chartered Accountants | Enrolment No              |                                       |                                     |
| irm's Name                            |   | DVC                       | : 2404270886AS45                      | 52851                               |
| ignature:                             | Chartered Accountants                       | DVC                       | : 2404270886AS45                      | 52851                               |
|                                       | Chartered Accountants                       |                           | : 2404270886AS45                      | 52851                               |

|    | UNION BANK PL   | С.   |                  |                  |
|----|---|--|------------------|------------------|
|    | CASH FLOW STATE   | IENT   |                  |                  |
|    | For the year ended 31 Dece  | mber 2023  | }                |                  |
|    |   |  | 2023             | 2022             |
|    | Particulars   | Notes  | Taka             | Taka             |
| Α. | Cash Flow from Operating Activities                                       | _  |                  |                  |
|    | Investments income receipts   |  | 23,724,869,067   | 20,262,389,080   |
|    | Profit paid on deposit  |  | (15,442,164,120) | (13,962,989,215) |
|    | Fee and Commission receipts   |  | 419,488,622      | 722,747,385      |
|    | Dividend receipts   |  | 3,407,496        | 180,000          |
|    | Payments to employees   |  | (2,015,937,184)  | (1,897,739,255)  |
|    | Payments to suppliers   |  | (148,323,569)    | (113,751,951)    |
|    | Income tax paid   |  | (891,395,465)    | (1,542,493,668)  |
|    | Receipts from other operating activities                                  | 38   | 183,120,751      | 129,316,270      |
|    | Payments for other operating activities                                   | 39   | (1,500,836,028)  | (1,117,715,417)  |
|    | Operating Profit before changes in Operating Assets & Liabilities         |  | 4,332,229,570    | 2,479,943,229    |
|    | Changes in Operating Assets & Liabilities                                 |  |                  |                  |
|    | (Increase)/ Decrease Investments to Customers                             | Γ  | (33,416,474,711) | (28,453,157,997) |
|    | (Increase)/ Decrease of Other Assets                                      | 40   | 10,183,648,710   | (1,256,700)      |
|    | Increase/ (Decrease) Deposits from Customers                              |  | 12,210,075,245   | 13,145,502,990   |
|    | Increase/ (Decrease) of Other Liabilities                                 | 41   | 6,410,718,873    | (511,440,360)    |
|    |   |  | (4,612,031,883)  | (15,820,352,067) |
|    | Net Cash Flow from Operating Activities                                   |  | (279,802,313)    | (13,340,408,838) |
| В. | Cash Flow from Investing Activities                                       |  |                  |                  |
|    | Payments to Investment in Shares and Securities                           | ſ  | 51,165,514       | 1,756,743,828    |
|    | Purchases of Property, Plant and Equipment                                |  | (162,581,040)    | (230,548,119)    |
|    | Net Cash Used in Investing Activities                                     | _  | (111,415,526)    | 1,526,195,709    |
| C. | Cash Flow from Financing Activities                                       |  |                  |                  |
|    | Receipts from issuance of Mudaraba Subordinated Bond                      | ſ  | (800,000,000)    | (800,000,000)    |
|    | Increase/(Decrease) in Share Capital                                      |  | -                | 4,280,000,000    |
|    | Increase/(Decrease) in Other reserve                                      |  | -                | -                |
|    | Dividend Paid   |  | (518,140,224)    | (459,826,272)    |
|    | Increase/(Decrease) in Placement from Banks & other Financial Institution | 5  | 542,077,533      | 17,149,292,660   |
|    | Net Cash Flow from Financing Activities                                   |  | (776,062,691)    | 20,169,466,388   |
| D. | Net Increase/(Decrease) of Cash & Cash Equivalents (A+B+C)                |  | (1,167,280,530)  | 8,355,253,259    |
| Ε. | Add/(Less): Effect of Exchange Rate on Cash & Cash Equivalents            |  | -                | -                |
| F. | Beginning Cash & Cash Equivalents   | _  | 22,533,134,734   | 14,177,881,474   |
| G. | Ending Cash & Cash Equivalents (D+E+F)                                    | _  | 21,365,854,204   | 22,533,134,734   |
|    | The above closing Cash and Cash Equivalents include:                      | _  |                  |                  |
|    | In hand (Including foreign currency)                                      | 3.1  | 1,589,598,131    | 1,516,455,312    |
|    | Balance with Bangladesh Bank and its agent bank(s)                        | 3.2  | 14,383,463,071   | 15,922,507,974   |
|    | Balance with other Banks and Financial Institutions                       | 4.1  | 450,739,643      | 152,118,089      |
|    | Placement with banks & Other Financial Institutions                       | 4.2  | 4,942,053,359    | 4,942,053,359    |
|    |   | _  | 21,365,854,204   | 22,533,134,734   |
|    | The annexed notes form an integral part of                                | these finan  | cial statements. | 0                |
|    | Elements and a second   | 100 million (100 m |                  |                  |

Managing Director Place: Dhaka, Bangladesh Dated: 25 April 2024

10 Director

5756751 Director



Chairman



| UNION BANK PLC.   |                                |                           |                       |                           |                |  |  |
|---|--------------------------------|---------------------------|-----------------------|---------------------------|----------------|--|--|
|   | STATEMENT OF CHANGES IN EQUITY |                           |                       |                           |                |  |  |
|   | For the year                   | ended 31 Decembe          | r 2023                |                           |                |  |  |
| Particulars   | Paid-up Capital<br>Taka        | Statutory<br>Reserve Taka | Other Reserve<br>Taka | Retained<br>Earnings Taka | Total Taka     |  |  |
| Balance as on 01 January 2023   | 9,869,337,600                  | 3,028,782,768             | 145,749,665           | 2,236,430,980             | 15,280,301,013 |  |  |
| Surplus/Deficit on account of revaluation of properties                 | -                              | -                         | -                     | -                         | -              |  |  |
| Surplus/Deficit on account of revaluation of investments                | -                              | -                         | -                     | -                         | -              |  |  |
| Currency Translation Differences  | -                              | -                         | -                     | -                         | -              |  |  |
| Net Gains and Losses not Recognized in the<br>Profit and Loss Statement | -                              | -                         | -                     | -                         | -              |  |  |
| Net Profit for the year   | -                              | -                         | -                     | 1,607,886,270             | 1,607,886,270  |  |  |
| Dividends   |                                |                           |                       |                           |                |  |  |
| Stock   | -                              | -                         | -                     | (493,466,880)             | (493,466,880)  |  |  |
| Cash  | -                              | -                         | -                     | (518,140,224)             | (518,140,224)  |  |  |
| Transfer to Statutory Reserve   | -                              | 646,737,867               | -                     | (646,737,867)             | -              |  |  |
| Transfer to Start-up Fund   | -                              | -                         | -                     | (16,078,863)              | (16,078,863)   |  |  |
| Transfer to CSR Fund  | -                              | -                         | -                     | (16,078,863)              | (16,078,863)   |  |  |
| Transfer to Retained Earnings   | -                              | -                         | -                     | -                         | -              |  |  |
| Issue of Share Capital during the year                                  | 493,466,880                    | -                         | -                     | -                         | 493,466,880    |  |  |
| Balance as on 31 December 2023  | 10,362,804,480                 | 3,675,520,635             | 145,749,665           | 2,153,814,553             | 16,337,889,333 |  |  |
| Balance as on 31 December 2022  | 9,869,337,600                  | 3,028,782,768             | 145,749,665           | 2,236,430,980             | 15,280,301,013 |  |  |



12

Director

societ Director

Chairman

Place: Dhaka, Bangladesh Dated: 25 April 2024

|  |                |                  | UNION BANK PLC.  |                  |                       |                 |
|--|----------------|------------------|--|------------------|-----------------------|-----------------|
|  | LIQUIDITY STA  | TEMENT (ASSETS # | IDITY STATEMENT (ASSETS AND LIABILITY MATURITY ANALYSIS) | URITY ANALYSIS)  |                       |                 |
|  |                | As at 31 De      | As at 31 December 2023                                   |                  |                       |                 |
| Particulars  | Up to 01 month | 01-03 months     | 03-12 months   | 01-05 years      | More than 05<br>years | Total           |
|  | Taka           | Taka             | Taka   | Taka             | Taka                  | Taka            |
| Assets   |                |                  |  |                  |                       |                 |
| Cash   | 8,486,561,202  | 1                | 1  | 1                | 7,486,500,000         | 15,973,061,202  |
| Balance with banks & Other<br>Financial Institutions     | 450,739,643    | I                | ı  | ı                | I                     | 450,739,643     |
| Placement with banks & Other<br>Financial Institutions   | 3,512,053,359  | 1,430,000,000    |  | ı                | I                     | 4,942,053,359   |
| Investments in Shares and<br>Securities                  | ı              | 1,829,910,658    | 2,421,100,000  | 4,971,500,000    | 1,000,000,000         | 10,222,510,658  |
| Investments  | 51,902,900,000 | 61,103,700,000   | 124,614,213,189  | 7,789,500,000    | 10,281,600,000        | 255,691,913,189 |
| Fixed Assets including Premises,<br>Furniture & Fixtures | ı              | I                | ·  | 445,837,061      | 4,563,396,524         | 5,009,233,585   |
| Other Assets   | 1,327,300,000  | 1,340,000,000    | 390,752,892  | I                | ı                     | 3,058,052,892   |
| Non-banking Assets                                       | I              |                  | 1  | I                |                       | 1               |
| Total Assets   | 65,679,554,204 | 65,703,610,658   | 127,426,066,081  | 13,206,837,061   | 23,331,496,524        | 295,347,564,528 |
| Liabilities  |                |                  |  |                  |                       |                 |
| Placement from Banks & Other<br>Financial Institutions   | 22,556,900,000 | 3,678,400,000    | 1,489,819,843  | 1                | ı                     | 27,725,119,843  |
| Deposits and Other Accounts                              | 23,168,600,000 | 69,248,500,000   | 71,700,972,764   | 53,878,700,000   | 7,588,600,000         | 225,585,372,764 |
| Mudaraba Subordinated Bond                               |                | 200,000,000      | 600,000,000  | 1,600,000,000    |                       | 2,400,000,000   |
| Other Liabilities  | 7,379,000,000  | 1,769,200,000    | 4,727,300,000  | 2,271,482,588    | 7,152,200,000         | 23,299,182,588  |
| Total Liabilities  | 53,104,500,000 | 74,896,100,000   | 78,518,092,607   | 57,750,182,588   | 14,740,800,000        | 279,009,675,195 |
| Net Liquidity Gap  | 12,575,054,204 | (9,192,489,342)  | 48,907,973,474   | (44,543,345,527) | 8,590,696,524         | 16,337,889,333  |
|  |                |                  |  |                  |                       |                 |

Chairman.

Director





**Financial Information** 



## UNION BANK PLC.

## NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 December 2023

#### 1.00 The Bank and its activities

## 1.01 Status of the Bank

Union Bank PLC. is one of the fourth generation private commercial bank in Bangladesh. The Bank has incorporated (Inc. no. C-107837) on March 07, 2013 as a Public Limited Company under the Companies Act, 1994 (Act No.18 of 1994) and also is governed by the Bank Company Act, 1991 (Amendment up to 2023). The Bank has raised paid-up capital through Initial Public Offering (IPO) under fixed price method and listed Dhaka Stock Exchange PLC. and Chittagong Stock Exchange PLC on January, 2022. Union Bank PLC. has started its debut trading with both Stock Exchange on January 26, 2022 as a listed company.

| Particulars       | Dhaka Stock Exchange PLC.            | Chittagong Stock Exchange PLC.       |
|-------------------|--------------------------------------|--------------------------------------|
| Trading name      | UNIONBANK                            | UNIONBANK                            |
| Company ID        | 11152                                | 22036                                |
| Subscription Date | December 26, 2021- December 31, 2021 | December 26, 2021- December 31, 2021 |
| Listing Year      | 18-Jan-22                            | 17-Jan-22                            |
| Debut Trading     | 26-Jan-22                            | 26-Jan-22                            |
| Market Category   | В                                    | В                                    |
| Electronic Share  | Yes                                  | Yes                                  |

The registered office of the Bank is located at Bahela Tower, 72 Gulshan Avenue, Gulshan-1, Dhaka-1212.

#### 1.02 Nature of business/principal activities of the Bank

All kinds of commercial banking services are provided by the Bank to the customers following the principles of Islamic Sharia'h, the provisions of the Bank Company Act 1991 and Bangladesh Bank's directives.

The bank renders commercial banking services to all types of customers. The range of services offered by the bank includes accepting deposit, making investment, discounting bills, conducting domestic and international money transfer, carrying out foreign exchange transactions in addition to international money transfers, and offering other customer services such as safe keeping, collections and issuing guarantees, acceptances and letters of credit. Core business of the bank includes deposit mobilization and investing activities comprising short-term, long-term, import and export financing. Financing activities are extended to different sectors of the economy that could be grouped into several sectors including Rural & Agriculture, Garments & Textiles, Jute, Cement & Bricks, Tannery, Steel & Engineering, Food & Beverage, Chemical & Pharmaceuticals, Printing & Packaging, Glass & Ceramics and Miscellaneous.

At a glance, the principal activities of the bank are:

- (a) To facilitate and handle all kinds of commercial banking services to its customers authorized by Bangladesh Bank.
- (b) To facilitate the export and import business of Bangladesh.
- (c) To take part in international banking services etc.

#### 2.00 Significant accounting polices and basis for preparation of Financial Statements

#### 2.01 Statements of Compliance

The financial statements of the Bank are made up to 31 December 2023 and are prepared under the historical cost convention on a going concern basis and in accordance with the BRPD Circular # 15 dated 09 November 2009, with reference to the "First Schedule of Section 38(4) of the Bank Company Act 1991 as amended and by Bangladesh Bank BRPD Circular # 14 dated 25 June 2003, Other Bangladesh Bank Circulars, International Accounting Standards (IASs) and International Financial Reporting Standards (IFRSs), The Companies Act 1994, The Bank Company Act 1991, The Income Tax Act, 2023 (Act No. XII of 2023), the Accounting and Auditing Organization for Islamic Financial Institutions (AAOIFI) and other laws and rules applicable in Bangladesh.

## 2.01.1 Departures from IAS/IFRS

In case the requirements of guidelines and circulars issued by Bangladesh Bank differ with those of other regulatory authorities and International Financial Reporting Standards (IFRSs), the guidelines and circulars issued by Bangladesh Bank prevails. As such the Bank has departed from those requirements of IFRSs in order to comply with the rules and regulations of Bangladesh Bank which are disclosed below:

## i. Provision on investments and off-balance sheet exposures

**IAS/IFRS:** As per IFRS 9 an entity should start the impairment assessment by considering whether objective evidence of impairment exists for financial assets that are individually significant. For financial assets which are not individually significant, the assessment can be performed on an individual or collective (portfolio) basis.

**Bangladesh Bank:** As per BRPD circular No.14 dated 23 September 2012, BRPD circular No. 19 dated 27 December 2012, BRPD circular No. 05 dated 29 May 2013 and BRPD circular No. 16 dated 18 November 2014 a general provision at 0.25% to 5% under different categories of unclassified investments (good/standard investments) has to be maintained regardless of objective evidence of impairment. Also provision for sub-standard, doubtful and bad & loss investments have to be provided at 20%, 50% and 100% respectively (except short-term agricultural and micro-credits where 5% for sub-standard and doubtful investments and 100% for bad & loss investments) depending on the duration of overdue. Again as per BRPD Circular No.14 dated 23 September 2012 and BRPD Circular No.19 dated 27 December 2012, a general provision at 1%, 0.50% is required to be provided for all off-balance sheet exposures but 0% against bills for collection under off-balance sheet exposures as per BRPD Circular no. 07 dated 21 June 2018, circular no 13 dated October 18, 2018 and circular no. 06 dated 25 April 2023. Such provision policies are not specifically in line with those prescribed by "IAS 39 "Financial Instruments: Recognition and Measurement".

#### ii. Recognition of investment income in suspense

**IFRS:** Loans and advances to customers are generally classified as "loans and receivables" as per IFRS 9 and interest income is recognised through effective interest rate method over the term of the loan. Once a loan is impaired, interest income is recognised in profit and loss account on the same basis based on revised carrying amount.

**Bangladesh Bank:** As per BRPD circular no. 14 dated 23 September 2012, once an investment is classified, investment income on such investment are not allowed to be recognized as income, rather the corresponding amount needs to be credited to profit suspense account, which is presented as liability in the balance sheet.

## iii. Investment in shares and securities

**IAS/IFRS:** As per requirements of IFRS 9 investment in shares and securities generally falls under "Amortized cost", "fair value through profit or loss " or "fair value through other comprehensive income" where any change in the fair value at the year-end is taken to profit or loss account or other comprehensive income/revaluation reserve respectively.

**Bangladesh Bank:** As per BRPD circular no. 14 dated 25 June 2003 investments in quoted shares and unquoted shares are revalued at the year end at market price and as per book value of last audited balance sheet respectively. Provision should be made for any loss arising from diminution in value of investment; otherwise investments are recognized at cost.

## iv. Revaluation gains/losses on Government securities

**IAS/IFRS:** As per requirement of IFRS 9 where T-bills and T-bonds will fall under the category of "held for trading", any change in the fair value of held for trading assets is recognized through profit or loss. T-bills/bonds designated as held to maturity are measured at amortized cost method and interest income is recognized through the profit and loss account.

**Bangladesh Bank:** HFT securities are revalued on the basis of mark to market and at year end any gains on revaluation of securities which have not matured as at the balance sheet date are recognized in other reserves as a part of equity and any losses on revaluation of securities which have not matured as at the balance sheet date are charged in the profit and loss account. Profit on HFT securities including amortization of discount are recognized in the profit and loss account. HTM securities which have not matured as at the balance sheet date are amortized at the year end and gains or losses on amortization are recognized in other reserve as a part of equity.



#### v. Other comprehensive income

**IAS/IFRS:** As per IAS 1 "Presentation of Financial Statements" Other Comprehensive Income (OCI) is a component of financial statements or the elements of OCI are to be included in a single Other Comprehensive Income statement.

**Bangladesh Bank:** Bangladesh Bank has issued templates for financial statements which will strictly be followed by all banks. The templates of financial statements issued by Bangladesh Bank do not include Other Comprehensive Income nor are the elements of Other Comprehensive Income allowed to be included in a single Other Comprehensive Income (OCI) Statement. As such the Bank does not prepare the other comprehensive income statement. However, elements of OCI, if any, are shown in the statements of changes in equity.

#### vi. Financial instruments - presentation and disclosure

In several cases Bangladesh Bank guidelines categorize, recognize, measure and present financial instruments differently from those prescribed in IFRS 9. As such some disclosure and presentation requirements of IFRS 7 and IAS 32 is not made in the accounts.

#### vii. Financial guarantees

**IAS/IFRS:** As per IFRS 9, financial guarantees are contracts that require an entity to make specified payments to reimburse to the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the terms of a debt instrument. Financial guarantee liabilities are recognized initially at their fair value, and the initial fair value is amortized over the life of the financial guarantee. The financial guarantee liability is subsequently carried at the higher of this amortized amount and the present value of any expected payment when a payment under the guarantee has become probable. Financial guarantees are included within Other Liabilities.

**Bangladesh Bank:** As per BRPD 14 dated 25 June 2003, financial guarantees such as letter of credit, letter of guarantee will be treated as off-balance sheet items. No liability is recognized for the guarantee except the cash margin.

#### viii. Balance with Bangladesh Bank: (Cash Reserve Requirement)

**IAS/IFRS:** Balance with Bangladesh Bank that are required to be kept as part of cash reserve requirement, should be treated as other asset as it is not available for use in day to day operations as per IAS 7 "Statement of Cash Flows".

Bangladesh Bank: Balance with Bangladesh Bank is treated as cash and cash equivalents.

## ix. Cash flow statement

**IAS/IFRS:** The Cash flow statement can be prepared using either the direct method or the indirect method. The presentation is selected to present these cash flows in a manner that is most appropriate for the business or industry. The method selected is applied consistently.

**Bangladesh Bank:** As per BRPD 14 dated 25 June 2003 and BRPD 15 dated 09 November 2009, cash flow statements is to be prepared following a mixture of direct and indirect methods.

## x. Non-banking asset

IAS/IFRS: No indication of Non-banking asset is found in any IFRS.

**Bangladesh Bank:** As per BRPD 14 dated 25 June 2003 and BRPD 15 dated 09 November 2009, there must exist a face item named Non-banking asset.

## xi. Presentation of intangible asset

**IAS/IFRS:** An intangible asset must be identified and recognized, and the disclosure must be given as per IAS 38 "Intangible Assets".

**Bangladesh Bank:** There is no regulation for intangible assets in BRPD 14 dated 25 June 2003 and BRPD 15 dated 09 November 2009.

#### xii. Recognition of Lease Rent of the Office premises

**IAS/IFRS:** As per IFRS 16, specifies single lessee accounting model and requires a lessee to recognise assets and liabilities for all leases with a term of more than 12 months, unless the underlying asset is of low value. A lessee is required to recognise a right-of-use asset representing its right to use the underlying leased asset and a leased liability representing its obligation to make lease payments.

**Bangladesh Bank:** As per BRPD circular no. 14 dated 25 June 2003 (First Schedule of under section 38 of Banking Company Act, 1991, lease rent of the office Premises must be shown in the Profit and Loss account under "Rent, taxes, insurance, electricity etc."

(f) Income Tax Act 2023: According to section 53A of the act, where any specified person is a tenant/lessee in respect of a house property, the tenant has obligation to deduct tax from the rent of such house property which is preclude to treat it's shown Asset (right-of-use asset) and the lease liability instead of as direct expense.

**VAT Act, 2012:** According to VAT S-074 (Place and establishment renter) refer to any person, Organiztion or Corporation, who or whose has got the right to use of the place and establishment for certain period or renewal after period expire against consideration. VAT will be payable on basis of use of place and establishment for such period.

## xiii. Off-balance sheet items

IAS/IFRS: There is no concept of off-balance sheet items in any IFRS; hence there is no requirement for disclosure of off-balance sheet items on the face of the balance sheet.

Bangladesh Bank: As per BRPD 14 dated 25 June 2003, BRPD 15 dated 09 November 2009, and BRPD Circular no. 06 dated 25 April 2023, off balance sheet items (e.g. Letter of credit, Letter of guarantee etc.) must be disclosed separately on the face of the balance sheet.

#### xiv. Investments net of provision

IAS/IFRS: Investments should be presented net of provision.

Bangladesh Bank: As per BRPD 14 dated 25 June 2003 and BRPD 15 dated 09 November 2009, provision on investments is presented separately as liability and cannot be netted off against investments.

#### xv. Revenue

As per IFRS 15 "Revenue from Contract with Customers", revenue should be recognized on accrual basis but due to the unique nature of Islamic Banks, income from investment under Mudaraba, Musharaka, Bai-Salam, Bai-as-Sarf and Ijarah modes is accounted for on realization basis as per AAOIFI and Bangladesh Bank guidelines.

#### 2.01.2 Authorization of the financial statements for issue

The financial statements of the Bank have been authorized for issue by the Board of Directors on 25 April 2024.

## 2.01.3 Changes in accounting standards

No new International Financial Reporting Standards (IFRSs) have been adopted by The Institute of Chartered Accountants of Bangladesh (ICAB) as Bangladesh Financial Reporting Standards (BFRSs) during the year that are effective for the first time for the financial year 2018 that have a significant impact on the Bank Company and accordingly no new accounting standards have been applied in preparing these financial statements.

## 2.01.4 Prior period adjustments

Prior period adjustments, if any, is recognized respectively as per IAS 8 "Accounting Policies, Changes in Accounting Estimates and Errors".



#### 2.02 Basis of Preparation of Financial Statements

The Financial Statements of Union Bank PLC. represent Balance Sheet and Profit and Loss Account, Cash Flow Statement, Statement of Changes in Equity and Liquidity Statement which comprise of the financial information/ transaction of all branches. All significant inter-branches transactions are eliminated on preparation of these financial statements.

#### 2.03 Use of estimates and Judgements

In the preparation of the financial statements management is required to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an on going basis. Revisions to accounting estimates are recognized in the year in which the estimate is revised and in any future periods affected.

## 2.04 Going concern

When preparing financial statements, management makes an assessment of the Bank's ability to continue as a going concern. The Bank prepares financial statements on a going concern basis.

#### 2.05 Accruals and Deferrals

Accruals and deferrals have been made as per the guidance of IAS # 1: Presentation of Financial Statements. In order to meet their objectives, financial statements except for Cash Flow Statement and related information are prepared on accrual basis of accounting. Under this basis, the effects of transactions and other events are recognized when they occur (and not when cash or its equivalent is received or paid) and they are recorded in accounts and reported in the financial statements of the year to which they relate.

## 2.06 Revenue Recognition

The revenues during the year are recognized on an accrual basis, which comply with the conditions of revenue recognition as provided in IFRS 15 "Revenue from Contract with Customers".

#### 2.06.1 Income from Investments

Income from investments has been accounted for on accrual basis except investment under Musharaka, Mudaraba and Bai-Salam. Income in case of Musharaka is accounted for on realization basis. The bank does not charge any rent during the gestation/interim period of investment under hire purchase, but it fixes the rent of the assets at a higher price in such a way to cover its expected rate of return. Such income is recognized on realization basis.

Income was calculated on daily product basis and charged periodically.

#### 2.06.2 Income from Investments in Share and Securities

Investment in shares and securities are recorded at cost. Provisions have been made against probable losses on the basis of year end reviewed by the management and in compliance with Bangladesh Bank circulars.

As per IFRS 15 "Revenue from Contract with Customers" dividend income from investments in shares is recognized when the "Bank's" right to receive dividend is established. Bank recognized dividend income when:

- a. It is probable that economic benefits, associated with transaction will flow to the entity; and
- b. The amount of the revenue can be measured reliably.

Gain on sale of shares transferred to other income on realization basis.

Profit on investment in Bangladesh Govt. Islamic Investment Bond is recognized on accrual basis.

#### 2.06.3 Commission Income

Commission and discount on Bills Purchased and Discounted are recognized at the time of realization. Commission charged to customers on letter of credit and guarantees are credited to income at the time of effecting the transactions.

## 2.06.4 Profit/Rent/Compensation Suspense Account prohibited by Sharia'h

Profit/rent/compensation accrued on classified investments are suspended and accounted for as per circulars issued by the Bangladesh Bank. Moreover, income which are irregular (doubtful) as per Sharia'h are not included in the distributable income of the Bank.

Compensation on unclassified overdue Bai-Murabaha investments is charged as per Islamic Sharia'h such compensation is not shown as income of the Bank. This fund is transferred to Union Bank Foundation as per policy of the Bank.

Profit received from the balances held with foreign banks and foreign currency charging account with Bangladesh Bank are also not credited to regular income since it is not permissible as per Sharia'h.

## 2.06.5 Profit paid and Other Expenses

Profit paid and other expenses incurred by the Bank are recognized on accrual basis.

## 2.06.6 Dividend Payments

Interim dividend is recognized when they are paid to shareholders. Final dividend is recognized when it is approved by the shareholders. The proposed dividend for the year ended 31 December 2023 has not been recognized as a liability in the balance sheet in accordance with the IAS # 10: Events After the Balance Sheet Date.

Dividend payable to the Bank's shareholders is recognized as a liability and deducted from the shareholders' equity in the period in which the shareholders' right to receive payment is established.

| Statement of Unclaimed Cash Dividend |            |
|--------------------------------------|------------|
| Cash Dividend for the year 2021      | 33,061,528 |
| Cash Dividend for the year 2022      | 32,094,560 |
| Total                                | 65,156,088 |

## 2.07 Foreign Currency Transactions

## 2.07.1 Foreign Currency

Items included in the financial statements of each entity of the bank are measured using the currency of the primary economic environment in which entity operates i.e. functional currency. The financial statements of the bank are presented in Taka which is bank's functional and presentation currency.

## 2.07.2 Foreign Currency Translations

Foreign currency transactions are converted into equivalent Taka currency at the ruling exchange rates on the respective dates of such transactions as per IAS # 21. Assets and liabilities in foreign currencies as at 31 December 2023 have been converted into Taka currency at the average of the prevailing buying and selling rates of the concerned foreign currencies at that date except "balances with other banks and financial institutions" which have been converted as per directives of Bangladesh Bank vide its circular no BRPD(R) 717/2004-959 dated 21 November 2004.

## 2.07.3 Commitments

Commitments for outstanding forward foreign exchange contracts disclosed in these financial statements are translated at contracted rates. Contingent liabilities / commitments for letters of credit and letters of guarantee denominated in foreign currencies are expressed in Taka terms at the rates of exchange ruling on the balance sheet date. The outstanding balances for the same as at 31 December 2023 have been shown in the Balance Sheet under Off-Balance Sheet items.



## Exchange rates with major foreign currencies as on 31 December 2023 were as:

|      | Currency Name | Exchange Rate<br>(Taka) |
|------|---------------|-------------------------|
| USD  |               | 109.5000                |
| Euro |               | 130.9691                |
| JPY  |               | 0.8365                  |
| ACU  |               | 109.7500                |
| GBP  |               | 142.4296                |
| CHF  |               | 130.5527                |
| SGD  |               | 83.3155                 |
| AUD  |               | 75.2756                 |
| CAD  |               | 83.1635                 |

## 2.07.4 Translation gains and losses

As par provision of IAS # 21: The Effects of Changes in Foreign Exchange Rates, foreign currency transactions are translated into Taka at rates prevailing on the dates of such transactions. The resulting exchange transaction gains and losses arising through foreign currency buying and selling transactions effected on different dates of the year have been adjusted by debiting /crediting exchange gain or loss account.

## 2.08 Assets and their basis of valuation

## 2.08.1 Cash and Cash Equivalents

As per provision of IAS # 7 Cash Flow Statements of Banks and Similar Financial Institutions for the purpose of the cash flow statement, cash and cash equivalents comprise balances with less than 90 days maturity from the date of acquisition including: cash and balances with central banks, treasury bills, and other eligible bills, amounts due from other banks and dealing securities other than those which are not available to finance the UBPLC day to day operations.

## 2.08.2 Investments

- a) Investments are stated in the balance Sheet at the net amount excluding unearned income and profit receivable.
- b) Provision for Investments Impairment:

As per instructions contained in Bangladesh Bank's BRPD circular no. 14, dated September 23, 2012, BRPD circular no. 05, dated May 29, 2013, BRPD circular no. 08, dated August 02, 2015, BRPD circular no. 12, dated August 20, 2017, BRPD circular no. 15, dated September 27, 2017, BRPD Circular no. 01, dated February 20, 2018, BRPD Circular no. 07, dated June 21, 2018, BRPD Circular no. 13, dated October 18, 2018, BRPD Circular no. 03, dated April 21, 2019, BRPD Circular no. 16, dated July 21, 2020, BRPD Circular no. 52, dated October 20, 2020 BRPD Circular no. 14, dated June 22, 2022, BRPD Circular no. 51, dated December 18, 2022 and BRPD Circular no. 53, dated December 22, 2022, BRPD Circular no. 03 dated February 02, 2023, BRPD Circular no. 06 dated April 25, 2023 respectively specific provisions are made against non performing investments are at the following rates:

| Particulars  | Rates |
|--|-------|
| Provision on Substandard Investments:                          |       |
| Cottage, Micro, Small and Medium Enterprise (CMSME)            | 5%    |
| Other than Cottage, Micro, Small and Medium Enterprise (CMSME) | 20%   |
| Provision on Doubtful Investments:                             |       |
| Cottage, Micro, Small and Medium Enterprise (CMSME)            | 20%   |
| Other than Cottage, Micro, Small and Medium Enterprise (CMSME) | 50%   |
| Provision on Bad & Loss Investments                            | 100%  |

As per instructions of BRPD circular nos. 14, 05, 08, 12, 15, 07, 13, 03, 16, 52, 14, 03, 06 dated September 23, 2012, May 29, 2013, August 02, 2014, August 02, 2015, August 20, 2017, September 27, 2017, February 20, 2018, June 21, 2018, October 18, 2018, April 21, 2019, July 21, 2020, October 20, 2020, June 22, 2022, February 02, 2023 and April 25, 2023 respectively and BRPD Circular letter no. 51 & 53 dated December 18, 2022 & December 22, 2022 an amount has been set aside up of the total unclassified investments as on the balance sheet date at the following rates:

## **General Provision on:**

|    | Particulars   | Rates |       |  |  |
|----|---|-------|-------|--|--|
| •  | All Unclassified Investments of Small and Medium Enterprise (SME)   | (     | 0.25% |  |  |
| •  | All Unclassified Investments (Other than investments under Consumer Financing, SME Financing, Housing Finance, Investment to professionals to set up business, Investment to Brokerage Houses, Merchant Banks, Stock Dealers etc.,) |       | 1.00% |  |  |
| •  | Unclassified Consumer Financing (Other than Housing Finance and Investment for Professionals to set up business)  | :     | 2.00% |  |  |
| •  | Unclassified Investment to Housing Finance  |       | 1.00% |  |  |
| •  | Unclassified Investment for Professionals to set up business under Consumer Financing Scheme  | :     | 2.00% |  |  |
| •  | Unclassified Investment to Brokerage House, Merchant Banks, Stock dealers, etc.   | :     | 2.00% |  |  |
| •  | Special General Provision - COVID - 19:   |       |       |  |  |
|    | CMSME   |       | 1.50% |  |  |
|    | Other than CMSME  | :     | 2.00% |  |  |
|    | COVID - 19  |       | 1.00% |  |  |
| Pr | Provision for Short-term Agricultural and Micro-Credits:  |       |       |  |  |
|    | Particulars   | Rates |       |  |  |
| •  | All unclassified investments (irregular & regular)  |       | 1.00% |  |  |

| • | All unclassified investments (irregular & regular) | 1.00%   |
|---|--|---------|
| • | Classified as "Sub-Standard" & "Doubtful"          | 5.00%   |
| • | Classified as "Bad/Loss"                           | 100.00% |

## Provision for Off-Balance Sheet Exposures

| Contingent Liabilities  | Provisioning<br>requirement<br>(% of the exposure<br>amount) |
|---|--|
| A. Contingent Liabilities:  |  |
| i) Acceptances and Endorsements   | 1.00%  |
| ii) Letters of Guarantee:   |  |
| Provisioning requirement against letters of guarantee   | 1.00%  |
| Considering the risk mitigating effect of guarantees against which government has issued counter-guarantee: banks will not have to maintain any provision against such guarantees | NIL (0%)   |
| The provisioning requirement for the bank guarantees, against which a counter guarantee has been issued, is stated as follows:  |  |

| Contingent Liabilities   | Provisioning<br>requirement<br>(% of the exposure<br>amount) |
|--|--|
| BB rating grade equivalence of the Bank/financial institution/organization providing the cou | nter-guarantee   |
| 1  | NIL  |
| 2  | 0.50%  |
| 3 or 4   | 0.75%  |
| iii) Irrevocable Letters of Credit:  |  |
| Short-term self-liquidating trade L/C:   | 0.50%  |
| Other LCs including L/C used as guarantee or confirmation:                                   | 1.00%  |
| iv) Bills for Collection:  | NIL  |
| v) Other Contingent Liabilities:   |  |
| With an original maturity up to one year:  | 0.50%  |
| With an original maturity over one year:   | 1.00%  |
| B. Other Commitments:  |  |
| Unconditionally cancellable  | NIL  |
| With certain drawdown  | 1.00%  |
| Others with an original maturity up to one year  | 0.50%  |
| Others with an original maturity over one year   | 1.00%  |

| C. Additional provisioning:                  |   |    |  |  |
|--|---|----|--|--|
| OBS exposures                                | 03 (three) months or beyond but less than 12 (twelve) months.                                     | 1% |  |  |
| remaining overdue                            | 12 (twelve) or beyond but less than 24 (twenty four) months.                                      | 2% |  |  |
| for  | 24 (twenty four) months or beyond.  | 5% |  |  |
| In case of OBS expos<br>provision requiremen | sure under litigation, banks have to maintain additional provision over the<br>It mentioned above | 5% |  |  |

c) When an investment is deemed to be uncollectible, it is written off against the related provision for impairments. Subsequent recoveries of such investments are credited to the income statement.

d) Investment are normally written off, when there is no chance of recovery of these amounts in accordance with BRPD Circular no. 01, Dated 06 February 2019. A separate Special Asset Management Division (SAMD) has been set up at the Head Office, which monitors investment Written-off and legal action through the Money Court. The process of Write-offs does not undermine or affect the amount claimed against the borrower by the Bank.

## 2.08.3 Investment in shares and securities

Investment in shares and securities (other than government treasury securities) are initially measured at fair value (which is actually the cost) and subsequently accounted for depending on their classification as either held to maturity, fair value through profit or loss, or available for sale.

Investment in Bangladesh Government Islamic Investment Bond (BGIIB) is measured both initially and subsequently at cost, which is also the fair value.

# 2.08.3.1 Valuation Method

Considerable value of Investments has been considered as follows:

| Particulars                                    | Valuation Method |
|--|------------------|
| Bangladesh Government Islamic Investment Bonds | Cost Price       |
| Shares   | Cost Price       |

## 2.08.4 Off setting Financial Instruments

Financial assets and liabilities are offset and the net amount reported in the balance sheet when there is a legally enforceable right to offset the recognized amounts and there is an intention to settle on a net basis, or realize the asset and settle the liability simultaneously.

## 2.08.5 Property, Plant and Equipment

All property and equipment are classified and grouped on the basis of their nature as required in as per provision of IAS # 16: Property, Plant and Equipment.

The major categories of property and equipment held by the bank are furniture and fixtures, office equipment's, motor vehicles and books.

As guided in paragraph 30 of IAS # 16 Property Plant and Equipment: all property and equipment are stated at historical cost less accumulated depreciation. The opening and closing carrying amounts of all property and equipment are presented including the amount of additions, disposals and depreciation charged during the year as required IAS # 16. Maintenance expenses that does not increase the value of assets is charged to profit & loss account.

## **Depreciation on Property, Plant and Equipment**

As required in paragraph 43 of IAS # 16 Property Plant and Equipment depreciation has been charged on property and equipment at the following rates using reducing balance method, except on office equipment, motor vehicles on which straight-line method is applied.

| Nature of Assets       | Rate | Method of Depreciation   |
|------------------------|------|--|
| Land                   | Nil  | Not Applicable   |
| Furniture and Fixtures | 10%  | Reducing Balance Method.   |
| Office Equipment       | 20%  | Reducing Balance Method except<br>Computer Equipment where used<br>Straight Line Method. |
| Vehicles               | 20%  | Straight Line Method.  |
| Books                  | 20%  | Reducing Balance Method.   |

Depreciation on addition to fixed assets is charged in compliance with International Accounting Standard (IAS) # 16.

## 2.08.6 Leases

IFRS 16 Leases, defines a lease as "A contract or part of a contract that conveys the right to use an asset for a period of time in exchange for consideration". In order for such a contract to exist the user of the asset needs to have the right to:

- \* Obtain substantially all the economic benefits from the use of asset (identifiable asset)
- \* The right to direct the use of asset

A lease is defined as a contract, or part of a contract, that conveys the right to use an asset (the underlying asset) for a period of time in exchange for consideration. To apply this definition the bank assesses whether the contract meets two key evaluations which are whether:



\* the contract contains an identified asset, which is either explicitly identified in the contract or implicitly specified by being identified at the time the asset is made available to the Bank.

\* the Bank has the right to obtain substantially all of the economic benefits from use of the identified asset throughout the period of use, considering its rights within the defined scope of the contract the Bank has the right to direct the use of the identified asset throughout the period of use. The bank assess whether it has the right to direct 'how and for what purpose' the asset is used throughout the period of use.

The Bank depreciates the right-of-use assets on a straight-line basis over the remaining useful life of the asset. The Bank also assesses the right-of-use asset for impairment when such indicators exist.

Lease payments included in the measurement of the lease liability are made up of fixed payments (including in substance fixed), amounts expected to be payable under a residual value guarantee and payments arising from options reasonably certain to be exercised.

The Bank has elected to account for short-term leases and leases of low-value assets using the practical expedients. Instead of recognizing a right-of-use asset and lease liability, the payments in relation to these are recognized as an expense in profit or loss on a straight-line basis over the lease term.

On the statement of financial position, right-of-use assets have been included in property, plant and equipment and lease liabilities have been included other liabilities.

#### 2.09 Statutory Reserve

As per section 24 of Bank Company Act 1991 (amended up to 2023), at least 20% of the profit before tax is transferred to the statutory reserve each year until the balance of the reserve equates with the paid-up capital.

## 2.10 Liabilities and Provisions

#### 2.10.1 Taxation

Tax expenses represent the sum of the tax which are payable during the current period.

## 2.10.1.1 Current Tax

Provision for corporate current income tax has been made @ 37.50% as prescribed in the Finance Act 2023 of the accounting profit made by the Bank after considering some of the add backs to income and disallowances of expenditure as per income tax laws in compliance with IAS # 12: Income Taxes.

## 2.10.1.2 Deferred Tax

Deferred tax is recognized in compliance with IAS 12 "Income Taxes" and BRPD Circular no. 11 dated 12 December 2011, providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and amounts used for taxation purposes. Deferred tax is measured at the tax rates that are expected to be applied to the temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the date of balance sheet. Deferred tax assets and liabilities are offset as there is a legally enforceable right to offset current tax liabilities and assets, and they relate to income taxes levied by the same tax authority on the same taxable entity.

A deferred tax asset is recognized to the extent that it is probable that future taxable profits will be available against which the deductible temporary difference can be utilized. Deferred tax assets are reviewed at each date of balance sheet and are reduced to the extent that it is no longer probable that the related tax benefit will be realized. As shown in note no. 8.3.1

## 2.10.2 Retirement Benefits of Employees

Required in IAS # 19: Employee Benefit, provident fund and gratuity benefits are given to eligible employee of the bank in accordance with the locally registered rules and the entity shall disclose the amount recognized as an expense for defined contribution plan.

## 2.10.2.1 Provident Fund

Provident fund benefits are given to employees of Union Bank PLC. in accordance with the locally registered Provident Fund Rules. The employees' provident fund is administered by a Board of Trustees and is funded by contributions of employees and the Bank at predetermined rates in equal proportion. These contributions are invested separately from the assets of UBL and the profit on such contributions credited to the members' account. The Fund is recognized by the National Board of Revenue (NBR) vide their letter # PFR(UBL)/LTU/2013-2014/1057(1-3) dated 30/04/2014.

## 2.10.2.2 Gratuity

The Company operates an unfunded gratuity scheme for its permanent employees, under which an employee is entitled to the benefits if his/her length of service is at least seven (07) years. Adequate provision has been made for gratuity in line of IAS # 19 "Employee Benefits". The Fund is recognized by the National Board of Revenue (NBR) vide their letter No. 08.01.0000.035.02.0043.2016/28 dated 02/04/2017.

## 2.10.2.3 Employees' Social Security & Benevolent Fund (ESSBF)

The Bank operates a Employees' Social Security & Benevolent Fund (ESSBF) by all regular employees' contribution for the sake of death and disability of employees.

## 2.10.2.4 Employees Group Life Insurance Fund

The bank makes Employees Group Life Insurance Fund commence with effect from 01 January 2020. The purpose of the fund is to provide medical and death cum survival benefit in lieu of group insurance (death cum endowment). The fund shall be subscribed by the employees on Yearly basis and with the contribution of the Bank.

## 2.10.2.5 Death Risk Coverage Scheme (DRCS)

The bank operates a Death Risk Coverage Scheme (DRCS) in Employee House Building Investment Scheme (EHBIS) with following objectives:

a). To ensure 100% repayment of EHBIS of the Bank even in the case of death/disability, staying the Bank away from the threat of any financial loss due to non-repayment hazards.

b). To cushion the bereaved/disabled families of the employees of the Bank from the burden of paying EHBIS installment from their own in the event of death/disability case.

## 2.10.2.6 Workers' Profit Participation Fund (WPPF)

As per Bangladesh Labour Act, 2006 as amended in 2013 all companies fall within the scope of WPPF (which includes Bank) are required to provide 5% of its profit before charging such expense to their eligible employees within the stipulated time. But the provision for WPPF as per Bangladesh Labour Act 2006 as amended 2013 contradicts with the Bank Company Act 1991, section 11 sub section b(ii). As such the Bank did not make any provision during the year for WPPF.



#### 2.10.3 Deposits and Other Accounts

Deposit include non-profit bearing deposits, saving deposits, term deposits etc. They are brought to account at the gross value of the outstanding balance. Profit paid is charged to the Income Statement.

## 2.10.4 Contingent Liabilities, Commitments and Other Off-Balance Sheet items

As required in IAS # 37, Contingent Liabilities, commitments and other Off-Balance Sheet items are presented in details in the financial statements as per BB Circular no. BRPD 14 Dated 25 June 2003 and BRPD -15 Dated 09 November 2009.

#### 2.10.5 Sharing of Investment Income

In case of investments, Mudaraba fund gets preference over cost free fund. The investment income earned through deployment of Mudaraba fund is shared by the bank and the Mudaraba depositors at the pre-determined ratio fixed by the bank.

## 2.10.6 Zakat

Zakat is paid by the bank at the rate of 2.58% (instead of 2.50% as the bank maintains its account following Gregorian year) on the closing balances of share premium, statutory reserve, general reserve and exchange equalization account. Payment of zakat on paid up capital and deposits is the responsibility of the shareholders and depositor's respectively.

#### 2.11 Others

#### 2.11.1 Cash Flow Statement

Cash Flow Statement is prepared in accordance with IAS 7 "Statement of Cash Flows", and as per "Guidelines for Islamic Banking" issued by Bangladesh Bank through BRPD Circular No. 15 dated 09.11.2009 and BRPD Circular No.14 dated 25.06.2003. The Statement shows the structure of changes in cash and cash equivalents during the financial year.

## 2.11.2 Liquidity Statement

The liquidity statement of assets and liabilities as on the reporting date has been prepared on residual maturity term as per the following basis:

- Balance with other Banks and financial institutions are on the basis of their maturity term;
- Investments are on the basis of their respective maturity and repayment schedule;
- Fixed assets are on the basis of their useful lives;
- Other assets are on the basis of their realization / amortization;
- Borrowing from other Banks, financial institutions and agents, etc. are as per their maturity / repayment term;
- Deposits and other accounts are on the basis of their maturity term and past trend of withdrawal by the depositors;
- Provisions and other liabilities are on the basis of their payment / adjustments schedule.

#### 2.11.3 Comparative Information

As guided in paragraph 36 and 38 of IAS # 1 presentation of financial statements, comparative information in respect of the previous year have been presented in all numerical information in the financial statements and the narrative and descriptive information where, it is relevant for understanding of the current year's financial statements.

## 2.11.4 Earnings Per Share (EPS)

## 2.11.4.1 Basic Earnings Per Share

Earnings per share have been calculated in accordance with IAS # 33 "Earnings Per Share" (EPS) which has been shown on the face of profit and loss account. These have been calculated by dividing the basic earnings by the weighted average number of ordinary shares outstanding during the year.

#### 2.11.4.2 Diluted Earnings Per Share

No Diluated Earning per share is required to calculate for the year as there was no such component existed during the year under review.

#### 2.11.5 Functional and Presentation Currency

The financial statements are presented in Bangladesh Taka (BDT).

## 2.12 Risk Management

Risk is an inherent part of banking business. Through issuing and adopting risk management policies, UBL continues to focus on improving its risk management systems and practicing same in its day to day business operation. UBL conducts its risk management activities by following Bangladesh Bank risk management guidelines, circulars, instructions, core risk management guidelines, bank's internal comprehensive risk management guidelines and Basel-III accord; etc. as amended from time to time. As per directive of Bangladesh Bank, UBL established a separate Risk Management Division (RMD) to identify, monitor and manage evolving risks effectively and efficiently.

## Key risk management areas of the bank are described below:

## 2.12.1 Investments Risk

Investment risk is one of the major risks of the banks which can be described as potential losses arising from the failure of counterparty to perform according to the agreed terms. The failure may result from unwillingness of the counterparty or decline due to economic condition, market situation etc. Macro level investment risk management issues cover sectoral concentration, industry-wise concentration, area concentration, non-performing/classified investments, provisioning, top-20 borrower concentration, single borrower exposure limit, forced investment, status of top-20 defaulters, status of law suit, status of provisioning against classified investments, error in valuation of collateral, documentation lapses, recovery from overdue investments, rescheduled/restructured/ written-off investment, status of credit rating of eligible corporate and SME clients; etc. To manage investments risk, the bank applies investment limits to its customers and obtains adequate collaterals. Investments risks are monitored, reviewed and analyzed by the Investment Committee (IC), Investment Risk Management Committee (IRMC), Executive RISK Management Committee (ERMC), Board Risk management committee (BRMC) and Board of Directors at a regular interval in its meetings.

#### 2.12.2 Foreign Exchange Risk

Foreign Exchange Risk is defined as the potential change in earnings arising due to change in market prices. Foreign exchange risk arises due to unexpected movement of market price of the holding of currencies or the price of the assets denominated in foreign currencies. Macro level FEx risk covers open position risk, exchange rate, violation of dealer's limit and loss for the violation, un-reconciled nostro account, non-repatriation of export bills and overdue accepted bills; etc. Union Bank PLC. has a well-developed and structured Foreign Exchange Risk Manual for effective and efficient risk mangement. In order to mitigate the risk, bank follows related directives as issued by Bangladesh Bank from time to time.



## 2.12.3 Asset Liability Management Risk

Asset Liability Management is the key success of any financial intermediary especially for Banks. Asset Liability Management (ALM) can be defined as a mechanism to address the risk faced by a bank due to a mismatch between rate sensitive assets and liabilities either due to liquidity or changes in profit/interest rates. Asset-Liability Committee (ALCO) of the bank monitors balance sheet risk and liquidity risks of the bank. The balance sheet risk encompasses most part of the asset-liability and deal with change in earnings due to change in rate of profit, foreign exchange rates which are not of trading nature. On the other hand, liquidity risk can be defined as the risk or chance of failure to meet up any withdrawal /disbursement request by a counterparty/customer. ALCO reviews source of fund and application of fund, day to day liquidity requirement, the maturity of assets and liabilities, deposits and investments pricing strategy and the liquidity contingency plan. The primary objective of the ALCO is to monitor and avert significant volatility in Net Investment Income (NII), investment value and exchange earnings for the purpose of taking future action plan for better interest of the Bank.

## 2.12.4 Money Laundering and Terrorist Financing Risk

Money Laundering now a day is one of the greatest challenges that the Governments, Banks and Financial Institutions face in the globalize financial system. Identifying, assessing, and understanding ML/TF risks is an essential part of the implementation and development of a national anti-money laundering / Combating Financing Terrorism (AML/ CFT) regime, which includes laws, regulations, enforcement and other measures to mitigate ML/TF risks. The Central Compliance Committee (CCC) looks after the overall compliance related to AML/CFT regulations. Main functions of Anti-Money Laundering & Terrorist Financing Terrorism Policy & ML/TF Risk Assessment Guideline in line with BFIU of Bangladesh Bank, creation of awareness among the officers/employees about the internal AML/CFT policies, procedures and programs, conduct inspection on branches regarding anti-money laundering compliance, conducting of CCC meeting quarterly, ensure timely anti-money laundering reporting and compliance to Bangladesh Bank.

#### 2.12.5 Internal Control and Compliance Risk

An internal control system oversights the whole process in relation with the policies, processes, laws, regulations, tasks, behaviors and other aspects of a banking company to facilitate its effective and efficient operation. It is a continuing series of activities planned, implemented and monitored by the Board of Directors, Board Audit Committee and Management at all levels within an organization. Effective internal controls strengthen the base of safe and sound banking. The main objectives of Internal Control are to ascertain the efficiency and effectiveness of activities, reliability, completeness and timeliness of financial and management information, compliance with applicable laws and regulations.

Audit & Inspection Unit undertakes periodical and special audit & inspection of its branches and departments/ divisions of Head Office for reviewing its operation and compliance in line with the regulatory and internal policies and procedures. Compliance Unit ensures regulatory and internal compliances and Monitoring Unit monitors the operational lapses & other defined activities of the unit. The Board Audit Committee plays a vital role in providing a bridge between the Board and Management. The Committee reviews the financial reporting process, audit process and the bank's process for compliance with laws, regulations and code of conduct.

#### 2.12.6 Information & Communication Technology Risk

Integration of information and communication technologies helps banks to develop and maintain their competitive advantages which bring numerous benefits including faster business transactions, increasing automation, improved customer service through several innovative products in the ground-breaking new forms of internet banking, mobile banking, ATM facility etc. The importance of information security for the banks has gained much importance, and it is of the critical essence for us to ensure that the ICT risks are being properly identified measured and adequate mitigation strategies are in place. For this purpose, a risk management process consisting of assessing, controlling and monitoring risks should be in place.

Information assets are critical to the services provided by the Bank to its customers. Protection and maintenance of these assets are vital to its sustainability. In order to ensure protection of critical IT assets from unauthorized access modification, disclosure and destruction, the Bank has already taken initiatives, which safeguard the interest of customers. The basic functions regarding ICT risk management is safeguarding the interest of the bank, establishing, implementing, operating, monitoring, reviewing, exercising, maintaining and improving a documented Information and Communication Technology Assets within the context of managing the overall business risks. ICT Risk covers business disruption and system failures, execution, delivery and process management, data entry errors, vendor disputes, data security, physical security, network security and other potential risks; etc.

The Bank has already developed its own ICT policies for various operation and services which are closely in line with the ICT guidelines of Bangladesh Bank and continuously conducting training sessions on sensitive IT tasks (i.e. operational procedure, Business Continuity Planning, Disaster Recovery Planning etc.) for relevant employees. The Bank is strictly following the Information Security Standard of Bangladesh Bank covering Password Control, User ID Maintenance, Input Control, Network Security, Data Encryption, Virus Protection and Access Control to Internet and Emailing. The bank is regularly conducting internal ICT audit to all its' branches and divisions at Head Office to ensure proper implementation of the ICT policies.

## 2.13 Internal audit

Internal Audit is used as an important element to ensure good governance within the bank. Internal Audit activity is effective and it provides senior management with a number of important services. These include detecting and preventing fraud, testing internal control, and monitoring compliance with own policies & procedures, applicable rules & regulations, instructions/guidelines of regulatory authority; etc.

During the year 2023, Audit & Inspection Unit conducted inspection a number of the branches/divisions of Head Office of the bank and submitted reports covering the findings of the audits/inspections. Necessary control measures and corrective actions have been taken on the suggestions or observations provided in these reports. The reports or key points of the reports have also been discussed in the meetings of the Board Audit Committee and necessary steps have been taken according to the decision of the Committee to mitigate the risks in time.

## 2.14 Fraud and forgeries

Fraud means wrongful or criminal deception intended to result in financial or personal gain. UBL continuously pays attention to implement and improve the anti-fraud internal controls for prevention of frauds and forgeries. Moreover, UBL has developed own fraud detection and management process policy guideline and assesses/evaluates the effectiveness of its anti-fraud internal control measures. During the year 2023, no incident of fraud has been detected by the related organs.

## 2.15 Stress Testing

Stress testing is a risk management technique used to evaluate the potential effects on an institution's financial condition of a specific event and/or movement in a set of financial variables. It has become an essential and very prominent tool in the analysis to measures the shock absorbing capability of a bank. Stress testing framework is being used to assess risk absorbing capacity of the bank considering its impact on bank's capital adequacy by using minor, moderate & major level of shock in terms of investment risk, exchange rate risk, equity price risk, profit rate risk and liquidity risk on quarterly basis and communicate the results of stress test to the Senior Management and Board to ensure maintenance of adequate capital for absorbing any unforeseen losses.

## 2.16 Reporting Period

The accounting year is 01 January to 31 December. The reporting year of 2023 is from 01 January 2023 to 31 December 2023.

## 2.17 Regulatory and legal compliance

Among others, the Bank complied with the requirements of the following circular, rules and regulations:

- a) The Bank Company Act, 1991 as amended
- b) The Companies Act, 1994

c) "Guidelines for Islamic Banking" and BRPD Circular No. 14 dated 25.06.2003 issued by Bangladesh Bank through BRPD Circular No. 15 dated 09.11.2009.

- d) Other circulars, rules and regulations issued by Bangladesh Bank from time to time.
- e) Income Tax Act, 2023
- f) Value Added Tax and Supplementary Duty Act, 2012 as passed 13 June 2019,
- g) Standards issued by AAOIFI
- h) The Stamp Act, 1899
- i) The Customs Act, 1969
- j) The Money Laundering Prevention Act, 2012
- k) The Anti-Terrorism (Amendment) Act, 2012 etc.

2.18 Compliance with Financial Reporting Standards as applicable in Bangladesh subject to departure described in note-2.1,where we have followed Bangladesh Bank guideline:

| SI. No. | IASs/IFRSs No. | IFRS Title   | <b>Compliance Status</b> |
|---------|----------------|--|--------------------------|
|         |                | IFRS   |                          |
| 01      | IFRS-1         | First-time adoption of International Financial Reporting Standards       | Not Applicable           |
| 02      | IFRS-2         | Share-based Payment  | Not Applicable           |
| 03      | IFRS-3         | Business Combinations  | Not Applicable           |
| 04      | IFRS-4         | Insurance Contracts  | Not Applicable           |
| 05      | IFRS-5         | Non-current Assets Held for Sale and Discontinued Operations             | Not Applicable           |
| 06      | IFRS-6         | Exploration for and Evaluation of Mineral Resources                      | Not Applicable           |
| 07      | IFRS-7         | Financial Instruments: Disclosures                                       | Complied                 |
| 08      | IFRS-8         | Operating Segments   | Complied                 |
| 09      | IFRS-9         | Financial Instruments  | Complied                 |
| 10      | IFRS-10        | Consolidated Financial Statements  | Not Applicable           |
| 11      | IFRS-11        | Joint Arrangements   | Not Applicable           |
| 12      | IFRS-12        | Disclosure of Interests in other Entities                                | Not Applicable           |
| 13      | IFRS-13        | Fair Value Measurement   | Complied                 |
| 14      | IFRS-14        | Regulatory Deferral Accounts   | Complied                 |
| 15      | IFRS-15        | Revenue from Contract with Customers                                     | Complied                 |
| 16      | IFRS-16        | Leases   | Complied                 |
| 17      | IFRS-17        | Insurance Contracts  | Not Applicable           |
|         |                | IAS  |                          |
| 01      | IAS-1          | Presentation of Financial Statements                                     | Complied                 |
| 02      | IAS-2          | Inventories  | Not Applicable           |
| 03      | IAS-7          | Statement of Cash Flows  | Complied                 |
| 04      | IAS-8          | Accounting Policies, Changes in Accounting Estimates and Errors          | Complied                 |
| 05      | IAS-10         | Events after the Reporting Period  | Complied                 |
| 06      | IAS-12         | Income Taxes   | Complied                 |
| 07      | IAS-16         | Property, Plant & Equipment  | Complied                 |
| 08      | IAS-19         | Employee Benefits  | Complied                 |
| 09      | IAS-20         | Accounting for Government Grants and Disclosure of Government Assistance | Not Applicable           |
| 10      | IAS-21         | The Effects of Changes in Foreign Exchange Rates                         | Complied                 |
| 11      | IAS-23         | Borrowing Costs  | Not Applicable           |
| 12      | IAS-24         | Related Party Disclosures  | Complied                 |
| 13      | IAS-26         | Accounting and Reporting by Retirement Benefit Plans                     | Complied                 |
| 14      | IAS-27         | Separate Financial Statements  | Not Applicable           |
| 15      | IAS-28         | Investments in Associates and Joint Ventures                             | Not Applicable           |
| 16      | IAS-29         | Financial Reporting in Hyperinflationary Economics                       | Not Applicable           |
| 17      | IAS-32         | Financial Instruments: Presentation                                      | Complied                 |
| 18      | IAS-33         | Earnings per Share   | Complied                 |
| 19      | IAS-34         | Interim Financial Reporting *  | Complied                 |
| 20      | IAS-36         | Impairment of Assets   | Complied                 |
| 21      | IAS-37         | Provisions, Contingent Liabilities and Contingent Assets                 | Complied                 |
| 22      | IAS-38         | Intangible Assets  | Complied                 |
| 23      | IAS-39         | Financial Instruments: Recognition and Measurement                       | Not Applicable           |
| 24      | IAS-35         | Investment Property  | Not Applicable           |
| 25      | IAS-40         | Agriculture  | Not Applicable           |

(\*) Complied while the quarterly and half-yearly interim financial reports were prepared during the year.

# 2.19 General

2.19.1 The figures have been rounded off to the nearest Taka.

2.19.2 Wherever considered necessary, previous year's figures have been rearranged for the purpose of comparison.

| 2023 | 2022 |
|------|------|
| Taka | Taka |

| 3   | CASH  |                |                |
|-----|---|----------------|----------------|
| 3.1 | Cash in Hand                                    |                |                |
|     | In Local Currency                               | 1,589,554,231  | 1,516,413,312  |
|     | In Foreign Currencies                           | 43,900         | 42,000         |
|     | Sub-total                                       | 1,589,598,131  | 1,516,455,312  |
| 3.2 | Balance with Bangladesh Bank and its Agent Bank |                |                |
|     | In Local Currency                               | 14,185,039,729 | 15,762,968,464 |
|     | In Foreign Currencies                           | 198,423,342    | 159,539,510    |
|     | Sub-total                                       | 14,383,463,071 | 15,922,507,974 |
|     | Total   | 15,973,061,202 | 17,438,963,286 |

## 3.3 Cash Reserve Ratio (CRR) and Statutory Liquidity Ratio (SLR)

Cash Reserve Ratio (CRR) and Statutory Liquidity Ratio (SLR) have been calculated and maintained in accordance with the Section 25 & 33 of the Bank Companies Act, 1991 (amended upto 2018), and subsequent BCD Circular No.13 dated May 24,1992; BRPD Circular No. 12 dated September 06, 1998, BRPD Circular No.12, dated September 20, 1999, BRPD Circular No. 22 dated November 06, 2003, BRPD Circular No. 03 dated 17 February 2005 and BRPD Circular No. 11 & 12 dated 25 August 2005, Bangladesh Bank Letter # DOS (SR) 1153/120-A/2009-46 dated 22 March 2009, MPD circular # 01 dated 04 May 2010, DOS Circular # 01 dated 19 January 2014, MPD circular # 04 & 05 dated 01 December 2010, MPD circular # 01 dated 23 June 2014, MPD circular # 26 dated 19 August 2019 and MPD Circular # 03 dated 09 April 2020. The statutory Cash Reserve Ratio on the Bank's time and demand liabilities at the rate 4.0% (conventional and islamic) has been calculated and maintained with Bangladesh Bank in local currency 5.5% Statutory Liquidity Ratio for Islamic Banking, on the same liabilities has also been maintained in the form of cash in hand, balance with Bangladesh Bank, treasury bills, and bonds. CRR and SLR maintained by the Bank are shown below:

## 3.4 Cash Reserve Ratio (CRR): 4.00 % (Bi-Weekly) of Average Demand and Time Liabilities

| Required Reserve       10,291,209,026       9,191,383,663         Actual Reserve       12,042,197,967       14,276,864,486         Surplus/(Shortfall)       1,750,988,941       5,085,480,823         BALANCE WITH OTHER BANKS AND FINANCIAL INSTITUTIONS AND PLACEMENT   | 5.4 | Cash Reserve Ratio (CRR): 4.00 % (bi-weekly) of Average Demand and Time Liabilities |                |                |  |  |
|--|-----|---|----------------|----------------|--|--|
| Surplus/(Shortfall)         6,548,021,588         8,952,362,134           Statutory Liquidity Ratio (SLR): 5.50% of Average Demand and Time Liabilities:         9,191,383,663         10,291,209,026         9,191,383,663           Actual Reserve         10,291,209,026         9,191,383,663         14,276,864,486           Surplus/(Shortfall)         1,750,988,941         5,085,480,823           BALANCE WITH OTHER BANKS AND FINANCIAL INSTITUTIONS AND PLACEMENT         Balance with other banks and financial institutions           Inside Bangladesh         Al-Wadiah Current Accounts         2,015,471         14,671           Janata Bank PLC.         2,015,471         14,671         14,671           Others Accounts:         147,511,396         17,304,614         10,621,612           AB Bank PLC.         147,511,396         17,304,614         10,621,612           AB Bank PLC.         741,060         730,995         14,655,080         16,000,793           Agrani Bank PLC.         14,655,080         16,000,793         8,121           Exim Bank PLC.         875,000         - |     | Required Reserve  | 7,484,515,655  | 6,684,642,664  |  |  |
| Statutory Liquidity Ratio (SLR): 5.50% of Average Demand and Time Liabilities:           Required Reserve         10,291,209,026         9,191,383,663           Actual Reserve         12,042,197,967         14,276,864,486           Surplus/(Shortfall)         1,750,988,941         5,085,480,823           BALANCE WITH OTHER BANKS AND FINANCIAL INSTITUTIONS AND PLACEMENT         Balance with other banks and financial institutions         5,085,480,823           Inside Bangladesh         Al-Wadiah Current Accounts         2,015,471         14,671           Janata Bank PLC.         2,015,471         14,671           Others Accounts:         147,511,396         17,304,614           Global Islami Bank PLC.         147,511,396         10,621,612           AB Bank PLC.         741,060         730,995           Trust Bank PLC.         14,655,080         16,000,793           Agrani Bank PLC.         7,150         8,121           Exim Bank PLC.         875,000         -  |     | Actual Reserve maintained   | 14,032,537,243 | 15,637,004,798 |  |  |
| Required Reserve       10,291,209,026       9,191,383,663         Actual Reserve       12,042,197,967       14,276,864,486         Surplus/(Shortfall)       1,750,988,941       5,085,480,823         BALANCE WITH OTHER BANKS AND FINANCIAL INSTITUTIONS AND PLACEMENT       Balance with other banks and financial institutions       1,0291,209,026       14,276,864,486         Balance with other banks and financial institutions       1,750,988,941       5,085,480,823         Inside Bangladesh       Al-Wadiah Current Accounts       2,015,471       14,671         Janata Bank PLC.       2,015,471       14,671         Others Accounts:       147,511,396       17,304,614         Mudaraba Short Notice Deposits       147,511,396       10,621,612         First Security Islami Bank PLC.       146,655,080       10,621,612         AB Bank PLC.       14,655,080       16,000,793         Agrani Bank PLC.       7,150       8,121         Exim Bank PLC.       875,000       -   |     | Surplus/(Shortfall)   | 6,548,021,588  | 8,952,362,134  |  |  |
| Actual Reserve       12,042,197,967       14,276,864,486         Surplus/(Shortfall)       1,750,988,941       5,085,480,823         BALANCE WITH OTHER BANKS AND FINANCIAL INSTITUTIONS AND PLACEMENT       Balance with other banks and financial institutions       5,085,480,823         Inside Bangladesh       Al-Wadiah Current Accounts  | 3.5 | Statutory Liquidity Ratio (SLR): 5.50% of Average Demand and Time Liabilities       |                |                |  |  |
| Surplus/(Shortfall)1,750,988,9415,085,480,823BALANCE WITH OTHER BANKS AND FINANCIAL INSTITUTIONS AND PLACEMENTBalance with other banks and financial institutionsInside BangladeshAl-Wadiah Current AccountsJanata Bank PLC.Others Accounts:Mudaraba Short Notice DepositsFirst Security Islami Bank PLC.Global Islami Bank PLC.Global Islami Bank PLC.AB Bank PLC.Trust Bank PLC.Trust Bank PLC.Agrani Bank PLC.Agrani Bank PLC.Bank PLC.Stank PLC.   |     | Required Reserve  | 10,291,209,026 | 9,191,383,663  |  |  |
| BALANCE WITH OTHER BANKS AND FINANCIAL INSTITUTIONS AND PLACEMENTBalance with other banks and financial institutionsInside BangladeshInside BangladeshAl-Wadiah Current AccountsJanata Bank PLC.2,015,471Others Accounts:2,015,471Mudaraba Short Notice Deposits114,671First Security Islami Bank PLC.147,511,396Global Islami Bank PLC.147,511,396AB Bank PLC.144,655,080Trust Bank PLC.144,655,080Agrani Bank PLC.875,000Exim Bank PLC.875,000   |     | Actual Reserve  | 12,042,197,967 | 14,276,864,486 |  |  |
| Balance with other banks and financial institutionsInside BangladeshAl-Wadiah Current AccountsJanata Bank PLC.2,015,471Others Accounts:Mudaraba Short Notice DepositsFirst Security Islami Bank PLC.147,511,396Global Islami Bank PLC.147,511,396AB Bank PLC.141,650,080Trust Bank PLC.144,655,080Agrani Bank PLC.146,55,080Line Bank PLC.146,55,080Contrast Bank PLC.146,55,080Agrani Bank PLC.375,000Contrast Bank PLC.375,000   |     | Surplus/(Shortfall)   | 1,750,988,941  | 5,085,480,823  |  |  |
| Inside Bangladesh       Al-Wadiah Current Accounts         Janata Bank PLC.       2,015,471       14,671         Others Accounts:       2015,471       14,671         Mudaraba Short Notice Deposits       147,511,396       17,304,614         First Security Islami Bank PLC.       147,511,396       10,621,612         AB Bank PLC.       741,060       730,995         Trust Bank PLC.       144,655,080       16,000,793         Agrani Bank PLC.       7,150       8,121         Exim Bank PLC.       875,000       -   | 4   | BALANCE WITH OTHER BANKS AND FINANCIAL INSTITUTIONS AND PLACE                       | MENT           |                |  |  |
| Al-Wadiah Current Accounts       2,015,471       14,671         Janata Bank PLC.       2,015,471       14,671         Others Accounts:       4       4       4         Mudaraba Short Notice Deposits       147,511,396       17,304,614         First Security Islami Bank PLC.       147,511,396       10,621,612         AB Bank PLC.       741,060       730,995         Trust Bank PLC.       14,655,080       16,000,793         Agrani Bank PLC.       7,150       8,121         Exim Bank PLC.       875,000       -   | 4.1 | Balance with other banks and financial institutions                                 |                |                |  |  |
| Janata Bank PLC.       2,015,471       14,671         Others Accounts:       Mudaraba Short Notice Deposits       147,511,396       17,304,614         First Security Islami Bank PLC.       147,511,396       10,621,612         AB Bank PLC.       741,060       730,995         Trust Bank PLC.       144,655,080       16,000,793         Agrani Bank PLC.       7,150       8,121         Exim Bank PLC.       875,000       -  | Α.  | Inside Bangladesh   |                |                |  |  |
| Others Accounts:         Mudaraba Short Notice Deposits           First Security Islami Bank PLC.         147,511,396           Global Islami Bank PLC.         196,800           AB Bank PLC.         741,060           Trust Bank PLC.         144,655,080           Agrani Bank PLC.         7,150           Exim Bank PLC.         875,000   |     | Al-Wadiah Current Accounts  |                |                |  |  |
| Mudaraba Short Notice Deposits           First Security Islami Bank PLC.         147,511,396         17,304,614           Global Islami Bank PLC.         196,800         10,621,612           AB Bank PLC.         741,060         730,995           Trust Bank PLC.         14,655,080         16,000,793           Agrani Bank PLC.         7,150         8,121           Exim Bank PLC.         875,000         -  |     | Janata Bank PLC.  | 2,015,471      | 14,671         |  |  |
| First Security Islami Bank PLC.       147,511,396       17,304,614         Global Islami Bank PLC.       196,800       10,621,612         AB Bank PLC.       741,060       730,995         Trust Bank PLC.       14,655,080       16,000,793         Agrani Bank PLC.       7,150       8,121         Exim Bank PLC.       875,000       -   |     | Others Accounts:  |                |                |  |  |
| Global Islami Bank PLC.       196,800       10,621,612         AB Bank PLC.       741,060       730,995         Trust Bank PLC.       14,655,080       16,000,793         Agrani Bank PLC.       7,150       8,121         Exim Bank PLC.       875,000       -  |     | Mudaraba Short Notice Deposits  |                |                |  |  |
| AB Bank PLC.       741,060       730,995         Trust Bank PLC.       14,655,080       16,000,793         Agrani Bank PLC.       7,150       8,121         Exim Bank PLC.       875,000       -   |     | First Security Islami Bank PLC.   | 147,511,396    | 17,304,614     |  |  |
| Trust Bank PLC.       14,655,080       16,000,793         Agrani Bank PLC.       7,150       8,121         Exim Bank PLC.       875,000       -  |     | Global Islami Bank PLC.   | 196,800        | 10,621,612     |  |  |
| Agrani Bank PLC.         7,150         8,121           Exim Bank PLC.         875,000         -  |     | AB Bank PLC.  | 741,060        | 730,995        |  |  |
| Exim Bank PLC. 875,000 -   |     | Trust Bank PLC.   | 14,655,080     | 16,000,793     |  |  |
|  |     | Agrani Bank PLC.  | 7,150          | 8,121          |  |  |
| Islami Bank Bangladesh PLC. 19,632,835 38,184,105  |     | Exim Bank PLC.  | 875,000        | -              |  |  |
|  |     | Islami Bank Bangladesh PLC.   | 19,632,835     | 38,184,105     |  |  |
| <b>183,619,321</b> 82,850,240  |     |   | 183,619,321    | 82,850,240     |  |  |
| Sub-total 185,634,792 82,864,911   |     | Sub-total   | 185,634,792    | 82,864,911     |  |  |



# **B. Outside Bangladesh**

| Bertinden                               | 0        | •            | Data        | 2023        | 2022        |
|---|----------|--------------|-------------|-------------|-------------|
| Particulars                             | Currency | Amount       | Rate        | Taka        | Taka        |
| Current Account                         |          |              |             |             |             |
| Banco De Sabadell S.A., Spain           | EURO     | 370,828.90   | 130.9691    | 48,567,127  | 3,234,381   |
| Sonali Bank (UK) Limited, UK            | GBP      | 114.00       | 142.4246    | 16,236      | 14,238      |
| Sonali Bank (UK) Limited, UK            | ACU      | 3,750.17     | 109.7500    | 411,581     | 9,926,346   |
| Habib American Bank, New York, USA      | USD      | 1,477,191.57 | 109.7500    | 162,121,775 | 38,947,905  |
| Kookmin Bank, Seoul                     | USD      | 261,747.95   | 109.7500    | 28,726,838  | 3,662,380   |
| Axis Bank Limited, Kolkata              | ACU      | 1,460.72     | 109.7500    | 160,314     | 2,513,612   |
| Meezan Bank Limited, Karachi            | ACU      | 22,004.50    | 109.7500    | 2,414,994   | 1,490,948   |
| AB Bank Ltd., Mumbai, India             | ACU      | 13,056.91    | 109.7500    | 1,432,996   | 9,063,646   |
| United Bank of India, Kolkata, India    | ACU      | 193,060.15   | 109.7500    | 21,188,351  | 339,359     |
| National Bank of Pakistan, Tokyo, Japan | JPY      | 77,878.00    | 0.8300      | 64,639      | 60,363      |
|   |          |              | Sub-Total   | 265,104,851 | 69,253,178  |
|   |          |              | Total (A+B) | 450,739,643 | 152,118,089 |

|       |  | 2023          | 2022          |
|-------|--|---------------|---------------|
|       |  | Taka          | Taka          |
| 4.1.1 | Maturity-wise Grouping (Inside and Outside Bangladesh)   |               |               |
|       | Payable on Demand  | 450,739,643   | 152,118,089   |
|       | Up to Three Months                                       | -             | -             |
|       | Three Months to One Year                                 | -             | -             |
|       | One Year to Five Years                                   | -             | -             |
|       | Above Five Years   | -             | -             |
|       | Total  | 450,739,643   | 152,118,089   |
|       |  |               |               |
| 4.2   | Placement with banks & Other Financial Institutions      |               |               |
|       | Aviva Finance Limited                                    | 4,732,618,099 | 4,732,618,099 |
|       | Phoenix Finance and Investments Ltd.                     | 80,000,000    | 80,000,000    |
|       | International Leasing and Financial Services Ltd.        | 129,435,260   | 129,435,260   |
|       | Total  | 4,942,053,359 | 4,942,053,359 |
|       |  |               |               |
| 4.2.1 | Maturity-wise Grouping (Placement with banks & other FI) |               |               |
|       | Payable on Demand  | 3,512,053,359 | 3,512,053,359 |
|       | Up to Three Months                                       | 1,430,000,000 | 1,430,000,000 |
|       | Three Months to One Year                                 | -             | -             |
|       | One Year to Five Years                                   | -             | -             |
|       | Above Five Years   | -             |               |
|       | Total  | 4,942,053,359 | 4,942,053,359 |

|   |  | 2023           | 2022           |
|---|--|----------------|----------------|
|   |  | Taka           | Taka           |
| 5 | INVESTMENTS IN SHARES AND SECURITIES             |                |                |
|   | Government Securities                            |                |                |
|   | Bangladesh Govt. Islamic Investment Bonds        | 3,550,000,000  | 3,550,000,000  |
|   | Bangladesh Govt. Investment Sukuk (Ijarah Sukuk) | 4,971,490,000  | 4,971,490,000  |
|   | Sub-total  | 8,521,490,000  | 8,521,490,000  |
|   |  |                |                |
|   | Others   |                |                |
|   | Subordinated Bond                                | 60,000,000     | 60,000,000     |
|   | Beximco Green SUKUK                              | 500,000,000    | 500,000,000    |
|   | Mudaraba Perpetual Bond (standard Bank)          | 1,000,000,000  | 1,000,000,000  |
|   | Quoted Shares (Note - 5.1)                       | 141,020,658    | 192,186,172    |
|   | Sub-total  | 1,701,020,658  | 1,752,186,172  |
|   | Total  | 10,222,510,658 | 10,273,676,172 |

# 5.1 Quoted Shares

| Name of Companies                            | Acquisition cost | Acquisition cost |
|--|------------------|------------------|
| Aamra Networks Limited                       | -                | 4,793,635        |
| Aamra Tevhnologies Limited                   | 158,876          | -                |
| ACI Formulations Limited                     | 8,653,358        | 8,653,358        |
| ADN Telecom Limited                          | 1,245,606        | 5,597,994        |
| Anwar Galvanizing Ltd.                       | 13,798,251       | 9,521,586        |
| Baraka Power Limited                         | 1,362,899        | 1,362,899        |
| BDCOM Online Ltd.                            | -                | 3,403,204        |
| Beacon Pharmaceuticals Limited               | 8,922,850        | 6,466,725        |
| Bangladesh Export Import Company Ltd.        | 12,534,845       | 12,534,845       |
| Baraka Patenga Power Limited                 | 1,577,935        | 1,577,935        |
| Bangladesh Shipping Corporation              | 3,397,636        | 15,614,880       |
| Beximco Pharmaceuticals Ltd.                 | 3,081,808        | 3,081,808        |
| Dhaka Electric Supply Company Ltd.           | 1,863,869        | 1,863,869        |
| Doreen Power Generations and Systems Limited | 2,722,090        | 2,722,090        |
| Dragon Sweater and Spinning Limited          | 882,200          | 882,200          |
| eGeneration Limited                          | -                | 2,791,058        |
| Eastern Housing Limited                      | 1,229,566        | 1,541,043        |
| Energypac Power Generation Limited           | 2,939,831        | 2,939,831        |
| Fortune Shoes Limited                        | 1,593,975        | 1,593,975        |
| Genex Infosys Limited                        | 4,423,632        | 7,497,634        |
| Grameenphone Ltd.                            | 15,911,713       | 15,911,713       |
| Intraco Refueling Station Limited            | 3,884,748        | 2,109,289        |
| Islami Bank Bangladesh Limited               | -                | 3,685,220        |

**Financial Information** 



|   | 2023             | 2022             |
|---|------------------|------------------|
|   | Taka             | Taka             |
| Name of Companies                                   | Acquisition cost | Acquisition cost |
| Islamic Finance & Investment Ltd.                   | 2,119,285        | 2,119,285        |
| Islami Insurance Bangladesh Limited                 | -                | 4,213,176        |
| Jamuna Oil Company Limited                          | -                | 851,387          |
| Kohinoor Chemicals Company (Bangladesh) PLC.        | 3,446,120        | 1,971,968        |
| LafargeHolcim Bangladesh Limited                    | 2,320,779        | 725,610          |
| Linde Bangladesh Limited                            | 2,512,137        | 2,512,137        |
| MJL Bangladesh Limited                              | 1,025,270        | 1,025,270        |
| Meghna Petroleum Limited                            | -                | 1,001,999        |
| Olympic Industries Ltd.                             | -                | 17,068,157       |
| Orion Infusion Ltd.                                 | 914,879          | 1,568,363        |
| Orion Pharma Ltd.                                   | 10,459,886       | 10,459,886       |
| Padma Oil Co. Ltd.                                  | 957,833          | 957,833          |
| Pharma Aids   | 1,197,029        | 1,197,029        |
| Paramount Textile Limited                           | 2,446,501        | 1,944,750        |
| Quasem Industries Ltd.                              | 428,741          | 428,741          |
| SAIF Powertec Limited                               | 787,333          | 787,333          |
| Summit Alliance Port Limited                        | -                | 3,478,216        |
| Sinobangla Industries Ltd.                          | -                | 3,800,278        |
| Square Pharmaceuticals Ltd.                         | 8,511,640        | 8,511,640        |
| Summit Power Limited                                | 521,483          | 521,483          |
| Titas Gas Transmission & Dist. Co. Ltd.             | 2,037,973        | 2,037,973        |
| Unique Hotel & Resorts Ltd.                         | 2,291,214        | -                |
| United Power Generation & Distribution Company PLC. | 3,600,251        | 3,600,251        |
| Walton Hi-Tech Industries Ltd.                      | 5,256,616        | 5,256,616        |
| Total   | 141,020,658      | 192,186,172      |

| 5.2 | Market Value of Quoted Shares                             | 129,551,139     | 181,329,544     |
|-----|---|-----------------|-----------------|
| 5.3 | Maturity Grouping of Investments in Shares and Securities |                 |                 |
|     | On Demand   | -               | -               |
|     | One Month to three Months                                 | 1,829,910,658   | 1,957,876,172   |
|     | Three Months to One Year                                  | 2,421,100,000   | 2,344,300,000   |
|     | One Year to Five Years                                    | 4,971,500,000   | 4,971,500,000   |
|     | More than Five Years                                      | 1,000,000,000   | 1,000,000,000   |
|     | Total   | 10,222,510,658  | 10,273,676,172  |
|     |   |                 |                 |
| 6   | INVESTMENTS (All Inside Bangladesh)                       |                 |                 |
|     | General Investments etc. (Note-6.A)                       | 254,855,856,229 | 221,503,076,683 |
|     | Bills Purchased and Discounted (Note - 6.B)               | 836,056,960     | 772,361,795     |
|     | Total   | 255,691,913,189 | 222,275,438,478 |

|     |   | 2023            | 2022            |
|-----|---|-----------------|-----------------|
|     |   | Taka            | Taka            |
| 6.A | General Investment etc.                         |                 |                 |
|     | Inside Bangladesh                               |                 |                 |
|     | Bai Murabaha (Hypo)                             | 632,932,879     | 632,848,879     |
|     | Bai Murabaha against MTDR                       | 24,455,717,660  | 16,093,250,903  |
|     | Bai Murabaha TR (Non INST)                      | 184,031,204,394 | 163,171,769,562 |
|     | Bai Murabaha TR (INST)                          | 3,673,548,593   | 3,250,136,322   |
|     | Bai Murabaha (Post Import) TR                   | 3,148,198,522   | 3,118,344,038   |
|     | Bai Murabaha Real Estate Material               | 2,417,748,611   | 2,221,262,500   |
|     | Bai Murabaha (TR) SME                           | 4,031,178,157   | 4,934,286,351   |
|     | Bai Murabaha Agriculture                        | 1,010,129,733   | 1,053,838,602   |
|     | Bai Murabaha (TR) Agriculture                   | 536,500,630     | 241,486,593     |
|     | Bai Murabaha (TR) Women Entrepreneur            | 17,005,723      | 20,274,697      |
|     | Bai Murabaha Import Bill (MIB)                  | 7,458,863       | 7,045,102       |
|     | Bai Murabaha under Stimulus Package             | 2,032,879,510   | 2,027,520,024   |
|     | Bai Murabaha (TR) under Credit Guarantee Scheme | 470,645         | 823,900         |
|     | Bai Murabaha (TR) under CMSME                   | 22,113,425      | 35,269,080      |
|     | Bai Murabaha (TR) under Line of Finance         | 66,154,176      | 33,663,241      |
|     | Bai Muazzal Real Estate (Short Term)            | 768,140,548     | 765,785,195     |
|     | Bai Muazzal (Guarantee)                         | 69,575,906      | 72,740,106      |
|     | Bai Muazzal TR                                  | 1,089,154,672   | 1,091,680,000   |
|     | Bai Muazzal against BG (Bid Bond)               | 218,029,589     | 69,240,947      |
|     | Bai Muazzal against Import Bill                 | 8,514,510,086   | 7,150,789,293   |
|     | Bai Muazzal Back to Back Bill                   | 1,532,282,296   | 1,566,761,252   |
|     | Mudaraba Investment                             | 498,307,210     | 592,522,193     |
|     | HPSM (Real Estate)                              | 3,002,693,459   | 3,012,015,052   |
|     | HPSM (Transport)                                | 348,255,151     | 280,087,042     |
|     | HPSM (SME)                                      | 85,773,050      | 81,897,890      |
|     | HPSM House Building Staff                       | 565,425,862     | 618,090,676     |
|     | HPSM Rural Housing                              | 339,077         | 644,071         |
|     | HPSM House Building General                     | 271,265,441     | 292,586,540     |
|     | HPSM Industrial Term                            | 2,652,708,179   | 2,320,280,652   |
|     | HPSM Machinery                                  | 4,498,619,711   | 3,931,749,776   |
|     | HPSM Machinery Women Entrepreneur               | 1,976,058       | 2,136,035       |
|     | HPSM Machinery and Industrial under CMSME       | 274,937,696     | _               |
|     | Quard Investment                                | 2,683,248,539   | 1,265,585,032   |
|     | Car Leasing Scheme Staff                        | 47,159,351      | 32,114,313      |
|     | Murabaha EDF Investment General                 | 125,653         | 125,653         |
|     | Murabaha EDF Investment                         | 1,495,681,789   | 1,365,339,810   |
|     | Bai Istisna                                     | 118,625,717     | 113,342,850     |
|     | HPSM Consumer Durables (Scheme)                 | 35,779,668      | 35,742,511      |
|     |   | 254,855,856,229 | 221,503,076,683 |
|     | Outside Bangladesh                              | -               |                 |
|     | Sub-Total                                       | 254,855,856,229 | 221,503,076,683 |



|     |                                | 2023            | 2022            |
|-----|--------------------------------|-----------------|-----------------|
|     |                                | Taka            | Taka            |
| 6.B | Bills Purchased and Discounted |                 |                 |
|     | Payable in Bangladesh          | 836,056,960     | 772,361,795     |
|     | Payable outside Bangladesh     | _               | -               |
|     | Sub-total                      | 836,056,960     | 772,361,795     |
|     | Total (A+B)                    | 255,691,913,189 | 222,275,438,478 |

The Finanacial Reporting Council (FRC) issue a letter vide # 178/FRC/APR/2021/27/(57) dated 12 December 2021 regarding the compliance issue of Bangladesh Bank BRPD cilcular letter no. 04 dated 04 January 2021 and BRPD Circular Leter no. 35 dated 06 July 2021 the collection of audited financial statements and statutory audit report for sanctioned/renewed investments. Regarding this issue, we have compiled are as follows:

| Particulars                 | Total Files | Compiled Files | % of Compliance |
|-----------------------------|-------------|----------------|-----------------|
| BRPD Circular Letter no. 04 | 290         | 47             | 16              |
| BRPD Circular Letter no. 35 | 290         | 29             | 10              |

## 6.1 Maturity Grouping of Investments

| Total                    | 255,691,913,189 | 222,275,438,478 |
|--------------------------|-----------------|-----------------|
| Above Five Years         | 10,281,600,000  | 9,056,400,000   |
| One Year to Five Years   | 7,789,500,000   | 6,770,100,000   |
| Three Months to One Year | 124,614,213,189 | 108,188,238,478 |
| Up to Three Months       | 61,103,700,000  | 53,118,800,000  |
| Payable on Demand        | 51,902,900,000  | 45,141,900,000  |

## 6.2 Analysis to disclose the following Significant Concentration including Bills Purchased & Discounted

| Total   | 255,691,913,189 | 222,275,438,478 |
|---|-----------------|-----------------|
| Investment to staff                                     | 633,423,003     | 671,828,869     |
| Investments to Industry                                 | 58,007,096,191  | 52,131,691,275  |
| Investments to Customers Group                          | 184,347,886,049 | 156,753,369,699 |
| Investments to Chief Executive and Other high Officials | -               | -               |
| Investments to Directors of other Banks                 | 12,703,507,946  | 12,718,548,635  |
|   |                 |                 |

6.3 Investments to Customers amounting to 10% or more of UBL's Total Regulatory Capital

| Number of Clients                  | 18             | 14             |
|------------------------------------|----------------|----------------|
| Amount of Outstanding Investments: |                |                |
| Funded                             | 21,307,100,000 | 18,543,400,000 |
| Non-funded                         | 1,434,300,000  | 783,700,000    |
| Total                              | 22,741,400,000 | 19,327,100,000 |

| Image: sector wise investments         Taka           Agriculture         1594,435,484         1,407,399.322           Ready Made Garments (RMG)         1,517,1916,578         1,279,573           Ship Building         17,617,775,43         7,279,577           Other Manufacturing industry         10,078,529,188         15,119,106,578           Ship Fuediciture         3,977,352,470         5,338,308,735           Construction         3,478,624,486         6,461,203,277           Power, Gas         11,817,005,727         1193,018,227           Transport, Storage and Communication         315,394,003         287,094,026           Trade Service         11,817,005,713         113,317,827,858           Commercial real estate financing         122,818,810         228,871,285           Consumer investment         661,556,697         63,831,043         5,335,529,061           Total         225,691,913,189         222,275,438,478           6.5         Geographical Location-wise Investments         117,074,149,090         10,631,598,344           Dhaka         125,502,195         76,375,303,196         88,488,036,516           Barishal         125,502,196         199,202,477         199,202,477           Rangpur         224,136,575         206,075,003  |            |                                      | 2023            | 2022            |
|---|------------|--------------------------------------|-----------------|-----------------|
| Agriculture       1.594,435,484       1.407,399,322         Ready Made Garments (RMG)       4,413,786,691       4,060,955,438         Textile       15,71,916,578       15,71,916,578         Ship Building       0,775,523,458       15,171,916,578         Other Manufacturing industry       3,977,352,470       5,338,308,735         Construction       3,478,624,156       6,461,203,277         Power, Gas       1,847,605,727       1,913,618,227         Transport, Storage and Communication       315,339,40,33       287,094,026         Trade Service       180,449,311,57       153,444,664,781         Commercial real estate financing       222,885,810       928,871,285         Consumer Investment       661,558,679       69,458,104         Capital market       248,307,210       1,332,076,893         Others       113,366,917,140       5,335,529,061         Total       255,691,913,189       222,275,438,478         6.5       Geographical Location-wise Investments       110,631,598,344         Dhaka       110,631,598,344       110,631,598,344         Chattogram       221,506,5163       119,232,472         Rangpur       215,164,474       110,10,70,755         Mymensingh       22,169,0563       119,232,4   |            |                                      | Taka            | Taka            |
| Ready Made Garments (RMG)         4.413,786,691         4.060,955,438           Textile         17,617,775,435         15,117,916,578           Ship Building         0.078,529,188         15,110,006,831           SME Investment         3,977,352,470         5,338,308,735           Construction         3,478,624,116         6,461,203,277           Power, Gas         1184,7605,727         1,913,618,227           Transport, Storage and Communication         315,394,033         287,094,026           Trade Service         180,448,311,157         153,444,664,781           Commercial real estate financing         222,885,810         922,871,285           Consumer investment         661,558,679         69,458,104           Capital market         1332,076,893         014,753,332,076,893           Others         193,619,114         225,691,913,189         222,275,438,478           6.5         Geographical Location-wise Investments         117,074,149,090         110,631,598,344           Chatogram         117,074,149,090         110,631,598,344         108,753,319,655         266,766,003           Kuina         117,074,149,090         110,631,598,344         104,650,656         1189,232,472           Agishahi         224,136,575         206,776,603         1189,232,472 <th>6.4</th> <th>Sector wise Investments</th> <th></th> <th></th> | 6.4        | Sector wise Investments              |                 |                 |
| Textile         17,617,775,435         15,171,916,578           Ship Building         7,279,577         10,078,529,188         15,110,008,331           SME Investment         3,977,352,470         5,338,308,735         5,338,308,735           Construction         3,478,624,156         6,461,203,277         1,913,618,227           Power, Gas         180,448,311,157         15,110,008,331         287,094,026           Trade Service         180,448,311,157         153,444,664,781           Consumer investment         661,558,679         69,458,104           Consumer investment         661,558,679         69,458,104           Capital market         143,664,971         1332,076,893           Others         1332,076,893         53,559,061           Total         255,691,913,189         222,275,438,478           Barishal         125,532,195         78,375,305           Adage         111,074,149,090         110,631,598,374           Dhaka         112,074,149,090         110,631,598,374           Barishal         224,135,575         206,756,603           Ragpur         24,116,574         139,050,227           Khuina         251,166,474         10,10,767,757           Mymensingh         224,14,704         10,10,   |            | Agriculture                          | 1,594,435,484   | 1,407,399,322   |
| Ship Building       7,279,577         Other Manufacturing industry       10,078,529,188       15,110,008,837         SME Investment       3,977,352,470       5,338,308,735         Construction       3,478,624,156       6,6461,203,277         Power, Gas       1847,605,727       1,913,618,227         Transport, Storage and Communication       315,394,033       287,094,026         Trade Service       180,448,311,157       153,444,664,781         Commercial real estate financing       282,885,810       928,871,285         Consumer investment       661,586,679       9,9458,104         Captal market       110,275,438,478       222,275,438,478         5.5       Geographical Location-wise Investments       255,691,913,189       222,275,438,478         6.5       Geographical Location-wise Investments       117,07,41,40,000       110,631,598,344         Dhaka       117,074,149,000       10,631,598,344       88,480,365,156         Barishal       125,52,195       78,376,330       224,156,55       206,756,003         Khutna       251,596,553       189,222,472       206,756,003       119,222,472         Rajshahi       225,521,95       78,376,330       194,205,026       194,205,026         Syihet       215,116,474  |            | Ready Made Garments (RMG)            | 4,413,786,691   | 4,060,955,438   |
| Other Manufacturing industry         10,078,529,188         15,110,008,831           SME Investment         3,977,352,470         5,333,308,735           Construction         3,477,852,4716         6,461,203,277           Power, Gas         1847,605,727         1,193,618,227           Transport, Storage and Communication         315,394,033         287,094,026           Trade Service         180,448,311,157         153,444,664,781           Commercial real estate financing         228,285,810         922,871,285           Consumer investment         661,558,679         69,458,104           Capital market         499,307,210         1,332,076,993           Others         255,691,913,189         222,275,438,478           6.5         Geographical Location-wise Investments         100,631,598,344           Ubaa         117,074,149,090         110,631,598,344           Chattogram         125,532,195         78,376,930           Raighahi         224,275,438,478         224,754,384,788           G.5         Geographical Location-wise Investments         110,074,149,090         110,631,598,344           Dhaka         117,074,149,090         110,631,598,344         125,532,195         78,376,930           Raighahi         224,136,575         206,756,003  |            | Textile                              | 17,617,775,435  | 15,171,916,578  |
| SME Investment         3,977,352,470         5,338,308,735           Construction         3,478,624,156         6,646,1203,277           Power, Gas         11,847,605,727         1,1913,618,227           Transport, Storage and Communication         315,394,033         287,094,026           Trade Service         180,448,311,157         153,444,664,781           Commercial real estate financing         228,285,80         928,871,285           Consumer investment         661,558,679         69,458,104           Capital market         498,307,210         1,332,076,893           Others         18,366,917,400         5,335,529,061           Total         255,691,913,189         222,275,438,478           6.5         Geographical Location-wise Investments         106,31,598,344           Urban         117,074,149,090         110,631,598,344           Chattogram         119,833,31,965         188,488,036,516           Barishal         125,532,195         78,376,930           Raighahi         224,136,575         206,756,003           Khuina         23,107,352         199,906,382,127           Mymensingh         22,159,16,474         101,767,757           Mymensingh         22,159,16,474         101,767,757           Raigh   |            | Ship Building                        | -               | 7,279,577       |
| Construction         3,478,624,156         6,461,203,277           Power, Gas         1,847,605,727         1,913,618,227           Transport, Storage and Communication         315,394,033         287,094,026           Trade Service         180,448,311,157         153,444,664,781           Commercial real estate financing         221,00,448,311,157         153,444,664,781           Consumer investment         661,558,679         69,458,104           Capital market         498,307,210         1,332,076,893           Others         18,366,917,140         53,5529,061           Total         255,691,913,189         222,275,438,478           Dhaka         117,074,149,090         110,631,598,344           Chattogram         108,753,031,965         78,376,930           Rajshahi         125,532,195         78,376,930           Khulna         251,660,663         189,222,472           Rangpur         241,36,575         206,756,003           Sylhet         244,136,757         194,505,066           Sylhet         215,116,474         101,767,757           Mymensingh         215,116,474         101,767,757           Barishal         215,99,987,226         553,724,043           Rajshahi         39,667,728   |            | Other Manufacturing industry         | 10,078,529,188  | 15,110,008,831  |
| Power, Gas         1.847,605,727         1.913,618,227           Transport, Storage and Communication         315,394,033         125,394,032         125,04,026           Trade Service         180,448,311,57         153,444,664,781         10,070,54,343           Commercial real estate financing         282,885,810         928,871,285         661,558,679         69,458,104           Capital market         498,307,210         1,332,076,893         53,552,0061         53,552,0061           Total         255,691,913,169         222,275,438,478         222,275,438,478           6.5         Geographical Location-wise Investments         117,074,149,090         110,631,598,344           Dhaka         117,074,149,090         110,631,598,344         88,488,036,516           Barishal         125,532,195         78,376,930         224,136,575         206,756,003           Rajshahi         224,136,575         206,756,003         199,224,725         199,206,332,135         194,505,066           Sylhet         215,116,474         101,677,757         194,505,086         192,32,472         199,906,332,135         199,906,332,135         199,906,332,135         199,906,332,135         199,906,332,135         106,100,202         106,100,202         106,100,202         106,100,202         106,100,202         101,767,75                        |            | SME Investment                       | 3,977,352,470   | 5,338,308,735   |
| Transport, Storage and Communication       315,394,033       287,094,026         Trade Service       180,448,311,57       153,444,664,781         Commercial real estate financing       12,110,430,009       11,407,054,343         Residential real estate financing       282,885,810       282,885,810         Consumer investment       661,558,679       69,458,104         Capital market       498,307,210       1,332,076,893         Others       18,366,917,140       5,335,529,061         Total       255,691,913,189       222,275,438,478         Others       117,074,149,090       110,631,598,344         Barishal       117,074,149,090       110,631,598,344         Barishal       125,532,195       78,376,530         Rajshahi       224,36,575       206,756,003         Khulna       215,164,734       10,167,757         Rangpur       341,017,352       194,505,086         Sylhet       23,414,709       16,109,027         Dhaka       215,1164,264       21,593,935,226         Kual       39,667,728       31,197,926         Khulna       7,349,529       440,802         Barishal       29,667,728       31,197,926         Khulna       7,349,529       440,802   |            | Construction                         | 3,478,624,156   | 6,461,203,277   |
| Trade Service       180,448,311,157       153,444,664,781         Commercial real estate financing       282,885,810       282,885,810       292,887,1285         Consumer investment       661,558,679       669,458,104       1332,076,893         Capital market       18,366,917,140       1332,076,893       1332,076,893         Others       18,366,917,140       5,335,529,061       5,335,529,061         Total       255,691,913,189       222,275,438,478         6.5       Geographical Location-wise Investments       110,0631,598,344         Urban       110,0631,598,344       88,488,036,516         Barishal       125,532,195       78,376,930         Rajshahi       224,136,575       206,756,003         Khuina       215,116,474       101,767,757         Mymensingh       215,116,474       101,767,757         Mymensingh       221,590,518       215,92,724         Barishal       27,914,739,913       21,599,387,226         Rajshahi       39,667,728       31,197,926         Khuina       7,349,529       440,802         Rajshahi       39,667,728       31,197,926         Khuina       7,349,529       440,802         Rajshahi       39,667,728       31,197,926 </th <th></th> <th>Power, Gas</th> <th>1,847,605,727</th> <th>1,913,618,227</th>  |            | Power, Gas                           | 1,847,605,727   | 1,913,618,227   |
| Commercial real estate financing         12,10,430,007         11,407,054,343           Residential real estate financing         282,885,810         928,871,285           Consumer investment         661,558,679         69,458,104           Capital market         498,307,210         13,32,076,893           Others         18,366,917,140         5,335,529,061           Total         255,691,913,169         222,275,438,478           6.5         Geographical Location-wise Investments         221,275,438,478           Urban         117,074,149,009         110,631,598,344           Chattogram         108,753,031,965         88,488,036,516           Barishal         125,532,195         78,376,930           Rajshahi         224,136,575         206,756,003           Khulna         251,960,663         189,232,472           Ragpur         341,017,352         194,505,066           Sylhet         215,116,474         101,767,757           Mymensingh         92,414,709         16,109,027           Dhaka         486,702,386         553,724,043           Chattogram         39,667,728         31,197,926           Rajshahi         39,667,728         31,197,926           Khulna         7,349,529         440,802 <th></th> <th>Transport, Storage and Communication</th> <th>315,394,033</th> <th>287,094,026</th>                                      |            | Transport, Storage and Communication | 315,394,033     | 287,094,026     |
| Residential real estate financing       282,885,810       928,871,285         Consumer investment       661,558,679       69,458,104         Capital market       498,307,210       1,332,076,893         Others       18,366,917,140       5,335,529,061         Total       255,691,913,189       222,275,438,478         6.5       Geographical Location-wise Investments       255,691,913,189       222,275,438,478         Urban       117,074,149,090       110,631,598,344         Chattogram       117,074,149,090       110,631,598,344         Rajshahi       224,318,575       206,756,003         Khulna       251,960,563       189,232,472         Rangpur       341,017,352       194,505,086         Sythet       215,116,474       101,767,757         Mymensingh       221,716,432,403       194,505,086         Sythet       215,116,474       101,767,757         Dhaka       248,702,386       553,724,043         Chattogram       22,794,734,913       21,599,387,226         Barishal  |            | Trade Service                        | 180,448,311,157 | 153,444,664,781 |
| Consumer investment         661,558,679         69,458,104           Capital market         498,307,210         1,332,076,893           Others         18,366,917,140         5,335,529,061           Total         255,691,913,183         222,275,438,478           6.5         Geographical Location-wise Investments         221,275,438,478           Urban         117,074,149,090         110,631,598,344           Chattogram         108,753,031,965         88,488,036,516           Barishal         224,36,575         206,756,003           Khulna         251,960,563         149,232,472           Rangpur         341,017,352         194,505,086           Sythet         215,116,474         101,767,757           Mymensingh         92,414,709         15,199,027           Dhaka         227,077,358,923         199,906,382,124           Chattogram         239,667,228         553,724,043           Sythet         21,5116,474         101,767,757           Mymensingh         39,667,728         31,197,926           Khulna         39,667,728         31,197,926           Khulna         7,349,529         440,802           Rajshahi         39,667,728         31,197,926           Khulna  |            | Commercial real estate financing     | 12,110,430,009  | 11,407,054,343  |
| Capital market         498,307,210         1,332,076,893           Others         18,366,917,140         5,335,529,061           Total         255,691,913,189         222,275,438,478           G.5         Geographical Location-wise Investments         117,074,149,090         110,631,598,344           Dhaka         117,074,149,090         110,631,598,344         88,488,036,516           Barishal         125,532,195         78,376,930           Rajshahi         224,136,575         206,756,003           Khulna         251,960,563         189,232,472           Rangpur         341,017,352         194,505,066           Sylhet         92,414,709         101,767,757           Myensingh         227,077,358,923         199,906,382,135           Rural         486,702,386         553,724,043           Chatogram         486,702,386         553,724,043           Chatogram         39,667,728         31,197,926           Khulna         39,667,728         31,197,926           Khulna         39,667,728         31,197,926           Khulna         39,05,9243         39,059,6423           Sylhet         39,059,6423         39,059,6423           Rangpur         68,493,361         90,59,6423   |            | Residential real estate financing    | 282,885,810     | 928,871,285     |
| Others         18,366,917,140         5,335,529,061           Total         255,691,913,189         222,275,438,478           6.5         Geographical Location-wise Investments         117,074,149,090         110,631,598,344           Dhaka         117,074,149,090         110,631,598,344           Chattogram         108,753,031,965         88,488,036,516           Barishal         125,532,195         78,376,930           Rajshahi         224,136,575         206,756,003           Khulna         251,960,553         189,232,472           Rangpur         341,017,352         194,505,086           Sylhet         215,116,474         101,767,757           Mymensingh         22,414,709         16,090,027           Zz7,077,358,923         199,906,382,135           Rural         486,702,386         553,724,043           Dhaka         486,702,386         553,724,043           Chattogram         27,914,734,913         21,599,872,404           Barishal         9,966,7228         31,197,926           Rajshahi         39,667,728         31,197,926           Khulna         7,349,529         440,802           Rangpur         68,493,361         90,596,423           Sylhet <t< th=""><th></th><th>Consumer investment</th><th>661,558,679</th><th>69,458,104</th></t<>   |            | Consumer investment                  | 661,558,679     | 69,458,104      |
| Total         255,691,913,189         222,275,438,478           6.5         Geographical Location-wise Investments         17,074,149,090         110,631,598,344           Dhaka         117,074,149,090         110,631,598,344           Chattogram         108,753,031,965         88,488,036,516           Barishal         125,532,195         78,376,930           Rajshahi         224,136,575         206,756,003           Khulna         251,960,563         189,232,472           Rangpur         341,017,352         194,505,086           Sylhet         215,116,474         101,767,757           Mymensingh         215,116,474         101,767,757           Dhaka         486,702,386         553,724,043           Chattogram         27,914,734,913         21,599,387,226           Barishal         -         -         -           Dhaka         27,914,734,913         21,599,387,226         -           Rajshahi         -         -         -         -           Dhaka         27,914,734,913         21,599,387,226         -         -           Rajshahi         -         -         -         -         -           Rajshahi         39,667,728         31,197,926  |            | Capital market                       | 498,307,210     | 1,332,076,893   |
| 6.5       Geographical Location-wise Investments         Urban       117,074,149,090         Dhaka       117,074,149,090         Chattogram       108,753,031,965         Barishal       125,532,195         Rajshahi       224,136,575         Khulna       251,960,563         Sylhet       215,116,474         Uhtogram       161,09,027         Wymensingh       227,077,358,923         Dhaka       215,116,474         Chattogram       161,09,027         Barishal       227,077,358,923         Popeo,382,135       161,09,027         Dhaka       2441,709         Chattogram       161,09,027         Barishal       215,116,474         Chattogram       227,077,358,923         Dhaka       2441,709         Chattogram       21,5199,387,226         Barishal       -         Rajshahi       -         Rajshahi       -         Rajshahi       -         Ragpur       -         Sylhet       -         Nymensingh       -         Barishal       -         Ragpur       -         Sylhet       -   |            | Others                               | 18,366,917,140  | 5,335,529,061   |
| Urba         117,074,149,090         110,631,598,344           Dhaka         117,074,149,090         110,631,598,344           Chattogram         108,753,031,965         88,488,036,516           Barishal         125,532,195         78,376,930           Rajshahi         224,136,575         206,756,003           Khulna         251,960,563         189,232,472           Rangpur         341,017,352         194,505,086           Sylhet         215,116,474         101,767,757           Mymensingh         92,414,709         16,109,027           Zz7,077,358,923         199,906,382,135           Rural         486,702,386         553,724,043           Dhaka         553,724,043         21,519,387,226           Barishal         21,599,387,226   |            | Total                                | 255,691,913,189 | 222,275,438,478 |
| Urba         117,074,149,090         110,631,598,344           Dhaka         117,074,149,090         110,631,598,344           Chattogram         108,753,031,965         88,488,036,516           Barishal         125,532,195         78,376,930           Rajshahi         224,136,575         206,756,003           Khulna         251,960,563         189,232,472           Rangpur         341,017,352         194,505,086           Sylhet         215,116,474         101,767,757           Mymensingh         92,414,709         16,109,027           Zz7,077,358,923         199,906,382,135           Rural         486,702,386         553,724,043           Dhaka         553,724,043         21,519,387,226           Barishal         21,599,387,226   | <b>6 -</b> |                                      |                 |                 |
| Dhaka       117,074,149,090       110,631,598,344         Chattogram       108,753,031,965       88,488,036,516         Barishal       125,532,195       78,376,930         Rajshahi       224,136,575       206,756,003         Khulna       251,960,563       189,232,472         Rangpur       341,017,352       194,505,086         Sylhet       215,116,474       101,767,757         Mymensingh       92,414,709       16,109,027         Z27,077,358,923       199,906,382,135         Rural       486,702,386       553,724,043         Dhaka       27,914,734,913       21,599,387,226         Barishal       20       -         Chattogram       39,667,228       31,197,926         Khulna       39,667,728       31,197,926         Khulna       7,349,529       440,802         Rangpur       68,493,361       90,596,423         Sylhet       97,606,349       93,709,923         Mymensingh       -       -         Mymensingh       -       -   | 6.5        |                                      |                 |                 |
| Chattogram       108,753,031,965       88,488,036,516         Barishal       125,532,195       78,376,930         Rajshahi       224,136,575       206,756,003         Khulna       251,960,563       189,232,472         Rangpur       341,017,352       194,505,086         Sylhet       215,116,474       101,767,757         Mymensingh       224,136,575       206,756,003         Kural       215,116,474       101,767,757         Dhaka       227,977,358,923       199,906,382,135         Chattogram       486,702,386       553,724,043         Chattogram       486,702,386       553,724,043         Chattogram       27,914,734,913       21,519,938,726         Barishal       27,914,734,913       21,599,387,226         Barishal       39,667,728       31,197,926         Khulna       486,702,386       553,724,043         Rajshahi       39,667,728       31,197,926         Khulna       7,349,529       440,802         Rangpur       90,596,423       90,596,423         Sylhet       97,606,349       93,709,923         Mymensingh       -       -         Mymensingh       -       -  |            |                                      | 447.074.440.000 | 440.004.500.044 |
| Barishal       125,532,195       78,376,930         Rajshahi       224,136,575       206,756,003         Khulna       251,960,563       189,232,472         Rangpur       341,017,352       194,505,086         Sylhet       215,116,474       101,767,757         Mymensingh       92,414,709       16,109,027 <b>227,077,358,923 199,906,382,135 227,077,358,923 199,906,382,135 227,077,358,923 199,906,382,135 227,077,358,923 199,906,382,135 227,077,358,923 199,906,382,135</b> Chattogram       486,702,386       553,724,043         Chattogram       27,914,734,913       21,599,387,226         Barishal       -       -       -         Rajshahi       39,667,728       31,197,926         Khulna       7,349,529       440,802         Rangpur       68,493,361       90,596,423         Sylhet       97,606,349       93,709,923         Mymensingh       -       -       -         Late       28,614,554,266       22,369,056,343  |            |                                      |                 |                 |
| Rajshahi       224,136,575       206,756,003         Khulna       251,960,563       189,232,472         Rangpur       341,017,352       194,505,086         Sylhet       215,116,474       101,767,757         Mymensingh       227,077,358,923       199,906,382,135         Rural       227,077,358,923       199,906,382,135         Dhaka       486,702,386       553,724,043         Chattogram       486,702,386       553,724,043         Rajshahi       21,99,937,226       31,197,926         Khulna       39,667,728       31,197,926         Khulna       39,667,728       31,197,926         Khulna       7,349,529       440,802         Rangpur       68,493,361       90,596,423         Sylhet       97,606,349       93,709,923         Mymensingh       1       1   |            | -                                    |                 |                 |
| Khulna       251,960,563       189,232,472         Rangpur       341,017,352       194,505,086         Sylhet       215,116,474       101,767,757         Mymensingh       227,077,358,923       199,906,382,135 <b>Eural</b> Dhaka       28,6702,386       553,724,043         Chattogram       486,702,386       553,724,043         Barishal       27,914,734,913       21,599,387,226         Khulna       39,667,728       31,197,926         Khulna       7,349,529       440,802         Rangpur       68,493,361       90,596,423         Sylhet       97,606,349       93,709,923         Mymensingh       u       u   |            |                                      |                 | 1               |
| Rangpur       341,017,352       194,505,086         Sylhet       215,116,474       101,767,757         Mymensingh       92,414,709       16,109,027         227,077,358,923       199,906,382,135         Rural       227,077,358,923       199,906,382,135         Dhaka       486,702,386       553,724,043         Chattogram       486,702,386       553,724,043         Barishal       27,914,734,913       21,599,387,226         Rajshahi       39,667,728       31,197,926         Khulna       7,349,529       440,802         Rangpur       68,493,361       90,596,423         Sylhet       97,606,349       93,709,923         Mymensingh       28,614,554,266       22,369,056,343   |            | -                                    |                 |                 |
| Sylhet       215,116,474       101,767,757         Mymensingh       92,414,709       16,109,027         227,077,358,923       199,906,382,135         Rural       227,077,358,923       199,906,382,135         Dhaka       486,702,386       553,724,043         Chattogram       486,702,386       553,724,043         Barishal       -       -         Rajshahi       39,667,728       31,197,926         Khulna       7,349,529       440,802         Rangpur       68,493,361       90,596,423         Sylhet       97,606,349       93,709,923         Mymensingh       -       -   |            |                                      |                 |                 |
| Mymensingh       92,414,709       16,109,027         227,077,358,923       199,906,382,135         Rural       227,077,358,923       199,906,382,135         Dhaka       486,702,386       553,724,043         Chattogram       486,702,386       553,724,043         Barishal       27,914,734,913       21,599,387,226         Barishal       39,667,728       31,197,926         Khulna       39,667,728       31,197,926         Khulna       7,349,529       440,802         Rangpur       68,493,361       90,596,423         Sylhet       97,606,349       93,709,923         Mymensingh       2       23,614,554,266       22,369,056,343   |            |                                      |                 |                 |
| Rural       227,077,358,923       199,906,382,135         Rural            Dhaka       486,702,386       553,724,043          Chattogram       27,914,734,913       21,599,387,226         Barishal       -       -         Rajshahi       39,667,728       31,197,926         Khulna       7,349,529       440,802         Rangpur       68,493,361       90,596,423         Sylhet       97,606,349       93,709,923         Mymensingh       -       -   |            | -                                    |                 |                 |
| Rural       486,702,386       553,724,043         Dhaka       486,702,386       553,724,043         Chattogram       27,914,734,913       21,599,387,226         Barishal       -       -         Rajshahi       39,667,728       31,197,926         Khulna       7,349,529       440,802         Rangpur       68,493,361       90,596,423         Sylhet       97,606,349       93,709,923         Mymensingh       -       -   |            | Mymensingn                           |                 |                 |
| Dhaka       486,702,386       553,724,043         Chattogram       27,914,734,913       21,599,387,226         Barishal       -       -         Rajshahi       39,667,728       31,197,926         Khulna       7,349,529       440,802         Rangpur       68,493,361       90,596,423         Sylhet       97,606,349       93,709,923         Mymensingh       -       -         28,614,554,266       22,369,056,343   |            | Rural                                | 227,077,330,323 | 133,300,302,133 |
| Chattogram       27,914,734,913       21,599,387,226         Barishal       39,667,728       31,197,926         Rajshahi       39,667,728       31,197,926         Khulna       7,349,529       440,802         Rangpur       68,493,361       90,596,423         Sylhet       97,606,349       93,709,923         Mymensingh       1       1   |            |                                      | 486 702 386     | 553 724 043     |
| Barishal  |            |                                      |                 |                 |
| Rajshahi       39,667,728       31,197,926         Khulna       7,349,529       440,802         Rangpur       68,493,361       90,596,423         Sylhet       97,606,349       93,709,923         Mymensingh       -       -         28,614,554,266       22,369,056,343   |            | -                                    |                 |                 |
| Khulna       7,349,529       440,802         Rangpur       68,493,361       90,596,423         Sylhet       97,606,349       93,709,923         Mymensingh       1       1  |            |                                      | 39 667 728      | 31 197 926      |
| Rangpur       68,493,361       90,596,423         Sylhet       97,606,349       93,709,923         Mymensingh       -       -         28,614,554,266       22,369,056,343   |            | -                                    |                 | 1 1             |
| Sylhet       97,606,349       93,709,923         Mymensingh       28,614,554,266       22,369,056,343   |            |                                      |                 | 1 1             |
| Mymensingh            28,614,554,266         22,369,056,343   |            |                                      |                 | 1 1             |
| <b>28,614,554,266</b> 22,369,056,343  |            | -                                    |                 |                 |
| Total 255 601 013 190 222 275 429 479   |            |                                      | 28,614,554,266  | 22,369,056,343  |
| 235,051,515,105 222,2/5,456,476   |            | Total                                | 255,691,913,189 | 222,275,438,478 |



|     |  | 2023            | 2022            |
|-----|--|-----------------|-----------------|
|     |  | Taka            | Taka            |
| 6.6 | Classification of Investments as per Bangladesh Bank (BRPD) Circular |                 |                 |
|     | Unclassified   |                 |                 |
|     | Standard   | 244,326,319,215 | 212,175,103,243 |
|     | Special Mention Account  | 2,102,543,616   | 2,235,618,809   |
|     |  | 246,428,862,831 | 214,410,722,052 |
|     | Classified   |                 |                 |
|     | Sub-standard   | 1,945,139,993   | 1,499,478,472   |
|     | Doubtful   | 818,047,039     | 726,563,309     |
|     | Bad & Loss   | 6,499,863,327   | 5,638,674,645   |
|     |  | 9,263,050,359   | 7,864,716,426   |
|     | Total  | 255,691,913,189 | 222,275,438,478 |
|     |  |                 |                 |

## 6.7 Particulars of Required Provision for Investments and Off Balance Items

| Classification status | Data | Base for  | 31.12.2023 | 31.12.2022 |
|-----------------------|------|-----------|------------|------------|
|                       | Rate | Provision | Taka       | Taka       |

# Unclassified (a)

| Standard :   |                          |                 |               |               |
|--|--------------------------|-----------------|---------------|---------------|
| Unclassified investment<br>(excluding Staff Investments) | 1 % (Ex. RSDL<br>BB NOC) | 226,822,007,080 | 2,332,520,071 | 1,964,219,615 |
| Staff Investments  | 0%                       | 620,848,251     | -             | -             |
| Small & Medium Enterprise Financing<br>(SMEF)            | 0.25%                    | 3,030,675,936   | 7,576,690     | 32,592,745    |
| Consumer Financing (Other than HF & LP)                  | 2%                       | 28,066,893      | 561,338       | 389,461       |
| Housing Finance (HF)                                     | 1%                       | 245,448,271     | 2,454,482     | 2,751,021     |
| Investment to BHs/MBs/SDs                                | 2%                       | 498,307,210     | 4,983,072     | 10,236,538    |
| Short Term Agriculture Credit                            | 1%                       | 898,703,872     | 8,987,039     | 9,701,646     |
| Reschedule BB NOC  |                          | 12,182,261,703  | 254,918,784   | 563,483,300   |
| Special Mention Account (SMA)                            |                          | 2,081,336,697   | 13,886,038    | 19,171,263    |
|  |                          |                 | 2,625,887,514 | 2,602,545,590 |

# Classified (b)

| Sub-Standard | 20 % & 50%<br>(Agi, Cottage &<br>Micro Credit) 50<br>%; 20% | 877,541,851   | 165,082,873   | 94,264,991    |
|--------------|---|---------------|---------------|---------------|
| Doubtful     | (Cottage &<br>Micro Credit) &<br>5% (Agri)                  | 578,081,612   | 280,512,089   | 132,584,343   |
| Bad & Loss   | 100%  | 3,445,550,080 | 3,265,290,380 | 2,829,959,274 |
|              |   |               | 3,710,885,342 | 3,056,808,608 |
|              |   |               |               |               |

|   | 2023          | 2022<br>Taka  |
|---|---------------|---------------|
|   | Taka          |               |
| Off-Balance Sheet Exposure (c)              | 48,000,000    | 136,124,263   |
| SPECIAL GENERAL PROVISION COVID-19 (d)      | 316,000,000   | 315,148,593   |
| Required Provision for Investment (a+b+c+d) | 6,700,772,855 | 6,110,627,054 |
| Total Provision Maintained                  | 6,716,000,000 | 6,121,400,000 |
| Provision Excess/(Shortfall)                | 15,227,145    | 10,772,946    |

## Particulars of Provision for Off-Balance Sheet Items :

|             |  | incer neemo .     |                     |                 |                 |
|-------------|--|-------------------|---------------------|-----------------|-----------------|
|             | Acceptance and Endresements  | 1.00%             | 1,039,342,650       | 10,393,427      | 12,738,856      |
|             | Letter of Guarantee  | 1.00%             | 3,251,832,396       | 32,880,507      | 24,312,719      |
|             | Irrevocable Letters of Credit  | 0.50%             | 945,213,213         | 4,726,066       | 19,072,688      |
|             | Bills for Collection   | 0.00%             | 780,456,687         | -               | -               |
|             | Others   |                   |                     | -               | 80,000,000      |
|             |  |                   |                     | 48,000,000      | 136,124,263     |
|             | * Details of provision is shown in note 2.8.2  | 2                 |                     |                 |                 |
| 6.8         | Particulars of Investments   |                   |                     |                 |                 |
| i)          | Investments considered good in respect of which the Bank Company is fully secured  |                   |                     | 172,236,004,013 | 205,252,507,487 |
| ii)         | Investments considered good for which the bank holds no Security other than the debtors personal security  |                   |                     | 83,455,909,176  | 17,022,930,991  |
| iii)        | Investment considered good and secured by the personal security of one or more parties in addition to the personal security of the debtors   |                   |                     | -               | -               |
| i∨ <b>)</b> | Investments considered bad or doubtful not provided for  |                   |                     | -               |                 |
|             | Total  |                   | 255,691,913,189     | 222,275,438,478 |                 |
| ∨)          | Investments due by directors or executives of the banking company or any of them taken either severally or jointly with any other person.  |                   |                     |                 |                 |
| vi)         | Investments due by companies or firms in which the directors of the bank<br>company are interested as directors partners or managing agents or in case of<br>private companies, as members.  |                   |                     | -               |                 |
| vii)        | Maximum total amount of investments, including temporary advances made at<br>any time during the year to directors or managers or officers of the banking<br>company or any of them either separately or jointly with any other person.  |                   | -                   | -               |                 |
| viii)       | Maximum total amount of investments, including temporary advances granted<br>during the year to the companies or firms in which the directors of the banking<br>company are interested as directors, partners or managing agents or in the case<br>of private companies, as members. |                   | -                   |                 |                 |
| ix)         | Investment due from other banking comp   | anies             |                     | -               | -               |
| X)          | Total amount of classified Investments on which profit is not credited to income   |                   | -                   |                 |                 |
| a.          | Movement of classified Investments   |                   |                     |                 |                 |
|             | Opening balance  |                   |                     | 7,864,716,426   | 6,756,128,599   |
|             | Increase/ (Decrease) during the year   |                   |                     | 1,398,333,933   | 1,108,587,827   |
|             |  |                   |                     | 9,263,050,359   | 7,864,716,426   |
| b.          | Amount of provision kept against invest reporting date of Balance Sheet  | ment classified a | s 'bad/loss' on the | 3,718,000,000   | 3,058,000,000   |
| с.          | Profit credited to the profit/Rent/Compens   | ation Suspense    |                     | 2,427,548,281   | 2,256,320,294   |
|             | e e e e e e e e e e e e e e e e e e e  |                   |                     | , ,, -          |                 |



|      |   | 2023            | 2022            |
|------|---|-----------------|-----------------|
|      |   | Taka            | Taka            |
| xi)  | Amount of written off Investment:   |                 |                 |
| a.   | Cumulative amount   | 18,615,691      | 18,615,691      |
| b.   | Amount written off during the period  | -               | -               |
| с.   | Total amount of written off (a+b)   | 18,615,691      | 18,615,691      |
| d.   | Amount recovered against such written- off up to this year                                | 709,092         | 669,092         |
| e.   | Amount of investment written- off against which suit has been filled to recover the same. | -               |                 |
| 6.9  | Security against Investments including bills purchased and discounted                     |                 |                 |
|      | Collateral of movable/immovable assets  | 144,923,871,329 | 197,021,428,549 |
|      | Local banks & financial institutions guarantee  | -               | -               |
|      | Government Guarantee  | -               | -               |
|      | Foreign Banks guarantee   | -               | -               |
|      | Export documents  | 139,916,362     | 1,077,602,836   |
|      | Fixed deposits receipts:  |                 |                 |
|      | Own MTDR  | 25,508,015,324  | 8,231,078,938   |
|      | MTDR of other Banks   | -               | -               |
|      | Government Bonds  | -               | -               |
|      | Personal guarantee  | 83,455,909,177  | -               |
|      | Other security  | 1,664,200,997   | 15,945,328,155  |
|      | Unsecured   | -               | -               |
|      | Total   | 255,691,913,189 | 222,275,438,478 |
| 6.10 | Maturity Grouping of Bills Purchased and Discounted                                       |                 |                 |
|      | Payable within one month  | 572,456,960     | 528,861,795     |
|      | Over one month but less than three months   | 183,400,000     | 169,400,000     |
|      | Over three months but less than six months  | 80,200,000      | 74,100,000      |
|      | Six Months and Above  | -               | _               |
|      | Total   | 836,056,960     | 772,361,795     |
| 7    | FIXED ASSETS INCLUDING PREMISES, FURNITURE & FIXTURES AT COST<br>(ANNEXURE-A)             | LESS ACCUMULAT  | ED DEPRECIATION |
|      | Land  | 2,666,750,340   | 2,666,750,340   |
|      | Furniture & Fixtures  | 1,299,972,044   | 1,218,427,738   |
|      | Office Equipment  | 1,222,466,035   | 1.148.135.640   |

| Office Equipment               | 1,222,466,035 | 1,148,135,640 |
|--------------------------------|---------------|---------------|
| Vehicles                       | 130,455,767   | 123,769,259   |
| Books                          | 532,445       | 512,614       |
|                                | 5,320,176,631 | 5,157,595,591 |
| Less: Accumulated Depreciation | 1,458,418,269 | 1,273,204,128 |
|                                | 3,861,758,362 | 3,884,391,463 |
| Lease Assets-Premises          |               |               |
| Right-of-use assets            | 1,506,945,203 | 1,249,060,400 |
| Less: Accumulated Depreciation | 359,469,980   | 180,326,821   |
|                                | 1,147,475,223 | 1,068,733,579 |
| Total                          | 5,009,233,585 | 4,953,125,042 |
|                                |               |               |

| 2023 2022 |
|-----------|
| Taka Taka |

#### Right of use assets:

The bank has leases mainly for rental basis branch office premises has been recognized as a right-of-use asset according to the IFRS-16 "Leases". With the exception of short-term leases and leases of low-value underlying assets, each lease is reflected on the balance sheet as a right-of-use asset and a lease liability. The bank classifies its right-of -use assets in a consistent manner to its property, plant and equipment.

#### 8 OTHER ASSETS

| Total   | 3,058,052,892 | 12,873,442,357 |
|---|---------------|----------------|
| Stamps on Hand                                  | 2,974,735     | 3,111,109      |
| Deferred tax asset (Note - 8.3)                 | 99,931,145    | 105,734,209    |
| Suspense Account (Note - 8.2)                   | 445,671,467   | 536,534,912    |
| Stock of Stationery                             | 21,499,382    | 26,826,728     |
| Advances, Deposits and Prepayment (Note - 8.1)  | 357,583,042   | 332,071,490    |
| Accrued Income on MTDR                          | 1,005,895,697 | 631,833,389    |
| Inter - branch Transaction Account (Note - 8.a) | 1,124,497,424 | 11,237,330,520 |
|   |               |                |

**8.a** Inter-branch transaction account represents outstanding Inter-branch and Head Office transaction (net) originated but yet to be responded at the balance sheet date.

| 945 58,049,648   |
|--|
|  |
| 097 274,021,842  |
| 042 332,071,490  |
|  |
|  |
| 467 536,534,912  |
|  |
| <b>467</b> 536,534,912   |
|  |
|  |
| 97,904,339   |
| 7,829,870  |
| 145 105,734,209  |
|  |
| 145 105,734,209  |
| <b>33,</b><br><b>371,</b><br><b>71,</b><br><b>34,</b><br><b>3,</b> (<br><b>31,</b> |

#### 8.3.1 Deferred tax income Recognized in Profit and Loss Account:

|   | Accounting base | Tax base      | Deductible<br>temporary<br>difference |
|---|-----------------|---------------|---------------------------------------|
| As on 31 December 2023                          |                 |               |                                       |
| Property, plant and equipment                   | 3,861,758,362   | 4,073,236,616 | 211,478,254                           |
| Deferred liability - Gratuity                   | 55,004,799      | -             | 55,004,799                            |
|   |                 |               | 266,483,053                           |
| Current tax rate                                |                 |               | 37.50%                                |
| Deferred tax Asset at closing                   |                 |               | 99,931,145                            |
| Deferred tax Asset at beginning                 |                 |               | 105,734,209                           |
| Deferred tax expense Recognized during the year |                 |               | (5,803,064)                           |



|    |  | 2023            | 2022            |
|----|--|-----------------|-----------------|
|    |  | Taka            | Taka            |
| 9  | PLACEMENT FROM BANK AND OTHER FINANCIAL INSTITUTIONS     |                 |                 |
|    | Inside Bangladesh  |                 |                 |
|    | Bangladesh Bank (Refinance Scheme)                       | 128,473,430     | 47,385,000      |
|    | Bangladesh Govt. Islami Investment Bond Funds            | 6,500,000,000   | 6,500,000,000   |
|    | Bangladesh Bank Cover Fund against QSF                   | 808,216,000     | 808,216,000     |
|    | Bangladesh Bank Export Development Fund (EDF)            | 435,272,570     | 453,441,310     |
|    | Islamic Banks Liquidity Facility Fund (IBLF)             | 4,720,000,000   | 4,620,000,000   |
|    | Line of Finance to Support SME Project                   | 55,000,000      | 104,000,000     |
|    | Banagladech Bank CMSME Pre-Finance Scheme                | 719,800,000     | -               |
|    | Export Facilitation Pre-Finance Fund                     | 358,357,843     | -               |
|    | Overnight Overdraft Facility                             | 14,000,000,000  | 14,650,000,000  |
|    |  | 27,725,119,843  | 27,183,042,310  |
|    | Outside Bangladesh                                       | -               |                 |
|    | Total  | 27,725,119,843  | 27,183,042,310  |
|    |  |                 |                 |
| Α. | Security- wise grouping                                  |                 |                 |
|    | Secured Placement  | -               | -               |
|    | Unsecured Placement                                      | 27,725,119,843  | 27,183,042,310  |
|    | Total  | 27,725,119,843  | 27,183,042,310  |
| В. | Repayment Nature wise Grouping                           |                 |                 |
|    | Repayable on demand                                      | -               | -               |
|    | Others   | 27,725,119,843  | 27,183,042,310  |
|    | Total  | 27,725,119,843  | 27,183,042,310  |
| C. | Maturity Analysis  |                 | r               |
|    | Repayable on Demand                                      | -               | -               |
|    | Repayable within One Month                               | 22,556,900,000  | 23,068,500,000  |
|    | One Month to Six Months                                  | 3,678,400,000   | 3,670,200,000   |
|    | Six Month to One Year                                    | 1,489,819,843   | 444,342,310     |
|    | One Year to Five Years                                   | -               | -               |
|    | Five Years to Ten Years                                  | -               | -               |
|    | Unclaimed Deposits Ten Years and Over                    | -               | -               |
|    | Total  | 27,725,119,843  | 27,183,042,310  |
| 10 |  |                 |                 |
| 10 | DEPOSITS AND OTHER ACCOUNTS                              | 0.000.220.005   | 0 572 222 722   |
|    | Mudaraba Savings Deposits (Note-10.1)                    | 9,900,330,085   | 9,572,233,722   |
|    | Mudaraba Term Deposits (Note-10.2)                       | 128,793,323,488 | 119,170,884,952 |
|    | Other Mudaraba Term Deposits (Note-10.3)                 | 48,605,195,389  | 47,351,317,059  |
|    | Al-Wadia Current Accounts and Other Accounts (Note-10.4) | 37,172,907,600  | 35,778,558,120  |
|    | Bills Payable (Note-10.5)                                | 1,113,616,202   | 1,502,303,666   |

|      |   | 2023                    | 2022            |
|------|---|-------------------------|-----------------|
|      |   | Taka                    | Taka            |
| 10.1 | Mudaraba Savings Deposits   |                         |                 |
|      | As per BRPD Circular No. 06, dated 24 June 2007, total saving bank deposits an    | nount is bifurcated int | o:              |
|      | 9 % of total Mudaraba Savings Deposits  | 891,029,708             | 861,501,035     |
|      | 91% of total Mudaraba Savings Deposits  | 9,009,300,377           | 8,710,732,687   |
|      | Total   | 9,900,330,085           | 9,572,233,722   |
| 10.2 | Mudaraba Term Deposits- Maturity wise Grouping                                    |                         |                 |
|      | Payable on Demand   | 4,321,549,826           | 2,729,227,272   |
|      | Up to Three Months  | 44,440,002,628          | 37,326,494,166  |
|      | From Three Months to Six Months   | 22,444,159,646          | 21,072,598,480  |
|      | Above Six Months to One Year  | 35,194,151,037          | 36,167,937,856  |
|      | Above One Year to Two Years   | 46,772,545              | 65,368,550      |
|      | Above Two Years   | 22,346,687,806          | 21,809,258,628  |
|      | Total   | 128,793,323,488         | 119,170,884,952 |
|      |   | i                       |                 |
| 10.3 | Other Mudaraba term Deposits  |                         |                 |
|      | Mudaraba Monthly Savings Scheme   | 7,428,586,827           | 7,182,985,979   |
|      | Mudaraba Double Benefit Deposits Scheme   | 9,861,928,725           | 8,583,581,853   |
|      | Mudaraba Monthly Profit Scheme  | 26,731,054,661          | 26,812,645,847  |
|      | Mudaraba Millionaire Savings Scheme   | 1,471,778,679           | 1,570,413,187   |
|      | Mudaraba Kotipoti Deposit Scheme  | 82,258,627              | 103,950,010     |
|      | Mudaraba Marriage Scheme  | 211,504,920             | 191,337,812     |
|      | Mudaraba Probashi Sanchay Prokolpo  | 44,147,979              | 22,722,769      |
|      | Mudaraba Hajj Deposit Scheme  | 46,727,844              | 44,558,767      |
|      | Mudaraba Union Pension Prokolpa   | 46,722,456              | 65,199,980      |
|      | Mudaraba Muhor Savings Scheme   | 101,749,291             | 89,474,027      |
|      | Mudaraba Corepoty Sanchaya Scheme   | 917,357,635             | 759,466,429     |
|      | Mudaraba Privileged Deposit Scheme  | 183,335,650             | 155,119,156     |
|      | Mudaraba Barakah Deposit Scheme   | 22,805,282              | 37,891,216      |
|      | Mudaraba Femina Deposit Scheme  | 340,141,858             | 94,994,000      |
|      | Mudaraba Senior Citizen Deposit Scheme  | 81,406,149              | 18,419,000      |
|      | Mudaraba Waleda Monthly Profit Scheme   | 973,168,676             | 1,572,749,027   |
|      | Mudaraba Lifestyle Deposit Scheme   | 60,520,130              | 45,808,000      |
|      | Total   | 48,605,195,389          | 47,351,317,059  |
| 40.4 | Al Wadiah Current Accounts & Other Danasit Accounts                               |                         |                 |
| 10.4 | Al-Wadiah Current Accounts & Other Deposit Accounts<br>Al-wadiah Current Deposits | 5,387,434,680           | 6,091,082,278   |
|      | Unclaimed Cash Dividend   |                         |                 |
|      |   | 65,156,088              | 33,640,608      |
|      | Mudaraba Short Notice Deposits  | 29,122,439,638          | 27,557,205,999  |
|      | Sundry Deposits (Note-10.4.1)   | 2,597,877,194           | 2,096,629,235   |
|      | Total   | 37,172,907,600          | 35,778,558,120  |



|       |   | 2023                     | 2022                     |
|-------|---|--------------------------|--------------------------|
|       |   | Taka                     | Taka                     |
| ).4.1 | Sundry Deposits   | <b>FCO 070 740</b>       | 624 622 062              |
|       | Security Deposit  | 560,972,749              | 624,620,062              |
|       | Sundry Creditors  | 1,086,729,015            | 505,438,269              |
|       | Income Tax Deduction at Source -Profit on Deposits<br>Income Tax on Profit Paid on Mudaraba Subordinated Bond | 314,810,983<br>2,538,528 | 300,511,216<br>3,062,200 |
|       |   |                          |                          |
|       | Income Tax on Export bill (Foreign)   | 1,794,349<br>1,349,202   | 2,929,446<br>1,246,972   |
|       | Income Tax on Export bill (Local)<br>Income Tax on Local/Buying Agents Commission & Others                    | 779,828                  | 1,240,972                |
|       | Excise Duty on Deposits & Investments   | 293,887,169              | 299,718,223              |
|       | Tax on Payment to Foreign Person  | 741,995                  | 447,850                  |
|       | VAT on Online Charge  | 84,871                   | 104,867                  |
|       | VAT on Commission TT/DD/PO/LG   | 39,256                   | 38,236                   |
|       | VAT on Service Charge and Others  | 8,578,254                | 5,494,854                |
|       | VAT Deduction Bills Paid  | 8,672,439                | 3,783,142                |
|       | VAT Deduction from advertisement Bill   | 148,774                  | 666,568                  |
|       | VAT on Rent   | 2,876,979                | 2,556,345                |
|       | VAT on Director's Fee   | 20,000                   | 2,000                    |
|       | VAT on Indenting Commission   | 1,628                    | 14,230                   |
|       | VAT on L/C Commission   | 130,408                  | 113,360                  |
|       | VAT on Postage  | 25,666                   | 58,260                   |
|       | VAT on Security Service   | 716,226                  | 626,342                  |
|       | VAT on Swift Charge   | 47,910                   | 17,100                   |
|       | VAT on L/C Advising Charge  | 350,234                  | 322,752                  |
|       |   | 1,954,200                |                          |
|       | VAT on Pally Bidyut bill<br>VAT on Acceptance Commission  |                          | 1,745,455<br>20,338      |
|       | VAT on Bank Guarantee Commission  | 22,127                   | 20,330                   |
|       |   | 258,562                  |                          |
|       | VAT on PO/DD/FDD Collection charge  | 114,559                  | 104,169                  |
|       | VAT on commission on export bill  | 11,047                   | 15,399                   |
|       | VAT on income from ATM  | 232,232                  | 64,709                   |
|       | VAT on Processing Fee on Investment   | 211,156                  | 231,750                  |
|       | VAT in Misc. Earnings   | 44,108                   | 18,087                   |
|       | Income Tax Deduction at Source - Office rent  | 957,624                  | 846,208                  |
|       | Income Tax Deduction at Source - Bills  | 7,386,968                | 4,480,91                 |
|       | Income Tax Deduction at Source - Advertising Bill   | 86,331                   | 178,032                  |
|       | Income Tax Deduction at Source-Employee's   | 5,034,836                | 5,672,130                |
|       | Income Tax on Directors' Fee  | 20,000                   | 24,000                   |
|       | Income Tax on Indenting Commission  | 414,557                  | 173,776                  |
|       | Marginal Deposit Export   | 21,432,397               | 16,173,484               |
|       | F.C. Held against B.B L/C   | 208,894,463              | 269,229,063              |
|       | Sundry Deposit - Swift charge   | 21,946,725               | 19,928,683               |
|       | Sundry Deposit LAC (Export)   | 5,632,577                | 4,616,112                |
|       | S/D/A/C ATM Charge collection Account   | 8,259                    | 7,900                    |
|       | Credit report collection fee  | 433,554                  | 22,743                   |
|       | ATM Charge Collection (NPSB)  | 18,276                   | 20,389                   |
|       | S/D/A/C VAT on Polli Bidyut Samity  | 15,780,843               | 8,136,012                |
|       | Central Fund (RMG Sector)   | 51,830                   | 70,723                   |
|       | NR. Taka A/C Small World Finance  | 1,511,852                | 222,978                  |
|       | Security Deposit A/C Small World Finance  | 1,097,500                | 1,050,000                |
|       | NR. Taka A/C Xpress Money Services  | 841,539                  | 841,539                  |
|       | Security Deposit A/C Xpress Money Services  | 1,097,500                | 1,050,000                |
|       | S/D Cash incentive against export   | 337,954                  | 82,205                   |
|       | NR. Tk. A/C Transfast Remittance  | 8,991,185                | 3,054,348                |
|       | Settlement A/C Cash Incentive on Foreign Remitance  | 4,166                    | 58,655                   |
|       | Mobile Top up Settlement Account  | 689,962                  | 717,004                  |
|       | Nagad Adjustment Account  | 1,062,382                | 352,535                  |
|       | Bkash Adjustment Account  | 3,794,888                | 3,066,277                |
|       | Pre-Registration Fee-PVT/GVT MGT. Pilgrim   | 1,107,072                |                          |
|       | SD. A/C Transfast Remittance, LLC   | 1,097,500                | 1,050,000                |
|       | Total   | 2,597,877,194            | 2,096,629,235            |

|          |   | 2023            | 2022            |
|----------|---|-----------------|-----------------|
|          |   | Taka            | Taka            |
| 10.5     | Bills Payable   |                 |                 |
|          | Pay Order Issued  | 1,113,616,202   | 1,502,303,666   |
|          | Demand Draft Issued   | -               | -               |
|          | Total   | 1,113,616,202   | 1,502,303,666   |
| 10.6     | Maturity wise Grouping of Deposits and Other Accounts   |                 |                 |
|          | Repayable within One Month  | 23,168,600,000  | 18,468,700,000  |
|          | One Month to Three Months   | 69,248,500,000  | 67,568,500,000  |
|          | Three Months to One Year  | 71,700,972,764  | 68,859,897,519  |
|          | One Year to Five Years  | 53,878,700,000  | 51,210,000,000  |
|          | Repayable over Five Years   | 7,588,600,000   | 7,268,200,000   |
|          | Total   | 225,585,372,764 | 213,375,297,519 |
| 10. A    | Deposits received from Banks (Note A-1 )  | 46,824,121,310  | 40,405,272,225  |
| 10.B     | Deposits received from other than Bank  |                 |                 |
|          | Payable on Demand (Note B-1)  | 10,055,113,872  | 10,585,156,822  |
|          | Other Deposits (Note B-2 )  | 168,706,137,582 | 162,384,868,472 |
|          |   | 178,761,251,454 | 172,970,025,294 |
|          | Total   | 225,585,372,764 | 213,375,297,519 |
| 10. A.1  | Deposits Received from Banks  |                 |                 |
| IO. A. I | AB Bank PLC.  | 213,264         | 214,794         |
|          | Bangladesh Commerce Bank PLC.   | 1,405,026,336   | 27,809          |
|          | Janata Bank PLC.  | 1,500,000,000   | 1,300,000,000   |
|          | Islami Bank Bangladesh PLC.   | 29,112,853,573  | 27,344,909,367  |
|          | BRAC Bank PLC.  | 502,990         | 503,490         |
|          | Al-arafah Islami Bank PLC.  | 2,500,000,000   | 2,000,000,000   |
|          | Agrani Bank PLC.  | 2,720,000,000   | 3,495,000,000   |
|          | Sonali Bank PLC.  | 798,726,472     | 977,289,343     |
|          | Social Islami Bank PLC.   | 5,824,565,562   | 3,146,068,434   |
|          | Rajshahi Krishi Unnayan Bank PLC.   | -               | 50,000,000      |
|          | Rupali Bank PLC.  | 2,000,000,000   | 1,500,000,000   |
|          | Trust Bank PLC.   | 3,579           | 1,211,082       |
|          | NRB Commercial Bank PLC.  | 9,389,352       | 45,111,364      |
|          | South Bangla Agriculture and Commerce Bank PLC.   | 3,038           | 4,318           |
|          | First Security Islami Bank PLC.   | 42,053,054      | 21,689,638      |
|          | Exim Bank PLC.  | 60,754,708      | 207,183,420     |
|          | Global Islami Bank PLC.   | 850,029,382     | 316,059,166     |
|          | Total   | 46,824,121,310  | 40,405,272,225  |
|          | Maturity wise Grouping of Deposits Received from Banks  |                 |                 |
|          | Repayable on Demand   |                 | _               |
|          | Repayable within One Month  | 23,885,394,838  | 20,582,982,881  |
|          | Repayable over One Month but within Six Months  | 22,938,726,472  | 19,822,289,344  |
|          | Repayable over Six Months but within one Year   |                 |                 |
|          | Repayable over One Year but within Five Years   | _               | _               |
|          | Repayable over Five Years but within Ten Years  | _               | -               |
|          | Unclaimed Deposits for Ten Years and above  | -               | -               |
|          | approximation of the second | 46,824,121,310  | 40,405,272,225  |



|      |  | 2023            | 2022            |
|------|--|-----------------|-----------------|
|      |  | Taka            | Taka            |
| B-1  | Payable on Demand  |                 |                 |
|      | Al-wadiah Current Deposits   | 5,452,590,768   | 6,124,722,886   |
|      | Mudaraba Saving Deposits (9%) (Note-10.1)                              | 891,029,708     | 861,501,035     |
|      | Bills Payable (Note-10.5)  | 1,113,616,202   | 1,502,303,666   |
|      | Sundry Deposits (Note-10.4.1)  | 2,597,877,194   | 2,096,629,235   |
|      | Total  | 10,055,113,872  | 10,585,156,822  |
|      |  |                 |                 |
| B- 2 | Other Deposits   | 0 000 000 077   | 0.740.700.007   |
|      | Mudaraba Saving Deposits (91%) (Note-10.1)                             | 9,009,300,377   | 8,710,732,687   |
|      | Mudaraba Term Deposits   | 103,204,597,016 | 98,048,595,608  |
|      | Mudaraba Short Notice Deposits   | 7,887,044,800   | 8,274,223,118   |
|      | Other Mudaraba Term Deposits (Note-10.3)                               | 48,605,195,389  | 47,351,317,059  |
|      | Total  | 168,706,137,582 | 162,384,868,472 |
| 11   | OTHER LIABILITIES  |                 |                 |
|      | Inter - branch Transaction Account                                     | _               | _               |
|      | Current Tax Liabilities (Note-11.1)                                    | 1,195,350,962   | 466,746,427     |
|      | Accumulated Provision against Investments (Note-11.2)                  | 6,716,000,000   | 6,121,400,000   |
|      | Accrued Profit and Expenses Payable (Note-11.3)                        | 3,914,908,378   | 3,087,192,868   |
|      | Provision for Gratuity (Note-11.4)                                     | 71,004,799      | 78,028,547      |
|      | Provisions for diminution in value of Investments in share (Note-11.5) | 36,800,000      | 21,800,000      |
|      | Provision for Expenses on Borrowing from Bangladesh Bank               | 11,000,000      |                 |
|      | Provision for Zakat  | 82,000,000      | 66,100,000      |
|      | Provision for Expenses on Mudaraba Subordinated Bond                   | 73,870,363      | 90,453,589      |
|      | Other provisions (Note - 11.2.5)                                       | 542,837,121     | 108,474,434     |
|      | Lease Liabilities  | 926,978,823     | 900,463,955     |
|      | Provident Fund   | 6,101,776       | 16,382,494      |
|      | Benevolent Fund  | 626,987         | 1,232,987       |
|      | Provision for Incentive Bonus  | 71,098,326      | 163,068,925     |
|      | Provision for Audit fee  | 345,000         | 345,000         |
|      | Clearing adjustment account  | 6,864,061,378   | 3,378,797       |
|      | Compensation Realized  | 64,225,189      | 60,870,234      |
|      | NPSB Transaction Adjustment Account                                    | 15,628,869      | 13,980,863      |
|      | Profit Rent Suspense   | 2,427,548,281   | 2,256,320,294   |
|      | Compensation Receivable  | 71,591,521      | 219,937,593     |
|      |  | 24,640,000      | 24,640,000      |
|      | Start-up Fund  | 49,824,964      | 33,742,651      |
|      | CSR Fund   | 39,940,964      | 23,858,651      |
|      | Others   | 92,798,887      | 111,757,632     |
|      | Total  | 23,299,182,588  | 13,870,175,941  |

|      |                                      | 2023          | 2022          |
|------|--------------------------------------|---------------|---------------|
|      |                                      | Taka          | Taka          |
| 11.1 | Current Tax Liabilities              |               |               |
|      | Provision for Taxation               |               |               |
|      | Opening balance                      | 7,821,346,523 | 6,256,226,158 |
|      | Add : Provision made during the year | 1,620,000,000 | 1,565,120,365 |
|      | Less : Adjustment during the year    | 1,045,674,045 | -             |
|      |                                      | 8,395,672,478 | 7,821,346,523 |
|      |                                      |               |               |
|      | Advance Income Tax                   |               |               |
|      | Opening balance                      | 7,354,600,096 | 5,812,106,428 |
|      | Add : Paid during the year           | 1,210,079,491 | 1,542,493,668 |
|      | Less : Adjustment during the year    | 1,364,358,071 | -             |
|      |                                      | 7,200,321,516 | 7,354,600,096 |
|      | Net Tax Liabilities                  | 1,195,350,962 | 466,746,427   |
|      |                                      |               |               |

Assessment for the year 2013, 2014, 2015, 2016 & 2018 has been settled. Assessment for the year 2017, 2019 & 2020 are pending with the Taxes Appellate Tribunal. Assessment for the year 2021 & 2022 are pending with the Commissioner of Taxes (Appeal). The submission of return for the year 2023 is not yet due. The Bank is confident that once these appeals are finally disposed of, there should not be any additional tax demand against the Bank and hence no further provision is required.

| 11.1.a Provision for current tax made during the period |               |               |
|---|---------------|---------------|
| Income Tax @ 37.5% on estimated taxable Business Profit | 1,618,447,640 | 1,564,652,260 |
| Income Tax @ 20% on Divident Income                     | 681,499       | 36,000        |
| Income Tax @ 10% on Capital Gain on Sale of Share       | 870,861       | 432,106       |
| Estimated Total Provision Required                      | 1,620,000,000 | 1,565,120,365 |
| Computation of Taxable Business Profit                  |               |               |
| Profit before Taxes & provision                         | 4,404,889,598 | 4,148,576,868 |
| Add: Inadmissible expenditure                           | 433,872,810   | 265,572,839   |
|   | 4,838,762,408 | 4,414,149,707 |
| Less: Allowable Expenditure & Separate consideration    | 421,201,209   | 241,743,681   |
| Estimated Taxable Business Profit for the year          | 4,417,561,199 | 4,172,406,026 |

### 11.1.b Reconciliation of effective tax rate

| Particulars  | Effective rate | 31.12.2023    | 31.12.2022    |
|--|----------------|---------------|---------------|
| Profit before incomes taxes and provision as per profit and loss account |                | 4,404,889,598 | 4,148,576,868 |
| Income taxes as per applicable tax rate                                  | 37.50%         | 1,613,695,790 | 1,555,716,326 |
| Factors affecting the tax charge for current year:                       |                |               |               |
| Inadmissible expenses  | 3.69%          | 162,702,304   | 99,589,815    |
| Admissible expenses in the current year                                  | -3.48%         | (153,406,913) | (88,965,983)  |
| Tax saving from reduce tax rates for dividend                            | -0.01%         | (596,312)     | (31,500)      |
| Tax loss/(saving) from reduce tax rates for capital gain                 | -0.05%         | (2,394,868)   | (1,188,291)   |
| Total income Tax Expenses  | 37.64%         | 1,620,000,000 | 1,565,120,365 |



|        |  | 2023          | 2022          |
|--------|--|---------------|---------------|
|        |  | Taka          | Taka          |
| 11.2   | Accumulated Provision aginst Investments                         |               |               |
|        | Specific Provision for Classified Investments (Note -11.2.1)     | 3,718,000,000 | 3,058,000,000 |
|        | General Provision for Unclassified Investment (Note -11.2.2)     | 2,634,000,000 | 2,610,400,000 |
|        | General Provision for off- balance sheet exposure (Note -11.2.3) | 48,000,000    | 137,000,000   |
|        | Special General Provisions for Covid - 19 (Note -11.2.4)         | 316,000,000   | 316,000,000   |
|        | Total  | 6,716,000,000 | 6,121,400,000 |
| 11.2.1 | Movement in Specific Provision for Classified Investments        |               |               |
|        | Provision held at the beginning of the year                      | 3,058,000,000 | 2,317,654,000 |
|        | Fully Provided Debts written off                                 | -             | -             |
|        | Recoveries of amounts previously written off                     | -             | -             |
|        | Transfer to Unclassified Investments                             | -             | 36,400,000    |
|        | Specific Provision for the year                                  | 660,000,000   | 703,946,000   |
|        | Recoveries and Provisions no longer required                     | -             | -             |
|        | Net Charge to Profit and Loss Account                            | -             | -             |
|        | Provision held at the end of the year                            | 3,718,000,000 | 3,058,000,000 |
| 4 2 2  |  |               |               |
| 11.2.2 | General Provision for Unclassified Investments                   | 2 640 400 000 | 2 200 000 000 |
|        | Provision held at the beginning of the year                      | 2,610,400,000 | 2,390,000,000 |
|        | Addition during the year   | 14,541,340    | 203,000,000   |
|        | Transfer from Special General Provision for Covid - 19           | -             | 33,800,000    |
|        | Transfer to Classified Investments                               | -             | (36,400,000)  |
|        | Transfer from off-balance sheet exposure with others             | 9,058,660     | 20,000,000    |
|        | Provision held at the end of the year                            | 2,634,000,000 | 2,610,400,000 |
| 11.2.3 | General Provision for off-balance sheet exposure                 |               | r             |
|        | Provision held at the beginning of the year                      | 137,000,000   | 77,000,000    |
|        | Addition during the year   | -             | 80,000,000    |
|        | Adjustment during the year                                       | (79,941,340)  | -             |
|        | Transfer to Unclassified Investment                              | (9,058,660)   | (20,000,000)  |
|        | Provision held at the end of the year                            | 48,000,000    | 137,000,000   |
| 11.2.4 | Special General Provisions for Covid - 19                        |               |               |
|        | Provision held at the beginning of the year                      | 316,000,000   | 500,000,000   |
|        | Addition during the year   | -             | -             |
|        | Transfer to Unclassified Investment                              | -             | (33,800,000)  |
|        | Transfer during the year   | -             | (150,200,000) |
|        | Provision held at the end of the year                            | 316,000,000   | 316,000,000   |

|          |  | 2023                  | 2022             |
|----------|--|-----------------------|------------------|
|          |  | Taka                  | Taka             |
| 11.2.5   | Other Provisions   |                       |                  |
|          | Provision held at the beginning of the year                                    | 108,474,434           | 17,567,214       |
|          | Addition during the year   | 481,942,041           | 90,907,220       |
|          | Adjustment/transfer during the year  | 47,579,354            | -                |
|          | Provision held at the end of the year  | 542,837,121           | 108,474,434      |
|          | Other provisions consist of provision for Good Borrower, Climate Risk Fund and | ICT Equipment Insuran | ce Premium Fund. |
| 11.2.5.1 | Provision for Good Borrower<br>Provision held at the beginning of the year     | 11,500,000            | 10,500,000       |
|          | Addition/transfer during the year  | 1,000,000             | 1,000,000        |
|          | Provision held at the end of the year  | 12,500,000            | 11,500,000       |
|          | To comply BRPD Circular no. 6 dated March 19 2015, BRPD letter no-16 dated 3   |                       |                  |
|          | dated 16 February 2016 the Bank has been maintaining a provision of lump sum   |                       |                  |
| 11.2.5.2 | Provision for doubtful income  |                       |                  |
|          | Provision held at the beginning of the year                                    | 47,579,354            |                  |
|          | Addition during the year   | 50,000,000            | 47,579,354       |
|          | Adjustment/transfer during the year  | 47,579,354            | -                |
|          | Provision held at the end of the year  | 50,000,000            | 47,579,354       |
| 11.2.5.3 | Provision for Other Assets   |                       |                  |
|          | Provision held at the beginning of the year                                    | 40,400,000            | -                |
|          | Addition during the year   | 3,600,000             | 40,400,000       |
|          | Adjustment/transfer during the year  | -                     | -                |
|          | Provision held at the end of the year  | 44,000,000            | 40,400,000       |
| 11.2.a   | Provision for Investments during the year                                      |                       |                  |
|          | Specific Provision for Classified Investments                                  | 660,000,000           | 703,946,000      |
|          | General Provision for Unclassified Investments                                 | 14,541,340            | 213,000,000      |
|          | General Provision for off- balance sheet exposure                              | -                     | 80,000,000       |
|          | Special General Provisions for Covid - 19                                      | -                     | -                |
|          | Provision held at the end of the year  | 674,541,340           | 996,946,000      |
| 11.3     | Accrued Profit and Expenses Payable  |                       |                  |
|          | Mudaraba Term Deposit Receipt  | 2,837,999,867         | 2,078,384,342    |
|          | Mudaraba Monthly Benefit Savings Scheme  | 323,101,747           | 317,938,157      |
|          | Mudaraba Double Benefit Savings Scheme   | 454,354,349           | 433,949,463      |
|          | Mudaraba Monthly Profit Scheme   | 123,921,403           | 95,619,358       |
|          | Mudaraba Pension Prokolpa  | 1,972,721             | 2,682,499        |
|          | Mudaraba Marriage Deposit Scheme   | 8,477,930             | 7,867,129        |
|          | Mudaraba Hajj Deposit Scheme   | 1,842,775             | 1,811,457        |
|          | Mudaraba Millionaire Savings Scheme  | 84,840,163            | 88,993,970       |
|          | Mudaraba Kotipoti Deposit Scheme   | 4,042,078             | 5,104,349        |
|          | Mudaraba Probashi Sanchay Prokolpo   | 1,547,882             | 824,077          |
|          | Mudaraba Mohor Saving Scheme   | 4,023,231             | 3,716,162        |
|          | Mudaraba Corepoty Sanchaya Prokalpa  | 43,463,928            | 35,101,322       |
|          | Mudaraba Privileged Deposit Scheme   | 6,533,293             | 5,200,082        |
|          | Mudaraba Femina Deposit Scheme   | 10,383,425            | 2,283,168        |
|          | Mudaraba Senior Citizen Deposit Scheme   | 2,322,376             | 410,677          |
|          | Mudaraba Waleda Monthly Profit Scheme  | 3,996,029             | 4,929,564        |
|          | Mudaraba Lifestyle Deposit Scheme  | 1,271,525             | 927,086          |
|          | Mudaraba Barakah Deposit Scheme  | 813,656               | 1,450,006        |
|          | Total  | 3,914,908,378         | 3,087,192,868    |



|  | 2023                       | 2022            |
|--|----------------------------|-----------------|
|  | Taka                       | Taka            |
| II.4 Provision for Gratuity  |                            |                 |
| Opening Balance  | 78,028,547                 | 68,887,963      |
| Add: Provision made during the year  | 71,000,000                 | 75,000,000      |
|  | 149,028,547                | 143,887,963     |
| Less: Adjustment   | 78,023,748                 | (65,859,416)    |
| Closing Balance  | 71,004,799                 | 78,028,547      |
| 11.5 Provisions for diminution in value of Investments in share                |                            |                 |
| Opening Balance  | 21,800,000                 | 21,800,000      |
| Add: Provision made during the year  | 15,000,000                 | 21,000,000      |
| Add. Howsion made during the year  | 36,800,000                 | 21,800,000      |
| Less: Adjustment   | -                          | ,               |
| Closing Balance  | 36,800,000                 | 21,800,000      |
|  |                            |                 |
| 12 CAPITAL   |                            |                 |
| AUTHORISED CAPITAL   |                            |                 |
| 2,000,000,000 Ordinary Shares of Taka 10 each.                                 | 20,000,000,000             | 20,000,000,000  |
| 12.1 Issued, Subscribed and Paid-Up Capital                                    |                            |                 |
| 428,000,000 nos. of ordinary shares @ Tk. 10 each issued for cash on 07.07.201 | 3 4,280,000,000            | 4,280,000,000   |
| 42,800,000 nos. of bonus shares @ Tk. 10 each issued on 20.06.2017             | 428,000,000                | 428,000,000     |
| 56,496,000 nos. of bonus shares @ Tk. 10 each issued on 18.10.2018             | 564,960,000                | 564,960,000     |
| 31,637,760 nos. of bonus shares @ Tk. 10 each issued on 29.12.2020             | 316,377,600                | 316,377,600     |
| 428,000,000 nos. of shares @ Tk. 10 raised IPO on 18.01.2022                   | 4,280,000,000              | 4,280,000,000   |
| 49,346,688 nos. of bonus shares @ Tk. 10 issud 08.05.2023                      | 493,466,880                |                 |
| Total 1036,280,448 Ordinary Shares of Taka 10 each issued                      | 10,362,804,480             | 9,869,337,600   |
|  |                            |                 |
| 12.2 Category of shareholding as at 31 December 2023                           | Deveenters (%)             | Dereentage (9/) |
| Name of Category Sponsors/Directors  | Percentage (%)<br>56.50    | Percentage (%)  |
| Institutes   | 10.70                      | 56.50<br>10.55  |
| Non-Resident Bangladeshi   | 0.01                       | 0.01            |
| General Public   | 32.79                      | 32.94           |
|  | 100.00                     | 100.00          |
|  |                            |                 |
| 12.3 Classification of Shareholders by holding position as at 31 December 2023 | No. of Shares              | Dereenters (%)  |
| Shareholding Range<br>Less than 500 Shares                                     | No. of Shares              | Percentage (%)  |
| 501 to 5000 Shares   | 1,424,303                  | 0.14            |
|  | 140,215,852                | 13.53           |
| 5001 to 10,000 Shares  | 27,181,794                 | 2.62            |
| 10,001 to 20,000 Shares  | 23,932,036                 | 2.31            |
| 20,001 to 30,000 Shares  | 16,586,677                 | 1.60            |
| 30,001 to 40,000 Shares  | 13,034,171                 | 1.26            |
| 40,001 to 50,000 Shares  | 8,770,182                  | 0.85            |
| 50,001 to 100,000 Shares   | 31,969,576                 | 3.09            |
| 100,001 to 1,000,000 Shares<br>Over 1,000,001 Shares                           | 102,629,948<br>670,535,909 | 9.90<br>64.71   |
|  | 6/11 535 909               |                 |

100.00

1,036,280,448

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|   |   | 2023            | 2022            |
|---|---|-----------------|-----------------|
|   |   | Taka            | Taka            |
| ł | Regulatory Capital Requirement in line with Basel-III |                 |                 |
|   | I. Tier - 1 Capital                                   |                 |                 |
|   | a. Common Equity Tier-1 Capital (CET-1)               |                 |                 |
|   | Paid up Capital                                       | 10,362,804,480  | 9,869,337,600   |
|   | Statutory Reserve                                     | 3,675,520,635   | 3,028,782,768   |
|   | Other Reserve   | 145,749,665     | 145,749,665     |
|   | Retained Earnings                                     | 2,153,814,553   | 2,236,430,980   |
|   | Adjustment for Deferred Tax Assets                    | (99,931,145)    | (105,734,209)   |
|   |   | 16,237,958,188  | 15,174,566,804  |
|   | <u>b. Additional Tier –1 Capital (AT-1)</u>           | -               | -               |
|   | Total Tier 1 Capital (a + b)                          | 16,237,958,188  | 15,174,566,804  |
|   | II. Tier –2 Capital                                   |                 |                 |
|   | General Provision                                     | 2,998,000,000   | 3,063,400,000   |
|   | Mudaraba Subordinated Bond                            | 2,400,000,000   | 3,200,000,000   |
|   | Excess Amount over Maximum Limit of T-2               | -               | -               |
|   |   | 5,398,000,000   | 6,263,400,000   |
|   | A. Total Regulatory Capital (I+II)                    | 21,635,958,187  | 21,437,966,804  |
|   | B. Total Risk Weighted Assets                         | 194,684,743,630 | 187,564,459,174 |
|   | C. Minimum Capital Requirement                        | 19,468,474,363  | 18,756,445,917  |
|   | D. Capital Surplus/(Shortfall); (A - C)               | 2,167,483,824   | 2,681,520,887   |
|   | Capital to Risk Weighted Assets Ratio (CRAR)          | 11.11%          | 11.43%          |
|   | Capital to Disk Weighted Assots Datio (CDAD):         | Hold            | Hold            |

| Capital to Risk Weighted Assets Ratio (CRAR):           | Held   | Held   |
|---|--------|--------|
| a. Common Equity Tier-1 Capital to Risk Weighted Assets | 8.34%  | 8.09%  |
| b. Tier - 1 Capital to Risk Weighted Assets             | 8.34%  | 8.09%  |
| c. Tier - 2 Capital to Risk Weighted Assets             | 2.77%  | 3.34%  |
| Total (b+c)   | 11.11% | 11.43% |

At the end of 31 December 2023, Capital to Risk Weighted Assets Ratio (CRAR) stands at 11.11% where total regulatory Capital is BDT 2,163.60 crore and Risk Weighted Assets is BDT 19,468.47 crore.

| 13 | STATUTORY RESERVE                                  |               |               |
|----|--|---------------|---------------|
|    | Opening Balance                                    | 3,028,782,768 | 2,414,624,395 |
|    | Transferred during the year from Profit & Loss A/C | 646,737,867   | 614,158,373   |
|    | Closing Balance                                    | 3,675,520,635 | 3,028,782,767 |
|    |  |               |               |
| 14 | OTHER RESERVE                                      | 145,749,665   | 145,749,665   |



|      |   | 2023                                    | 2022           |
|------|---|---|----------------|
|      |   | Taka                                    | Taka           |
| 15   | RETAINED EARNINGS   |   |                |
|      | Opening Balance   | 2,236,430,980                           | 1,860,824,892  |
|      | Add: Net Profit after tax for the year  | 1,607,886,270                           | 1,513,501,368  |
|      | Transferred to Statutory Reserve  | (646,737,867)                           | (614,158,373)  |
|      | Transferred to Start-up Fund  | (16,078,863)                            | (15,135,014)   |
|      | Transferred to CSR Fund   | (16,078,863)                            | (15,135,014)   |
|      | Cash Dividend Paid  | (518,140,224)                           | (493,466,880)  |
|      | Transferred to Paid up Capital  | (493,466,880)                           | -              |
|      | Closing Balance   | 2,153,814,553                           | 2,236,430,980  |
|      |   |   |                |
| 16   |   | <i>c</i>                                |                |
|      | Money for which the Bank is contingently liable in respect of guarantees are give |   | 2 424 274 042  |
|      | Letters of Guarantee - Local  | 2,619,239,110                           | 2,431,271,913  |
|      | Letter of Guarantee - Foreign   | -                                       | -              |
|      | Total   | 2,619,239,110                           | 2,431,271,913  |
| 16.1 | Money for Which the Bank is Contingently Liable in respect of Guarantees:         |   |                |
|      | Directors   | -                                       | -              |
|      | Government  | -                                       | -              |
|      | Banks and Other Financial Institutions  | -                                       | -              |
|      | Others  | 2,619,239,110                           | 2,431,271,913  |
|      | Total   | 2,619,239,110                           | 2,431,271,913  |
| 17   | IRREVOCABLE LETTERS OF CREDIT   |   |                |
|      | Letters of Credit - Cash  | 1,419,570,041                           | 1,048,135,728  |
|      | Letter of Credit - Cash Inland  | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | .,0 10,100,720 |
|      | Back to Back Letters of Credit - Local  | 89,586,890                              | 143,019,334    |
|      | Back to Back Letters of Credit - Foreign  | 68,649,568                              | 82,729,885     |
|      | Total   | 1,577,806,499                           | 1,273,884,947  |
|      |   | .,,,,,                                  |                |
| 18   | BILLS FOR COLLECTION ISSUED BY THE BANK   |   |                |

| Foreign Documentary Bills | 189,118,785 | 221,621,457 |
|---------------------------|-------------|-------------|
| Outward Bills             | -           | -           |
| Inland Documentary Bills  | 591,337,901 | 590,077,367 |
| Total                     | 780,456,686 | 811,698,824 |
|                           |             |             |

|    |                                    | 2023           | 2022           |
|----|------------------------------------|----------------|----------------|
|    |                                    | Taka           | Taka           |
| 19 | INVESTMENT INCOME                  |                |                |
|    | Profit Received from:              |                |                |
|    | Deposit with Other Banks           | 402,156,949    | 416,270,641    |
|    | Bai Murabaha - General             | 11,730         | 3,902,500      |
|    | Bai Murabaha Hypothecation         | -              | 3,204,682      |
|    | Bai Murabaha against MTDR          | 2,858,681,594  | 4,457,008,619  |
|    | Bai Murabaha - TR                  | 17,803,492,768 | 12,895,012,382 |
|    | Bai Murabaha Real Estate           | 188,425,992    | 167,897,500    |
|    | Bai Murabaha - Agriculture         | 96,319,535     | 76,050,494     |
|    | Bai Murabaha - Stimulus Package    | 197,132,502    | 152,661,907    |
|    | Musharaka - MDB                    | 16,005,443     | 418,015,774    |
|    | Bai Muajjal Guarantee              | 14,888,327     | 4,940,643      |
|    | Bai Muajjal Real Estate            | 4,498,388      | 1,669,239      |
|    | Bai Muajjal General                | 32,675         | -              |
|    | Mudaraba Investment                | 33,170,440     | 47,336,658     |
|    | Bai Murabaha Post Import Bill - TR | 185,156,130    | 241,871,580    |
|    | HPSM Transport                     | 23,756,680     | 22,733,095     |
|    | HPSM Industry                      | 203,202,769    | 148,692,039    |
|    | HPSM Real Estate                   | 119,183,131    | 377,714,088    |
|    | HPSM Employees House Building      | 19,190,449     | 23,038,714     |
|    | HPSM Machinery                     | 204,958,054    | 166,822,764    |
|    | HPSM Consumer Durables             | 3,255,044      | 3,398,604      |
|    | HPSM SME                           | 7,144,630      | 6,429,546      |
|    | HPSM Rural House Building          | 45,871         | 70,502         |
|    | Quard against MTDR                 | 23,590,147     | 4,804,753      |
|    | Credit Guarantee Scheme            | 48,725         | 89,375         |
|    | Bill Purchased - Foreign           | 82,656,106     | 13,665,622     |
|    | Bai Murabaha Import Bill (MIB)     | 681,847        | 523,195        |
|    | Bai Murabaha EDF Investments       | 28,700,854     | 40,891,625     |
|    | Back to Back Bill                  | 109,243,862    | 75,342,660     |
|    | Bai Muajjal against Import Bill    | 939,854,472    | 416,822,575    |
|    | Bai Istisna                        | 10,239,183     | 4,383,854      |
|    | Total                              | 23,575,724,297 | 20,191,265,630 |



|    |   | 2023           | 2022              |
|----|---|----------------|-------------------|
|    |   | Taka           | Taka              |
| 20 | PROFIT PAID ON DEPOSITS                         |                |                   |
|    | Profit Paid on:                                 |                |                   |
|    | Mudaraba Term Deposit                           | 9,412,022,313  | 7,347,876,446     |
|    | Mudaraba Double Benefit Deposits Scheme         | 919,753,388    | 1,045,797,034     |
|    | Mudaraba Monthly Savings Scheme                 | 579,444,144    | 573,353,877       |
|    | Mudaraba Monthly Benefit Savings Scheme         | 1,949,585,684  | 2,220,644,606     |
|    | Bangladesh Government Islami Bond               | 752,087,836    | 427,403,731       |
|    | Mudaraba Savings Deposits                       | 203,958,735    | 201,773,972       |
|    | Mudaraba Short Notice Deposits                  | 1,802,664,218  | 1,506,459,033     |
|    | Mudaraba no Frill Savings Deposits              | 795,257        | 756,137           |
|    | Mudaraba Marriage Scheme                        | 15,366,844     | 14,358,683        |
|    | Mudaraba Union Pension Prokolpo                 | 4,079,505      | 6,199,973         |
|    | Mudaraba Millionaire Deposit Scheme             | 131,331,749    | 138,339,045       |
|    | Mudaraba Hajj Deposit Scheme                    | 3,387,161      | 3,267,152         |
|    | Mudaraba Mohor Savings Scheme                   | 7,235,253      | 6,757,833         |
|    | Mudaraba Corepoty Savings Scheme                | 69,464,497     | 58,403,668        |
|    | Mudaraba Kotipoti Deposit Scheme                | 10,305,255     | 10,978,907        |
|    | Mudaraba Femina Deposit Scheme                  | 14,879,887     | 2,330,421         |
|    | Mudaraba Senior Citizen Deposit Scheme          | 3,277,906      | 411,454           |
|    | Mudaraba Waleda Monthly Profit Scheme           | 91,903,486     | 83,520,465        |
|    | Mudaraba Lifestyle Deposit Scheme               | 3,160,850      | 985,055           |
|    | Mudaraba Barakah Deposit Scheme                 | 2,321,826      | 3,217,521         |
|    | Mudaraba Probashi Sanchay Prokolpo              | 2,225,579      | 1,001,864         |
|    | Mudaraba Privileged Deposit Scheme              | 13,184,005     | 8,471,989         |
|    | Mudaraba GIFT Cheque                            | 26,278         | 6,831             |
|    | Finance Cost for Lease Liabilities (IFRS - 16)  | 53,445,478     | 24,666,789        |
|    | Mudaraba Subodinated Bond                       | 223,972,496    | 275,527,456       |
|    | Total   | 16,269,879,630 | 13,962,509,942    |
| 24 |   |                |                   |
| 21 | INCOME FROM INVESTMENT IN SHARES AND SECURITIES |                | <b>FE 000 000</b> |
|    | Bangladesh Govt. Islamic Investment Bond        | 90,000,000     | 55,000,000        |
|    | Bangladesh Govt. Islamic Sukuk                  | 273,998,463    | 216,479,285       |
|    | Other Bond                                      | 150,500,004    | 138,709,455       |
|    | Profit/(Loss) on sale of shares                 | 8,708,611      | 4,321,059         |
|    | Dividend Income                                 | 3,407,496      | 180,000           |
|    | Total   | 526,614,574    | 414,689,799       |

|    |   | 2023          | 2022          |
|----|---|---------------|---------------|
|    |   | Taka          | Taka          |
| 22 | COMMISSION, EXCHANGE AND BROKERAGE          |               |               |
|    | Commission                                  | 105,852,556   | 164,883,180   |
|    | Exchange Gain                               | 313,636,066   | 557,864,205   |
|    | Exchange Earning                            | 313,707,190   | 557,869,916   |
|    | Less: Exchange Loss                         | (71,124)      | (5,711)       |
|    | Total                                       | 419,488,622   | 722,747,385   |
| 23 | OTHER OPERATING INCOME                      |               |               |
|    | Account maintenance charge                  | 53,921,555    | 40,858,076    |
|    | Clearing cheque processing fee              | 180,735       | 216,733       |
|    | Investment processing fee                   | 5,865,097     | 9,518,679     |
|    | Miscellaneous Earnings                      | 123,153,364   | 78,722,782    |
|    | Total                                       | 183,120,751   | 129,316,270   |
|    |   |               |               |
| 24 | SALARY AND ALLOWANCES                       |               |               |
|    | Basic Salary                                | 828,063,146   | 828,292,402   |
|    | Bonus                                       | 184,094,574   | 214,996,722   |
|    | Bank's Contribution to Staff Provident Fund | 78,003,480    | 65,858,211    |
|    | Gratuity                                    | 71,000,000    | 75,000,000    |
|    | House Rent Allowance                        | 378,376,534   | 326,248,229   |
|    | Conveyance Allowance                        | 33,592,239    | 30,534,968    |
|    | Leave Fare Allowance                        | 949,066       | 7,512,832     |
|    | Entertainment Allowance                     | 31,161,756    | 27,323,637    |
|    | Medical Allowance                           | 120,176,802   | 101,727,532   |
|    | Utility Services                            | 52,805,168    | 46,436,834    |
|    | House Maintenance Allowance                 | 87,454,447    | 71,181,478    |
|    | Travelling Allowance                        | 94,357,856    | 68,637,344    |
|    | Bengali New Year Allowance                  | 14,642,045    | 13,747,301    |
|    | Other Allowances                            | 25,679,331    | 16,209,193    |
|    | Total                                       | 2,000,356,444 | 1,893,706,683 |
| 25 | RENT, TAXES, INSURANCE, ELECTRICITY etc.    |               |               |
| 25 | Rent  | 152,714,729   | 256,061,821   |
|    | Insurance                                   | 112,479,942   | 73,180,773    |
|    | Rates and Taxes                             | 329,926,061   | 17,885,479    |
|    | Water Charges                               | 1,224,254     | 1,327,981     |
|    | Gas Charges                                 | 898,593       | 821,132       |
|    | Electric Bills                              | 62,251,159    | 51,192,555    |
|    | Total                                       | 659,494,738   | 400,469,741   |



|    |  | 2023                          | 2022                          |
|----|--|-------------------------------|-------------------------------|
|    |  | Taka                          | Taka                          |
| 26 | LEGAL EXPENSES                                     |                               |                               |
|    | Law Charges  | 505,492                       | 428,314                       |
|    | Stamp  | 42,027                        | 19,635                        |
|    | Other Professional Charges                         | 4,974,307                     | 4,389,511                     |
|    | Total  | 5,521,826                     | 4,837,460                     |
| 27 | POSTAGE, STAMP AND TELECOMMUNICATION etc.          |                               |                               |
| 27 | Telephone  | 5,390,142                     | 4,688,347                     |
|    | Telegram, Telex, Internet, Fax and Email charge    | 19,004,686                    | 17,065,321                    |
|    | Stamp  | 86,374                        | 54,129                        |
|    | Swift charge                                       | 5,855,590                     | 4,796,277                     |
|    | Postage  | 5,210,601                     | 6,423,314                     |
|    | Total  | 35,547,393                    | 33,027,388                    |
|    |  |                               |                               |
| 28 | STATIONERY, PRINTING AND ADVERTISEMENT etc.        |                               |                               |
|    | Publicity and Advertisement                        | 118,808,500                   | 85,638,189                    |
|    | Printing and Stationery                            | 29,515,069                    | 28,113,762                    |
|    | Total  | 148,323,569                   | 113,751,951                   |
| 29 | CHIEF EXECUTIVE'S SALARY & FEES                    |                               |                               |
|    | Basic Pay  | 8,483,358                     | 6,873,259                     |
|    | House Rent Allowances                              | 2,778,333                     | 2,160,000                     |
|    | Leave Fare Allowance                               | 135,000                       | 540,000                       |
|    | Bonus  | 2,500,000                     | 1,923,700                     |
|    | Bengali New Year Allowance                         | 150,000                       | 106,700                       |
|    | House Maintenance Allowance                        | 1,925,000                     | 600,000                       |
|    | Other Allowance                                    | 333,984                       | 1,171,526                     |
|    | Total  | 16,305,675                    | 13,375,185                    |
| 20 |  |                               |                               |
| 30 | DIRECTORS' FEES & EXPENSES                         | 1 407 670                     | 1552.000                      |
|    | Fees   | 1,487,678                     | 1,552,000                     |
|    | Travel<br>Total                                    | 1,500,000<br><b>2,987,678</b> | 1,635,000<br><b>3,187,000</b> |
|    |  | 2,307,070                     | 5,167,000                     |
| 31 | SHARIA'H SUPERVISORY COMMITTEE'S FEES AND EXPENSES |                               |                               |
|    | Fees   | 184,800                       | 346,800                       |
|    | Travel   | 150,000                       | 195,000                       |
|    | Total  | 334,800                       | 541,800                       |

|    |  |                    |                           | 2023                       | 2022                       |
|----|--|--------------------|---------------------------|----------------------------|----------------------------|
|    |  |                    |                           | Taka                       | Taka                       |
| 32 | DEPRECIATION AND REPAIRS TO FIXED              | ASSETS             |                           |                            |                            |
|    | Depreciation on Fixed Assets (Annexure         | - A)               |                           | 364,357,300                | 301,203,496                |
|    | Repairs:                                       | 63,294,840         | 57,650,740                |                            |                            |
|    | Office equipment                               | 52,267,822         | 45,265,108                |                            |                            |
|    | Renovation and Maintenance of Office Pre       | 8,620              | 98,780                    |                            |                            |
|    | Furniture and Fixtures                         | 114,783            | 332,936                   |                            |                            |
|    | Repair & Maintenance of Vehicle                |                    |                           | 10,903,615                 | 11,953,916                 |
|    | Total  |                    |                           | 427,652,140                | 358,854,236                |
| 33 | OTHER EXPENSES                                 |                    |                           |                            |                            |
|    | Car Expense                                    |                    |                           | 45,139,500                 | 45,764,481                 |
|    | Wages  |                    |                           | 210,929,183                | 196,177,850                |
|    | Traveling                                      |                    |                           | 14,536,285                 | 9,917,043                  |
|    | Donation and Subscription:                     |                    |                           |                            |                            |
|    | Donation                                       |                    |                           | 209,599,750                | 43,418,700                 |
|    | Subscription                                   | 8,512,773          | 5,342,243                 |                            |                            |
|    | Newspaper and Periodicals                      | 599,479            | 474,165                   |                            |                            |
|    | Entertainment                                  | 32,106,472         | 29,446,141                |                            |                            |
|    | Conveyance                                     | 10,335,392         | 9,113,272                 |                            |                            |
|    | Bank charges                                   | 14,643,412         | 12,866,528                |                            |                            |
|    | Holiday Banking allowances                     | 1,173,723          | 1,381,041                 |                            |                            |
|    | Medical Expense                                | 12,288,474         | 10,581,717                |                            |                            |
|    | Recruitment Expenses                           | -                  | 700,450                   |                            |                            |
|    | Training, Seminar and Workshop                 | 1,645,548          | 1,781,851                 |                            |                            |
|    | Photocopy, Photograph & Toner                  | 3,026,570          | 2,845,319                 |                            |                            |
|    | Generator Expenses                             | 14,448,279         | 11,667,107                |                            |                            |
|    | Washing and Cleaning                           | 383,590            | 415,874                   |                            |                            |
|    | Online Expenses                                | 134,156            | 2,785,621                 |                            |                            |
|    | Office Maintenance                             |                    | 20,749,681                | 18,768,438                 |                            |
|    | Crockery Expense                               |                    |                           | 568,834                    | 620,184                    |
|    | Meeting Expenses                               |                    |                           | 12,637,853                 | 14,777,881                 |
|    | IPO Expenses                                   |                    |                           | -                          | 6,678,255                  |
|    | ATM Expenses                                   |                    |                           | 30,576,420                 | 27,761,231                 |
|    | Miscellaneous Expenses                         |                    |                           | 7,274,379                  | 5,450,438                  |
|    | Total  |                    |                           | 651,309,753                | 458,735,830                |
| 34 | NET ASSET VALUE PER SHARE (NAV)                |                    |                           |                            |                            |
|    | A. Net Asset Value                             |                    |                           | 16,337,889,333             | 15,280,301,013             |
|    | B. Weighted Average Number of Shares (         | Dutstanding        |                           | 1,019,110,505              | 965,826,911                |
|    | Net Asset Value Per Share (A/B)*               |                    | 16.03                     | 15.82                      |                            |
|    | Calculation of Weighted Average Nos. of S      | Shares Outstanding | g                         |                            |                            |
|    | Particulars                                    | Weight             | Nos. of Shares            | Weighted Nos. of<br>Shares | Weighted Nos. of<br>Shares |
|    | Opening Balance                                | 1                  | 986,933,760               | 986,933,760                | 558,933,760                |
|    |  | ,,                 | }                         |                            |                            |
|    | Issue on 18.01.2022                            | -                  | 406,893,151               |                            |                            |
|    | Issue on 18.01.2022<br>New Issue on 08.05.2023 | 0.95<br>0.65       | 428,000,000<br>49,346,688 | -<br>32,176,745            | 406,893,151<br>-           |



|    |   | 2023          | 2022             |
|----|---|---------------|------------------|
|    |   | Taka          | Taka             |
| 35 | EARNINGS PER SHARE (EPS)                                |               |                  |
|    | A. Net Profit after Tax                                 | 1,607,886,270 | 1,513,501,368    |
|    | B. Weighted Average Number of Ordinary Shares           | 1,019,110,505 | 965,826,911      |
|    | Earnings Per Share (A/B)*                               | 1.58          | 1.57             |
| 36 | NET OPERATING CASH FLOWS PER SHARE (NOCFPS)***          |               |                  |
|    | A. Net Cash Inflow/ (Outflow) From Operating Activities | (279,802,313) | (13,340,408,838) |
|    | B. Weighted Average Number of Shares Outstanding        | 1,019,110,505 | 965,826,911      |
|    | Net Cash flow Per Share (A/B)                           | (0.27)        | (13.81)          |

\*\*\*There is a decrease in non-payment of other assets and increase in non-payment of other Liabilities. As a result, net operating cash flow (NOCFPS) has been increased to Tk.(0.27) per share for the period ended 31 December 2023 compared to the previous year.

| 37 | Reconciliation of net profit with cash flows from operating activities |               |                 |
|----|--|---------------|-----------------|
| 57 | Cash Flow From Operating activities:                                   |               |                 |
|    | Net Profit After Taxation  | 1,607,886,270 | 1,513,501,368   |
|    | Provision for tax  | 1,620,000,000 | 1,557,290,495   |
|    | Provision for Investment Share & OBS                                   | 1,171,200,264 | 1,087,785,005   |
|    | (Increase)/ Decrease Profit Receiable                                  | (374,062,308) | (343,386,349)   |
|    | Increase/ (Decrease) Profit Payable on Deposit                         | 834,243,509   | (93,957,118)    |
|    | Depreciation & amortization of fixed assets                            | 364,357,300   | 301,203,496     |
|    | Income tax Paid  | (891,395,465) | (1,542,493,668) |
|    |  |               |                 |
|    | Operating Profit before changes in Operating Assets & Liabilities      | 4,332,229,570 | 2,479,943,229   |
| 38 | RECEIPTS FROM OTHER OPERATING ACTIVITIES                               |               |                 |
| 50 | Account maintenance charge   | 53,921,555    | 40,858,076      |
|    | C C  | 180,735       | 216,733         |
|    | Clearing cheque processing fee   |               | ,               |
|    | Investment processing fee  | 5,865,097     | 9,518,679       |
|    | Miscellaneous Earnings   | 123,153,364   | 78,722,782      |
|    | Total  | 183,120,751   | 129,316,270     |
| 39 | PAYMENTS FOR OTHER OPERATING ACTIVITIES                                |               |                 |
|    | Rent, Taxes, Insurances, Electricity etc.                              | 659,494,738   | 493,290,199     |
|    | Legal Expenses   | 5,521,826     | 4,837,460       |
|    | Postage, Stamps, Telecommunications etc.                               | 35,547,393    | 33,027,388      |
|    | Directors' fees  | 2,987,678     | 3,187,000       |
|    | Sharia'h Supervisory Committee's fees and expenses                     | 334,800       | 541,800         |
|    | Auditor's Fee  | 345,000       | 345,000         |
|    | Repair of Fixed Assets   | 63,294,840    | 57,650,740      |
|    | Zakat Expenses   | 82,000,000    | 66,100,000      |
|    | Other Expenses   | 651,309,753   | 458,735,830     |
|    | Total  | 1,500,836,028 | 1,117,715,417   |

|   | 2023           | 2022           |
|---|----------------|----------------|
|   | Taka           | Taka           |
| 40 INCREASE / DECREASE OF OTHER ASSETS      |                |                |
| Inter - branch Transaction Account          | 1,124,497,424  | 11,237,330,520 |
| Advances, Deposits and Prepayment           | 357,583,042    | 332,071,490    |
| Stock of Stationery                         | 21,499,382     | 26,826,728     |
| Suspense Account                            | 445,671,467    | 536,534,912    |
| Stamps on Hand                              | 2,974,734      | 3,111,109      |
| Total                                       | 1,952,226,049  | 12,135,874,759 |
| (Increase)/Decrease during the year         | 10,183,648,710 | (1,256,700)    |
|   |                |                |
| 41 INCREASE / DECREASE OF OTHER LIABILITIES |                |                |
| Provision for Zakat                         | 82,000,000     | 66,100,000     |
| Benevolent Fund                             | 626,987        | 1,232,987      |
| Clearing Adjustment Account                 | 6,864,061,378  | 3,378,797      |
| Others                                      | 1,580,892,277  | 2,046,149,985  |
|   | 8,527,580,642  | 2,116,861,769  |
| Increase /(Decrease) during the year        | 6,410,718,873  | (511,440,360)  |
|   |                |                |
| 42 NUMBER OF EMPLOYEES                      |                |                |
| Executives and Officers                     | 1,735          | 1,776          |
| Members of Staff (Contractual)              | 338            | 349            |
|   | 2,073          | 2,125          |

#### 43 RELATED PARTY TRANSACTIONS

During the year, the Bank carried out some transaction with related party in the normal course of business and on an arm's length basis. The name of this related party, nature of this transaction and total value has been set out in accordance with provisions of International Accounting Standard # 24 (IAS# 24) Related Party disclosure and as defined in the BRPD Circular no. 14 issued by the Bangladesh Bank on June 25, 2003. The significant related party transactions during the year were as follows:

#### i) Significant Contracts where Bank is a Party and wherein Directors have Interest

| Name of the Party   | Name of the Party Nature of Nature of Relationship<br>Transaction |             |  |  |  |
|---|---|-------------|--|--|--|
| Times Securities Ltd.   | Trading of Share<br>(Investment in Shares)                        | 141,132,685 |  |  |  |
| ii) Related Party Transactions  | Nil   |             |  |  |  |
| iii) Shares issued to Directors and E>                                      | Nil   |             |  |  |  |
| iv) Lending to Related Parties is eff<br>Companies Act, 1991.               | ts of Section 27 (1) of the Bank                                  | Nil         |  |  |  |
| v) Business other than banking bu<br>Section 18(2) of the Bank Companie     | concern of the Directors as per                                   | Nil         |  |  |  |
| vi) Investment in the Securities of Directors and their related concern Nil |   |             |  |  |  |



#### 44 DIRECTORS' INTEREST IN DIFFERENT BUSINESS OR ENTITIES

| SI.<br>No | Name of the Directors                    | Status with the<br>Bank | Names of firms/companies in which<br>interested as proprietor, partner, director,<br>managing agent, guarantor, employee,<br>etc. |
|-----------|--|-------------------------|---|
| 1         | Professor Dr. Md. Salim Uddin, FCA, FCMA | Chairman                | Professor   |
|           |  |                         | Department of Accounting  |
|           |  |                         | University of Chittagong  |
|           |  |                         | Chairman  |
|           |  |                         | Bangladesh House Building Finance<br>Corporation  |
| 2         | Mollah Fazle Akbar                       | Vice Chairman           | Lt. General (Retd)  |
|           |  |                         | Bangladesh Army   |
| 3         | Mohammed Delwar Hossain, FCA             | Director                | Chartered Accountant  |
| 4         | Rashedul Alam                            | Director                | Managing Director   |
|           |  |                         | Ocean Resorts Ltd.  |
|           |  |                         | Global Trading Corporation Ltd.   |
|           |  |                         | Director  |
|           |  |                         | Bangladesh Petro Chemical Ltd.  |
|           |  |                         | S. Alam Hatchery Ltd.   |
|           |  |                         | S. Alam Properties Ltd.   |
|           |  |                         | Fatehabad Farm Ltd.   |
|           |  |                         | Shareholder   |
|           |  |                         | S.Alam Steels Ltd.  |
|           |  |                         | Partner   |
|           |  |                         | M/s. Rafi Enterprise  |
|           |  |                         | M/s. Khorshed Paribahan Sangstha  |
| 5         | Mohammad Mostan Billah Adil              | Director                | Proprietor  |
|           |  |                         | M/s. Adil Corporation   |
|           |  |                         | Managing Director   |
|           |  |                         | Sparrow Spinning Limited  |
|           |  |                         | Platinum Endeavors Limited  |
|           |  |                         | Priority Security & Other Services Ltd  |
|           |  |                         | Director  |
|           |  |                         | Infinia Spinning Mills Limited  |
|           |  |                         |   |

| SI.<br>No | Name of the Directors   | Status with the<br>Bank | Names of firms/companies in which<br>interested as proprietor, partner, director,<br>managing agent, guarantor, employee,<br>etc. |
|-----------|-------------------------|-------------------------|---|
| 6         | Osman Goni              | Director                | Managing Director   |
|           |                         |                         | S.Alam Cold Rolled Steels Ltd.  |
|           |                         |                         | Director  |
|           |                         |                         | S.Alam Trading Company Ltd.   |
|           |                         |                         | S.Alam Bag Manufecturing Mills Ltd.   |
|           |                         |                         | Ocean Resorts Ltd.  |
|           |                         |                         | Modern Properties Ltd   |
|           |                         |                         | Shah Amanat Prakritik Gas Co. Ltd.  |
|           |                         |                         | Shareholder   |
|           |                         |                         | S.Alam Cement Ltd.  |
| 7         | Mohammad Fazlay Morshed | Director                | Managing Director   |
|           |                         |                         | M.R.M. Trading Ltd.   |
|           |                         |                         | Chittagong Logistics Ltd.   |
|           |                         |                         | Worth Avenue Steels Ltd.  |
|           |                         |                         | Adviser   |
|           |                         |                         | C & A Fabrics Ltd.  |
| 8         | Ms. Halima Begum        | Director                | Proprietor  |
|           |                         |                         | M/s. Halima Trading Entreprise  |
| 9         | Md. Abdus Salam, FCA    | Independent             | EX- Managing Director   |
|           |                         | Director                | Bangladesh Krishi Bank  |
|           |                         |                         | EX- CEO & Managing Director   |
|           |                         |                         | Janata Bank Ltd.  |

#### 45 AUDIT COMMITTEE

a) Constitution

| Name                         | Status with<br>the Bank | Status with the Committee | Educational Qualification           |
|------------------------------|-------------------------|---------------------------|-------------------------------------|
| Md. Abdus Salam, FCA         | Independent Director    | Chairman                  | M. Com, Fellow Chartered Accountant |
| Mohammad Fazlay Morshed      | Director                | Member                    | B. Com.                             |
| Mohammed Delwar Hossain, FCA | Director                | Member                    | M. Com, Fellow Chartered Accountant |

b) During the year under review, the Audit Committee of the Board conducted 06 (Six) meeting.

c) The following steps have been taken for implementation of an effective Internal Control Procedure of the Bank:

A strong powerful division formed for internal audit and inspection as well as compliance thereof.

The division is divided into three separate units i,e. Audit & Inspection , Compliance and Monitoring to implement effective internal control and compliances headed by highly experienced bankers.



Audit and Inspection unit is established with a view to carrying out comprehensive internal audit in the branch level and ensure the transparency and accountability in the banking operations in light of the guidelines of the regulatory authorities and policies set by the bank with regular intervals.

Monitoring Unit is established with a view to implementing proper banking practices in the branches. Day to day operations is the focusing area to implement the rules and procedures of the regulatory bodies, bank's policies and other prudential guidelines.

Compliance unit is established to take effective measures for collection and timely submission of compliances of internal, external and Bangladesh Bank Inspection Reports.

The committee is placing its report regularly to the Board of Directors of the bank mentioning its review and recommendations on internal system, compliance of rules and regulations and establishment of good governance within the organization.

The board has given the responsibility to implement internal control system in the bank as per requirement of core risk management and framework provided by the Bangladesh Bank.

#### 46 **EVENTS AFTER BALANCE SHEET DATE**

a) The Board of Directors of the Bank in it's 116<sup>th</sup> Board meeting held on 25<sup>th</sup> April 2024 approved the financial statements of the Bank for the year ended 31 December 2023 and recommended 5% cash dividend for shareholders for the year 2023 to be approved in the next Annual General Meeting and authorized the same for issue.

b) There is no other significant event that has occurred between the Balance Sheet date and the date when the financial statements were authorized for issue by the Board of Director which require adjustment in the financial statements.

Managing Director

Place: Dhaka, Bangladesh Dated: 25 April 2024



Director



|                         |                                   |                                 |  | UNION BANK PLC.                    | NK PLC.                        |                           |  |                                    |   |
|-------------------------|-----------------------------------|---------------------------------|--|------------------------------------|--------------------------------|---------------------------|--|------------------------------------|---|
|                         |                                   |                                 | S  | SCHEDULE OF FIXED ASSETS           | IXED ASSETS                    |                           |  |                                    |   |
|                         |                                   |                                 |  | As on December 31, 2023            | er 31, 2023                    |                           |  |                                    |   |
|                         |                                   |                                 |  |                                    |                                |                           |  |                                    | Figure in Taka                                |
|                         |                                   | 0<br>0                          | SТ   |                                    | DEPRE                          | DEPREC                    | IATION   |                                    |   |
| Particulars             | Balance<br>as on<br>01 January'23 | Additions<br>During the<br>Year | Sales/<br>Transfer<br>during the<br>period | Balance<br>as on 31<br>December'23 | Balance as on<br>01 January'23 | Charged for<br>the period | Adjustment<br>on sale/<br>transfer<br>during the<br>period | Balance<br>as on 31<br>December'23 | Written down<br>value as on 31<br>December'23 |
| Furniture &<br>Fixtures | 1,218,427,738                     | 81,544,306                      | ı  | 1,299,972,044                      | 476,803,597                    | 73,997,486                | ı  | 550,801,083                        | 749,170,961                                   |
| Office Equipment        | 1,148,135,640                     | 74,330,395                      | 1  | 1,222,466,035                      | 708,405,631                    | 99,248,580                | ,  | 807,654,211                        | 414,811,824                                   |
| Vehicles                | 123,769,259                       | 6,686,508                       | 1  | 130,455,767                        | 87,746,290                     | 11,911,687                | ı  | 99,657,977                         | 30,797,790                                    |
| Books                   | 512,614                           | 19,831                          | I  | 532,445                            | 248,610                        | 56,388                    | I  | 304,998                            | 227,447                                       |
| Land                    | 2,666,750,340                     | I                               |  | 2,666,750,340                      | •                              | I                         | I  | I                                  | 2,666,750,340                                 |
| Sub Total               | 5,157,595,591                     | 162,581,040                     | •  | 5,320,176,631                      | 1,273,204,128                  | 185,214,141               |  | 1,458,418,269                      | 3,861,758,362                                 |
| Lease Assets - Premises | nises                             |                                 |  |                                    |                                |                           |  |                                    |   |
| Right-of-use assets     | 1,249,060,400                     | 257,884,803                     | 1  | 1,506,945,203                      | 180,326,821                    | 179,143,159               | I  | 359,469,980                        | 1,147,475,223                                 |
| Total Dec' 2023         | 6,406,655,991                     | 420,465,843                     | •  | 6,827,121,834                      | 1,453,530,949                  | 364,357,300               | •  | 1,817,888,249                      | 5,009,233,585                                 |
|                         |                                   |                                 |  |                                    |                                |                           |  |                                    |   |
| Total Dec' 2022         | 5,216,935,061                     | 1,199,783,252                   | 10,062,322                                 | 6,406,655,991                      | 1,162,389,774                  | 301,203,496               | 10,062,321   | 1,453,530,949                      | 4,953,125,042                                 |

Annexure A



Annexure B

### UNION BANK PLC.

FINANCIAL HIGHLIGHTS

For the year ended 31 December 2023

|    |   |                 | Figure in Taka  |
|----|---|-----------------|-----------------|
| SL | Particulars   | 2023            | 2022            |
| 1  | Paid-up Capital   | 10,362,804,480  | 9,869,337,600   |
| 2  | Total Regulatory Capital  | 21,635,958,187  | 21,437,966,804  |
| 3  | Total Regulatory Capital Surplus/(deficit)                            | 2,167,483,824   | 2,681,520,886   |
| 4  | Total Assets  | 295,347,564,528 | 272,908,816,783 |
| 5  | Total Deposits  | 225,585,372,764 | 213,375,297,519 |
| 6  | Total Investments   | 255,691,913,189 | 222,275,438,478 |
| 7  | Total Contingent Liabilities and Commitments                          | 6,016,844,945   | 6,424,124,444   |
| 8  | Investment Deposit Ratio (in %)                                       | 108.50%         | 99.64%          |
| 9  | Percentage of Classified Investments against total Investments (in %) | 3.62%           | 3.54%           |
| 10 | Profit after Provision and Tax  | 1,607,886,270   | 1,513,501,368   |
| 11 | Amount of Classified Investments                                      | 9,263,050,359   | 7,864,716,426   |
| 12 | Provision kept against Classified Investments                         | 3,718,000,000   | 3,058,000,000   |
| 13 | Investments Provision Surplus/(deficit)                               | 15,227,145      | 10,772,946      |
| 14 | Cost of Fund  | 9.23%           | 8.48%           |
| 15 | Profit Earning Assets   | 271,307,216,849 | 237,643,286,098 |
| 16 | Non-profit Earning Assets   | 24,040,347,679  | 35,265,530,686  |
| 17 | Income from Investment in Shares & securities                         | 526,614,574     | 414,689,799     |
| 18 | Return on Investment in Shares & securities (ROI) (in %)              | 5.15%           | 4.04%           |
| 19 | Return on Assets (ROA)(in %)  | 0.57%           | 0.59%           |
| 20 | Earnings Per Share (Tk.)  | 1.58            | 1.57            |
| 21 | Net Income Per Share (Tk.)  | 1.58            | 1.57            |
| 22 | Price Earnings Ratio (Times)  | 5.63            | 5.92            |
| 23 | Net Asset Value (NAV) per share (Taka)                                | 16.03           | 15.82           |
| 24 | Net Operating Cash Flow per shar (NOCEPS) (Taka)                      | (0.27)          | (13.81)         |
|    |   |                 |                 |



Head Office Bahela Tower, 72, Gulshan Avenue Gulshan-1, Dhaka-1212, Bangladesh E-mail : info@unionbank.com.bd web : www.unionbank.com.bd Telephone :+88-02-222297310 Revenue Stamp Taka 20/-

# **Proxy Form**

I/we .....

of (Address) .....

being a member of Union Bank PLC. entitled to vote hereby appoint Mr./Mrs./Miss...... as my proxy to attend and vote for me and on my behalf at the **11<sup>th</sup> Annual General Meeting (AGM)** of the Bank to be held on **Monday**, **the 12<sup>th</sup> August 2024 at 11.30 AM** by using Hybrid Platform through the link https://unionbank.digitalagmbd.net and at Banani DOHS Community Center, Road-03, Dhaka Cantonment, Dhaka-1206.

As witness my/our hand this ....., 2024.

| (Signature of the Pr | oxy | ) |  |  |  |  |  | <br>Sign | ature o | of the N | lember |
|----------------------|-----|---|--|--|--|--|--|----------|---------|----------|--------|
| Date:                | :   |   |  |  |  |  |  |          |         |          |        |
| Folio Number         | :   |   |  |  |  |  |  |          |         |          |        |
| BO ID No             | :   |   |  |  |  |  |  |          |         |          |        |
| No. of Share Held    | :   |   |  |  |  |  |  |          |         |          |        |

#### Notes:

This completed Proxy Form duly signed (as recorded with the bank) and stamped must be submitted to the Registered Office of the company at least 48 hours before. Proxy is invalid if not signed and stamped as explained above.



## **Attendance Slip**

I/we hereby record my/our presence at the 11<sup>th</sup> Annual General Meeting (AGM) of Union Bank PLC. will be held on Monday, the 12<sup>th</sup> August 2024 at 11.30 AM by using Hybrid Platform through the link https://unionbank.digitalagmbd.net and at Banani DOHS Community Center, Road-03, Dhaka Cantonment, Dhaka-1206.

| Name of the Member/Proxy | :   |
|--------------------------|---|
| Registered Folio/BO No.  | : Holding of Ordinary Shares of Union Bank PLC. |

| Signature | of Mem | ber/Proxy | and Date |
|-----------|--------|-----------|----------|
|-----------|--------|-----------|----------|

Head Office

E-mail web

Telephone

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### UNION BANK PLC.

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